

Electronic Council Communication Information Package

Friday, January 2, 2026

The Electronic Council Communications Information Package (ECCIP) is an electronic package containing correspondence received by Staff for Council's information. This is an information package only and is not a meeting agenda for Council or Committee.

In accordance with the Procedural By-law, please advise the Municipal Clerk at Clerks@Kitchener.ca, if you would like to include one of these items on the next regular agenda of the appropriate Standing Committee, along with the proposed resolution for disposition of the matter. Items will be added to the agenda if the Municipal Clerk is advised by Wednesday at noon the week prior to the appropriate meeting, otherwise the item will be included on the agenda for the next regularly scheduled meeting of the applicable Committee.

Accessible formats and communication supports are available upon request. If you require assistance to take part in a city meeting or event, please call 519-741-2345 or TTY 1-866-969-9994.

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December 19, 2025

Honorable Mark Carney

Sent via email: mark.carney@parl.gc.ca

Dear Honorable Mark Carney:

Please be advised that Brantford City Council, at its meeting held December 16, 2025 adopted the following:

12.2.7 Call for Reform and Publication of the Ontario Sex Offender Registry - Councillor Samwell

WHEREAS the community of Welland and the surrounding communities were deeply impacted by a recent heinous crime that highlighted critical gaps in Canada's criminal justice and offender-management systems; and

WHEREAS on September 4, 2025, Mayor Frank Campion of the City of Welland wrote to the Premier of Ontario urging comprehensive reform to strengthen sentencing, parole, and bail provisions for violent sexual offenders, and to enhance public safety protections; and

WHEREAS on September 12, 2025, Mayor Mat Siscoe of the City of St. Catharines wrote to the Prime Minister of Canada expressing strong support for these reforms and calling for immediate federal action to strengthen sentencing, parole, and accountability measures for violent sexual offenders; and

WHEREAS the City of Thorold, at its meeting of September 9, 2025, adopted Resolution 14.2 requesting the Province of Ontario to amend Christopher's Law (Sexual Offenders Registry), 2000 to make Ontario Sex Offender Registry publicly accessible: and

WHEREAS several Niagara municipalities; including Grimsby, Fort Erie, Port Colborne, and St. Catherines have subsequently endorsed this call for greater transparency and reform; and

WHEREAS municipal councils, though not responsible for criminal law or parole, play a vital role in advocating for the safety and well-being of their residents;

NOW THEREFORE BE IT RESOLVED THAT:

- A. THAT the Council of the City of Brantford hereby supports the City of Thorold's Resolution calling for the Publication of the Sexual Offender Registry and the City of Welland's correspondence dated September 4, 2025, calling for reform to sentencing, parole, and registry provisions concerning violent sexual offenders; and
- B. THAT the Province of Ontario be urged to amend Christopher's Law (Sexual Offender Registry), 2000 to make the Ontario Sex Offender

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Registry publicly accessible, subject to appropriate privacy and safety safeguards; and

- C. THAT a copy of this resolution be forwarded to:
 - i. The Right Hon. Mark Carney, Prime Minister of Canada;
 - ii. The Hon. Sean Fraser, Minister of Justice and Attorney General of Canada;
 - iii. The Hon. Gary Anandasangaree, Minister of Safety;
 - iv. The Hon. Doug Ford, Premier of Ontario;
 - v. The Hon. Doug Downey, Attorney General of Ontario;
 - vi. The Hon. Michael S. Kerzner, Solicitor General of Ontario;
 - vii. Member of Parliament for Brantford-Brant, Larry Brock;
 - viii. Member of Provincial Parliament for Brantford-Brant, Will Bouma;
 - The Association of the Municipalities of Ontario (AMO);
 - x. The Federation of Canadian Municipalities (FCM); and
 - xi. All Ontario Municipalities for their information and support.

I trust this information is of assistance. Yours truly,

Chris Gauthier City Clerk, cgauthier@brantford.ca

CC - The Honorable Sean Fraser, Minister of Justice and Attorney General of Canada; - Sean.Fraser@parl.gc.ca

The Honorable Gary Anandasangaree, Minister of Safety Gary.Anand@parl.gc.ca

The Honorable Doug Ford, Premier of Ontario; - premier@ontario.ca

The Honorable Doug Downey, Attorney General of Ontario; - Doug.Downey@ontario.ca

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The Honorable Michael S. Kerzner, Solicitor General of Ontario michael.kerzner@pc.ola.org

Member of Parliament for Brantford-Brant, Larry Brock; - larry.brock@parl.gc.ca

Member of Provincial Parliament for Brantford-Brant, Will Bouma; - will.bouma@pc.ola.org

The Association of the Municipalities of Ontario (AMO) amo@amo.on.ca
The Federation of Canadian Municipalities (FCM) FCMInfo@fcm.ca
All Ontario Municipalities for their information and support



Municipality of Huron Shores

7 Bridge Street, PO Box 460 Iron Bridge, ON POR 1H0

Tel: (705) 843-2033 Fax: (705) 843-2035

December 16, 2025

Subject: Rent Protection for Tenants

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #25-29-18 at the Regular Meeting held Wednesday, December 10th, 2025, as follows:

"BE IT RESOLVED THAT the Municipality of Huron Shores supports, in principle, the Municipality of Wawa's resolution requesting that the Province of Ontario provide adequate protection against excessive and malicious rent increases for tenants while maintaining the ability for landlords to operate a viable and sustainable business;

AND THAT Council direct staff to circulate this resolution to the Honourable Doug Ford, Premier of Ontario, MP Terry Sheehan, MPP Bill Rosenberg, the Municipality of Wawa, and to all other Ontario Municipalities."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned

Yours truly,

Natashia Roberts

CAO/Clerk NR/KN

Cc: Honourable Doug Ford, Premier of Ontario, MP Terry Sheehan, MPP Bill Rosenberg, the Municipality of Wawa, and to all other Ontario Municipalities



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON



322 Main Street South P.O. Box 759 Exeter Ontario

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Phone: 519-235-0310 Fax: 519-235-3304 Toll Free: 1-877-204-0747

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December 18, 2025

Via email: todd.mccarthy@pc.ola.org

Minister of Environment, Conservation and Parks 5th Floor 777 Bay Street Toronto, ON M7A 2J3

Dear Hon. Todd McCarthy,

Re: Response to Bill 68- Proposed New Ontario Provincial Conservation Agency

Please be advised that South Huron Council passed the following resolution at their December 15, 2025, Regular Council Meeting:

516-2025 Moved By: Ted Oke Seconded by: Aaron Neeb

That South Huron Council endorses the Upper Thames Conservation Authority's draft Municipal Resolution regarding response to Bill 68 - Proposed Boundaries for the Regional Consolidation of Ontario's Conservation Authorities; and

That the draft resolution be updated to name the Municipality of South Huron, and circulated to the Ministry of Environment, Conservation and Parks, MPP Thompson, AMO, ROMA, area indigenous communities, all municipalities in Ontario, Conservation Ontario and all Conservation Authorities in Ontario as follows:

Whereas the Conservation Authorities Act (1946) enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy to cover expenses; and

Whereas the Municipality of South Huron established the Upper Thames River Conservation Authority (initially formed in 1947) and Ausable Bayfield Conservation Authority (initially formed in 1946); and

Whereas local municipalities currently provide approximately 35% of total conservation authority funding, while the Province of Ontario provides approximately 2% (2026 budget); and

Whereas municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable service standards, and ensuring fair and predictable costs for ratepayers; and

Whereas conservation authorities collectively own and manage thousands of acres of land. Many of these properties were entrusted to the UTRCA for long-term protection, stewardship, and the public good, with the expectation that such lands would be cared for by locally governed conservation authorities; and

Whereas Bill 68 (Schedule 3) proposes the creation of the Ontario Provincial Conservation Agency, a Crown corporation that would assume governance responsibilities and consolidate Ontario's 36 conservation authorities into seven regional authorities, with municipal cost apportionment yet to be defined; and

Whereas the Province already possesses the authority to establish overarching legislation, regulations, and standards through the Conservation Authorities Act and the Ministry of the Environment, Conservation and Parks;

Now Therefore be it Resolved That the Council of the Municipality of South Huron calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands; and

Further That while the Municipality of South Huron supports provincial goals tor consistent permit approval processes, shared services, and digital modernization, imposing a new top-down agency structure without strong local accountability and governance risks creating unnecessary cost, red tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs; and

MUNICIPALITY OF

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Further That the Municipality of South Huron supports efforts to balance expertise, capacity, and program delivery across the province, and requests that the Province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives; and

Further That a copy of this resolution be sent to:

- the Ontario Minister of Environment, Conservation, and Parks,
- o local MPPs,
- Association of Municipalities of Ontario,
- Rural Ontario Municipal Association,
- o area Indigenous communities,
- o all municipalities,
- o Conservation Authorities, and
- o Conservation Ontario.

Result: Carried

Respectfully,

Kendra Webster, Legislative & Licensing Coordinator Municipality of South Huron kwebster@southhuron.ca 519-235-0310 x. 232

Encl.

CC:

MPP, Hon. Lisa Thompson, lisa.thompson@pc.ola.org; AMO, resolutions@amo.on.ca; ROMA, roma@roma.on.ca; area indigenous communities; all municipalities in Ontario; Conservation Ontario, info@conservationontario.ca; all Conservation Authorities in Ontario



Resolution

Todd J. McCarthy 777 Bay Street, 5th Floor Toronto, Ontario M7A 2J3 Town of Cobourg 55 King Street West, Cobourg, ON, K9A 2M2 clerk@cobourg.ca

Sent via email

todd.mccarthy@pc.ola.org

December 29, 2025

RE: Correspondence from the Ganaraska Region Conservation Authority regarding GRCA Board Resolution in response to Bill 68 and ERO 025-1257

Please be advised that the Town of Cobourg Council, at its meeting held on December 17, 2025, passed the following resolution:

THAT Council support the correspondence from the Ganaraska Region Conservation Authority regarding GRCA Board Resolution in response to Bill 68 and ERO 025-1257; and

FURTHER THAT Council does not support the proposed "Eastern Lake Ontario Regional Conservation Authority" boundary configuration as outlined in Environmental Registry Notice 025-1257; and

FURTHER THAT Council emphasize that meaningful modernization can occur within the current watershed-based governance framework; and

FURTHER THAT Council endorses further provincial evaluation of more focused specific model as a geographically coherent, cost-effective and locally accountable which address alternatives that advances the government's priorities of efficiency, red-tape reduction and timely home construction; and

FURTHER THAT Council asks that the Ministry of the Environment, Conservation and Parks engage directly with affected municipalities and conservation authorities across Eastern Lake Ontario; and

FURTHER THAT Council direct staff to make a submission to the Environmental Registry of Ontario consultations asking the Province to pause any consolidation until more consultation can take place; and



Resolution

FURTHER THAT Council direct Staff to forward this resolution to:

- the Ganaraska Region Conservation Authority Board
- the Minister of the Environment, Conservation and Parks and his Opposition critics; and
- the Ministry of the Environment, Conservation and Parks (CA Office); and
- Ontario's Chief Conservation Executive, Hassaan Basit; and
- Local Member of Provincial Parliament David Piccini, Northumberland Peterborough South; and
- all municipalities in Ontario

Sincerely,

Kristina Lepik

Deputy Clerk/Manager, Legislative Services



Resolution

CC: David.Piccini@pc.ola.org; info@grca.on.ca; tabunsp-qp@ndp.on.ca; SShaw-QP@ndp.on.ca; ca.office@ontario.ca; City of Brantford <clerks@brantford.ca>; City of Greater Sudbury <clerks@greatersudbury.ca>; City of Hamilton <clerk@hamilton.ca>: City of Kawartha Lakes <clerks@kawarthalakes.ca>: City of Ottawa <Caitlin.salter-macdonald@ottawa.ca>; City of Toronto <clerk@toronto.ca>; County of Brant <alysha.dyjach@brant.ca>; County of Haldimand <clerk@haldimandcounty.on.ca>; County of Norfolk <clerks@norfolkcounty.ca>; County of Prince Edward <clerks@pecounty.on.ca>; Municipality of Chatham-Kent <ckclerk@chatham-kent.ca>; County of Bruce <cmacdonald@brucecounty.on.ca>; Municipality of Arran-Elderslie <clerk@arran-elderslie.ca>; Municipality of Brockton <fhamilton@brockton.ca>; Municipality of Northern Bruce Peninsula <clerk@northernbruce.ca>; Municipality of South Bruce <clerk@southbruce.ca>; Town of Saugeen Shores <clerk@saugeenshores.ca>; Town of South Bruce Peninsula <angie.cathrae@southbrucepeninsula.com>; Township of Huron-Kinloss <edance@huronkinloss.com>; County of Dufferin <clerk@dufferincounty.ca>; Town of Grand Valley <mtownsend@townofgrandvalley.ca>; Town of Mono <clerksoffice@townofmono.com>; Town of Orangeville <clerksdivision@orangeville.ca>; Town of Shelburne <townclerk@townofshelburnema.gov>; Township of Amaranth <nmartin@amaranth.ca>; Township of East Garafraxa <clerks@eastgarafraxa.ca>; Township of Melancthon <dholmes@melancthontownship.ca>; Township of Mulmur <tatkinson@mulmur.ca>; City of St. Thomas <mkonefal@stthomas.ca>; County of Elgin kthompson@elgin.ca; Municipality of Bayham < melliott@bayham.on.ca; Municipality of Central Elgin <pshipway@centralelgin.org>; Municipality of West Elgin <clerk@westelgin.net>; Town of Aylmer <clerks@town.aylmer.on.ca>; Township of Malahide <aadams@malahide.ca>; Township of Southwold <cao@southwold.ca>; City of Windsor <clerks@citywindsor.ca>; County of Essex <clerks@countyofessex.ca>; Town of Amherstburg <clerk@amherstburg.ca>; Town of Essex <clerks@essex.ca>; Town of LaSalle <clerk@lasalle.ca>; Town of Tecumseh <jalexander@tecumseh.ca>; Township of Pelee <info@pelee.ca>; City of Kingston <cityclerk@cityofkingston.ca>; County of Frontenac <iamini@frontenaccounty.ca>; Township of Central Frontenac <cmacmunn@centralfrontenac.com>; Township of Frontenac Islands <dplumley@frontenacislands.ca>; Township of North Frontenac <clerkplanning@northfrontenac.ca>; Township of South Frontenac <lfragnito@southfrontenac.net>; City of Owen Sound <bbloomfield@owensound.ca>; Municipality of Grey Highlands <clerks@greyhighlands.ca>; Municipality of Meaford <clerk@meaford.ca>; Municipality of West Grey <info@westgrey.com>; Town of Hanover <tpatterson@hanover.ca>; Town of The Blue Mountains <townclerk@thebluemountains.ca>; Township of Chatsworth

Resolution

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Resolution

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Resolution

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Resolution

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Resolution

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Resolution

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Resolution

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Resolution

City of Brantford 58 Dalhousie St., Brantford, Ontario N3T 2J2 Town of Cobourg 55 King Street West, Cobourg, ON, K9A 2M2 clerk@cobourg.ca

Sent via email

clerks@brantford.ca

December 24, 2025

RE: Correspondence from David Miller regarding Elbows Up for Climate Action Letter

Please be advised that the Town of Cobourg Council, at its meeting held on November 26, 2025, passed the following resolution:

THAT Council support the correspondence from C40 Centre for City Climate Policy and Economy regarding Elbows Up for Climate Action; and

FURTHER THAT Council direct Staff to send a copy of this resolution to all Ontario municipalities.

Sincerely,

Kristina Lepik

Deputy Clerk/Manager, Legislative Services



Resolution

CC:

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Resolution

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Resolution

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English

(https://elbowsupforclimate.ca/)

Join Us

Elbows Up For Climate Action

An open letter from Canada's local leaders

Messrs. Blanchet, Carney, Pedneault, Poilievre, Singh, and Ms. May:

We are mayors and councillors from across Canada, where we represent and serve millions of residents of all political backgrounds. Like so many of you, we are already feeling the effects of U.S. trade attacks in our communities through lost jobs, uncertainty for businesses, and increased costs of daily living.

Increasingly, we are also guiding our communities through another kind of crisis: recurring wildfires, floods, storms and deadly climate events. We believe this is the moment for Canada to fight back, by investing in national projects that will connect and protect our country from the dual threats of tariffs and climate change.

Leading through a climate emergency changes you. You can't witness elderly neighbours overheating in low-income apartments during a heat wave, and not recognize the critical role of well-insulated, affordable housing. You can't comfort people who have lost everything in floods and fires, and not wonder how we will afford to rebuild. You can't watch your kids and loved ones choke on toxic wildfire smoke without knowing the time to act boldly on climate change is right now - because later is too late.

Over the past decade, we've watched wildfires rip through nearly every part of our country. Just like you, we were stunned when Lytton disappeared off the map. Then parts of Halifax went up in flames. Last year, wildfires engulfed the iconic and beloved Jasper. What's next? Who's next?

We can't keep watching our homes, towns and forests burn to a crisp, and pretend the status quo is working or safe. We can't adapt our way out of this problem.

It is time for us to get to work. We are proposing five bold and achievable ideas the next federal government can implement as soon as it is elected, to tariff-proof our economy and create a jobs boom in every community:

- · create a national East-West-North clean electric grid, delivering affordable energy to urban, rural and Indigenous communities across the country;
- build a national high-speed rail network, and extend it with locally-made electric buses to reach every community in this country:
- · build at least two million non-market, energy-efficient homes, creating more affordable, transitlinked communities:
- make our homes and buildings warmer in winter, cooler in summer with retrofits and heat pump installations across the country, that will cut energy bills and pollution;
- and fund a national resilience, response and recovery strategy so our communities can prepare for the climate disasters we know are coming, respond when they hit, and rebuild afterwards.

These projects would create hundreds of thousands of good local jobs in cities, rural and Indigenous communities, using Canadian steel, aluminum and lumber. They would bolster our economy and make daily life safer and more affordable for all of us. We can afford to pay for them now: by redirecting billions of dollars in fossil fuel subsidies, and strengthening the polluter pays principle, for example.

This is the kind of action that this moment calls for. That is why it has been so disappointing to hear voices following Donald Trump's lead and using this crisis to revive long-dead and unpopular pipeline projects. Let's be honest: new pipelines require massive public handouts, trample on Indigenous sovereignty, and mean more climate disasters hitting our cities and towns in years to come.

As local leaders, we know that whatever their political backgrounds, our constituents are worried about the same things: good jobs; a safe and affordable place to live; and confidence that their leaders have a plan for the next crisis we face, whether a climate disaster – or an economic sucker punch from our closest ally.

We are facing a growing climate threat, and an attack on our economic sovereignty. We can and must take them both on at once. This federal election, let's put our elbows up for climate action, and commit to truly national projects to protect and connect our country.

Signed

Councillor Neville Abbott, Lions Bay

Councillor Samantha Agtarap, Port Moody

Conseiller Francis Allaire, Blainville

Councillor Phil Allt, Guelph

Conseiller Pierre-Luc Arsenault, Chandler

Councillor Jordan Back, North Vancouver

Councillor Adam Baden-Clay, Antigonish County

Councillor Lori Baldwin-Sands, St. Thomas

Conseillère Anne Barabé, Boucherville

Former Mayor Lisa Barrett, Bowen Island

Councillor Dale Bass, Kamloops

Councillor Haley Bateman, Niagara

Councillor Jeff Bateman, Sooke

Mairesse Évelyne Beaudin, Sherbrooke

Councillor Scott Beaver, St. Mary's

Councillor Donna Bell, Sechelt

Councillor Nancy Bepple, Kamloops

Mayor Andrew Black, Tantramar

Mayor Merlin Blackwell, Clearwater

Conseiller Loïc Blancquaert, Saint-Lambert

Councillor Gabrielle Blatz, Wetaskiwin

Conseiller Jacques Bouchard, Saint-Jérôme

Councillor Phil Brennan, Severn

Conseillère Gabrielle Brisebois, **Montmagny**

Councillor Riley Brockington, Ottawa

Mayor Alan Brown, Butternut Valley

Councillor Don Brown, View Royal

Councillor Matthew Brown, ${\bf Kaslo}$

Mayor Vickey Brown, Cumberland

Councillor Jo-Dee Burbach, Stratford

Councillor Guy Burry, Muskoka Lakes

Councillor Sue Cairns, Kimberley

 $\label{eq:councillor} \textbf{Councillor Ruby Campbell}, \textbf{New Westminster}$

Councillor Leanne Caron, Guelph

Deputy Mayor Marty Carr, Ottawa

Councillor Erin Caton, Guelph

Deputy Mayor Godwin Chan, Richmond Hill

Councillor Debbie Chapman, Kitchener

Mayor Scott Christian, Region of Queens

Councillor Karen Cilevitz, Richmond Hill

Former Mayor Charlie Clark, Saskatoon

Mayor Lucas Cleveland, Cobourg

Conseiller Jean Cloutier, Deschambault-Grondines

Councillor Will Cole-Hamilton, Courtenay

Mayor Spencer Coyne, Princeton

Conseillère Catherine Craig-St-Louis, Gatineau

Councillor David Croal, Gibsons

Conseiller Alvaro Cueto, Longueuil

Maire Martin Damphousse, Varennes

Councillor Tom Davis, St. John's

Councillor Tobin Day, Georgian Bluffs

Councillor Lisa Deacon, Russell Township

Conseiller Etienne Decelles, Sainte-Angèle-de-Monnoir

Councillor Matt Dell, Victoria

Councillor Kacy DeLong, District of Lunenburg

Conseillère Anik Des Marais, Gatineau

Conseillère Alicia Despins, Québec

Councillor Sean Devine, Ottawa

Mayor Corrie DiManno, Banff

Councillor Deborah Doherty, Collingwood

Mayor Rob Douglas, North Cowichan

Councillor Nadia Dubyk, Grey Highlands

Conseiller Étienne Dupuis, **Crabtree**

Councillor Hilary Eastmure, Nanaimo

Councillor Alison Evans, Pitt Meadows

Area Director Andrew Fall, qathet Regional District

Councillor Jay Fallis, Orillia

Councillor Jon Farmer, Owen Sound

Councillor and Islands Trustee Sue Ellen Fast, Bowen Island

Councillor Ryan Fequet, Yellowknife

Councillor David Ferreira, London

Councillor Jane Fogal, ${\bf Halton\ Hills}$

Mayor Adrian Foster, Clarington

Deputy Mayor Sarah Fowler, Tahsis

Councillor Skylar Franke, London

Councillor Danielle Fraser, Westville

Councillor David Froh, Regina

Councillor Pete Fry, Vancouver

Area Director Justine Gabias, Halfmoon Bay

Councillor Nora Gambioli, District of West Vancouver

Councillor Chantal Garneau, Halton Hills

Councillor Amit Gaur, Parksville

Conseillère Mélodie Georget, Mont-Saint-Hilaire

Maire Paul Germain, Prévost

Councillor Ben Geselbracht, **Nanaimo**

Councillor Derek Giberson, Oshawa

Councillor Cindy Gilroy, Winnipeg

Conseillère Christine Gingras, Plessisville

Councillor Angela Girard, North Vancouver

Councillor Rodrigo Goller, Guelph

Councillor Robin Goodfellow-Baikie, North West River

Councillor Steve Gray, Metchosin

Councillor Lauren Greenlaw, Squamish

Councillor Alison Gu, Burnaby

Maire Pierre Guénard, Chelsea

Maire Marc-André Guertin, Mont-Saint-Hilaire

Councillor Wendy Hall, Jasper

Councillor Danika Hammond, New Denver

Mayor Jennifer Handley, Nanton

Councillor Colby Harder, Langford

Councillor Jimmy Hassan, Kingston

Former Mayor Lisa Helps, Victoria

Councillor Erin Hemmens, Nanaimo

Councillor Bonnie Henderson, Stratford

Former Mayor Brad Henderson, Saint Andrews

Councillor Tasha Henderson, New Westminster

Deputy Mayor Benjamin Hendriksen, Yellowknife

Mayor Greg Henley, Oxford

Councillor Linda Heshka, Melville

Councillor Doug Hillian, Courtenay

Councillor Claire Holloway Wadhwani, Port Hope

Councillor Jenn Houghtaling, Cumberland County

Conseiller David Huggins-Daines, Sainte-Adèle

Mayor Armand Hurford, Squamish

Mayor Michael Hurley, Burnaby

Mayor Richard Ireland, Jasper

Councillor Trina Isakson, Powell River

Councillor Chris Istace, North Cowichan

Former Mayor Don Iveson, Edmonton

Conseillère Rita Jain, Chelsea

Councillor Michael Janz, Edmonton

Councillor Laine Johnson, Ottawa

Mayor Patrick Johnstone, New Westminster

Councillor Evan Jolicoeur, Courtenay

Councillor Christopher Justice, North Cowichan

Mayor Todd Kasenberg, North Perth

Councillor Theresa Kavanagh, Ottawa

Councillor Jonathan Kerr, Comox

Councillor Susan Kim, Victoria

Mayor Peter Koetsier, Township of Georgian Bay

Mayor Sean Krausert, **Canmore**

Councillor Cameron Kroetsch, Hamilton

Mayor Dan Kutcher, Summerside

Councillor Johanna Kwakernaak, **Berwick**

Conseiller Dominic Labrie, Chelsea

Councillor Joy Lachica, Peterborough

Councillor Michel Lalonde, Champlain

Maire Guillaume Lamoureux, La Pêche

Conseiller Jérémy Laplante, Paspébiac

Conseillère Julie Lavoie, Beloeil

Councillor Casey Law, New Denver

Mayor Andrew LeBlanc, Riverview

Conseiller Joey Leckman, Prévost

Conseillère Line Légaré, Saint-Adolphe-d'Howard

Councillor Jeff Leiper, Ottawa

Conseiller Martin Leprohon, Saint-Basile-le-Grand

Conseillère Laure Letarte-Lavoie, Sherbrooke

Councillor Rik Logtenberg, Nelson

Mayor Adam Lordon, Miramichi

Councillor Joel Loughead, Grey Highlands

Councillor Gord Lovegrove, Kelowna

Councillor Amy Lubik, Port Moody

Area Director Patti MacAhonic, Fraser Valley Regional District

Conseillère Cecilia Macedo, Laval

Councillor Kate MacNaughton, Prince Edward County

Councillor Leah Main, Silverton

Councillor Lucy Maloney, Vancouver

Councillor Paul Manly, Nanaimo

Councillor John Manuel, Golden

Mairesse Maude Marquis-Bissonnette, Gatineau

Mairesse Marie-Andrée Mauger, Verdun, Montréal

Area Director Robyn Mawhinney, Strathcona Regional District

Councillor Brian Mayes, Winnipeg

Councillor Reid McAlpine, Markham

Mayor Dorothy McCabe, Waterloo

Councillor Melanie McCollum, Courtenay

Councillor Ian McGrath, Truro

Councillor Cat McGurk, Yellowknife

Councillor Jessica McIlroy, North Vancouver

Councillor Tom McLennan, Yellowknife

Area Director Donna McMahon, Sunshine Coast Regional District

Conseillère Robin McPherson, St. Catharines

Councillor Jennifer Meilleur, Comox

Councillor Shawn Menard, **Ottawa**

Conseillère Kim Méthot, Saint-Basile-le-Grand

Former Mayor, David Miller, Toronto

Mayor Nicole Minions, Comox

Councillor Cathy Moore-Coburn, Georgian Bluffs

Mayor Andy Morel, Rossland

Conseiller David Morin, Mont-Saint-Hilaire

Councillor Wendy Morin, Courtenay

 ${\bf Councillor\; Lenore\; Morris, \textbf{Whitehorse}}$

Trustee Deb Morrison, **Islands Trust**

 ${\bf Councillor\ Joy-Anne\ Murphy,\ {\bf Camrose}}$

Area Director Alison Nicholson, Cowichan Valley Regional District

Councillor Katrina Nightingale, **Pemberton**

Councillor Troy Nixon, Fernie

Councillor Vincent Noël, La Prairie

Conseiller Jérôme Normand, Montréal

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Deputy Mayor Sheilagh O'Leary, St. John's

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Councillor Lisa Osanic, Kingston

Conseiller Keith Page, Nelson

Councillor Aaron Paquette, Edmonton

Councillor Jasmin Parker, Saskatoon

Conseillère Valérie Patreau, Outremont, Montréal

Local Trustee Laura Patrick, Salt Spring Island / Islands Trust

Conseillère Véronique Payette, Crabtree

Councillor Leslie Payne, Nelson

Councillor Elizabeth Peloza, London

Councillor Kourtney Penner, Calgary

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Councillor Liz Petrie, Goderich

Councillor Chris Pettingill, Squamish

Councillor Teale Phelps Bondaroff, Saanich

Councillor Stéphanie Plante, Ottawa

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Maire Jacques Poulin, Fossambault-sur-le-Lac

Councillor Matt Rodrigues, Waterloo

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Councillor Bridget Ryan, Erin

Councillor Maita Santiago, Burnaby

Councillor Dianne Saxe, Toronto

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Conseillère Julie Simoneau, La Prairie

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Councillor Alison Smith, **Lunenburg**

Councillor Evan Spencer, Calgary

Councillor Tony St-Pierre, Sooke

Mayor Michelle Staples, **Duncan**

 ${\it Councillor Wendy Stephen}, {\it Kingston}$

Councillor Dan Stevens, **Chase**

Councillor Anne Stevenson, Edmonton

Former Mayor Kennedy Stewart, Vancouver

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Councillor Stephanie Stretch, Kitchener

Councillor Jenny Tan, **Maple Ridge**

Councillor Keren Tang, **Edmonton**

Councillor Kyle Tapper, Mackenzie

Councillor Alvin Tedjo, **Mississauga**

Councillor Daniel Tetrault, Burnaby

Conseiller Jonathan Théorêt, Chertsey

Councillor Troy Therrien, Cumberland

Conseillère Natacha Thibault, Otterburn Park

Conseillère Isabelle Thibeault, Mont-Saint-Hilaire

Councillor Dave Thompson, Victoria

Councillor Jeremy Thorne, Riverview,

Area Director Roger Tierney, Regional District of Central Kootenay

Councillor Senos Timon, Saskatoon

Deputy Mayor Nathan Townend, Loyalist Township

Councillor Brandon Tozzo, Kingston

Maire Mathieu Traversy, Terrebonne

Councillor Sam Trosow, London

Conseiller Alexandre Turcotte, Otterburn Park

Conseiller Benjamin Turcotte, Val-d'Or

Conseillère Elizabeth Ulin, Montreal West

Councillor Tony Valente, North Vancouver

Conseillère Stephanie Valenzuela, Montreal

Councillor Penny Varney, Gravenhurst

Mairesse Mélanie Villeneuve, Otterburn Park

Conseiller Christopher von Roretz, Dorval

Councillor Mary Wagner, Langford

Councillor Tim Wake, Bowen Island

Councillor Courtney Walcott, Calgary

Councillor Nick Ward, Cumberland

Conseiller Alexandre Warnet, Laval

Councillor Pat Warren, Kawartha Lakes

Mayor Bob Wells, Courtenay

Councillor Courtney Wentzell, Region of Queens

Mayor David West, Richmond Hill

Deputy Mayor Ghislaine Wheaton, St. Stephens

Councillor Laura White, Halifax

Councillor Howard Williams, Wolfville

Councillor Pam Wolf, Region of Waterloo

Councillor Michael Wolfe, Richmond

Councillor Sean Wood, Parksville

Councillor Theresa Wood, District of Invermere

Councillor Jesse Wright, District of Mackenzie

Councillor Julie Wright, Waterloo

Councillor Keith Yacucha, Langford

Councillor Shanon Zachidniak, Regina

Councillor Margaret Zwart, Clarington

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Township of Central Frontenac

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December 10, 2025

The Honourable Todd McCarthy
College Park, 5th Floor
777 Bay St.
Toronto, Ontario, M7A 2J3 **Delivered via email**: minister.mecp@ontario.ca

RE: The Proposed Amendments to the Conservation Authorities Act.

This is to advise you that at the Council Meeting of December 9, 2025, the following resolution was approved.

WHEREAS the Conservation Authorities Act (1946) enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy;

AND WHEREAS local municipalities established the Rideau Valley Conservation Authority in 1966, the Mississippi Valley Conservation Authority in 1968, and the Quinte Conservation Authority in 1947, and currently provide over 50% of total conservation authority funding, while the Province of Ontario provides less than 5%;

AND WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable services standards, and ensuring fair and predictable costs for ratepayers;

AND WHEREAS Bill 68 (Schedule 3) and ERO posting 025-1257 proposes to consolidate Ontario's 36 conservation authorities into seven regional authorities and create the Ontario Provincial Conservation Agency, a Crown agency that would assume oversight over conservation authorities and have the ability to levy authorities to cover its costs;

AND WHEREAS the Province already possesses the authority to establish overarching legislation, regulations, standards and policies across all conservation authorities through the Conservation Authorities Act and the Ministry of Environment, Conservation and Parks;

NOW THEREFORE BE IT RESOLVED THAT the Corporation of the Township of Central Frontenac calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands;

AND FURTHER THAT while the Corporation of the Township of Central Frontenac supports provincial goals for consistent permit approval processes, shared services and digital modernization, imposing a new top-down agency structure without strong local accountability and governance risks creating unnecessary cost, red tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs;

AND FURTHER THAT the Corporation of the Township of Central Frontenac supports efforts to balance expertise, capacity and program delivery across the province, and requests that the province work collaboratively with municipalities and local conservation authorities to determine the most effective level of strategic consolidation to achieve both provincial and local objectives;

AND THAT a copy of this resolution be sent to the Ontario Minister of Environment, Conservation and Parks, to the local MP(s) and MPP(s), the Association of Municipalities of Ontario, the Rural Ontario Municipal Association, the local conservation authority(s), and all municipalities in Ontario.

Kind Regards,

ody Legue Deputy Clerk

ilegue@centralfrontenac.com

cc. via email

Hon, John Jordan MPP, Hon. Scott Reid MP, the Association of Municipalities of Ontario, The Rural Ontario Municipal Association, Quinte Conservation Authority, Mississippi Valley Conservation Authority, Rideau Valley Conservation Authority, Conservation Ontario and al Municipalities in Ontario

The Corporation of the Township of Hamilton

8285 Majestic Hills Drive

P.O. Box 1060, Cobourg, ON K9A 4W5 Tel: 905-342-2810 Fax: 905-342-2818 Email: info@hamiltontownship.ca Web: www.hamiltontownship.ca



December 16th, 2025

Premier's Office Room 281
Main Legislative Building, Queen's Park Toronto, ON M7A 1A5

Via email: doug.fordco@pc.ola.org

Dear Hon. Doug Ford,

Re: Opposition to Proposed Consolidation of Conservation Authorities

Please be advised that the Council for the Township of Hamilton passed the following resolution at their December 16, 2025, Regular Council Meeting:

RES:2024-602

Moved by Councillor Mark Lovshin, Seconded by Councillor John Davison

The Council for the Corporation of the Township of Hamilton enacts as follows: That Council supports the November 27, 2025 resolution of the Ganaraska Region Conservation Authority regarding Opposition to Proposed Consolidation of Conservation Authorities; and

That the supporting resolution and originating documentation be circulated to the Minister of the Environment, Conservation and Parks and his Opposition critics; and the Ministry of the Environment, Conservation and Parks (CA Office); and Ontario's Chief Conservation Executive, Hassaan Basit; and Local Member of Provincial Parliament David Piccini, Northumberland - Peterborough South and all local watershed municipalities, all municipalities in Ontario, and Counties within GRCA's watershed.

CARRIED.

I have attached the originating correspondence for your reference.

Respectfully,

Daphne Livingstone, Director of Corporate Services/Municipal Clerk

Encl.

cc: Minister of Environment, Conservation and Parks, Hon. Todd J. McCarthy, todd.mccarthy@pc.ola.org; Minister of Municipal Affairs and Housing, Hon. Rob Flack, rob.flack@pc.ola.org; MPP, Hon. Lisa Thompson, lisa.thompson@pc.ola.org; Ontario's Chief Conservation Executive, Hassaan Basit; and- Local Member of Provincial Parliament David Piccini, Northumberland - Peterborough South and- All local watershed municipalities, all municipalities in Ontario, and Counties within GRCA's watershed.



Ganaraska Region Conservation Authority

2216 County Road 28 Port Hope, ON LIA 3V8

> Phone: 905-885-8173 Fax: 905-885-9824 www.grca.on.ca

MEMBER OF CONSERVATION ONTARIO

November 28, 2025

Proposed Regional Consolidation of Conservation Authorities, ERO Notice #025-1257 Ganaraska Region Conservation Authority Resolution GRCA 51/25

On October 31, 2025, Minister Todd McCarthy, Minister of the Environment, Conservation and Parks (MECP), announced that the provincial government will introduce legislation to amend the *Conservation Authorities Act* to create a new provincial agency, the Ontario Provincial Conservation Agency (OPCA) under Bill 68. On November 27, 2025, Bill 68, *Plan to Protect Ontario Act* (Budget Measures), 2025 (No. 2) received Royal Assent.

Another key action announced at this time, by the Minister of the Environment, Conservation and Parks, together with the Chief Conservation Executive, is the proposal to consolidate the province's 36 conservation authorities into seven regional conservation authorities, while maintaining alignment with watershed boundaries. On Friday, November 7th, the MECP posted Environmental Registry Notice No. 025-1257 ("Proposed Boundaries for the Regional Consolidation of Ontario's Conservation Authorities"), the ERO posting remains open for public comment for a total of 45 days until December 22, 2025 at 11:59 p.m.

The proposed consolidation recommends Ganaraska Region Conservation Authority (GRCA) join with Central Lake Ontario, Kawartha Region, Otonabee Region, Lower Trent Region, Crowe Valley and Quinte Region Conservation Authorities forming the Eastern Lake Ontario Regional Conservation Authority (ELORCA). This regional conservation authority would include 48 municipalities across the proposed region. As well, the area covered by the ELORCA is 16 times the current jurisdiction of the GRCA and larger than the area covered by the island of Jamaica. The population included is more than the population of some Canadian Provinces.

At the November 27, 2025, Ganaraska Region Conservation Authority Board of Directors meeting, a staff report entitled "Bill 68, Schedule 3 Proposed Changes to the Conservation Authorities Act and Proposed Boundaries for Regional Consolidation of Ontario Conservation Authorities" which can be found at the following link, https://grca.on.ca/wp-content/uploads/2025/11/grca ca-act-amendments-as-per-bill-68-update.pdf, was presented and the following resolution was received as written in the report:

GRCA 50/25

MOVED BY: Joan Stover SECONDED BY: Miriam Mutton

WHEREAS the Ganaraska Region Conservation Authority Board of Directors acknowledges and supports the Province's goals of improved efficiency of watershed management, through the implementation of digital applications and permitting system, consistent policies, flood standards, fees, and technology; and

WHEREAS consistent policies, and resources across the existing conservation authority boundaries could be achieved without structural consolidation through direction and tools such as technical guidelines provided by the Ministry of the Environment, Conservation and Parks; or Conservation Ontario; and

WHEREAS conservation authorities are locally-based, grassroots organizations formed by municipal governments in response to the challenges posed by a changing landscape; especially, the increased exposure to flooding and erosion hazards and the resulting risks to lives and property. In the case of the GRCA, supported by its seven municipalities, this vision has proven a successful model for nearly 80 years; and

WHEREAS the GRCA, with the guidance and support of our seven member municipalities, demonstrates fiscal prudence in conservation delivery, ensuring stable growth through stable funding. GRCA has successfully leveraged funding to support programs and services that are locally important and are driven by community engagement through GRCA's Conservation Land Strategy and the Watershed Based Resource Management Strategy; and

WHEREAS GRCA consistently meets or exceeds provincial service standards, and participates in staff-sharing initiatives with neighbouring conservation authorities that already deliver many of the efficiencies the Province seeks; and

WHEREAS plans to regionalize conservation authorities through consolidation would dilute local accountability and municipal partnership and is contrary to the basic principle that decisions are best made closest to the communities they affect. Effective representation by municipal partners remains core to the success of conservation authorities. The GRCA, while not unique among conservation authorities in this respect, is effective in working with our community to support sustainable development, and keeping communities safe; and

WHEREAS being front-line means being responsive and accountable to the community by delivering the services that are essential and valued to the best interest of the community. The front line of provincial priorities on housing, the economy, infrastructure, and climate resilience are in the decisions between municipalities working together to address issues around floodplain (and hazard) protection and resilient upland and landscape management. Further, staff and Board are responsive and accountable to the

needs of the watershed community, while meeting or exceeding provincial service standards. The staff and Board are reachable through publicly available contact information. Local governance and direction combined with local service provision allows the GRCA to continue to be responsive to our community; and

WHEREAS consolidation will result in substantial transition costs, not the least of which is time. In all facets, that would divert resources from front-line service delivery and delay desired outcomes. Further, the loss of local watershed knowledge and community relationships will add greater uncertainty, loss of trust, and delay for our watershed residents. This includes the agricultural community, businesses, builders, developers, and our municipal partners that seek timely and effective local advice, which is provided through local pre-consultation; and

WHEREAS a proposed regional watershed would create a geographically vast and administratively complex organization when joining the seven conservation authorities as proposed in eastern Lake Ontario. This would be considerably worse if local offices do not remain available and accountable to its membership, partners and the communities they serve.

THEREFORE BE IT RESOLVED:

THAT the Ganaraska Region Conservation Authority Board of Directors does not support the proposed "Eastern Lake Ontario Regional Conservation Authority" boundary configuration as outlined in Environmental Registry Notice 025-1257; and

FURTHER THAT meaningful modernization can occur within the current watershedbased governance framework; and

FURTHER THAT the GRCA Board endorses further provincial evaluation of a more focused specific model as a geographically coherent, cost-effective and locally accountable alternative that advances the government's priorities of efficiency, red-tape reduction and timely home construction; and

FURTHER THAT the Board asks that the Ministry of the Environment, Conservation and Parks engage directly with affected municipalities and conservation authorities across Eastern Lake Ontario through a working group; and

FURTHER THAT the Board of Directors direct staff to make a submission to the Environmental Registry of Ontario consultations asking the Province to pause any consolidation until more consultation can take place; and

FURTHER THAT a letter from the Chair containing this resolution, be forwarded to:

- the Minister of the Environment, Conservation and Parks and his Opposition critics; and
- the Ministry of the Environment, Conservation and Parks (CA Office); and
- Ontario's Chief Conservation Executive, Hassaan Basit; and

- Local Member of Provincial Parliament David Piccini, Northumberland Peterborough South and
- All local watershed municipalities, all municipalities in Ontario, and Counties within GRCA's watershed.

CARRIED UNANIMOUSLY.

The GRCA encourages all partners to review the posting at the following link: https://ero.ontario.calnotice/025-1257 and submit comments prior to the closing date of December 22, 2025.

For further information, please contact the undersigned at info@grca.on.ca

Yours sincerely,

Vicki Mink

Chair, Ganaraska Region Conservation Authority

CC:

- the Minister of the Environment, Conservation and Parks and his Opposition critics; and
- the Ministry of the Environment, Conservation and Parks (CA Office); and
- Ontario's Chief Conservation Executive, Hassaan Basit; and
- Local Member of Provincial Parliament David Piccini, Northumberland Peterborough South and
- All local watershed municipalities, all municipalities in Ontario, and Counties within GRCA's watershed.



Municipality of Huron Shores

7 Bridge Street, PO Box 460 Iron Bridge, ON POR 1H0

Tel: (705) 843-2033 Fax: (705) 843-2035

December 16, 2025

Subject: Improvements to Highways 11/17

The Council of the Corporation of the Municipality of Huron Shores passed Resolution #25-29-20 at the Regular Meeting held Wednesday, December 10th, 2025, as follows:

"WHEREAS Canada's east-west trade and national mobility rely on the Trans-Canada Highway system, including Highways 17 and 11 across Northern and Eastern Ontario, which carry significant freight volumes but remain predominantly two-lane corridors;

AND WHEREAS four-laning the entirety of Highway 17 is the ultimate goal of the communities along the corridor;

AND WHEREAS the proven "2+1" highway design - alternating passing lanes with a continuous median barrier - delivers safety outcomes comparable to full twinning at substantially lower cost, land, and environmental impact, and can be scaled or converted to four lanes (2+2) as volumes grow;

AND WHEREAS the Government of Ontario has announced a 2+1 pilot between North Bay and Temagami and a further extension toward Cochrane, creating a near-term implementation pathway;

AND WHEREAS modernizing Highways 17 and 11 will improve safety, reduce closures, strengthen supply-chain reliability for mining, forestry, agriculture, tourism and manufacturing, and enhance national resilience and emergency response capacity;

AND WHHEREAS a phased 2+1 build - prioritizing Highway 11 (North Bay --+ Cochrane, then Cochrane --+ Nipigon) and key sections of Highway 17 (western border of County of Renfrew-+ Sudbury; Sault Ste. Marie--+ Sudbury; Thunder Bay--+ Kenora) - aligns with nation-building criteria,



supports economic reconciliation with Indigenous partners, and enables integrated EV charging and low-carbon construction practices;

AND WHEREAS analysis summarized by the Federation of Northern Ontario Municipalities (FONOM), demonstrates high freight demand on these routes and strong safety/economic rationale for a 2+1 program;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Municipality of Huron Shores formally endorses the adoption and phased implementation of a 2+1 highway program on Highways 17 and 11 as a nation-building project;

AND THAT the Government of Canada be urged to designate this initiative as a project of national interest under the Building Canada Act and to partner with Ontario to co-fund and accelerate planning, design, procurement, and construction;

AND THAT the Government of Ontario be urged to expand the announced pilot to a corridor-wide program, sequencing works as follows (subject to readiness and safety benefit):

- That the Government of Ontario prioritize these projects into the Ministry of Transportation's Major Projects Division; and
- That both governments ensure early, ongoing, and capacity-supported engagement with affected Indigenous Nations, with opportunities for Indigenous training, contracting, and equity participation; and
- That the program incorporate corridor-wide safety features (barrier-separated 2+1 cross-sections, controlled passing frequency, wildlife considerations), resilience measures (closure mitigation, climate adaptation), and clean-growth elements (EV charging readiness, recycled aggregates, lower-carbon materials);

AND THAT this resolution be sent to the Prime Minister of Canada, the Premier of Ontario, the Minister of Transport (Canada), the Minister of Infrastructure (Canada), the Ontario Minister of Transportation, local MPs and MPPs, Federation of Northern Ontario Municipalities (FONOM), Northwestern Ontario Municipal Association (NOMA), Association of Municipalities of Ontario (AMO), Federation of Canadian Municipalities (FCM), Rural Ontario Municipal Association (ROMA), Eastern Ontario Wardens' Caucus (EOWC) for support, and the County of Renfrew for information."

Should you require anything further in order to address the above-noted resolution, please contact the undersigned



Yours truly,

Natashia Roberts

Hoverto

CAO/Clerk NR/KN

Cc: the Prime Minister of Canada, the Premier of Ontario, the Minister of Transport (Canada), the Minister of Infrastructure (Canada), the Ontario Minister of Transportation, local MPs and MPPs, Federation of Northern Ontario Municipalities (FONOM), Northwestern Ontario Municipal Association (NOMA), Association of Municipalities of Ontario (AMO), Federation of Canadian Municipalities (FCM), Rural Ontario Municipal Association (ROMA), Eastern Ontario Wardens' Caucus (EOWC), County of Renfrew



townshipofmachar.ca Res End

Dec 23, 2025

Honourable Doug Ford, Premier of Ontario premier@ontario.ca

Re: Opposition to Proposed Consolidation of Conservation Authorities

Dear Premier Doug Ford,

We're in receipt of correspondence dated Nov 19, 2025 from the Town of Kingsville, regarding the opposition to proposed consolidation of Conservation Authorities. The Council of the Township of Machar passed the following Resolution at their Regular meeting Dec 15, 2025.

WHEREAS the Conservation Authorities Act, 1990 (the "Act"), originally enacted in 1946, was established to allow municipalities to form conservation authorities that are equipped to develop and deliver local, watershed-based conservation, restoration and natural resource management programs on behalf of the province and municipalities;

AND WHEREAS there are thirty-six (36) conservation authorities in Ontario, each of which is distinct and reflects the unique environmental, geographic and community needs of its watershed;

AND WHEREAS on October 31, 2025, the Minister of the Environment, Conservation and Parks announced the Government's intention to introduce legislation which would amend the Act to create the Ontario Provincial Conservation Agency and consolidate Ontario's 36 conservation authorities into seven (7) regional conservation authorities.

NOW THEREFORE be it resolved that the Council of the Corporation of the Township of Machar wishes to formally state that it opposes the consolidation of Ontario's conservation authorities without knowing the full financial and operational impact to municipalities and the conservation authorities.

Sincerely,

Angela Loney

Clerk Administrator

cc: Town of Kingsville atoole@kingsville.ca



Port Perry, ON L9L 1A7 Phone: 905-985-7346 Fax: 905-985-9917

scugog.ca

Sent Via Email to: mmajchrowski@kawarthaconservation.com

December 22, 2025

Mark Majchrowski Kawartha Conservation 277 Kenrei Road Lindsay, ON, K9V 4R1

RE: Township of Scugog Resolution Regarding Regional Consolidation of Conservation Authorities

At the last regular Council meeting, of December 15, 2025, the Council of the Township of endorsed the following Council Resolution:

- 1. **THAT** the presentation from Mark Majchrowski, CAO of the Kawartha Region Conservation Authority, be received; and
- 2. **THAT** the proposed "Eastern Lake Ontario Regional Conservation Authority," "Huron-Superior Regional Conservation Authority," and the boundary configurations outlined in Environmental Registry Notice 025-1257 not be support; and
- 3. **THAT** further provincial evaluation of a more focused and geographically coherent model be endorsed, one that is cost-effective, locally accountable, and aligned with provincial priorities including efficiency, red-tape reduction, and timely housing delivery; and
- 4. **THAT** that the Ministry be requested to engage directly with affected municipalities and conservation authorities across Eastern Ontario before finalizing any consolidation boundaries or legislative amendments; and
- 5. **THAT** any consolidation proposal include a clear, evidence-based plan, developed in consultation with affected municipalities and conservation authorities, to ensure restructuring is cost-effective, financially sustainable, and operationally relevant for local communities; and
- 6. **THAT** this resolution be forwarded to the Environmental Registry of Ontario consultations, the Minister of the Environment, Conservation and Parks and his Opposition Critics, local MPs and MPPs, the Association of Municipalities of Ontario,

To access this document in an accessible format, please contact 905-985-7346 ext. 115



181 Perry Street, PO Box 780 Port Perry, ON L9L 1A7 Phone: 905-985-7346

Fax: 905-985-9917 scugog.ca

the Rural Ontario Municipal Association, and all municipalities and Conservation Authorities in Ontario.

Should you require anything further in this regard, please do not hesitate to contact the undersigned at 905-985-7346, clerks@scugog.ca.

Yours Sincerely,

Blair Labelle

Director of Corporate Services/Clerk

CC: Environmental Registry of Ontario consultations

Minister of the Environment

Conservation and Parks and his Opposition Critics

Local MPs and MPPs

Association of Municipalities of Ontario

Rural Ontario Municipal Association

All municipalities and Conservation Authorities in Ontario



The United Counties of Leeds and Grenville

Resolution No. CC- 179 - 2025

Date: December 18, 2025

Moved by	Tory	Deschamps
Seconded by	Nano	x Peckford

WHEREAS on May 1, 2025, Bill 9, Municipal Accountability Act, 2025, re-introduced legislation originally proposed under Bill 241; and

WHEREAS Bill 9, if passed, would enable the creation of a new, standardized municipal code of conduct, an integrity commissioner inquiry process that would be consistent throughout the province and mandatory code of conduct training for members of council and certain local boards; and

WHEREAS Bill 9, Municipal Accountability Act, 2025, was ordered for a third reading on October 20, 2025; and

WHEREAS the Council of the Corporation of the United Counties of Leeds and Grenville deems it advisable for Bill 9 to be passed promptly.

NOW THEREFORE BE IT RESOLVED THAT the Council of the Corporation of the United Counties of Leeds and Grenville calls for Bill 9 to proceed to its third reading forthwith; and

THAT a copy of this resolution be forwarded to The Honourable Doug Ford, Premier of Ontario, The Honourable Rob Flack, Minister of Municipal Affairs and Housing, The Honourable Steve Clark, MPP, the Association of Municipalities of Ontario (AMO), and all Ontario municipalities.

Carried	Defeated	Deferred	OSWAR-Catelle
			Corinna Smith-Gatcke, Warden



519.376.3076
237897 Inglis Falls Road
Owen Sound, ON N4K 5N6
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GSCA Submission to ERO Posting 025-1257

December 18, 2025

Via Environmental Registry of Ontario

Subject: Comments on ERO Posting No. 025-1257 – Proposed Boundaries for Regional Consolidation of

Ontario's Conservation Authorities

To Whom It May Concern:

Grey Sauble Conservation Authority (GSCA) appreciates the opportunity to comment on the proposed consolidation of Ontario's conservation authorities. We share the Province's objectives of improving efficiency, consistency, and modernization in service delivery. GSCA has already implemented significant improvements, including digital permitting, streamlined processes and enhanced customer service, and we remain committed to advancing these objectives.

However, GSCA does not support the proposed consolidation into the Huron–Superior Regional Conservation Authority. This model would create a geographically vast entity (over 23,500 km² and 80 municipalities) combining watersheds with little shared hydrology, climate, or economic alignment.

Such a structure risks:

- Loss of Local Accountability and Rural Voice: GSCA currently operates with strong municipal representation and local decision-making. Under the proposed model, local priorities could be overshadowed by urban centres hundreds of kilometers away.
- Increased Costs and Bureaucracy: No cost-benefit analysis or feasibility assessment has been
 provided. Transition costs (IT integration, HR harmonization, rebranding) and additional layers of
 governance will likely increase municipal cost apportionment and offer little in the way of savings to
 GSCA's member municipalities.
- **Reduced Responsiveness:** Larger administrative structures often slow processes, contrary to the Province's stated goal of streamlining approvals.
- **Disruption of Community Partnerships:** GSCA manages 29,000 acres of land, much of it donated by local residents with the expectation of local stewardship. GSCA also works with a network of dedicated volunteers and partners. Consolidation into a vast regional conservation authorities risks eroding these relationships and the trust that has been built locally.



GSCA supports modernization without amalgamation, through:

- Province-wide standards and policies for permitting.
- Provincially developed and updated technical guidelines.
- Refined Key Performance Indicators (KPIs) to ensure that Provincial objectives are being met.
- Shared digital platforms and tools.
- Sustainable provincial funding to enable modernization and service delivery.

Responses to ERO Consultation Questions

1. Key factors for a successful transition and outcome of regional consolidation:

GSCA does not support the proposed regional consolidation of conservation authorities and is firmly of the opinion that the Government's objectives would be better served without adding red-tape and bureaucracy. However, if consolidation proceeds, success depends on:

- Pausing the current consolidation proposal to allow the Ontario Provincial Conservation Agency time to develop a well thought out business plan, including cost-benefit analysis and feasibility assessments.
- Clear provincial leadership and phased implementation to avoid service disruption.
- Retention of local knowledge and staff expertise, which is critical for ongoing program management.
- Retention of local offices and staff, including management, to provide continuance of local partnership, accessibility and front-line service.
- Continuation of locally prioritised and tailored programming to reflect local community needs.
- Transparent governance frameworks that preserve municipal influence and watershed identity.
- Dedicated provincial funding for all transition costs.
- Robust communication strategies to keep municipalities, stakeholders, and the public informed and engaged throughout the process.

2. Opportunities or benefits of a regional conservation authority framework

GSCA is of the opinion that these benefits can be achieved through collaboration, shared systems and voluntary service agreements without the cost and complexity of consolidation. The potential benefits of such service agreements could include:

Shared technical expertise and modern tools across multiple watersheds.



- Consistent permitting standards and digital platforms that improve predictability for applicants. These should be provided by the Province regardless of consolidation.
- Opportunities for joint procurement and shared services to reduce duplication.

3. Suggestions for governance structure at the regional level

The current governance structure provides the most representative and accountable system by offering each funding partner a meaningful voice at the governance table. GSCA has eight (8) participating municipalities represented by eleven (11) Board Directors appointed from each of the participating municipalities. This system provides a well-balanced structure that allow the participating municipalities the opportunity to design programs and policies that align with local municipal priorities, align with local municipal budgets, and represent the needs of the local community. If the Province proceeds with consolidation, the following governance structure may provide the next best option:

- A streamlined board (10–20 members) with representation grouped by upper-tier municipalities or counties to maintain fairness and efficiency.
- Utilizing the existing Upper Tier and Single Tier frameworks for local governance and apportionment to provide a more manageable option. That is, members of the Regional CA Board would be appointed from local upper tier or single tier municipalities within the Region's jurisdiction.
- In this model, it is recommended that apportionment would also move to the Upper Tier / Single Tier level.
- Clear protocols for communication between regional boards and municipalities.
- The creation of Regional Boards provides an opportunity to include other community groups within the Board structure, including local Indigenous representation and local industry representation. If this option is considered, it is recommended that the additional representatives would be excluded from budget votes.

4. Maintaining a transparent and consultative budgeting process

The current budget process provides for the most transparent, accountable, accessible and consultative budgeting process as each participating municipality is afforded the opportunity to review draft budgets and representation at the Board table is such that individual municipal input is factored into budget decisions. This will be lost by the proposed consolidation model.

If consolidation moves forward, the following process should be utilized:

- A standardized regional budget framework with clear timelines and assumptions.
- Locally developed operating and capital budgets for each local office that are factored into the regional budget framework. These budgets can be reviewed and presented to sub-regional (local) budget advisory committees to ensure local priorities are considered.



- Publicly accessible budget documents and early consultation aligned with municipal budget cycles.
- Transparent levy apportionment formulas and regular financial reporting to all member municipalities.

5. Maintaining and strengthening relationships with local communities and stakeholders

Relationships with local communities and stakeholders have been developed over years or decades. Unless local offices, staff and leadership are maintained, not only will relationships weaken, they are at risk of disappearing altogether.

- Retain local offices and staff presence to ensure accessibility and responsiveness.
- Maintain clear communication channels and decision-making processes for local issues.
- Preserve local branding and identity to sustain trust and engagement.

Closing Statement

GSCA urges the Province to prioritize modernization through shared standards, tools, and funding rather than large-scale structural amalgamation. We remain committed to working collaboratively to achieve efficiency and consistency while preserving the watershed-based governance model that has served Ontario effectively for decades.

Submitted by:

Grey Sauble Conservation Authority www.greysauble.on.ca

Thank you,

Tim Lanthier
Chief Administrative Officer

-

Grey Sauble Conservation Authority

Robert Uhrig

Chair

Grey Sauble Conservation Authority



Motion No.: FA-25-097 Moved By: Jon Farmer December 17, 2025 Seconded By: Scott Mackey

WHEREAS the Province of Ontario has posted Environmental Registry Notice No. 025-1257 ("Proposed Boundaries for the Regional Consolidation of Ontario's Conservation Authorities"), proposing to reduce Ontario's 36 conservation authorities to 7 regional entities as part of a broader restructuring; and

WHEREAS Bill 68 (Schedule 3) has effectively created the Ontario Provincial Conservation Agency whose objects include overseeing conservation authorities and the transition to a regional watershed-based framework for conservation authorities in Ontario with municipal cost contribution yet to be defined; and

WHEREAS the Conservation Authorities Act enables municipalities to establish local conservation authorities, and when municipalities choose to form such authorities, they assume responsibility for governance and funding through the appointment of a Board of Directors and the provision of an annual levy to cover expenses; and

WHEREAS the municipalities within the northern portions of Bruce and Grey Counties established the North Grey Region Conservation Authority in 1957 and the Sauble Valley Conservation Authority in 1958 which amalgamated into the Grey Sauble Conservation Authority (GSCA) in 1985; and

WHEREAS GSCA generates approximately 50 percent of its own revenues and local municipalities provide approximately 43% of total GSCA funding, while the Province of Ontario provides less than 7%; and

WHEREAS under this proposal, the Grey Sauble Conservation Authority (GSCA) would be consolidated into a new "Huron-Superior Regional Conservation Authority" that is over 23,000 square kilometres in size and consists of 80 municipalities; and

WHEREAS municipalities have governed their respective conservation authorities for decades, tailoring programs and services to local watershed needs, maintaining accountable service standards, and ensuring fair and predictable costs for ratepayers; and

WHEREAS conservation authorities collectively own and manage thousands of hectares of land, much of which was donated or sold by local residents and entrusted to conservation authorities as a personal legacy for long-term protection, stewardship, and the public good, with the expectation that such lands would be cared for by locally governed conservation authorities; and

WHEREAS no governance model has been provided to ensure that local municipalities are still able to make local decisions related to the functioning and programs of the conservation authorities; and



WHEREAS no business plan, cost-benefit analysis, or feasibility assessment has been provided to justify the proposed consolidation; and

WHEREAS the Province already has the authority to establish overarching legislation, regulations and standards through the Conservation Authorities Act and the Ministry of Environment, Conservation and Parks to address issues related to permitting, by establishing guidance, online permitting platforms and technical standards through legislation that could help build homes; and

WHEREAS the GSCA has already undertaken significant modernization work aligned with provincial objectives, including Information Technology / Information Management, and leveraging technology to streamline planning and permit review processes processing 100% of major permits within the provincial timelines in 2024.

NOW THEREFORE BE IT RESOLVED:

THAT the Board of Directors of the Grey Sauble Conservation Authority calls on the Government of Ontario to maintain local, independent, municipally governed, watershed-based conservation authorities to ensure strong local representation in decisions related to municipal levies, community-focused service delivery, and the protection and management of conservation lands; and

THAT the Board of Directors of the Grey Sauble Conservation Authority does not support the proposed "Huron-Superior Regional Conservation Authority" boundary configuration outlined in Environmental Registry Notice 025-1257 as the proposal lacks sufficient justification, would significantly diminish local governance, and fails to recognize the effectiveness and efficiencies already achieved within existing watershed-based models; and

THAT the Board of Directors of the Grey Sauble Conservation Authority affirms that large-scale regional consolidation is unnecessary, would introduce substantial transition costs, and would divert resources away from frontline watershed programs. The Council further asserts that restructuring at this scale would erode local decision-making, weaken municipal accountability, and disrupt long-standing community partnerships that are central to delivering responsive watershed management; and

THAT while the Board of Directors of the Grey Sauble Conservation Authority supports provincial goals for consistent permit approval processes, shared services, and digital modernization, imposing a new top-down approach structure without strong local accountability and governance risks creating unnecessary cost, red-tape, and bureaucracy, thereby undermining efficiency and responsiveness to local community needs; and

THAT the Board of Directors of the Grey Sauble Conservation Authority urges the Province to strengthen centralized standards, resources, and tools rather than undertaking broad structural amalgamation and to provide sustainable, predictable provincial funding across conservation authorities to enable local CAs to advance ongoing digitization and systemization work that has already resulted in improved efficiency and consistency in recent years; and



THAT the Board of Directors of the Grey Sauble Conservation Authority believes that the Province's proposed new online permitting portal can be implemented within the existing conservation authority framework without requiring structural amalgamation; and

THAT the Board of Directors of the Grey Sauble Conservation Authority requests that the Ministry engage meaningfully and collaboratively with affected municipalities, conservation authorities, and local First Nations before advancing any consolidation, to ensure that any changes reflect both local needs and the practical realities of implementation; and

THAT this resolution be included in the Grey Sauble Conservation Authority's ERO response and forwarded to the Premier of Ontario, the Minister of the Environment, Conservation and Parks, local MPPs, all of Ontario's municipalities, conservation authorities, AMO, and Conservation Ontario.

Carried



December 19, 2025

By E-mail

Hon. Todd McCarthy MPP Minister of the Environment, Conservation and Parks College Park, 5th Floor, 777 Bay Street Toronto, ON M7A 2J3

RE: Kawartha Conservation Board Submission on the Proposed Regional Consolidation of Conservation Authorities, ERO Notice #025-1257

Dear Minister McCarthy,

On behalf of the Kawartha Conservation Board of Directors, we are writing to share the Board's perspective on Environmental Registry of Ontario Posting #025-1257, informed by discussions at its meetings on November 27 and December 18, 2025. The Board recognizes the Province's objectives under Bill 68, to strengthen oversight, consistency, and modernization across conservation authorities through the Ontario Provincial Conservation Agency and the proposed transition toward a regional watershed-based framework.

The proposed consolidation model includes the creation of an Eastern Lake Ontario Regional Conservation Authority, which would result in the consolidation of Kawartha Conservation with several neighbouring conservation authorities and would represent a significant change to governance structures, service delivery models, financial frameworks, land management responsibilities, and municipal oversight.

We support the Province's generally stated objectives, including the use of digital permitting systems, consistent policies and standards, and enhanced use of technology. Kawartha Conservation already demonstrates strong performance in these areas, including meeting or exceeding provincial service standards, participating in staff-sharing initiatives, operating within a fully digital permitting environment, and advancing digital transformation—reflecting many of the efficiencies sought through the provincial initiative.

Substantial concerns and risks have been identified with the proposed consolidation or amalgamation, particularly with respect to the loss of local decision-making authority, reduced municipal representation, uncertainty around transition funding, asset ownership considerations, potential service disruption, and impacts on locally delivered programs. The scale of the proposed Eastern Lake Ontario region raises additional challenges related to maintaining effective community relationships and ensuring services remain responsive to local watershed conditions.



The importance of meaningful consultation and engagement with municipalities, conservation authorities, and stakeholders prior to any decisions being finalized cannot be understated. In particular, the Board notes that many of the Province's desired outcomes—such as improved consistency, efficiency, and modernization—can be advanced through the existing watershed-based governance framework, supported by the Ontario Provincial Conservation Agency (OPCA), without the disruption and destabilization inherent in large-scale structural consolidation, and counter to the Province's goals of advancing the housing priority, streamlining service, and reducing red tape.

Similarly, the importance of effective, ongoing two-way communication between conservation authorities and the OPCA is critical as the Agency initiates and fulfills its evolving mandate. Regular dialogue, shared implementation guidance, and collaborative problem-solving would support consistent interpretation of provincial direction, reduce implementation risks, and ensure that operational experience and local watershed knowledge inform policy development and modernization efforts.

A transparent, comprehensive cost-benefit analysis of alternative approaches should be undertaken as a first step to inform decision-making in any transition model that may be contemplated in the future. Where any transition is determined to be beneficial, it should be supported by a clearly defined and phased transition plan. Full provincial financial support is critical for any mandatory transition efforts to ensure continuity of programs and services and to avoid disruption to municipalities and communities.

Accordingly, we urge the Province to consider the benefits of a measured "pause" of the consolidation proposal put forward to allow the OPCA to complete its initial three-year term, undertake meaningful engagement with conservation authorities, and assess the urgency and necessity of consolidation or amalgamation of conservation authorities through an evidence-based approach. This would include clearly identifying issues, providing effective communication and feedback to conservation authorities to address any issues and if necessary, consider alternative models that would more effectively advance provincial priorities related to efficiency, red-tape reduction, and timely housing delivery.

Attached is a resolution passed by the Kawartha Conservation Board of Directors at their meeting held on December 18, 2025, and our detailed comments regarding ERO Notice #025-1257. For further information, please feel free to contact the undersigned.

Sincerely,

Pat Warren

Chair

Mark Majchrowski Chief Administrative Officer

Enclosures: Kawartha Conservation Board Resolution #157/25, December 18, 2025

Kawartha Conservation ERO #025-1257 Submission Comments



cc. The Conservation Authorities Office, Ministry of the Environment, Conservation and Parks Hassaan Basit, Ontario's Chief Conservation Executive Peter Tabuns, MPP, Critic, Environment, Conservation and Parks Local Members of Provincial Parliament:

Laurie Scott, Haliburton-Kawartha Lakes-Brock Dave Smith, Peterborough-Kawartha

Local Watershed Municipalities

The Association of Municipalities of Ontario, and the Rural Ontario Municipal Association Conservation Ontario and all Conservation Authorities in Ontario



KAWARTHA CONSERVATION BOARD OF DIRECTORS MEETING #10/25 (DECEMBER 18, 2025)

RESOLUTION #157/25 MOVED BY: MARK DOBLE

SECONDED BY: TRACY RICHARDSON

RECOGNIZING THAT, the Province of Ontario has posted Environmental Registry of Ontario (ERO) Posting #025-1257 proposing the consolidation of Ontario's 36 Conservation Authorities into 7 Regional Conservation Authorities; AND,

RECOGNIZING THAT, the proposed Eastern Lake Ontario Regional Conservation Authority would consolidate Kawartha Conservation with Central Lake Ontario, Otonabee, Ganaraska, Lower Trent, Crowe Valley, and Quinte Region Conservation Authorities, resulting in significant changes to governance, service delivery, financial structures, land management, and municipal oversight; AND,

RECOGNIZING THAT, the Kawartha Conservation Board acknowledges and supports the Province's goals of improved efficiency of watershed management, through the implementation of digital applications and permitting system, consistent policies, flood standards, fees, and technology; AND,

CONSIDERING THAT, Kawartha Conservation consistently meets or exceeds provincial service standards, participates in staff-sharing initiatives with neighbouring conservation authorities, regularly reports on performance, are engaged in a fully digital permit application framework, and are engaged in digital transformation activities, mirroring many of the efficiencies the Province seeks; AND,

CONSIDERING THAT, the proposed consolidation raises substantial concerns and risks related to local decision-making authority, municipal representation, transition funding, asset ownership, service disruption and the protection of local programs; AND,

CONSIDERING THAT, there is a need for meaningful consultation and engagement with stakeholders to address identified concerns and risks of the proposed consolidation or amalgamation; AND,

CONSIDERING THAT, there is a need to undertake a full cost-benefit analysis of any consolidation or amalgamation models or alternatives; AND,

CONSIDERING THAT, the objects of the Ontario Provincial Conservation Agency (OPCA) can accomplish the same goals and objectives without consolidation of conservation authorities and without the service disruption and interference that would come with amalgamation; AND,

CONSIDERING THAT, meaningful modernization can occur within the current watershed-based governance framework;

THEREFORE, BE IT RESOLVED THAT, the Kawartha Conservation Board does not support the proposed "Eastern Lake Ontario Regional Conservation Authority" boundary configuration as outlined in Environmental Registry Notice 025-1257; AND



THAT, the Kawartha Conservation Board of Directors requests the Province of Ontario to pause any decision to consolidate or amalgamate conservation authorities to allow:

- the OPCA to complete its first 3-year term and a subsequent assessment of the need for consolidation
- for meaningful engagement needed to address the concerns and risks of the proposed consolidation
- for the review of alternative models and processes that would result in better outcomes that advances the government's priorities of efficiency, red-tape reduction and timely home construction, AND;

THAT, the commentary provided for in the staff report be endorsed and submitted to the Province of Ontario as Kawartha Conservation's comments regarding Environmental Registry Posting 025-1257, AND;

THAT, the resolution be forwarded to:

- Minister of the Environment, Conservation and Parks and his Opposition critics
- Ministry of the Environment, Conservation and Parks (CA Office);
- Ontario's Chief Conservation Executive, Hassaan Basit;
- Local Members of Provincial Parliament
- Conservation Ontario
- all municipalities within Kawartha Conservation's watershed and conservation authority municipalities.

Recorded Vote:

Municipality	Name	Governance Role	Vote Decision
Township of Cavan-Monaghan	Byrne, Gerry	Director	Yes
City of Kawartha Lakes	Doble, Mark	Director	Yes
Municipality of Trent Lakes	Franzen, Peter	Director	Yes
Region of Durham, Township of Brock	Pettingill, Cria	Director	Yes
Region of Durham, Municipality of Clarington	Rang, Lloyd	Director	Absent
City of Kawartha Lakes	Richardson, Tracy	Director	Yes
Region of Durham, Township of Scugog	Rock, Robert	Director	Absent
Region of Durham, Township of Scugog	Wright, Harold	Vice-Chair	Yes
City of Kawartha Lakes	Warren, Pat	Chair	Yes

UNANIMOUSLY CARRIED (of members present)



Kawartha Conservation ERO #025-1257 Submission Comments (December 19, 2025):

The following submission outlines Kawartha Conservation's comments in response to Environmental Registry of Ontario Posting #025-1257, which seeks input on the proposed regional consolidation of conservation authorities. These comments are informed by discussions of the Kawartha Conservation Board of Directors and reflect both governance oversight and operational experience delivering conservation authority programs and services at the watershed scale.

Kawartha Conservation recognizes the Province's objectives of improving consistency, efficiency, and modernization across the conservation authorities. The comments below are intended to be constructive and informed by local accountability and operational experience, to assist the Province in evaluating transition models that achieve these objectives while maintaining effective governance, accountable service delivery, fiscal prudence, and strong municipal partnerships.

The responses that follow are structured to directly address the questions posed in the ERO posting and focus on practical considerations related to the proposed transition of the conservation authority framework.

What do you see as key factors to support a successful transition and outcome of regional conservation authority consolidation?

Evidence-based decision-making before implementation

- The Province's objectives related to consistency, efficiency, and speed of service can be advanced immediately within the existing 36 conservation authority framework through provincially led standards, shared tools, staff collaboration, and digital permitting systems. These measures should be implemented and evaluated first, allowing for work processes to be aligned, performance to be determined and testing of the assumption that efficiencies are to be gained through consolidation.
- Decisions regarding any potential structural change must be informed by a rigorous cost-benefit
 analysis (transition and steady-state), consistent with standard public-sector business practice.
 This analysis must meaningfully involve municipalities and conservation authorities, who
 understand both the operational realities and local service impacts. Structural change should not
 proceed where substantive, demonstrable gains cannot be clearly established.
- Where challenges or inefficiencies are identified, alternative approaches—such as shared services, regional collaboration agreements, or targeted functional integration—should be explored and exhausted before any consideration of consolidation.



Stable provincial transition funding and clear "who pays" rules

- Any provincially directed modernization initiatives must be accompanied by stable, multi-year provincial funding to avoid cost pressures being downloaded onto municipalities and ratepayers.
- Clear and transparent rules regarding "who pays" are essential. New provincial initiatives, including those associated with the Ontario Provincial Conservation Agency (OPCA), should not introduce additional financial burdens during periods of transition or change.

Service-continuity

- Protecting uninterrupted delivery of natural hazard management, permitting, planning, and
 environmental services must be a foundational consideration. Demonstrated service
 improvements through the implementation of standards and standardization objects of the OPCA
 should precede any structural change.
- The uncertainty associated with major structural reform presents a significant risk to workforce stability, recruitment, and retention. Disruption to experienced staff undermines the Province's objectives related to efficiency, timeliness, and service quality.
- Any change initiative must explicitly prioritize continuity of service, institutional knowledge, and organizational capacity.

A "local by design" operating model

- Municipal support and confidence are critical to success in the conservation authority model.
 Without strong municipal buy-in, risks include fiscal uncertainty, reduced effectiveness, and erosion of accountability. Maintaining strong local governance relationships is critical to the success of conservation authorities.
- Ontario's watersheds and conservation authority jurisdictions are geographically large and diverse. Effective service delivery requires local offices, local staff, and locally informed decisionmaking. Centralized models are not well-suited to regions that require extensive travel and have variable watershed conditions.
- It is imperative to have local offices and local people to facilitate effective programs and services. This is key for the delivery of natural hazard programming, permitting and planning for the community as well as other services provided, where people can physically interact with local staff who know the area and can provide informed answers.
- Preserving place-based knowledge through local watershed teams and advisory structures with real influence is essential to maintaining service quality and public trust.
- Meaningful engagement with communities, municipalities and conservation authorities should occur at the watershed scale to ensure local conditions, risks, and priorities are understood and reflected in any provincial initiatives.



Standards first, consolidation second

- If consistency and performance improvement are the primary objectives, the Province should first finalize, fund, and implement provincial service standards, consistent policies, shared digital platforms, and performance metrics.
- The direction-making authorities outlined in Bill 68—covering standards, IT, procurement, training, asset management, and strategic planning—provide ample tools to achieve consistency without requiring consolidation.
- Only after these measures are fully implemented and evaluated should any further structural changes be contemplated, and only where clear, incremental value can be demonstrated.

What opportunities or benefits may come from a regional conservation authority framework?

Potential benefits of partnering and sharing staff between conservation authorities include:

- Improved access to specialized expertise (e.g., hydrogeology, geomorphology, legal and complex planning files) through shared service arrangements and voluntary staff mobilization during peak demand periods such as floods, major development cycles or significant weather events impacting properties.
- Efficiencies through shared corporate services (IT licensing, fleet, insurance, purchasing).
- Enhanced regional-scale scientific collaboration for broader watershed analysis, climate resilience planning, and cumulative effects assessment—while recognizing the importance of strong local-scale science and community-specific knowledge.

It is important to note that many of these benefits already occur today through voluntary inter-authority collaboration. We have shared staff historically with other authorities related to specialized IT, engineering and ecology on a long-term basis, and partner with other conservation authorities on a variety of geographically scalable projects (regional to local community) where it makes demonstrable sense to do so (e.g. planning, engineering, hydrogeological, IT and Risk Management Official expertise). The sharing of staff would be made easier though templated agreements. Any proposed changes must therefore demonstrate clear net new benefits beyond what can already be achieved through shared services and supported standards.



Do you have suggestions for how governance could be structured at the regional conservation authority level, including suggestions around board size, make-up and the municipal representative appointment process?

Any governance framework must:

- preserve strong local representation for municipalities and taxpayers,
- remain strategically effective, and
- maintain equitable representation

Models that significantly dilute local voice or create excessively large, symbolic boards risk being cumbersome and ineffective. Governance approaches should prioritize clarity of roles, accountability, and meaningful municipal participation.

Where broader coordination is required, networked governance models—retaining strong local boards with defined roles while enabling strategic coordination—may offer a more balanced and effective approach than full consolidation.

Consideration should be given to Indigenous participation in governance structures.

Do you have suggestions on how to maintain a transparent and consultative budgeting process across member municipalities within a regional conservation authority?

Clear, standardized budget reporting

Annual budget documents should continue to clearly identify program and service costs, capital
needs, asset management requirements, and service outcomes in a consistent and comparable
format.

Separation of funding streams

- The budget presentation should clearly distinguish:
 - o provincially-directed costs (Agency directions)
 - o provincial supports for programs and services
 - municipal supports for programs and services
 - locally delivered programs and capital works.

Guardrails to protect local priorities

• Policies must ensure that locally funded priorities and assets cannot be reallocated without municipal agreement, protecting investments made by municipalities in their own communities.



Predictable and local consultation

 Budget consultation processes must be structured, timely, and aligned with municipal budget cycles, including multi-year forecasts (e.g. 3 or 5 year) to support municipal financial planning and stability.

How can regional conservation authorities maintain and strengthen relationships with local communities and stakeholders?

Keep local presence real

• Maintain local offices, local staff, and local contact points for programs and services. These points of contact are essential to effective service delivery and community trust.

Protect watershed identity and place-based knowledge

- Through consistency measures, a "one system, many watersheds" model will emerge with the OPCA efforts for standardization. A tangible sense of place must be identifiable to a community or municipality, with actions or plans tied to that same space.
- While standardization allows for greater consistency, flexibility must remain to address local
 conditions and support positive innovations for specific contexts. It is this creativity and customer
 service-oriented outlook that conservation authorities are known and appreciated for.

Strengthen transparency and accountability locally

 Communications, reporting, and performance measures should be clearly tied to local communities and watersheds, enabling municipalities and residents to understand outcomes that affect them directly

Additional Comments:

Support tied to Guidance

At this time, the principal gap in direction relates to the timely identification, interpretation, and resourcing of common provincial standards. Many of the Province's stated objectives—such as uniformity, improved service delivery, and consistent application of standards—can be meaningfully advanced within the existing conservation authority framework, provided that these standards are finalized, clearly articulated, and adequately supported for administration by the Agency.

While significant legislative changes have been introduced in recent years, provincial guidance and implementation support would assist conservation authorities in achieving consistent interpretation and application across jurisdictions. Strengthened communication, transitional guidance, and shared tools would reduce variability in processes and outcomes, addressing many of the challenges put forward.



Focusing the OPCA's first term on common tools, standards, and guidelines would deliver the greatest gains toward the Province's objectives of consistency and housing delivery. Allowing conservation authorities time to implement these measures and meet defined targets is more effective than undertaking structural change simultaneously. A 3-year focus on these efforts, aligned with the OPCA's first term, would support effective implementation and evidence-based assessment.

Development of Guidelines, Policies and other Resource materials

To ensure that provincially developed policies, guidelines, and implementation tools remain scientifically sound and locally relevant, their development would benefit from structured consultation with conservation authorities, municipalities and other stakeholders that possess detailed, place-based knowledge of these systems. Early and ongoing engagement in the determination of such materials would help ensure that provincial direction is practical, evidence-based, and responsive to local hydrologic, geomorphic, and land-use conditions, thereby supporting consistent application while avoiding unintended regional or community-level impacts.

Boundary Alignment Considerations

It is recommended that conservation authority boundaries be aligned, to the greatest extent possible, with the best science available for delineating watershed boundaries to avoid duplicative administrative layers. Advancements in technology have enabled more defensible watershed-based frameworks and would help reduce administrative duplication, support coherent watershed management, and enhance consistency in planning, implementation, and oversight.

Governmental Transparency

The OPCA should be accountable to the public as well as to stakeholders that are responsible for funding their operation. Transparency measures identified in the Conservation Authorities Act for current conservation authority governance should be mirrored by the OPCA (public meetings, agendas, minutes, membership, etc.). Similarly, financial transparency to conservation authorities as a financial stakeholder in the OPCA is needed, tied to annual reporting on outcomes of the levy support. Representation on the OPCA board, particularly if apportionment provisions are enacted would represent an open, transparent and accountable governance model.