



Economic Development Advisory Committee Agenda

November 26, 2025

11:00 a.m. - 1:00 p.m.

Electronic Meeting

People interested in participating in this meeting can email Committee Administrator, Jessie Park at jessie.park@kitchener.ca. Please refer to the delegation section on the agenda below for the registration deadline. Written comments received will be circulated to the Committee prior to the meeting and will form part of the public record.

Accessible formats and communication supports are available upon request. If you require assistance to take part in a city meeting or event, please call 519-741-2345 or TTY 1-866-969-9994.

Chair: Joe Curto

Vice-Chair: Margaret Lam

Pages

1. Commencement

1.1 Electronic Meeting Access

People interested in watching this meeting electronically can access it on Zoom at: <https://kitchener-ca.zoom.us/j/87159002278?pwd=zcd0lulsj4d7qfNoVJjdvuubWJrY7M.1> (Zoom ID: 871 590 02278)

2. Disclosure of Pecuniary Interest and the General Nature Thereof

Members of Council and members of the City's local boards/committees are required to file a written statement when they have a conflict of interest. If a conflict is declared, please visit www.kitchener.ca/conflict to submit your written form.

3. Delegations

Pursuant to Council's Procedural By-law, delegations are permitted to address the Committee for a maximum of five (5) minutes. All Delegations must register by 11:00 a.m. on November 26, 2025, in order to participate in the meeting electronically.

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4. Discussion Items

**4.1 Kitchener's Economic Trajectory and
Diversification Opportunities**

- Presentation - Eric Protzer (Minerva's Economics)

4.1.1 Data Review 45 m

4.1.2 Discussion 45 m

4.2 Kitchener 2051 Overview 30 m

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- Presentation - John Zunic (City of Kitchener Senior Planner)
- Kitchener 2051 First Draft Official Plan - Document attached for reference

5. Information Items

6. Adjournment

Jessie Park
Committee Administrator



November 13, 2025

RE: Kitchener 2051 – First Draft Official Plan

Dear City / Agency Commenting Staff:

The City of Kitchener has initiated Kitchener 2051 – a project to develop a new Official Plan. The Official Plan is a long-term strategy for how our city will grow and evolve over time. It explains what types of housing will be built and where, as well as other considerations needed for our growing community. We are pleased to share that a [first draft of Kitchener's new Official Plan](#) is now available.

Purpose and Effect

Building on Kitchener's Strategic Plan vision, Kitchener 2051 Kitchener's draft new Official Plan focuses on:

- Housing supply, choice, and affordability;
- Energy transition and climate change;
- Complete walkable communities;
- Sustainable, safe, and equitable transportation;
- Parks, open spaces, and community infrastructure;
- How and where we grow, and what is needed to support that growth;
- Creating an economically thriving city; and
- Equity in the Official plan review process, in the policies that result, and the usability of the Official Plan.

Getting Involved

City-wide community, collaborator, and Indigenous engagement and consultation is a key driver of the new Official Plan and has been occurring since Fall 2024. The full draft Official Plan, including mapping, is available here. A summary highlighting key aspects of the draft Official Plan, as well as technical studies that informed the draft are available at www.engagewr.ca/kitchener2051. Please send comments to kitchener2051@kitchener.ca by **Friday, December 12th, 2025**.

A statutory public open house, pursuant to sections 17 and 26 of the Planning Act is being held as part of the third and final Kitchener 2051 speaker series event.

Date: Wednesday, December 3rd, 2025

Time: 6-8pm

Location: Conrad Center for the Performing Arts, 36 King Street West, Kitchener

If a person or public body would otherwise have an ability to appeal the decision of the City of Kitchener to the Ontario Land Tribunal, but the person or public body does not make oral submissions at a public meeting or make written submission to the City of Kitchener prior to approval/refusal of a new Official Plan, the person or public body may not be entitled to appeal the decision.

If you wish to be notified of the decision of the City of Kitchener with respect to the new Official Plan, you must make a written request to Legislated Services, 200 King Street West, P.O. Box 1118, Kitchener ON, N2G 4G7. Please contact us at kitchener2051@kitchener.ca with any questions, comments or to let us know if you'd like to be kept up to date on the project.

Yours truly,



Tim Donegani
Senior Planner



John Zunic
Senior Planner