



Finance and Corporate Services Committee 2026 Operating & Capital Budget, including 10-Year Capital Forecast Agenda

Monday, November 24, 2025, 10:00 a.m. - 5:00 p.m.

Council Chambers - Hybrid

City of Kitchener

200 King Street W, Kitchener, ON N2G 4G7

People interested in participating in this meeting can register online using the delegation registration form at www.kitchener.ca/delegation or via email at delegation@kitchener.ca. Please refer to the delegation section on the agenda below for registration in-person and electronic participation deadlines. Written comments received will be circulated prior to the meeting and will form part of the public record.

The meeting live-stream and archived videos are available at www.kitchener.ca/watchnow.

Accessible formats and communication supports are available upon request. If you require assistance to take part in a city meeting or event, please call 519-741-2345 or TTY 1-866-969-9994.

Chair: Councillor S. Davey

Vice-Chair: Councillor B. Ioannidis

Pages

- 1. Commencement**
- 2. Disclosure of Pecuniary Interest and the General Nature Thereof**
Members of Council and members of the City's local boards/committees are required to file a written statement when they have a conflict of interest. If a conflict is declared, please visit www.kitchener.ca/conflict to submit your written form.
- 3. Discussion Items**
NOTE: Full budget material can be found at www.kitchener.ca/budget.

Final Budget Day is scheduled for December 11, 2025.

The Committee is anticipated to recess at approximately 12:00 p.m. for lunch.

3.1 2026 Operating Budget, FIN-2025-468

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3.1.a General Overview by the Chief Financial Officer

3.1.b Boards

3.1.b.a Centre in the Square (CITS)

3.1.b.b Kitchener Public Library (KPL)

3.1.c Tax Supported Operating Budget

3.1.d Enterprise Operating Budgets

3.1.d.a Building Enterprise Budget

3.1.d.b Golf Enterprise Budget

3.1.d.c Parking Enterprise Budget

3.1.d.d Utilities Overview - Water Utility, Sanitary Utility and
Stormwater Utility Budgets

3.1.d.e Gas Utility

3.2 2026 Capital Budget and 10-Year Forecast

3.2.a Capital Budget Overview

3.2.b Strategic Addition

3.2.c Capital Funding Sources

3.2.d Debt

3.2.e Reserve Funds

3.2.f Development Charges

3.2.g Capital Budget Content

3.2.h Capital Forecast & Issue Papers

4. Adjournment

Dianna Saunderson

Manager of Council/Committee Services & Deputy Clerk