Special Council Meeting
Agenda

Monday, December 1, 2025, 3:30 p.m.
Council Chambers - Hybrid
City of Kitchener
200 King Street W, Kitchener, ON N2G 4G7

People interested in participating in this meeting can register online using the delegation registration form at www.kitchener.ca/delegation or via email at delegation@kitchener.ca. Please refer to the delegation section on the agenda below for registration in-person and electronic participation deadlines. Written comments received will be circulated prior to the meeting and will form part of the public record.

The meeting live-stream and archived videos are available at www.kitchener.ca/watchnow

Accessible formats and communication supports are available upon request. If you require assistance to take part in a city meeting or event, please call 519-741-2345 or TTY 1-866-969-9994.

Pages

1. **Commencement**

   The meeting will begin with a Land Acknowledgement given by the Mayor.

2. **Disclosure of Pecuniary Interest and the General Nature Thereof**

   Members of Council and members of the City's local boards/committees are required to file a written statement when they have a conflict of interest. If a conflict is declared, please visit www.kitchener.ca/conflict to submit your written form.

3. **Notice All-Council Meeting / Region of Waterloo & Area Municipalities - For Information**

   Mayor and Members of Kitchener City Council have been invited to participate in a joint meeting with the Councils of the Regional Municipality of Waterloo and all Area Municipalities within the Region of Waterloo on Friday December 19, 2025 to be held at the Woolwich Township, Council Chambers, 24 Church Street West, Elmira, further notice of the meeting and start time will be published at

www.regionofwaterloo.ca.

4. Presentations

4.1 Certificates of Achievement

5. Delegations

Pursuant to Council's Procedural By-law, delegations are permitted to address the Committee for a maximum of five (5) minutes. All Delegations where possible are encouraged to register prior to the start of the meeting. For Delegates who are attending in-person, registration is permitted up to the start of the meeting. Delegates who are interested in attending virtually must register by 1:30 p.m. on December 1, 2025, in order to participate electronically.

6. Mayoral Business and Updates - Mayor B. Vrbanovic

6.1 Mayor's Proposed 2026 Budget, FIN-2025-492 — 10 m — 4

7. In-camera Meeting Authorization

Note: Any member of Council may question the appropriateness of a listed in-camera item. This may be done during the special Council meeting or at the beginning of the in-camera session.

Council is asked to enact the following resolution to authorize an in-camera meeting:

> "That an in-camera meeting of City Council be held immediately following the special council meeting this date to consider a solicitor-client privilege, a labour relations matter and a land acquistion and position/procedure to be applied to negotiation matter as authorized by Sections 239 (c) (d) (f) and (k) of the Municipal Act, 2001, respectively."

7.1 Legal Opinion Regarding Planning Act Matters - Ontario Regulation 232 (18) (Solicitor-Client Privilege - Section 239 (2) (f)) — 20 m

Staff will provide information and seek direction on this matter.

7.2 Labour Relations Matter (Labour Relations Matter - Section 239 (2) (d)) — 20 m

Staff will provide information and seek direction on this matter.

7.3 Land Acquisition Negotiation Strategy (Land Acquisition and a position/procedure to be applied to negotiations - Section 239 (2) (c) and (k)) — 45 m

Staff will provide information and seek direction on this matter.

8. By-laws

8.1 Three Readings

8.1.a To confirm all actions and proceedings of the Council for December 1, 2025.

(By-law 2025-137)

9. Adjournment

REPORT TO:	**Special Council**
DATE OF MEETING:	**December 1, 2025**
SUBMITTED BY:	**Ryan Hagey, Director of Financial Planning & Asset Management 519-741-2200 ext. 7353**
PREPARED BY:	**Ryan Hagey, Director of Financial Planning & Asset Management 519-741-2200 ext. 7353**
WARD(S) INVOLVED:	**All**
DATE OF REPORT:	**November 27, 2025**
REPORT NO.:	**FIN-2025-492**
SUBJECT:	**Mayor's Proposed 2026 Budget**

RECOMMENDATION:
For information.

REPORT HIGHLIGHTS:

- The purpose of this report is to introduce the Mayor's Proposed 2026 Budget.
- 2026 budget materials were presented to the Finance and Corporate Services Committee on November 24.
- Community engagement included a public budget night on November 24.
- This report supports the advancement of the 2023-2026 Strategic Plan and the delivery of core services.

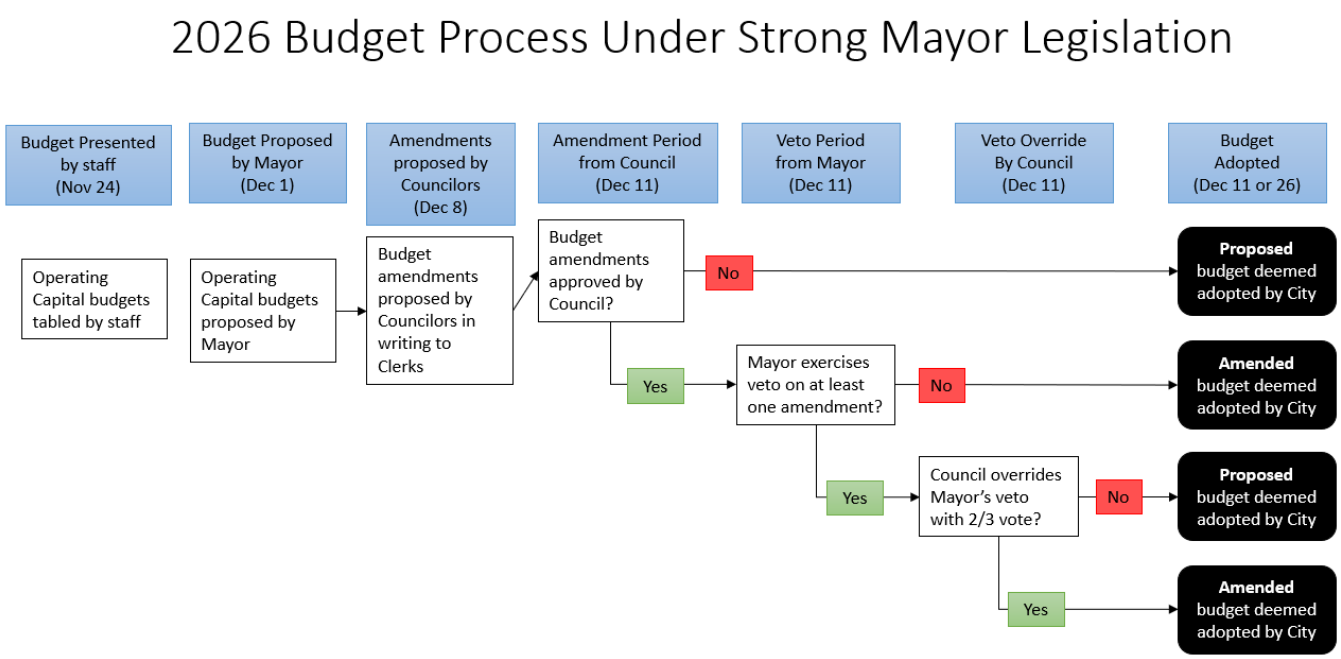
BACKGROUND:

Council approved a meeting schedule to discuss and potentially make amendments to the 2026 budget with the following dates:

- November 24 – Operating & Capital Budgets presented by staff
- December 1 – Mayor proposes the budget
- December 11 – Council votes on amendments/Mayor decides on amendment via veto (budget is adopted if there are no successful amendments)
- December 26 – Budget is automatically adopted 15 days later (if there are amendments)

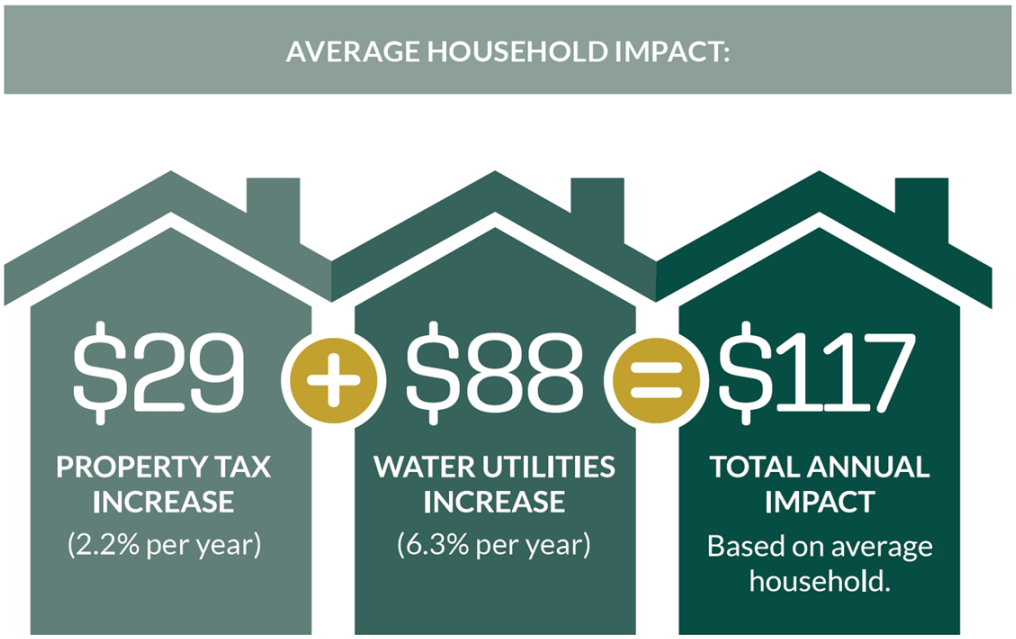
REPORT:

The 2026 Budget was presented by staff during meetings in November. Under new Provincial legislation it is the Mayor's responsibility to propose the budget (Dec 1), before any amendments from Council are considered (Dec 11). The Council-approved process being followed for the 2026 budget is shown in the graphic below and includes the timelines and different scenarios that will be followed depending on Council's desire to amend the budget and the Mayor's desire to veto any amendments.



STRATEGIC PLAN ALIGNMENT:
This report supports the advancement of the 2023-2026 Strategic Plan and the delivery of core services.

FINANCIAL IMPLICATIONS:
The combined impact of the proposed 2026 budget on the average home is $117 as shown in the graphic below.



COMMUNITY ENGAGEMENT:
INFORM – This report has been posted to the City's website with the agenda in advance of the council / committee meeting.

PREVIOUS REPORTS/AUTHORITIES:

- FIN-2025-408 2026 Budget Process and Timelines
- FIN-2025-468 2026 Operating and Capital Budgets

APPROVED BY: Jonathan Lautenbach, Chief Financial Officer, Financial Services

ATTACHMENTS:

Attachment A – Mayor's 2026 Proposed Budget
Attachment B – 2026 Proposed Budget Resolution
Attachment C – 2026 Budget Summary & Appendices

Message from the Mayor

On November 24, 2025, City of Kitchener staff presented the Mayor and City Council with the Draft 2026 Budget for consideration and discussion, based on direction provided earlier this year, informed by Council and community priorities, and in alignment with the City's approved financial guidelines and policies. I want to thank Councillors Scott Davey and Bil Ioannidis, Chair and Vice-Chair respectively, for their leadership and support both before and during this meeting and all of Council for their engagement during this year's process. I also want to acknowledge our Corporate Leadership Team, our Finance Budget team and all staff who worked over many months in preparing a budget that focused on balancing affordability and future readiness for Kitchener.

The budget before you is being presented in a manner consistent with strong mayor legislation implemented on July 1, 2023 by the Ontario government requiring the Mayor to be responsible for proposing the municipal budget. As in the previous two years, we have endeavoured to do this in a manner consistent with the collaborative approach that has developed over many years and exists between Kitchener Council and staff in our annual budget work.

Kitchener has demonstrated its commitment to considering affordability when setting its budget, consistently delivering tax rate increases that are aligned with the rate of inflation in Ontario. Kitchener's track record speaks for itself when it comes to balancing affordability, service demands, and responding to growth related pressures. The 2026 Budget – Affordable Today, Ready for Tomorrow is no exception, delivering a property tax increase of 2.2% that's likely to be one of the lowest property tax increases across the Province. I'm proud of Council and staff's approach to rate setting, and believe Kitchener is a model of efficient, effective, and sustainable local government in Ontario.

During the past 10 years, **Kitchener's tax rate increases have averaged 2.54%**, below **Ontario inflation which has averaged 2.69%** during that same timeframe.

As part of the Budget, there was $1M in one-time capital funding unallocated and available to further advance strategic priorities that are important to the community.

I support the draft 2026 Budget that was prepared by staff and presented to Council and propose, based on feedback received from Council and the public, that the City move forward with the following strategic investments related to the additional $1M in onetime capital funding:

$100k – For the continuation of Pitch Kitchener, an initiative that allows local start-ups at Communitech to "Pitch" innovative solutions that can be used to enhance municipal service delivery.

$400k – For improvements to parks amenities, such as seating and shade structures, BBQ pits, and other minor enhancements in parks across the City.

$500k – For the implementation of the City's priorities for community building and special events including the purchase and operation of equipment that is currently rented by the City and other groups that organize these events.

Today's budget also acknowledges there is some ongoing work that Council has identified as a continued priority in 2026 and Council will consider those items during the year as policy work is completed by staff and brought forward for consideration by Council and/or additional funding confirmation is attained from other orders of government. This budget provides staff direction to continue that work, including in the following areas: additional investments in traffic calming with anticipated supports from the Province of Ontario, consideration of the implementation of a renoviction bylaw, the exemption of Public Tree Removal Fees for non-profit affordable housing providers and an update to our Make It Kitchener 2.0 economic development strategy including a strategy focused on addressing downtown office vacancies.

The 20-year vision included in the City's 2023-2026 Strategic Plan is "Building a city for everyone where, together, we take care of the world around us – and each other". The investments included in the 2026 budget once again moves us closer towards vision while remaining Affordable Today, Ready for Tomorrow.

2026 Operating Budget

1. That the general levy of $171,431,838 which results in approximately a 2.20% tax increase, excluding tax policy changes, be approved including assessment growth of 1.73%.

2. That the following budgets for municipal enterprises be approved:

	Revenue	Expense	Transfer to/(from) Reserve
Building Entreprise	$ 5,701,733	$ 8,027,036	$ (2,325,303)
Golf Enterprise	$ 4,074,248	$ 3,924,248	$ 150,000
Parking Enterprise	$ 8,193,940	$ 8,062,093	$ 131,847
Gasworks Utility	$ 113,663,562	$ 114,641,964	$ (978,402)
Water Utility	$ 69,599,165	$ 68,072,146	$ 1,527,019
Sanitary Utility	$ 90,805,573	$ 90,237,936	$ 567,637
Storm Water Utility	$ 33,638,429	$ 37,214,478	$ (3,576,049)
	$ 325,676,650	$ 330,179,901	$ (4,503,251)

3. That the following net revenues/(expenditures) be approved for reserve funds:

	Net Change ($000's)
STABILIZATION:	
Operating	
Tax Stabilization	742
Investment Stabilization	103
Weather Events	83
Enterprise	
Gas Utility (Delivery) Stabilization	(496)
Gas Utility (Supply) Stabilization	(87)
Water Utility Stabilization	656
Golf Enterprise Stabilization	121
Parking Enterprise Stabilization	142
Sanitary Sewer Utility Stabilization	735
Storm Water Utility Stabilization	(3,445)
CORPORATE:	
Mediation	1
Learning & Development	(64)
Arbitration	7
WSIB	127

Sick Leave	394
Insurance	150
PROGRAM SPECIFIC:	
Activa Group Sportsplex	4
Energy Retrofit	(1,195)
Public Art	(3)
Economic Development	350
EDIF 2.0	19,047
Municipal Accommodation Tax	(1)
Affordable Housing	-
Election	(384)
Arts and Entertainment	9
Oktoberfest	10
CAPITAL:	
Tax Capital	(7,075)
DC Recovery	(119)
Facility Infrastructure	(18)
Auditorium Ticket Sales	129
Land Inventory	334
Business Parks	101
Technology Infrastructure	(71)
Hydro Investment	(776)
Equipment	(976)
Gas Utility Investment	(10)
Gas Utility Capital	51
Water Utility Capital	1,454
Golf Enterprise Capital	246
Parking Enterprise Capital	24
Sanitary Sewer Utility Capital	(2,522)
Storm Water Utility Capital	(3,121)
OBLIGATORY:	
Development Charges	54,688
Canada Community Building Fund	483
Building Enterprise	(1,971)
Recreational Land	1,585
TOTAL	**$59,442**

4. That operating funding for Kitchener Public Library (KPL) in the amount of $14,624,952 be approved.

5. That operating funding for Centre in the Square (CITS) in the amount of $2,191,658 be approved.

6. That the per diem rates remain at $70/day ($15 for breakfast, $20 for lunch, $35 for dinner).

7. That Tier 1 grants be approved in the amount of $1,553,722 as detailed in Schedule A.

8. That the following Economic Development grants be approved:

Kitchener-Waterloo Art Gallery	$385,299
Waterloo Region Economic Development Corporation	$520,000
THEMUSEUM*	$322,057
Waterloo Region Small Business Centre	$133,287
Waterloo Regional Tourism Marketing Corporation	$90,000
Communitech Technology Association	$30,000
Physician & Specialist Recruitment	$30,000
Business and Education Partnership	$7,282
Junior Achievement	$7,138
J.M. Drama	$52,531
General Provision	$368,955
	$1,946,549

*In accordance with report DSD-2024-229, this grant amount may be subject to the outcomes of THEMUSEUM's review of their business model.

9. That the following items be financed from the Economic Development Reserve:

A) ITEMS PREVIOUSLY APPROVED THROUGH STAFF REPORTS		
None		
B) ITEMS APPROVED THROUGH THE BUDGET RESOLUTION		
Communications, Events and Studies	$	100,000
Placemaking Initiatives	$	10,000
Artist in Residence Program	$	5,000
Grand Total	$	115,000

10. That the following items be financed from the Economic Development Investment Reserve Fund (EDIF) 2.0 Reserve:

A) ITEMS PREVIOUSLY APPROVED THROUGH STAFF REPORTS	
UW Innovation Arena-SBC collaboration space DSD-2023-328	$ 425,000
SDG - 2 King St West SDS-22-058	$ 100,000
B) ITEMS APPROVED THROUGH THE BUDGET RESOLUTION	
None	
C) ANTICIPATED ALLOCATIONS SUBJECT TO FUTURE STAFF REPORTS	
Creative Industries - 44 Gaukel	$ 100,000
Vibrant City	$ 1,250,000
Supporting Business Recovery	$ 2,053,000
City-Wide Start-up Network	$ 500,000
Future Planning and Strategic Acquisitions	$ 5,500,000
Health Initiatives	$ 75,000
Affordable Housing	$ 1,500,000
D) ITEMS TO BE APPROVED BASED ON PURCHASING BY-LAW	
None	
Grand Total	$ 11,503,000

11. That two Corporate Security Guard FTEs be added to the staffing complement as approved through previous budgets.

12. That the grant for Reep Green Solutions be funded from the Gas utility in the amount of $36,262.

13. That Water Infrastructure Program (WIP) rates included in Schedule B be approved effective January 1, 2026.

14. That user fees rate included in Appendix E of the 2026 Budget be approved effective January 1, 2026.

Strategic Additions

15. That the following strategic additions, totalling $1M, be included in the 2026 Capital Budget:

    a. $100,000 for the continuation of Pitch Kitchener, an initiative that allows local start-ups at Communitech to “Pitch” innovative solutions that can be used to enhance municipal service delivery.

    b. $400,000 for improvements to parks amenities, such as seating and shade structures, BBQ pits, and other minor enhancements in parks across the City.

    c. $500,000 for the implementation of the City’s priorities for community building and special events including the purchase and operation of equipment that is currently rented by the City and other groups that organize these events.

2026 Capital Budget and 10-Year Capital Budget & Forecast

16. That the Capital Budget & Forecast (2025-2034) be approved, with expenditures for all years totalling $1,847,986,000.

17. That capital out of current funding be included in the Capital Budget & Forecast for the year 2026 totalling $13,508,000 for Tax Supported Operations and $98,371,000 for City Enterprises.

18. That a total of $2,553,310 of EDIF 2.0 debenture financing be approved for 2026 related to renovations at the Conrad Centre for the Performing Arts, for a term not to exceed 10 years.

19. That the following Equipment Additions and Replacements be financed from the Equipment Reserve Fund:

2026 Approved Equipment Replacements

Number Required	Department	Description	Estimated Cost
1	Community Services (Sport-Arenas)	Ice Resurfacer	$150,000.00
5	Development Services (Building)	Car	$156,000.00
1	Infrastructure Services (Cemeteries)	Pick Up Dump w Plow	$120,000.00
1	Infrastructure Services (Cemeteries)	Front Mount Mower	$110,000.00
1	Infrastructure Services (Cemeteries)	Utility Vehicle	$35,000.00
1	Development Services (Engineering)	Compact Pickup Ext. Cab	$73,000.00
1	Development Services (Engineering)	Compact Pick Up	$73,000.00
1	Infrastructure Services (Facilities Management)	Van Cargo Ext.	$65,000.00
1	Infrastructure Services (Facilities Management)	SUV	$55,000.00
1	Community Services (Fire)	Van Cube	$80,000.00
1	Community Services (Fire)	Van Cargo	$80,000.00
1	Infrastructure Services (Fleet)	Pickup	$130,000.00
1	Infrastructure Services (Utilities)	SUV	$55,000.00
1	Infrastructure Services (Utilities)	Mini Van	$75,000.00
1	Infrastructure Services (Utilities)	Van Cargo High Roof	$85,000.00
1	Infrastructure Services (Parks)	Turf Tractor	$25,000.00
1	Infrastructure Services (Parks)	Rotary Mower	$50,000.00
1	Infrastructure Services (Parks)	Municipal Tractor	$210,500.00
1	Infrastructure Services (Parks)	Pick up Compact Ext. cab 4x4	$55,000.00
3	Infrastructure Services (Parks)	Turf Tractor	$75,000.00
4	Infrastructure Services (Roads and Traffic)	Dump Truck Tandem	$1,800,000.00
1	Infrastructure Services (Roads and Traffic)	Hotbox	$60,000.00
3	Infrastructure Services (Roads and Traffic)	Salter Epoke	$180,000.00
1	Infrastructure Services (Roads and Traffic)	Pickup Ext Cab	$75,000.00
1	Infrastructure Services (Roads and Traffic)	Sweeper	$475,000.00
1	Infrastructure Services (Roads and Traffic)	Trailer	$0.00
1	Infrastructure Services (Roads and Traffic)	Sprayer Ashpalt	$55,000.00
1	Infrastructure Services (Roads and Traffic)	Line Painter	$40,000.00
2	Community Services (Sport-Golf)	Utility Vehicle	$40,000.00
2	Community Services (Sport-Golf)	Sand Rake	$52,000.00
1	Infrastructure Services (Sanitary and Storm)	Generator	$90,000.00
1	Financial Services (Stores)	Fork Lift	$65,000.00
1	Infrastructure Services (Parks)	Pick Up Compact Ext Cab 4x4	$55,000.00
1	Infrastructure Services (Utilities)	Van Cargo	$85,000.00
2	Infrastructure Services (Utilities)	Van Cargo High Roof	$170,000.00
2	Infrastructure Services (Utilities)	Dump Truck Tandem	$700,000.00
1	Infrastructure Services (Utilities)	SUV	$55,000.00
1	Infrastructure Services (Cemeteries)	Blower	$22,000.00
1	Infrastructure Services (Cemeteries)	Lawn Mower	$25,000.00
2	Infrastructure Services (Roads and Traffic)	SUV	$55,000.00
1	Infrastructure Services (Roads and Traffic)	Van Cube	$100,000.00
1	Infrastructure Services (Roads and Traffic)	Grader	$370,000.00
1	Infrastructure Services (Roads and Traffic)	Extended Cab Pick up	$80,000.00
1	Infrastructure Services (Parks)	Wide Area Mower	$209,500.00
1	Community Services (Fire)	Lawn Mower	$30,000.00
1	Infrastructure Services (Facilities Management)	RADIO REPEATER	$20,000.00
1	Infrastructure Services (Utilities)	RADIO REPEATER	$20,000.00

2026 Approved Equipment Additions

Number Required	Department	Description	Estimated Cost
2	Infrastructure Services (Facilities Management)	Small Compact Truck	$80,000.00
2	Infrastructure Services (Facilities Management)	Pick up/Cargo	$125,000.00
2	Infrastructure Services (Fleet)	RADIO REPEATER	$24,000.00
1	Infrastructure Services (Parks)	Chipper - Brush	$145,000.00
1	Infrastructure Services (Parks)	Single Cab Dump w/ Chipper box	$120,000.00
1	Infrastructure Services (Parks)	Skid Steer	$165,000.00
1	Infrastructure Services (Parks)	Polar Track	$9,000.00
1	Infrastructure Services (Cemeteries)	Sweeper Attachment	$15,000.00
1	Infrastructure Services (Cemeteries)	Compact track Loader	$70,000.00
1	Infrastructure Services (Roads and Traffic)	Crew Cab Utility	$125,000.00
1	Infrastructure Services (Roads and Traffic)	Crew Cab Dump	$125,000.00

2027 Pre-Approved Equipment Replacements

Number Required	Department	Description	Estimated Cost
3	Infrastructure Services (Roads and Traffic)	Tandem Axle Snow Plow	$1,297,300.00

2028 Pre-Approved Equipment Replacements

Number Required	Department	Description	Estimated Cost
4	Infrastructure Services (Roads and Traffic)	Tandem Axle Snow Plow	$1,793,060.00

20. That the following projects included in the Capital Forecast for 2026 be financed from Development Charges Reserve Funds:

Project Number	Project Name	$(000's)
202600045	CITY SHARE SUBDIVISIONS - 2026	$ 991
202600046	INTENSIFICATION ALLOWANCE - 2026	$ 216
202600049	SCADA - 2026	$ 39
202600067	HERITAGE IMPACT ASSESSMENTS - 2026	$ 11
202600079	MISC. CREEK REHABILITATION - 2026	$ 140
202600084	COMMUNITY TRAILS GNRL PROVISION - 2026	$ 718
202600089	ACTIVE TRANSPORTATION INFRASTRUCTURE - 2026	$ 481
202600130	NEW NEIGHBOURHOOD PARKS - 2026	$ 1,513
202600131	CITYWIDE PARKS GENERAL PROVISION - 2026	$ 216
500401000	EQUIP ACQUISITIONS & UPGRADES	$ 1,407
600901001	COWAN RECREATION CENTRE	$ 20,000
620304014	FOREST HEIGHTS CC ADDITION	$ 148
621506003	ADDITIONAL FLEET VEHICLE	$ 1,504
800401009	DEVELOPMENT CHARGE ACT STUDY	$ 269
801007004	DOON SOUTH SPS - FORCEMAIN	$ 33
801007004	DOON SOUTH SPS - FORCEMAIN	$ 91
901007008	STRASBURG ROAD SOUTH & WM EXT	$ 65
90102003	LIBRARY TECHNOLOGY UPGRADE	$ 50
90102032	RESOURCES, FURNITURE & EQUIPMENT	$ 56
901302002	VIC PARK MSTRPLN IMPLEMENTATION	$ 520
901306016	BLOCKLINE TO MANITOU TRAIL	$ 758
901308013	COUNTRYSIDE (DMAF)	$ 400
901308020	HIBNER, MAJOR, ARNOLD, ASH, BREITHA	$ 778
Total		**$ 30,404**

21. That the following 2026 recoveries for specific oversized works be financed from the Development Charges Reserve Fund:

Project	$(000's)
Kitchener Operations Facility Recovery	1,340
Library Recovery	686
Total	**2,026**

22. That the third instalment of $60,000 ($300,000 total over the five years 2024-2028) be allocated to the Humane Society of Kitchener Waterloo and Stratford Perth from the Capital Contingency account for the year 2026.

Administrative

23. That pursuant to Ontario Regulation 284/09, Council approves the exclusion of amortization expense and post-employment benefit expense for the purposes of the 2026 budget. The amounts recorded in the most recent financial statements were:
    - Amortization expense on tangible capital assets was $66.3M.
    - Employee future benefits expense (which includes the sick leave benefit plan, post-retirement benefits, and future payments to the Workplace Safety and Insurance Board) was $0.5M.

24. That for the fiscal year 2026, donations received by the City of Kitchener on behalf of City-related organizations, namely Minor Sports Groups, Neighbourhood Associations, KW Golf Committee, KW Chamber of Commerce Physicians Recruitment and Advocacy Group, and Tier 1 and Tier 2 grant recipients, be distributed to those organizations as intended by the donor.

25. That staff be directed to bring back reports to Council on the following items:

    a. Creation of a formal policy regarding the handling of surpluses/deficits at Centre in the Square (by Q2 2026)

    b. Amending policy *FIN-GRA-2007 Development Application Fees & Building Permit Fees for Affordable Rental Housing* to include the exempting of Public Tree Removal Fees for non-profit affordable housing providers (by Q1 2026)

Schedule A - 2026 Tier 1 Grants

Community Groups	Grant Recommended	Cash/In-kind Split
80 KW Spitfire Royal Canadian Air Cadet Squadron	$1,823	
AFKW Association des Francophones de Kitchener-Waterloo	$2,424	
African Women's Alliance of Waterloo Region (Afro Festival)	$4,357	
Age of Majority Singers	$6,659	
Ahmadiyya Muslim Jama'at Canada (World Religions Conference)	$236	
Arts Awards Waterloo Region	$15,115	
Arts4All (Young@rt)	$3,641	($3,141 cash, $500 in kind)
Belmont Village Bestival	$21,328	($11,128 cash, $10,200 in kind)
Belmont Village Church (Learn English, Make Friends Program)	$8,464	
Big Brothers Big Sisters Waterloo Region (Big Bunch Program and Holiday Party)	$5,984	($5,000 cash, $984 in kind)
Bring on the Sunshine *	$0	
Button Factory Arts (Waterloo Community Arts Centre)	$3,420	
CAFKA - Contemporary Art Forum Kitchener & Area	$51,700	
Central Ontario Developmental Riding Program	$8,848	
Chess Fest Inc. (Kitchener Chess Festival)	$11,479	($8,358 cash, $3,121 in kind)
Coalition of Muslim Women of Kitchener-Waterloo	$10,026	
Community Coalition on Refugee and Immigrant Concerns	$2,738	
Community Music School of Waterloo Region (Lyrical Lines Education Network)	$9,301	
Community Support Connections	$13,695	
DaCapo Chamber Choir	$7,288	
Flush Ink Productions	$4,596	
GLA Theatre Company (Green Light Arts)	$12,414	
Grand Philharmonic Choir	$13,604	
Homer Watson House Foundation	$263,680	
India Canada Association of Waterloo Region (Mela Festival)	$7,216	($3,575 cash, $3,641 in kind)
Inter Arts Matrix	$16,512	
Kitchener Blues Community Inc.	$78,195	
Kitchener Horticultural Society	$307,000	
Kitchener Musical Society Band	$24,764	
Kitchener's Festival of Neighbourhoods	$26,367	
Kitchener-Waterloo Chamber Orchestra	$1,945	
Kitchener-Waterloo Chess Club	$13,906	(in kind)

Kitchener-Waterloo Community Orchestra	$2,818	
Kitchener-Waterloo Drum Corps Association	$35,742	
Kitchener-Waterloo Little Theatre	$1,727	
Kitchener-Waterloo Multicultural Centre (Multicultural Festival)	$49,382	($10,518 cash, $38,864 in kind)
Kitchener-Waterloo Weavers' and Spinners' Guild	$1,682	
Kiwanis Club of Kitchener-Waterloo (Kiwanis Festival)	$6,614	
KW Children's Drama Workshop (ActOUT! KW)	$2,318	
KW Oktoberfest Inc.	$33,814	
MT Space	$28,316	
Neruda Arts	$20,479	
New Hamburg Mennonite Relief Sale	$400	(in kind)
NUMUS Inc.	$4,605	
Open Ears Festival of Music and Sound	$14,347	
Our World Festival of Music	$6,747	
Pat the Dog Theatre Creation	$15,606	
Schneider Male Chorus	$3,607	
Social Development Centre Waterloo Region	$12,498	
SPECTRUM - Waterloo Region's Rainbow Community Space	$10,893	
Spiritus Ensemble	$4,559	
Strong Start Charitable Organization	$5,202	
Tamil Cultural Association of Waterloo Region	$1,876	
Tara Arts Inc. (Irish Real Life Festival)	$5,808	($2,748 cash, $3,060 in kind)
The New Quarterly Literary Society (Wild Writers Festival)	$2,302	
The Working Centre	$24,949	
tri-Pride Community Association Inc.	$5,088	($1,414 cash, $3,674 in kind)
Volunteer Action Centre Waterloo Region	$28,486	($25,986 cash, $2,500 in kind)
Waterloo Chamber Players	$2,088	($966 cash, $1,122 in kind)
Waterloo Regional REACT *	$0	
Waterloo Royal Medieval Faire	$2,169	
Wellington Winds Inc.	$2,500	
Youth Unlimited YFC Tri-City (formerly Ray of Hope Hockey/Skating Program)	$5,389	(in kind)
TOTAL (Community Groups)	**$1,300,736**	

** No longer active/not participating in Tier 1.*

Minor Sport Groups	Grant Recommended
Asahi Judo Club	$7,715
Conestoga Sailing School	$2,000
Excelsior Fencing Club	$4,500
Kitchener Minor Baseball Association	$32,853
Kitchener Minor Girls Softball Association	$9,975
Kitchener Soccer Club	$22,681
K-W Minor Boys Softball Association	$5,290
K-W District Special Olympics	$3,100
K-W Diving Club	$4,682
K-W Gymnastics Club	$36,462
K-W Minor Lacrosse Association	$22,283
K-W Olympic Hockey	$2,000
K-W Sertoma Speed Skating	$3,485
K-W Track & Field Association	$7,305
K-W Waterpolo Club	$8,000
K-W Youth Basketball Association	$6,000
Region of Waterloo Swim Club	$25,490
Track 3 Ski School	$4,300
Waterloo Region Artistic Swim Club	$14,257
Waterloo Region Minor Football Assoc.	$4,820
Waterloo Region Nordic Sports Club	$3,000
Waterloo Regional Boxing Academy	$6,000
Minor Sport Provision	$16,788
TOTAL (Minor Sport Groups)	**$252,986**

2026 TIER 1 GRAND TOTAL (Community + Minor Sport Groups)	**$1,553,722**

Schedule B – 2026 Water Utilities Rates

		2025 Rate	2026 Rate	$ Change	% Change
Sanitary (per cubic metre)		$ 3.7429	$ 4.0049	$ 0.2620	7.00%
Water (per cubic metre)		$ 2.8840	$ 3.0253	$ 0.1413	4.90%
Stormwater (monthly charge)					
	Residential Single Detached Small	$ 12.96	$ 13.92	$ 0.96	7.40%
	Residential Single Detached Medium	$ 21.64	$ 23.24	$ 1.60	7.40%
	Residential Single Detached Large	$ 28.44	$ 30.54	$ 2.10	7.40%
	Residential Townhouse/Semi-Detached	$ 15.44	$ 16.58	$ 1.14	7.40%
	Residential Condominium	$ 8.60	$ 9.24	$ 0.64	7.40%
	Multi-Residential duplex	$ 17.31	$ 18.59	$ 1.28	7.40%
	Multi-Residential triplex	$ 26.02	$ 27.95	$ 1.93	7.40%
	Multi-Residential four-plex	$ 34.59	$ 37.15	$ 2.56	7.40%
	Multi-Residential five-plex	$ 43.30	$ 46.50	$ 3.20	7.40%
	Multi-Residential (>5 units)	$ 4.35	$ 4.67	$ 0.32	7.40%
	Non-Residential Smallest	$ 41.39	$ 44.45	$ 3.06	7.40%
	Non-Residential Small	$ 110.68	$ 118.87	$ 8.19	7.40%
	Non-Residential Medium-Low	$ 289.98	$ 311.44	$ 21.46	7.40%
	Non-Residential Medium-High	$ 846.49	$ 909.13	$ 62.64	7.40%
	Non-Residential Large	$2,051.59	$2,203.41	$ 151.82	7.40%
	Non-Residential Largest	$4,404.30	$4,730.22	$ 325.92	7.40%

The minimum charge for water and sanitary sewer is calculated as 1/10 m3 per day

The flat rate sewer charge for properties not connected to the municipal water system is based on the average annual residential consumption of 170 m3 at the current approved sanitary sewer rate and is billed monthly



KITCHENER

CITY OF KITCHENER

2026 BUDGET SUMMARY

Affordable Today, Ready for Tomorrow

KITCHENER.CA/BUDGET


2026

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KITCHENER

CITY OF KITCHENER

2026 BUDGET SUMMARY

KITCHENER.CA/BUDGET

2026 CITY OF KITCHENER

Budget at a Glance

Rate Increases and Impact on Homeowner:

The rate increases included in the budget and the estimated impact on the average homeowner are shown in the table below. Please note that there may be some differences in calculations due to rounding.

BUDGET	RATE INCREASE	ANNUAL IMPACT ON HOMEOWNER	BASIS FOR HOW THE IMPACT IS CALCULATED
Property Taxes	2.20%	$29	Assessment of $326,000
Water Utility	4.90%	$24	Water Consumption of 170m^3
Sanitary Sewer Utility	7.00%	$45	Water Consumption of 170m^3
Stormwater Utility	7.40%	$19	Residential Single-Detached, Medium
Total Impact		**$117**	

Key Budget Highlights

- **Gross operating expenditures** (excluding enterprises): **$309,890,000**
- **Gross operating expenditures** (including enterprises): **$635,564,000**
- **Net tax levy:** **$171,432,000**
- **Assessment growth:** **1.7%**
- **2026 capital budget:** **$201,471,000**
- **2026-2035 10-Year capital budget and forecast:** **$1,847,986,000**

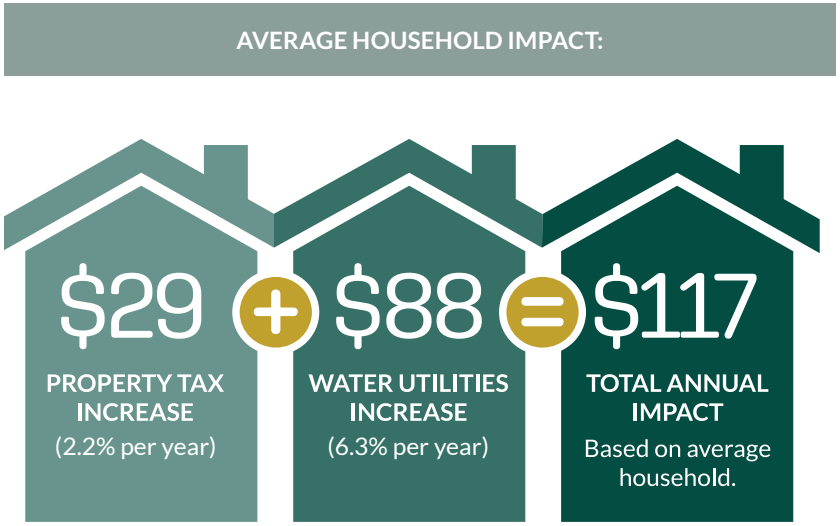


Budget Highlights

The City of Kitchener's budget is made up of four components: tax-supported operating, enterprise operating, utilities and capital.

The City's 2026 budget represents a combined annual increase of **$117 for the average household**, based on the average assessed value of $326,000 and an estimated water consumption of 170m3.

The City's operating budget delivers around 50 services to the community including things like snow clearing, recreational programming, and fire suppression.



The capital budget includes more than **400 projects** with a total cost of **$1.8 billion** over 10 years, with **$201 million** of spending in the first year. This includes meaningful investments in areas that are important to the citizens of Kitchener, such as:

- **Additional Fire Truck** ($1.5M in 2026)
- **Full Road Reconstruction Projects** ($45.0M in 2026, $597M overall in the capital forecast)
- **Community Trail Improvements** ($1.7M in 2026, $39.9M overall in the capital forecast)
- **Downtown Arts Facilities (Conrad, Museum SDG Idea Factory)** ($5M in 2026)
- **Gas Pipelines** ($10.4M in 2026, $101.5M overall in the the capital forecast)
- **Tree Planting** ($3.3M in 2026, $8.2M overall in the capital forecast)
- **New Neighbourhood Parks** ($1.5M in 2026, $22M overall in the capital forecast)
- **Trunk Sewer Inspection & Replacement** ($6.8M in 2026, $25.6M overall in the capital forecast)
- **Manchester Pumping Station Rehabilitation** ($1.9M in 2026, $16M overall in the capital forecast)
- **Middle Strasburg Creek Naturalization** ($4.3M in 2026)
- **Idlewood Greenway Stormwater Enhancements** ($5.4M in 2026)
- **Stirling Avenue Watermain Replacement** ($2.9M in 2026, $5.4M overall in the capital forecast)

TAX DOLLARS AT WORK TO IMPROVE OUR CITY:



About Kitchener

The city of Kitchener is situated on the traditional territory of the Chonnonton, Anishinaabeg and Haudenosaunee Peoples. We recognize our responsibility to serve as stewards for the land and honour the original caretakers who came before us. Our community is enriched by the enduring knowledge and deep-rooted traditions of the diverse First Nations, Metis and Inuit in Kitchener today.

Kitchener is an innovative, caring and vibrant city. It's a place for everyone. It's a place where people come from across Canada and the world to put down roots. They're joining vibrant neighbourhood communities and enriching them with new businesses, cultures to celebrate and innovative ideas to share. It's a place where people have a passion for citybuilding – they're inspired by what Kitchener is becoming and they want to be a part of its vibrant future. By embracing new people and perspectives, Kitchener has always been on the cutting edge.

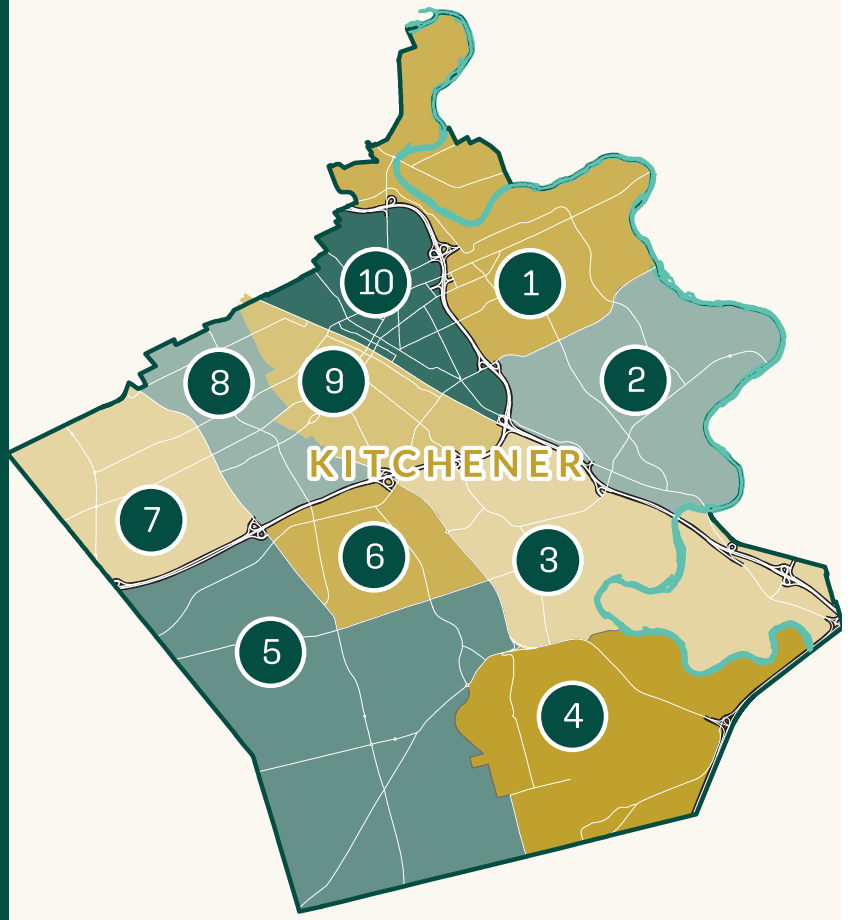
When Kitchener tries something new, the world follows. We're the anchor of Canada's Innovation Corridor, and our startup density is second only to Silicon Valley. We're the fastest growing startup ecosystem in Canada, creating 30,000 tech jobs in the past 20 years.

With a population of approximately 300,000 people, Kitchener is the urban centre of the region. We're connected to the City of Waterloo and part of the Region of Waterloo. The region's post-secondary school system is the core of our tech industry, and with thousands of students in the region there are new ideas and newer skillsets available every day. This new talent feeds into the world's largest free startup incubator Velocity, located in the Communitech Hub.

Kitchener is a city where beautiful brick factories have been transformed into condos that flank a modern light rail system. It's a city where you can find established, tree-lined neighbourhoods as well as brand-new neighbourhoods creating their own sense of community.

No matter who you are or where you come from, you belong in **Kitchener**.

CITY OF KITCHENER WARD MAP:



City Governance

The City of Kitchener is governed by an elected Mayor and 10 elected City Councillors. Each City Councillor represents one of ten geographic wards. City Council is responsible for the overall governance of the Corporation of the City of Kitchener through approving policies, master plans and strategies.

On July 1, 2023 the Ontario government provided strong mayor powers to 26 municipalities, including Kitchener. As part of this legislation, Kitchener's Mayor is responsible for proposing the municipal budget. At the Mayor's direction, City staff have prepared a draft budget for consideration by Council which has been informed by Council and community priorities and in alignment with the city's approved financial guidelines and policies.

The City of Kitchener is structured administratively around five departments, led by the Chief Administrative Officer (CAO). The departments that deliver City services include: Community Services Department (CSD), Corporate Services Department (COR), Development Services Department (DSD), Financial Services Department (FIN) and Infrastructure Services Department (INS).



City Council left to right, front row to back row: Ward 3 Councillor: Jason Deneault, Ward 8 Councillor: Margaret Johnston, Mayor: Barry Vrbanovic, Ward 4 Councillor: Christine Michaud, Ward 6 Councillor: Paul Singh Ward 1 Councillor: Scott Davey, Ward 10 Councillor: Stephanie Stretch, Ward 5 Councillor: Ayo Owodunni, Ward 2 Councillor: Dave Schnider, Ward 7 Councillor: Bil Ioannidis, Ward 9 Councillor: Debbie Chapman

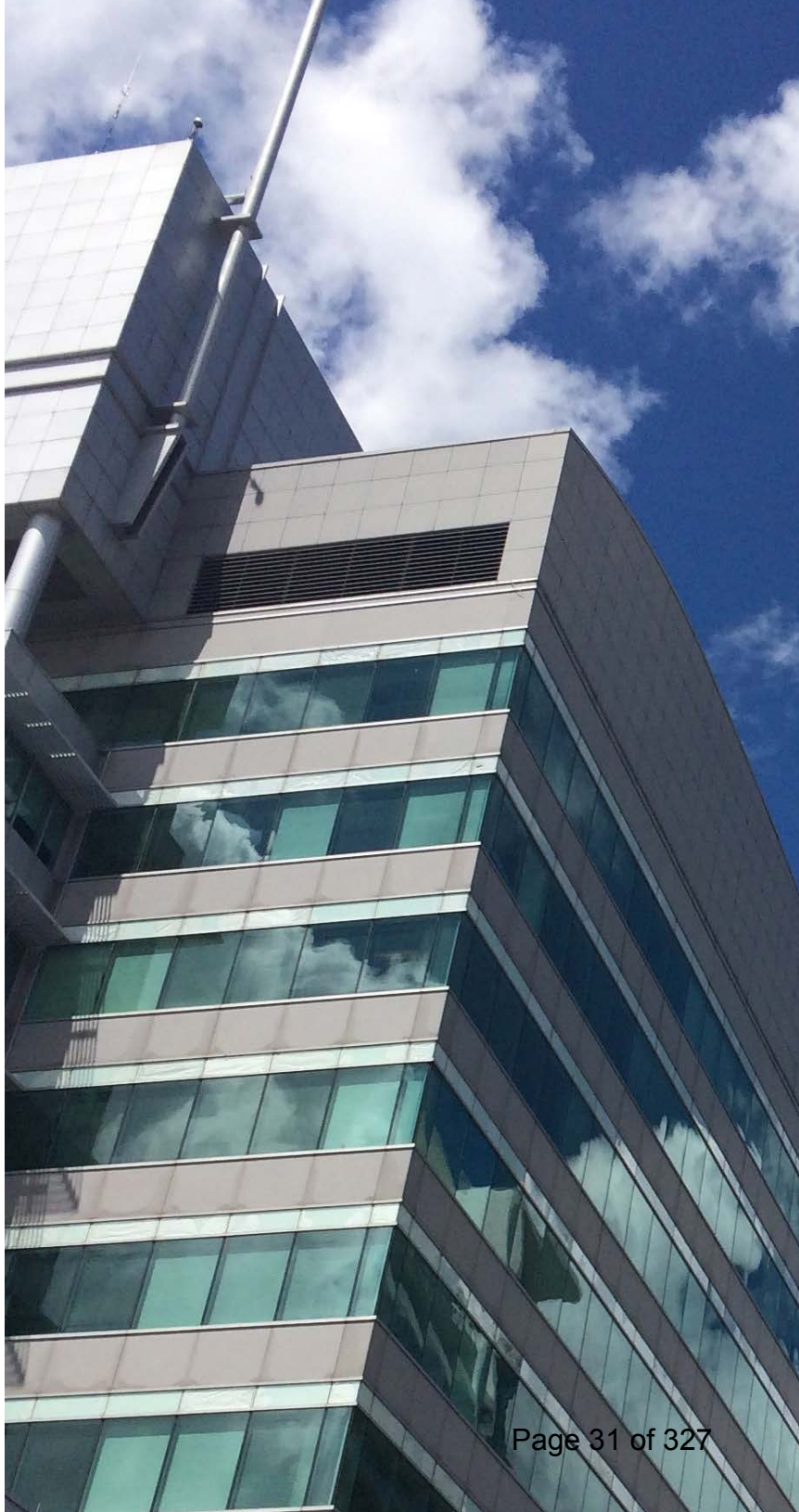
General Overview

AFFORDABLE TODAY, READY FOR TOMORROW

Introduction:

Each year staff prepare an annual operating budget and 10-year capital forecast for Council's consideration. The annual budget helps identify the spending plans and priorities for the municipality for the upcoming year and is informed by the City's strategic plan, various master plans, and feedback from the community.

The 2026 budget continues to build on previous years, addressing priorities that are important for the residents of Kitchener. This year's 2026 Budget – "Affordable Today, Ready for Tomorrow" highlights how Kitchener is moving ahead in a responsible way, with smart investments for both now and for the future, while still prioritizing the need for affordable increases during a time of general economic uncertainty. With a 2026 property tax increase of 2.2%, the City of Kitchener once again demonstrates that "it gets it", balancing the need to deliver **Affordable City Services** for residents, while making **Smart Investments in Infrastructure**, and **Focusing on the Future**, with spending in key areas that advance the City's Strategic Plan priorities. A summary of how the City of Kitchener is making progress in all these areas as part of the 2026 Budget is included as follows:

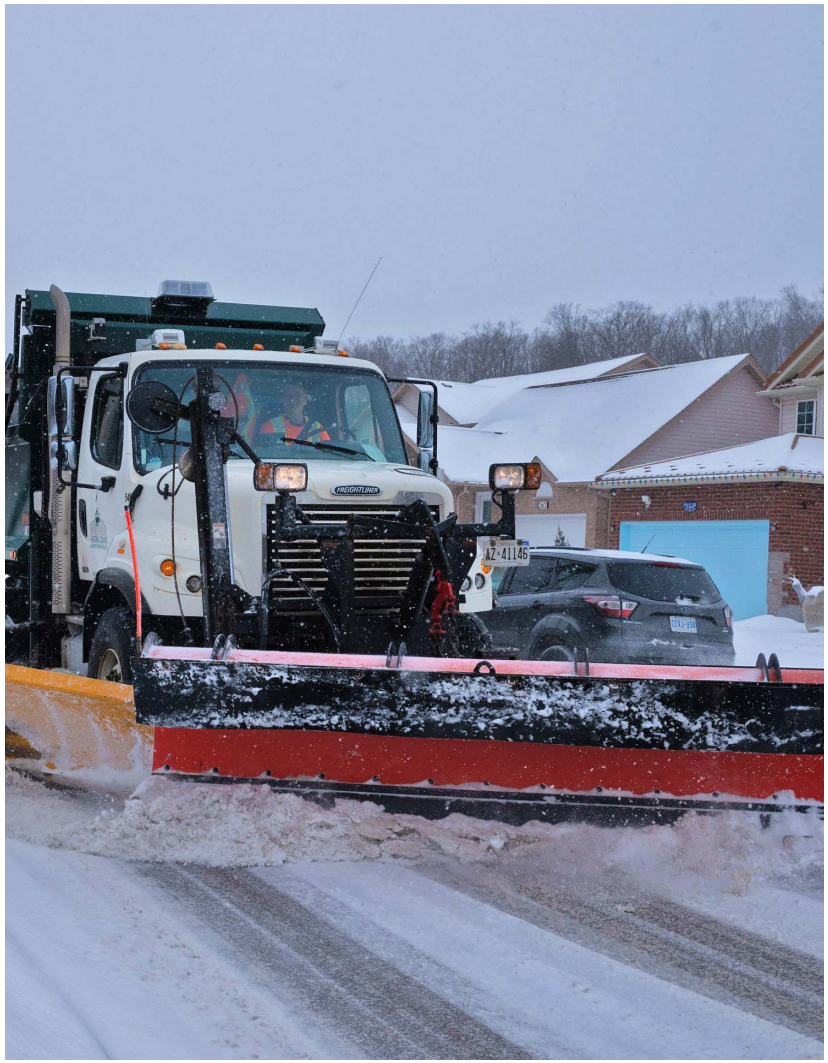


Affordable City Services:

The 2026 Operating Budget has been prepared using the previous year's budget as a starting point, with the goal of maintaining the programs and services that Kitchener residents and businesses rely on. These base services, often referred to as core services, are delivered efficiently through a five-department structure and include activities such as fire protection, park maintenance, snow clearing, recreational programming and many others.

The City follows a robust budget development process which includes setting clear targets for departments to achieve overall budget goals. The 2026 budget prioritized affordability above other factors, so budget instructions to departments emphasized fiscal restraint. One example of this is direction to pause adding any new staff positions. This helped ensure the City could deliver an affordable property tax rate increase while managing other growth-related budget pressures. Taking a thoughtful approach to budgeting each year ensures the budget developed by staff for Council consideration includes only what's viewed as necessary to support the delivery of City services for the upcoming year. Following this approach has resulted in a proposed budget that maintains existing service levels, while at the same time, responds to increased pressures related to providing programs and services for a growing community.

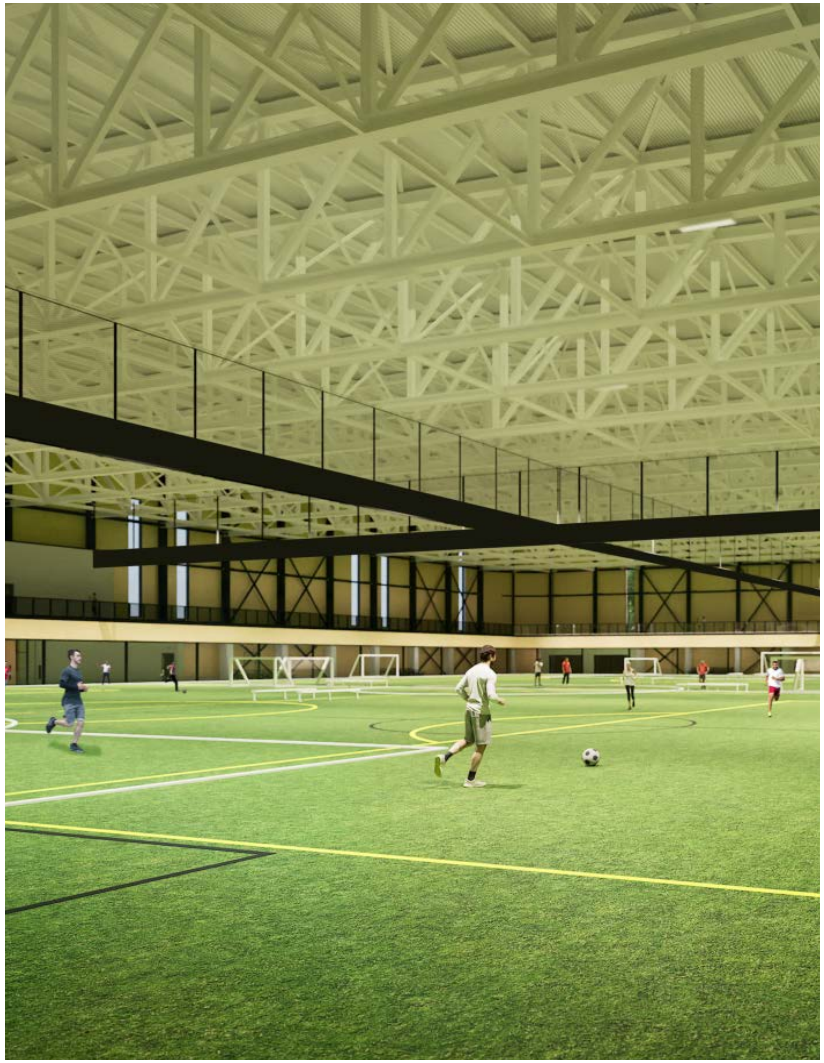
After an extended period of high inflation and interest rate increases, 2025 has presented its own economic challenges. The decision by the current US administration to levy tariffs on its global partners represents a fundamental shift in policy that has upended the Canadian and US trading relationship. US tariffs have the potential to increase the cost of everyday goods and significantly disrupt the Canadian and local economy. Understanding that affordability is top of mind, the



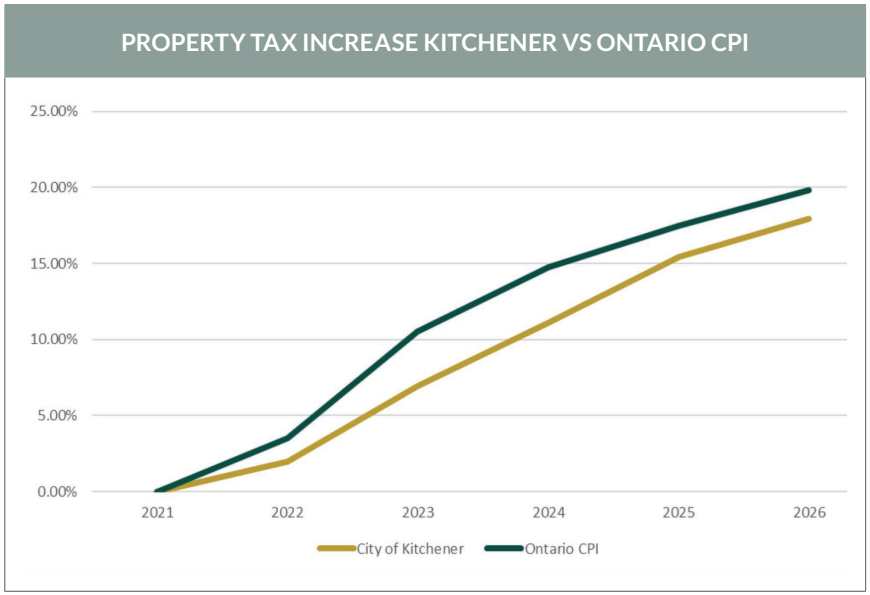
City has taken measures when planning the 2026 Budget to ensure it can continue to deliver valued programs and services for residents while carefully considering the financial impact of any proposed tax increase that's required to support the delivery of those services.

The City of Kitchener has a long history of prioritizing affordable property tax rate increases for residents. For many years the City has used a two-year inflation average as a benchmark to assess whether the proposed property tax increase is reasonable. The 2026 budget contemplates an increase of 2.2%, matching the two-year inflation average (2.2%) for Ontario. This proposed increase not only supports the operating needs for the continued delivery of programs and services, but also addresses operating budget growth-related pressures, including incorporating the full operating costs for the new Cowan Recreation Centre which represented a 0.9% tax related impact on its own.

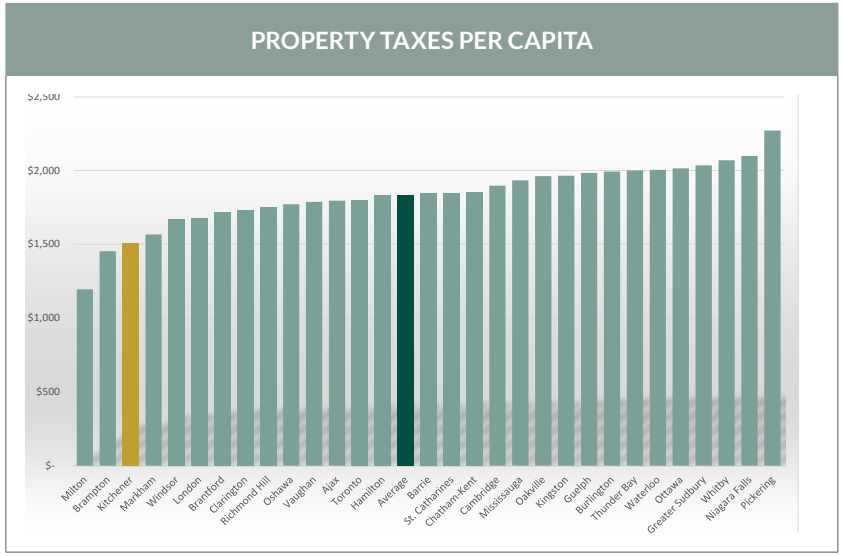
Once completed, the Cowan Recreation Centre will offer a FIFA-sized indoor turf fieldhouse, quad gymnasium, aquatic centre with two pools, cricket practice nets, indoor walking track, and spaces for programs, camps, and community gatherings. Designed to meet growing demand for diverse recreation, the facility will attract provincial and national tournaments, boosting the local economy by supporting restaurants, hotels, and retailers, and helping fund future growth. Earlier this year, Council reviewed the operating model for the new facility. Most operating costs will be covered by users, with remaining tax-related impacts offset by anticipated assessment growth. The City's ability to absorb these costs within a 2.2% property tax increase reflects Kitchener's thoughtful approach to budget planning.



By taking a responsible approach when preparing the annual operating budget, Kitchener has been able to consistently deliver property tax increases below the rate of inflation over the past 5 years as shown in the graph below:



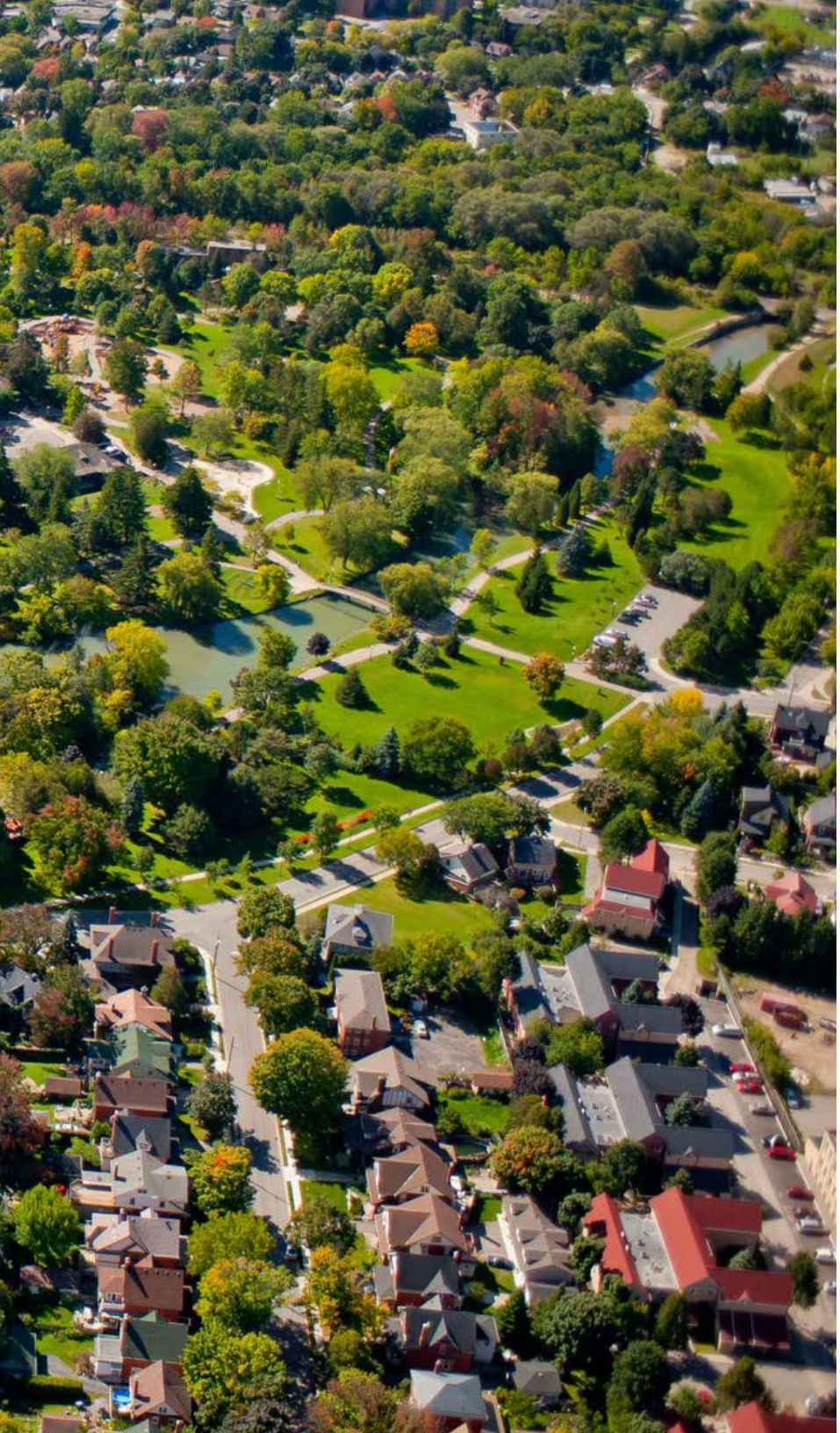
Kitchener's track record in delivering low property tax rate increases for residents isn't something that all municipalities in Ontario have been able to achieve. Kitchener has one of the lowest property tax impacts per capita compared to other large municipalities as shown in the following graph. This demonstrates that Kitchener's focus on affordability isn't just a fad, but an ongoing commitment to operating efficiently and effectively.



The City's commitment to considering affordability as part of the budget and rate setting process should give Kitchener residents confidence that they are getting good value for the services the City provides.

Smart Investments in Infrastructure

The City owns and is responsible for maintaining approximately $15B worth of assets. These include transportation-focused infrastructure such as roads and bridges; underground infrastructure related to water, wastewater, and stormwater; and community-based infrastructure such as facilities, parks & open spaces, trails and forestry.



Having sufficient funding for asset replacement is a challenge that all municipalities across Canada are facing. Most of Kitchener's infrastructure was built after the 1950s as the City experienced sustained population growth. This growth put more demand on the need for infrastructure and associated City services without the funding tools available at the municipal level to adequately address future asset replacement needs. As assets reach their end of life, significant capital investment is needed to replace existing infrastructure.

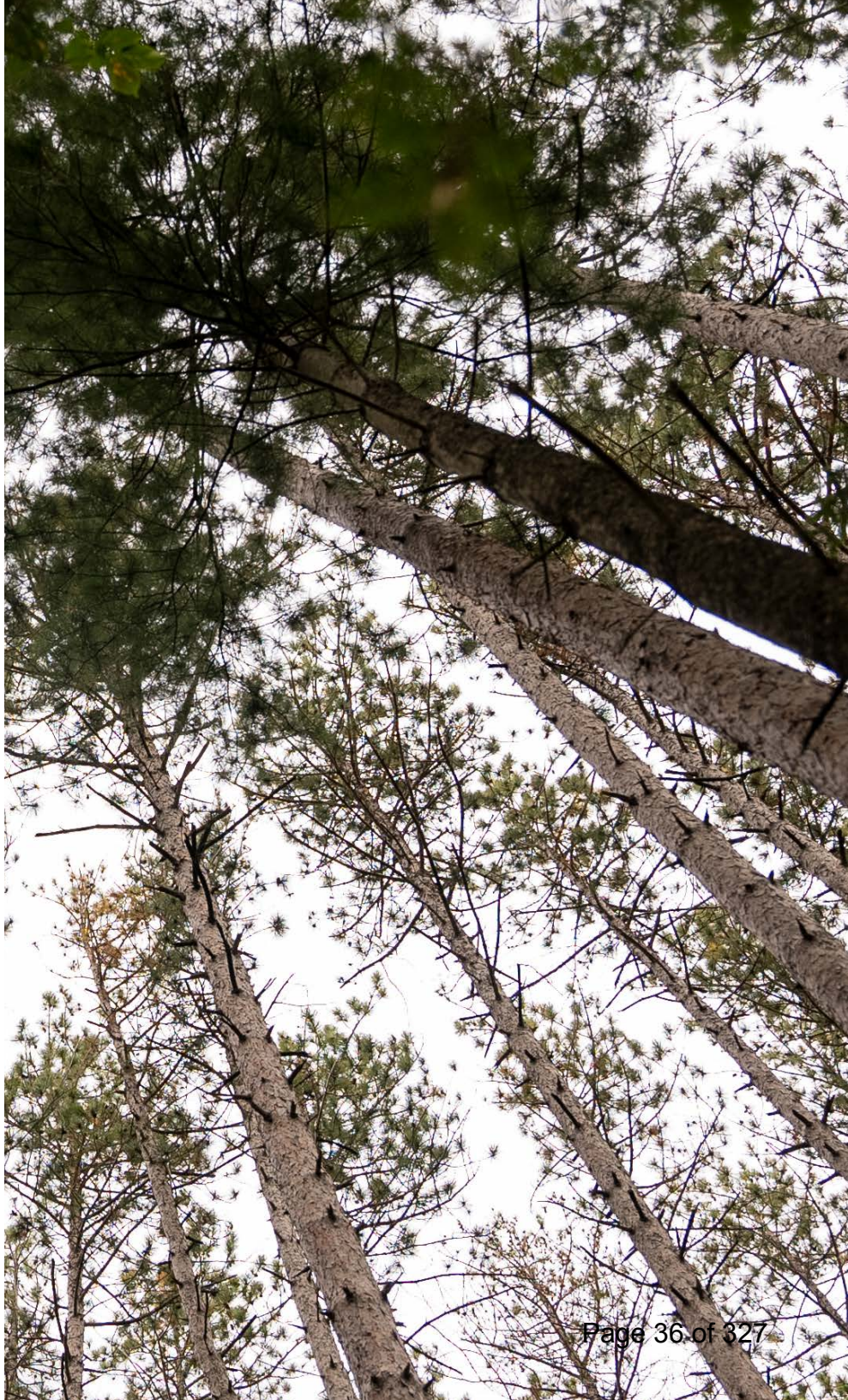
The City's capital budget identifies the infrastructure that is planned to be replaced over the next 10 years. Although the City's planned investment over 10 years is significant, it's still not enough to address all of the City's infrastructure replacement needs. Despite these challenges, the City has been proactive in addressing its infrastructure funding needs, including launching the Water Infrastructure Program (WIP) in 2017 to fund replacement of underground infrastructure (water, sanitary and stormwater). By moving to a more predictable rate model through the WIP program, the City has been able to fund approximately $555M in capital infrastructure replacements since the program was established. The City is currently in the third year of the most recently approved 2024-2027 WIP program, which will continue to see the City make progress in addressing critical core infrastructure needs.

In addition to the WIP program, a detailed review of facilities was completed in 2019 that resulted in allocating a greater amount of funding towards facilities. Annual funding for facility infrastructure has been increased by approximately $5M per year since 2019 and facilities continue to be a significant funding priority within the Capital Budget. In 2026, an additional $3.4M from reserves has been allocated to support facility repairs and rehabilitation. This includes $1M being allocated from the City's energy retrofit reserve, which was established to ensure the City is replacing

components in facilities with smart energy efficient solutions. This approach will help to reduce the City's overall facility operating costs over time, while also supporting required action to move towards a more sustainable, low- carbon future.

Besides the City's own efforts and strategies to try and address capital funding needs, staff have also pursued federal and provincial grant opportunities, successfully securing over $200 million in federal and provincial funding over the past five years. This includes $49.9 million in funding from the Disaster Mitigation and Adaptation Fund (DMAF), $46.6 million from the Housing Accelerator Fund (HAF), $24 million from the Building Faster Fund (BFF), and $19.4 million from the Investing in Canada Infrastructure Fund (ICIF). The City was recently successful in securing $2.5 million from the Federation of Canadian Municipalities - Growing Canada's Community Canopies fund, which will support the implementation of City's Urban Forest Strategy and the planting of over 19,000 trees over the next three years. The City continues to make smart investments, allocating capital dollars responsibly, while leveraging other funding and grant opportunities to move important priorities forward.

In addition to the rehabilitation of existing infrastructure, the City also needs to provide new infrastructure to support a growing community. This new infrastructure has traditionally been funded through development charges, maintaining the concept that growth should pay for growth. Changes to the development charge framework over the past several years have put pressure on municipalities to consider the use of other funding sources to help move forward with both housing enabling and housing supportive infrastructure.



In June 2025, the City was awarded $10.2 million from the Building Faster Fund (BFF) for exceeding its housing targets. This was the second year that the City was awarded BFF funding, and the current allocation will be used to help fund two development charge eligible projects, Otterbein Sanitary Pumping Station Capacity Upgrades and Doon South Sanitary Pumping Station Forcemain. Both projects will support further growth and housing in Kitchener with an estimated 5,000 new homes being enabled through these projects. Having housing-enabling infrastructure in place is critical to ensure that the City and Province can meet expected housing targets by 2031, but so is the housing supportive infrastructure that makes communities a place where people want to live and call home. This type of infrastructure includes new parks and playgrounds, trails, recreation facilities, libraries, and inclusive spaces where people come together and develop a greater sense that Kitchener is where they belong.

One of the City of Kitchener's most significant recent investments is the Cowan Recreation Centre, a $174 million facility located at Schlegel Park in the city's southwest. Fully funded through development charges, the project also received $30 million in grant funding from the Federal and Provincial governments. It's being delivered using an Integrated Project Delivery (IPD) model - a collaborative approach that brings together designers, builders, and city staff to ensure the facility is completed on time and on budget. Opening in 2026, the Cowan Recreation Centre will be the region's most accessible building, designed to welcome residents of all abilities. It will also be one of Canada's most sustainable recreation centres, built to high environmental standards that reduce energy use and support climate goals. Spanning 220,000 square feet, the facility will expand recreational opportunities with 2,100 new swimming lessons, space for 500 additional Kitchener Minor Soccer participants, and over 7,000 hours of bookable court time. Year-round indoor cricket practice nets will support training in a growing sport. Integrated with Schlegel Park's outdoor amenities, the centre will become a premier destination for sport and recreation across the region.

Another exciting project that is underway is the construction of Fire Station 8 along with affordable housing. This unique project will meet both practical needs for providing enhanced fire services in the downtown, but will also continue to build on the City's commitment to increasing affordable housing options in Kitchener advancing the City's Housing For All strategy.

Addressing all of the City's new and existing infrastructure needs is not without its challenges, but Kitchener has always found a way to balance taking care of what we have, while still moving ahead with exciting infrastructure projects like the Cowan Recreation Centre, that will not only support residents today but also future residents that will call Kitchener home.



Focusing on the Future

The City's 2023-2026 Strategic Plan looks at what the City can do today to create the community we want to have not just today, but decades from now. This forward look included a new 20-year vision for Kitchener: Building a city for everyone where, together, we take care of the world around us – and each other. Public engagement for the Strategic Plan included a statistically valid survey and the involvement of a demographically representative resident panel, that helped validate and confirm priorities and actions. The end result was a Strategic Plan with five goal areas including:

- **Building a Connected City Together**
- **Cultivating a Green City Together**
- **Creating an Economically-Thriving City Together**
- **Fostering a Caring City Together**
- **Stewarding a Better City Together**

While the Strategic Plan is a compelling vision of a desired outcome, the City's annual budget process provides an opportunity to ensure the right resources are being provided so the vision of the future doesn't just stay an idea but becomes a reality.

The 2026 budget includes $1.7 million for community trails to help build a connected city where people can move without the need of a car. It also includes $1.5 million for new neighbourhood parks that will provide much needed green spaces for the local community today and for years to come. There are investments of $5 million for local arts & culture facilities to help foster a diverse economy that is resilient to a constantly changing trade environment. The budget includes an additional $150,000 in RISE grant funding to provide additional opportunities for racialized communities as the City fosters a caring environment for all its citizens. Finally, the 2026 budget includes $2.6 million to modernize core business and technology systems that will keep the City agile in keeping up with modern trends like AI and ensure good stewardship of citizen's tax dollars.

In addition to funding already included in the 2026 budget, there is $1 million of one-time funding available and unallocated in the budget. Council can provide input as part of the budget process and allocate it to strategic priorities they wish to advance in the next year.



In Summary: The 2026 budget continues the long-standing trend of Kitchener delivering affordable city services to its residents and businesses. It also makes smart investments in infrastructure that will renew existing assets as well as create new ones. The budget is also focusing on the future by funding actions related to Kitchener's 2023-2026 Strategic Plan. All of this makes sure Kitchener is Affordable Today, Ready for Tomorrow.

Economic Considerations

The Consumer Price Index (CPI) represents the change in prices experienced by Canadian consumer. In Q1 2025 inflation rate was 2.2% year-over-year, with the provincial budget projecting full-year 2025 CPI inflation to be 2.3% in Ontario.

The Bank of Canada cut it's policy rate to 2.25% at the end of October 2025 and has indicated this is "about the right level" for interest rates. By cutting the rate, the Bank of Canada aims to ease financial conditions somewhat to support domestic activity and support growth in a weakening economy.

Fuel costs are down year-over-year by nearly 20 cents as a result of the removal of the federal fuel charge (carbon tax) starting April 2025.

Construction costs rose moderately by 3.4% in early 2025 relative to 2024 as the US tariffs have the potential to increase the cost of everyday goods and significantly disrupt the Canadian and local economy.

CURRENT ECONOMIC TRENDS:				
INFLATION	INTEREST RATES	FUEL	CAPITAL COST ESCALATION	HOUSING COSTS
1.9%	2.25%	$1.39/L Average fuel price	3.4%	$788K Average home price 2025

UNDERSTANDING

The Budget Process

The annual budget advances the City of Kitchener's values and priorities, which are developed through a long process of listening to the broader community through various public engagement opportunities such as the strategic planning process and through the development of various master plans.

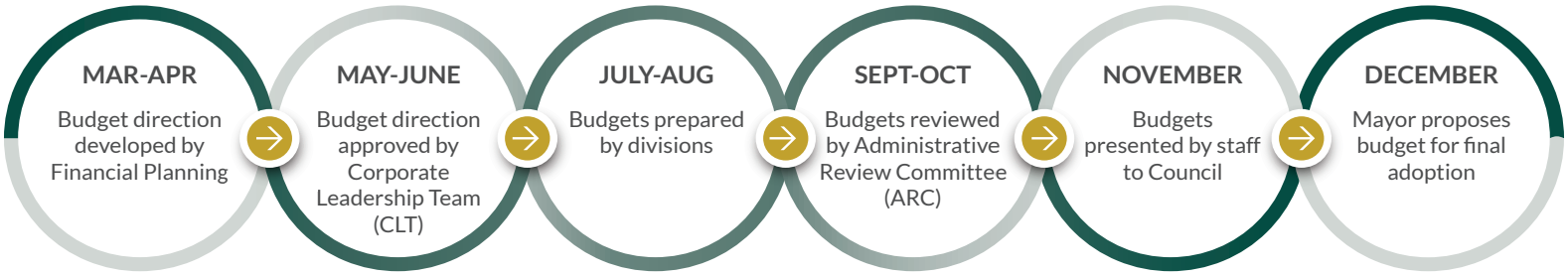
In the first quarter of 2025, budget direction was developed by the Financial Planning team. Budget targets were established using the Council-endorsed inflation policy. The City's policy is to forecast costs using a two-year inflationary average, which means that we are gradually accommodating the cost increases associated with rising inflation rates.

While keeping tax rate increases around the rate of inflation is an important factor to take into account when setting the budget, it is not the only consideration. The City of Kitchener has considered a number of factors, such as:

- **Comparison to other municipalities**
- **Inflationary factors specific to municipalities**
- **Balance of service levels versus rate increases**
- **Recent operating budget results**

The timeline below shows the high level steps involved with creating and adopting the annual budget and reflects Strong Mayor legislation.

BUDGET PROCESS AND TIMELINE:



Comparison To Other Municipalities:

The City of Kitchener has one of the lowest total municipal burdens (taxes + water charges + sewer charges) of large cities in Ontario. The graph below shows the most recent results of an analysis conducted annually by BMA Management Consulting Inc. for the average residential property. Kitchener **($5,437)** holds the seventh lowest ranking in the province and is well below the average **($6,150)**.

Even comparing locally Kitchener has the lowest overall municipal burden of all the cities in the Region. Again, this points to Kitchener being a comparatively affordable city in which to live.

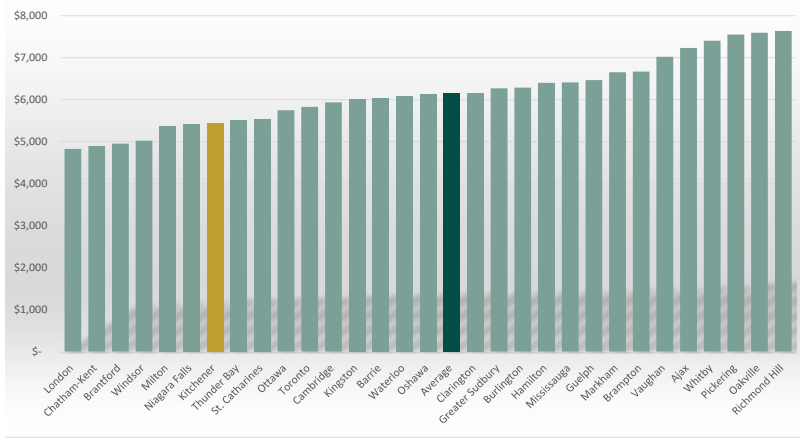
Inflationary Factors Unique to Municipalities:

As part of the Long-Term Financial Plan (LTFP), Council endorsed a multi-year inflation figure when setting the budget. This inflation figure blends the prior year's Consumer Price Index (CPI) figure and the current year-to-date CPI figure. Using a multi-year figure helps smooth out dramatic changes in inflation.

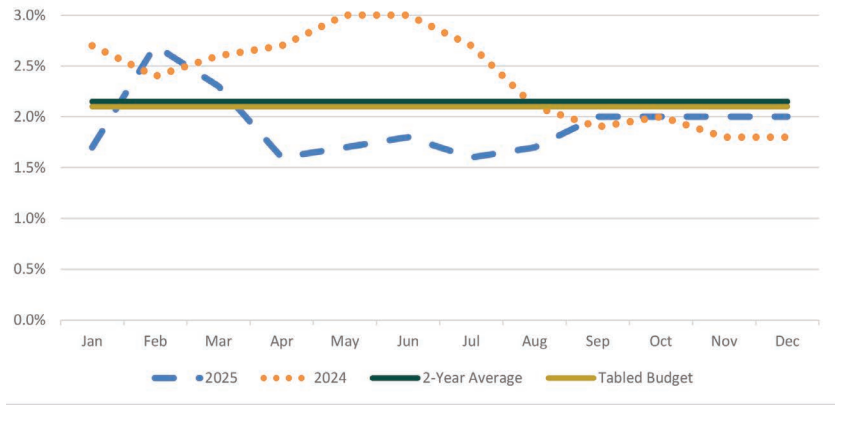
For the 2026 budget, the two-year average of CPI inflation is 2.2%. The tax rate increase of 2.2% is fully in line with the two-year average and accommodates necessary spending on core services, strategic priorities, and growth pressures on City services as the local population continues to increase.

The figures for this year's budget are shown in the graph below:

TOTAL MUNICIPAL BURDEN:



CONSUMER PRICE INDEX INFLATION:



Balance Of Service Levels vs Rate Increases:

The City of Kitchener has been able to keep annual tax rate increases at or below the rate of inflation for the past 10 years through efficient and effective delivery of services. As citizen expectations continue to increase related to the level of service that the City provides, it will become more challenging for the City to continue this trend.

Generational shifts in the community are putting more demands on services. Customer service expectations related to online services are high, but traditional methods of interacting, communicating, and doing business with the City are still expected by many. Ensuring services are accessible for all is an important consideration, and this goal involves additional service delivery costs.

The built environment in the City is in a stage of transition, with a greater emphasis on intensification, changing the landscape of the City – particularly in the downtown core. This urbanization is attracting new businesses and residents but also brings with it new demands for services such as cycling infrastructure, community parks, trails and arts and culture amenities.

Neighbourhoods are also changing, with a greater demand for closer and connected communities. Citizens are raising the bar in terms of how they would like to see budget dollars spent.

Recent Operating Budget Results:

One final, but important consideration is how the City has performed financially in prior years. The City compares actuals to budget through variance reporting three times per year in June, September, and December. These projections help to form the next year's budget.

Prior to the pandemic, Kitchener had established a strong record of regularly ending the year with a small operating surplus. This indicated the budgets established were sufficient to deliver the services included in the budget. During the pandemic (2020-2022) when various restrictions were in place, City operations ended the year in deficits. In 2024, the City ended the year with an operating surplus and is projecting to end 2025 with a surplus as well. The year-end projections have been included in the Tax Supported Operating Budget Details by Division as an appendix.

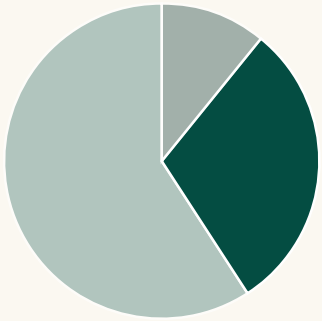
Services Overview

In addition to federal and provincial services, Kitchener residents and businesses receive services from two levels of municipal government: the City of Kitchener and the Region of Waterloo.

SERVICES PROVIDED BY REGION OF WATERLOO:			
PUBLIC HEALTH AND SOCIAL SERVICES:	**REGIONAL POLICING AND EMERGENCY RESPONSE:**	**WASTE MANAGEMENT AND WATER TREATMENT:**	**REGIONAL TRANSPORTATION:**
Harm reduction and affordable housing.	Paramedic and policing services.	Waste collection, water treatment and wastewater management.	Waterloo Regional International Airport, Grand River Transit, ION and regional roads.

BUDGET BREAKDOWN

The City's portion of the tax bill is **30%**, with the Region of Waterloo and local school board portions making up the remainder.



- School Boards **11%**
- City of Kitchener **30%**
- Region of Waterloo..... **59%**

The City of Kitchener provides the remainder of our municipal services, including:



SERVICES PROVIDED BY THE CITY OF KITCHENER:

PARKS AND GREENSPACE:

Maintenance and plantings throughout parks.

RECREATION AND COMMUNITY CENTRES:

Facilities and programming so everyone has a space to play.

TRANSPORTATION AND TRAFFIC:

Caring for our roads so residents can travel safely.

EVENTS AND CULTURE:

Celebrating our community with events and festivals.

FIRE SERVICES:

Keeping our homes and communities safe from fires.

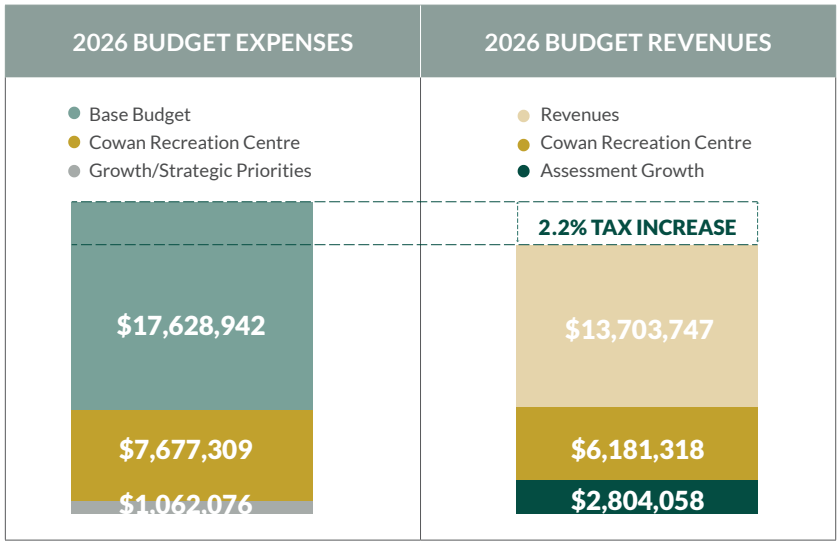
To learn more about the services we offer visit WeAreKitchener.ca

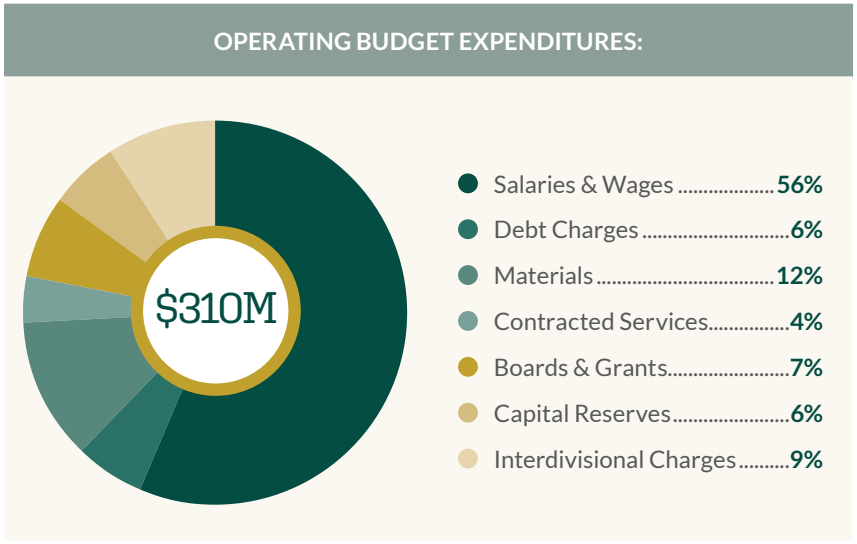
OVERVIEW OF THE

Tax Supported Operating Budget

The 2026 net tax levy increase is **2.2%** and would amount to an additional **$29 per year, or just over $2** per month for the average Kitchener home (assessed at $326,000). The 2026 budget contemplates an increase of 2.2%, which is in line the two-year inflation average (2.2%) for Ontario.

The City's **$310 million** tax supported operating budget helps to deliver around 50 core services for Kitchener residents. The operating budget expenditures are made up of the following major components:





The 2026 budget is all about addressing your priorities. The three priorities are: **Affordable City Services**, **Smart Investments in Infrastructure** and **Focusing on the Future**.

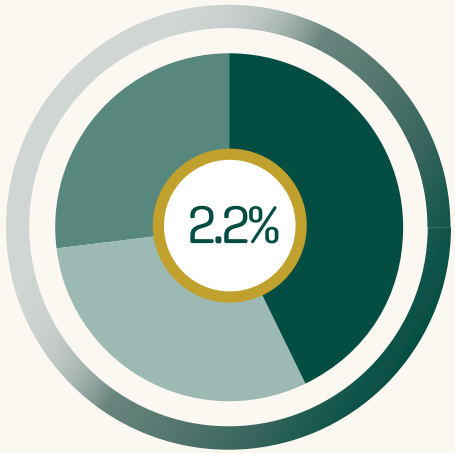
Affordable City Services

Staff have prepared a budget that maintains current service levels while balancing the need for reasonable rate increases. The base budget which supports the City's core services make up the majority of the tax rate increase.

2026 TAX RATE INCREASE

- Affordable City Services ..... **+2.4%**
- Strategic Priorities /Growth..... **+1.5%**
- Assessment Growth ..... **-1.7%**

Total.....**2.2%**





The significant base budget items pertaining to the tax rate increase include Salaries and Wages, Capital Reserve Contributions and transfers to the Kitchener Public Library and Centre In The Square.

Salaries And Wages:

Total compensation makes up the largest portion of the operating budget representing 56% of the City's expenses, which is consistent with most municipalities. To deliver municipal services to approximately 300,000 residents requires a dedicated workforce committed to serving the community. The City's full-time and part-time staff help keep the City running and are represented by the following bargaining groups: The Canadian Union of Public Employees (CUPE 791, CUPE 68 and CUPE 68M), the Kitchener Professional Fire Fighters Association of Canada (KPFFA), International Alliance of Theatrical Stage Employees (IATSE) and the International Brotherhood of Electrical Workers (IBEW). In addition to these bargaining groups the City employs non-unionized staff.

The total wage increase in 2026 reflect the collective bargaining agreements with most unions. The collective agreement between the City of Kitchener and CUPE 68 expires at the end of 2025, therefore the increases reflect anticipated budgetary needs.

The City's positive relations with the various bargaining groups have resulted in fair wages for staff while maintaining reasonable costs for rate payers.

Capital Contributions

Capital reserve contributions increased by 10% resulting in an increase of $826k in 2026 which will be used to help fund projects in the City's Capital Budget.

Boards and Grants:

Boards and Grants include the Centre in the Square (CITS) and the Kitchener Public Library (KPL). As per the City's guideline when establishing 2026 budget targets, the operating grants for both CITS and KPL increased by 2.5% resulting in an increase of $53k and $355k respectively. Additionally, the KPL operating budget includes $70k in funding that was previously included in the capital budget.



Smart Investments in Infrastructure

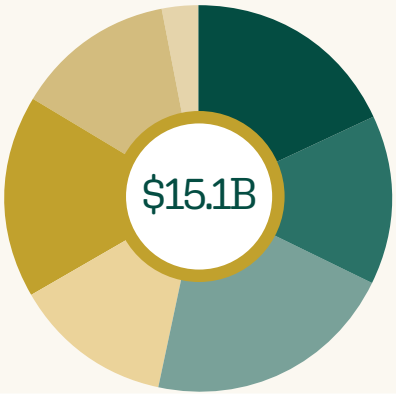
The City owns and is responsible for maintaining approximately $15B worth of assets; including hard infrastructure such as roads and bridges; underground infrastructure related to water, wastewater, and storm water; and community-based infrastructure such as facilities, parks and open spaces, and urban forest. Sufficient funding for asset replacement is a challenge for municipalities all across Canada are faced with. As assets reach their end of life, significant capital investment is required to replace existing infrastructure.

The City has developed asset management plans (AMPs) which will help identify the the areas of greatest need and the expected service levels in those areas to comply with O.Reg 588/17 Asset Management Planning for Municipal Infrastructure.

The City continues to make smart investments, allocating capital dollars responsibly, while leveraging other funding and grant opportunities to move important priorities forward.

Addressing all of the City's new and existing infrastructure needs is not without its challenges, but Kitchener has always found a way to balance taking care of what we have and are responsible for, while still moving ahead with exciting infrastructure projects like the Cowan Recreation Centre, that will not only support residents today but also future residents that will call Kitchener home.

KITCHENER'S INFRASTRUCTURE AT A GLANCE:



Asset Valuation:

Water Utility	18%
Gas Utility	14%
Sanitary Utility	21%
Stormwater Utility	13%
Roads & Bridges	17%
Facilities	13%
Other	3%

Total Replacement Value ($15.1B)

Water Utility	$2.79B
Gas Utility	$2.17B
Facilities	$3.14B
Sanitary Utility	$2.02B
Roads & Bridges	$2.50B
Stormwater Utility	$2.01B
Other	$0.46B

Focusing on the Future

The City is in the third year of implementation of its 2023-2026 Strategic Plan. The 2026 Budget continues to build on investments made through previous year's budget process, advancing actions identified under the five goal areas within the Strategic Plan. The 2026 budget includes just over $20M of investments as outlined below. In addition to these investments, an additional $1M in one-time capital funding is available and unallocated to give Council some flexibility, should there be additional priorities they wish to advance as part of the 2026 Budget.

Building a Connected City Together

- **$4.2M** of additional Federal Housing Accelerator Funding to continue addressing the housing crisis through the implementation of the City's Housing for All strategy
- **$2.4M** for trail upgrades to help people move about without needing a vehicle

Cultivating a Green City Together

- **$1M** for energy efficiency investments in facilities supporting goals of the Corporate Climate Action Plan 2.0
- **$3.3M** towards implementation of the City's tree canopy plan
- **$1.5M** for new parks where neighbours can come together and play in their local community

Creating an Economically Thriving City Together

- **$5M** for local arts & culture facilities in the downtown to help build a diverse economy

Fostering a Caring City Together

- **$150k** in continued funding of the RISE Grant which increases opportunities for Black, Indigenous and racialized communities in Kitchener

Stewarding a Better City Together

- **$2.6M** towards the modernization of the City's core business and technology systems to support continued efficiency in City operations

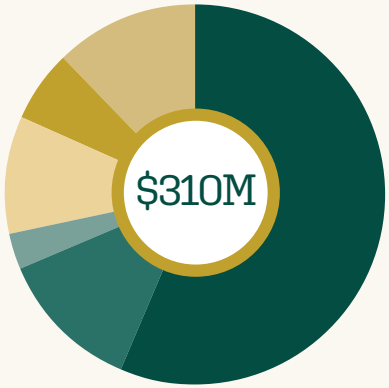

KITCHENER CITY HALL

Revenues

The city collects revenues through property taxes, user fees and other sources to pay for the approximately **50 core services and programs** it offers to the residents of Kitchener.

It's very important to know that provincial government legislation in Ontario states that "municipalities must pass balanced budgets where the money coming in equals the money going out."

OPERATING BUDGET REVENUES:



- Taxes..... 57%
- User Fees..... 12%
- Grants..... 3%
- Transfers..... 10%
- Other Income..... 6%
- Interdivisional Recoveries..... 12%

Property Taxes:

The main source of revenue for Kitchener is through the billing and collection of property taxes which account for **56% of the city's revenue at approximately $176M**. The Municipal Property Assessment Corporation is responsible for assessing and classifying properties. The City is responsible for setting tax rates and collecting property taxes based on the assessed value and class of the property. Property classes are assigned based on their intended use and different tax rate is applied based on class. The majority of the City's assessment base is made up of residential properties, which is in line with the overall assessment mix of other communities.

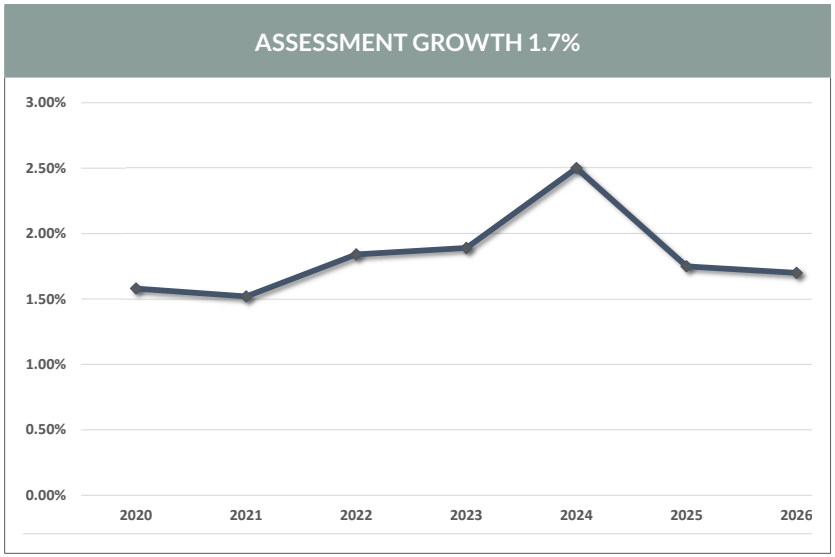
User Fees:

User fee charges are one of the principal funding mechanisms for a range of municipal services. Examples include swimming lessons, site plan approvals, and business licenses. These fees are an efficient revenue source since they allow the City to pay for a service by directly charging those who use it. The City's user fee charges make up **12% of the City's revenues and amount to $38M**. The User Fees Schedule is included as an appendix.

Assessment Growth:

Assessment growth is new property tax revenue caused by changes to the makeup of the City. This can be from new properties being built, or from existing properties being redeveloped or expanded.

The additional tax revenue generated through assessment growth helps offset the costs of providing tax supported services to the community. For 2026 assessment growth is 1.7% and offsets the growth related costs in the budget.







Enterprise Budget Overview

In addition to tax-supported services, the city also operates seven business lines (enterprises) that are funded by their own user rates and not from property taxes. These services are:

- BUILDING
- GOLF
- PARKING
- NATURAL GAS
- WATER
- SANITARY SEWER
- STORMWATER

Each enterprise charges customers fees or utility rates that fully cover the costs of providing the service, so no tax dollars are needed to fund these services. In fact, two of the enterprises (parking and natural gas) pay a dividend to the city (the enterprise owner), which help offset the need for property tax increases.

Building, Water, Sanitary Sewer and Stormwater are not allowed to pay a dividend to the city based on their governing legislation. While each of the enterprises is managed separately as its own business line, one significant principle is followed by each of the enterprises; financial sustainability. Each enterprise has its own stabilization reserve fund that is used to manage fluctuations in financial operating results from year to year. In years that end with positive results, the surplus funds are held in reserve and are used to fund deficits from unexpected circumstances such as the pandemic.



Building Enterprise Overview



Operating Model And Philosophy:

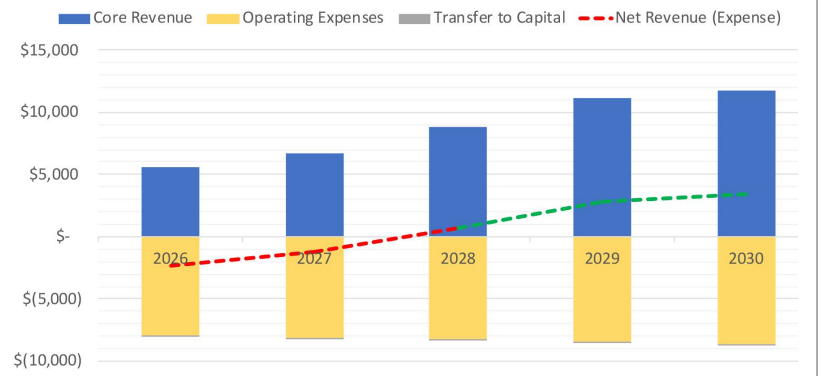
The Building enterprise is responsible for the administration and enforcement of the Building Code Act and Building Code. The Building Enterprise ensures that construction in Kitchener meets the minimum requirements prescribed in the Building Code

Services Provided:

The Building Enterprise provides most of its services to external customers, largely related to building permits and on-site inspections. Building also administers the final grading approvals for low-rise residential buildings.

The following chart includes the 2026-2030 Building forecast (000's):

BUILDING ENTERPRISE FORECAST:



Note: Detailed Building projections are included in the appendices.

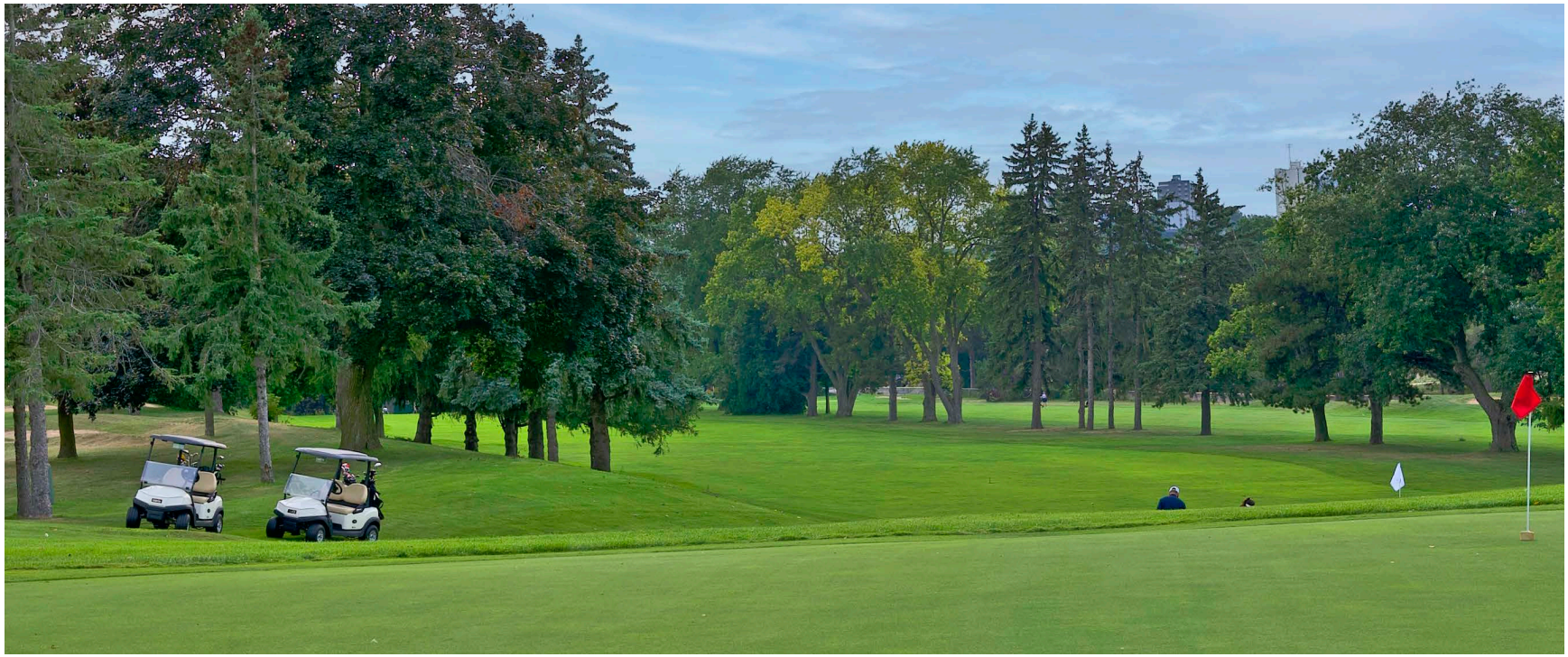
Recent Challenges:

This year the economic outlook did not improve for the City and locally in terms of new building projects. In fact, with reported job losses and threats of a tariff and actual tariff on construction materials, this caused increased uncertainty.New single detached building activity in Q1 showed an increase, but slowed down in Q2. Although the Bank of Canada has lowered its rate a few times this year, high mortgage rates coupled with buyer uncertainty has put a damper on all types of construction.

Recent Successes:

On January 1, the 2024 Ontario Building Code come into effect, replacing the 2012 code. The 2024 code included over 2000 code changes. To support both staff and customer knowledge transfer, the Annual Industry Workshop focused on the 2024 code, offered over 2 days due to the volume of changes and was available in both in-person and virtual options. The in-person sessions proved to be very popular with almost 200 attendees on both days. To help support customer service, a new and free customer workshop on code training for existing buildings was offered. Lastly, staff completed actions and pilots on Accelerating Commercial Business Approvals.

Golf Enterprise Overview



Operating Model And Philosophy:

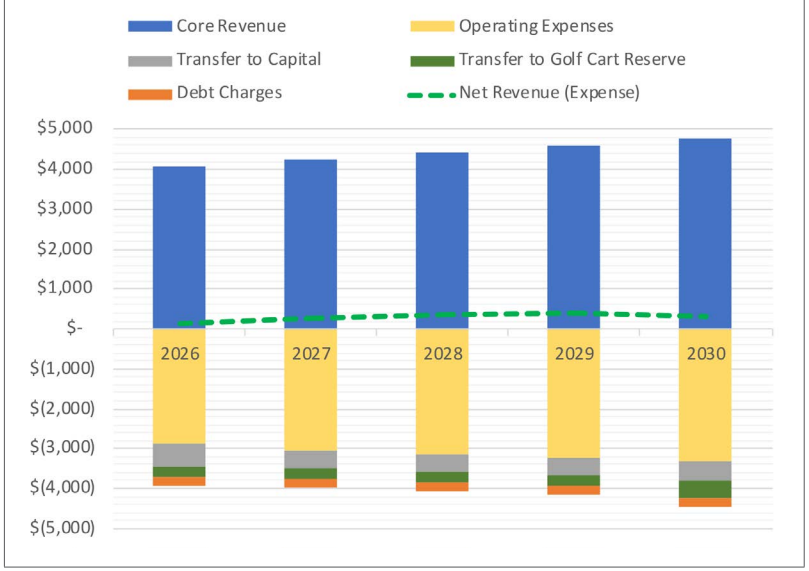
Kitchener Golf manages two golf courses - Doon Valley and Rockway, offering options for players of every level of the game while providing an affordable golf experience for all.

Services Provided:

Kitchener Golf operates its facilities from dawn to dusk, seven days a week during the golf season (April-November, weather permitting). Kitchener Golf offers recreational golf, camps, clinics, leagues, tournaments, and events. In the off-season, the facilities are used for special occasions and winter activities like walking, snowshoeing, and cross-country skiing.

The following chart includes the 2026-2030 Golf forecast (000's):

GOLF ENTERPRISE FORECAST:



Note: Detailed Golf projections are included in the appendices.

Recent Challenges:

Doon Valley Golf Course: Ongoing irrigation issues and recent erratic weather have begun to impact turf and green health. Proactive monitoring and investment in long-term solutions will be essential to maintaining course quality.

Rockway Golf Course: Safety and security have become key priorities following the Iron Horse Trail extension and increased community presence near the course.

Recent Successes:

Doon Valley Golf Course: Impact of the highway 401 expansion has been successfully managed, with operations running smoothly. Completion remains on track for 2025.

Rockway Golf Course: Drainage issues on holes 4, 5, and 6 have been resolved through infrastructure upgrades and improved water flow, reducing closures and enhancing course conditions.

This summary highlights Kitchener Golf's commitment to providing accessible golf experiences while addressing operational challenges and celebrating recent successes.

Parking Enterprise Overview



Operating Model And Philosophy:

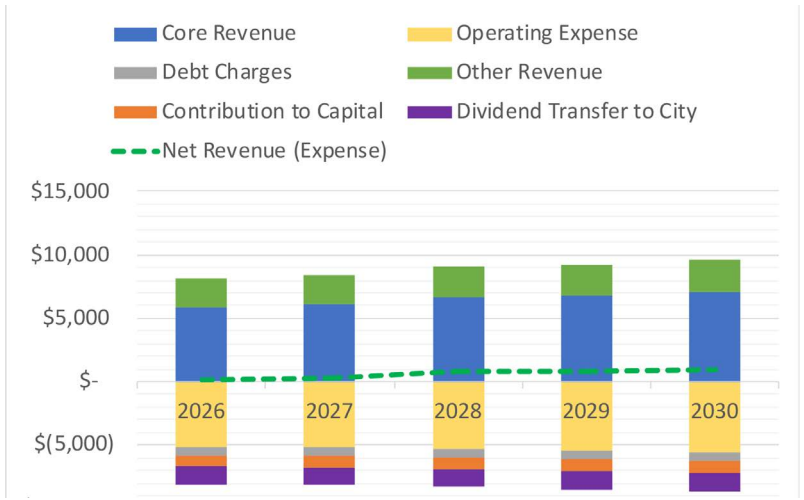
The Parking Enterprise's goal is to be self-funded and financially sustainable while providing accessible and convenient parking in the downtown core at a fair price. This helps the City achieve and balance economic development, compact urban development and transportation objectives.

Services Provided:

The Parking Enterprise manages and operates the City's downtown parking portfolio, which currently consists of five parking garages, 14 surface lots, on-street meters and free parking spaces (totaling 3,625 spaces). It has direct responsibility for the operation, maintenance, capital rehabilitation and fiscal management of the City's public parking infrastructure.

The following chart includes the 2026-2030 Parking forecast (000's):

PARKING ENTERPRISE FORECAST:



Note: Detailed Parking projections are included in the appendices.

Recent Challenges:

Public use of the Parking Enterprise parking facilities continues to change due to the continued evolution of hybrid/virtual working conditions. Parking revenues are still down locally and nationally but are showing signs of improvement. Kitchener's parking revenue has improved since last year given economic recovery related to recent city building objectives such as downtown intensification.

2026 projections are based on the conditions experienced by the Parking Enterprise in 2025. These projections illustrate that the Parking Enterprise can be expected to achieve a net gain of $140K in 2026.

Recent Successes:

The Charles & Benton and Kitchener Market garage repairs were completed in a timely manner this summer. Customers were only impacted mildly for a duration of approximately eight weeks.

License Plate Recognition (LPR) technology is a powerful tool that fosters secure and automatic access control, streamlines parking enforcement and provides valuable insights for parking program optimization – all while using a vehicle license plate as a credential. LPR technology has been deployed in gated and non-gated parking facilities bringing enhanced customer experiences and more innovative business intelligence. The new system includes a web-based, self-service, on-line customer portal and mobile app. Parking customers can setup and manage their on-line profile, request parking, make on-line parking permit purchases, register payment method. Monthly Customers will also be able to choose parking products, set up recurring payments, register multiple vehicle license plates, view parking history, and join a waiting list.

Utilities Overview

City of Kitchener owns and operates four utilities that comprise the Water Infrastructure Program (WIP) and Natural Gas. The utilities include:

- **Water**
- **Sanitary**
- **Stormwater**
- **Gas**

The budgets for the Water, Sanitary and Stormwater were the combined subject of a comprehensive review called the Water Infrastructure Program (WIP).

A comprehensive WIP review was completed in advance of the 2024 budget with collaboration between several divisions within the City, including Asset Management, Engineering, Kitchener Utilities – Gas and Water, Kitchener Utilities – Sanitary and Stormwater, Operations – Roads and Traffic, Financial Planning and Communications.



Rate increases projected from the original WIP analysis compared to the actual rates for those years are shown in the table below.

	2022	2023	2024	2025	2026
Projected	4.5%	4.5%	6.3%	6.3%	6.3%
Revised/Proposed	2.2%	4.5%	6.3%	6.3%	**6.3%**
Approved	✓	✓	✓	✓	

The 2026 combined WIP rate increase is 6.3%. This includes increases to Water (4.9%) and Sanitary (7.0%) which are driven by infrastructure investments as well as Regional rate increases to the City for water supply and wastewater treatment. The Region's rate to provide these services have increased above what was originally forecasted through the WIP review and will place significant pressure on the water and sanitary sewer rates going forward. The City has been able to accommodate additional Regional increase within its originally projected rates, but future rates may need to be adjusted to accommodate additional changes. The proposed increase for Stormwater (7.4%) is required to fund the City's share of projects being significantly funded (approximately $50M) by other levels of government through the Disaster Mitigation and Adaptation Fund (DMAF).

It is expected that WIP utility increases will need to remain higher than typical CPI inflation to account for construction cost escalation and other cost pressures. The increases for each utility are summarized in the table below.

	2025	2026	$ CHANGE	% CHANGE
Water	$490	$514	$24	4.9%
Sanitary	$636	$681	$45	7.0%
Stormwater	$260	$279	$19	7.4%
TOTAL	**$1,386**	**$1,474**	**$88**	**6.3%**

The 2026 rate increase of **6.3%** is driven by external factors, such as:



INFRASTRUCTURE INVESTMENT NEEDS:
1950's infrastructure coming to end if its useful life.
Aging infrastructure = higher operating and maintenance costs.
Failing infrastructure = more service disruptions for customer.

REGULATORY COMPLIANCE:
All utilities have many regulatory restrictions.
New legislative requirements being added each year.
New resources required to ensure utilities comply with new regulations.

COMMODITY SUPPLY COSTS:
Cost increases in these areas are unavoidable.
Water and sanitary costs from the Region of Waterloo are increasing.

Water Utility Overview



Operating Model And Philosophy:

The Water Utility provides customers with quality, dependable, and economical distribution of water while operating in an environmentally sensitive manner and promoting conservation.

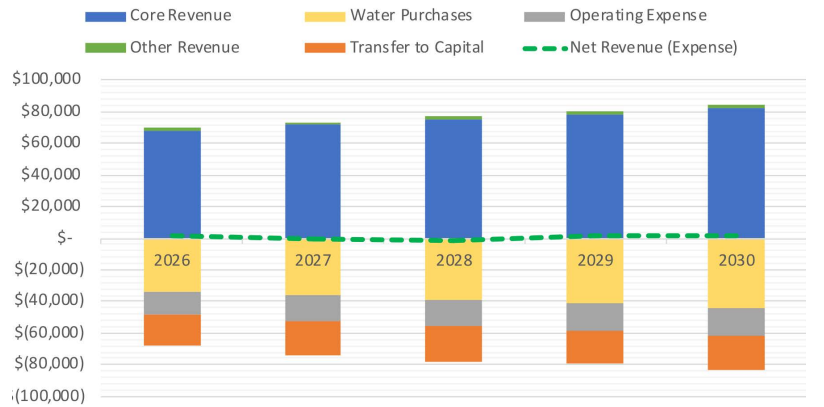
Services Provided:

Water Distribution: Monitoring, installing, replacing and repairing the network of water mains, meters and services to ensure a reliable and safe supply of water.

Conservation: Promoting conservation programs, which help customers reduce the amount of water used, which saves both money and conserves energy.

The following chart includes the 2026-2030 Water forecast (000's):

WATER UTILITY FORECAST:



Note: Detailed Water projections are included in the appendices

Recent Challenges:

- The Regional of Waterloo costs for the supply of water have increased beyond the 2024 WIP projection
- Sediment control and rehabilitation costs associated with watermain breaks near watercourses continues to be extensive
- The winter of 2024/25 required resource allocation for snow removal around hydrants as well as implementing the frozen water service avoidance program.
- Customer communication for various water programs (water meter, backflow prevention) was a challenge during the Postal Strike
- Uncertainty surrounding tariffs and cost implications for materials
- Two new watermain replacement projects were added to the capital forecast (Westmount Road-Glasgow St to Victoria St S, and Lancaster St-Bridgeport Rd to Bridge St). These watermain replacements are on Regional roads, and work will be done at the same time as Regional road work in order to be cost effective and to minimize disruption to citizens.

Recent Successes:

- Continuing with on-going maintenance programs including valve operation and replacement, watermain cleaning, meter replacement and hydrant operation
- 5-year average for watermain breaks dropped from 73 to 66/year
- Continuing with watermain replacement projects as outlined in the City of Kitchener Engineering & Water Utility Capital Forecast
- Customers continue to sign up for e-billing

Sanitary Utility Overview



Operating Model And Philosophy:

The Sanitary Sewer Utility collects and removes wastewater generated within Kitchener and neighbouring municipalities in an efficient, cost effective and environmentally responsible manner. The wastewater is then transferred to the Region of Waterloo for treatment and disposal in compliance with legislative and regulatory requirements.

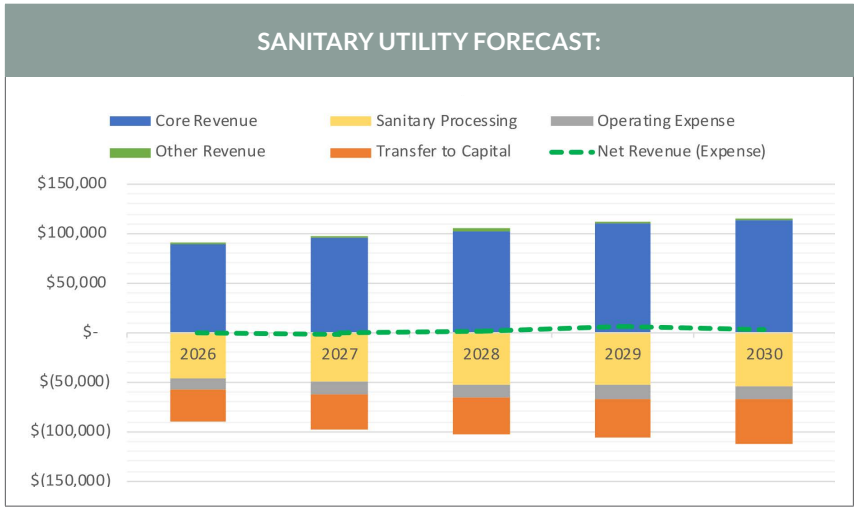
Services Provided:

Nearly every residential, commercial, industrial, and institutional building in the city generates wastewater. In total, this equates to over 65,000 customers billed for sanitary service and approximately 300,000 people served. The City's sanitary network comprises approximately 890km of sanitary mains, approximately 13,400 manholes and 23 pumping stations.

The Sanitary Utility performs a wide range of activities and programs that together support the provision of safe and reliable collection of raw sewage, including:

- **Pumping station inspection, maintenance, rehabilitation, and replacement**
- **Supervisory control and data acquisition (SCADA) for pumping stations**
- **Sewer trunks, mains & lateral inspection, rehabilitation, and replacement**
- **Flow monitoring and hydraulic modeling**
- **Closed circuit television (CCTV) inspection program**
- **Sewer flushing program**
- **Emergency response**
- **Service connection blockage inspection, clearing and removal**
- **Cave-In/ Dye Testing**
- **Hydro Excavation**
- **Update Sanitary System Asset Management Plan, including Proposed Levels of Service**
- **Sanitary Environmental Compliance Approvals**

The following chart includes the 2026-2030 Sanitary forecast (000's):



Recent Challenges:

In many parts of the City, sanitary assets are nearing the end of their lifecycle and require increased funding and resources to undertake preventative and corrective maintenance. Annual sanitary utility rate increases provide critical funding to address infrastructure needs, helping reduce the risk of system failures and service interruptions.

Recent Successes:

In 2025, the utility has begun implementing various programs recommended in the Sanitary Master Plan, including the installation of flow monitors to help inform initiatives to reduce inflow and infiltration, and enhanced CCTV pipe inspection programs, which are improving the utility's ability to prioritize pipe rehabilitation projects and reduce risks of infrastructure failure.

Recently, the Sanitary Utility has been reclassified to a Wastewater Class III licensed facility through the Ontario Ministry of Environment, Conservation, and Parks. A utility's wastewater classification is defined based on several factors including operational requirements, system complexity, and risk. Over the last couple of decades, the City has been replacing aging sanitary sewer pipes helping to mitigate risks of network failure. This reduced risk has helped the sanitary network transition to a Class III designation. This transition will have no impact on operations for the City.

NOTE: Detailed Sanitary projections are included in the appendices.

Stormwater Utility Overview



Operating Model And Philosophy:

The Stormwater utility treats and controls stormwater runoff generated by impervious surfaces across the city in an efficient, cost effective and environmentally responsible manner to comply with legislative and regulatory requirements.

Services Provided:

The utility provides funding to operate, maintain, rehabilitate, replace and build stormwater infrastructure across the city. There are over 70,000 properties in the city that are billed for the stormwater management service based on the amount of their impervious area and the runoff they generate.

The stormwater system is comprised of 29 managed subwatersheds; approximately 810 kilometers of storm sewer mains; over 27,500 manholes and catch basins; over 140 oil-grit separators; and 114 constructed stormwater management facilities (SWMFs) that are under City ownership and maintenance

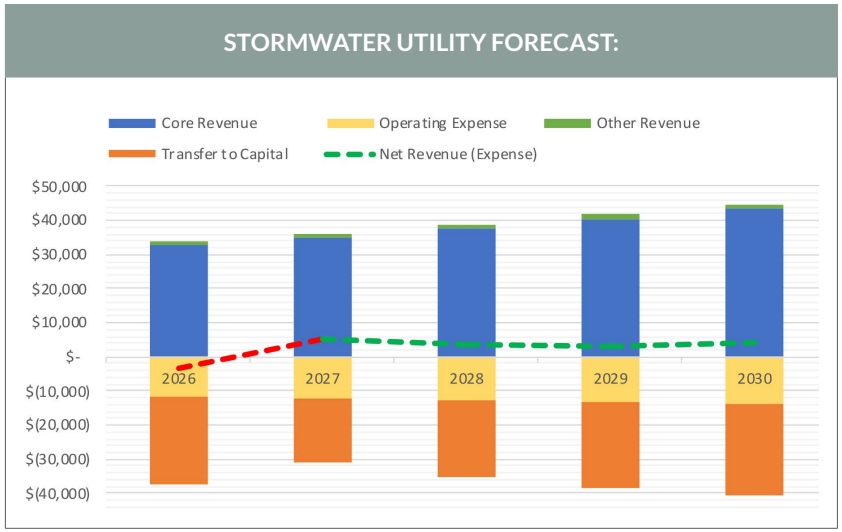
The Utility has developed an Integrated Stormwater Management Master Plan (ISWM-MP, 2016) that identifies stormwater priorities across the City and helps inform the City's capital program to 2030. A large number of the priorities identified in the 2016 Stormwater Master Plan are currently being delivered through the Federal Disaster Mitigation and Adaptation Fund (DMAF) Program.

The Utility also carries out recurring operations and maintenance as well as other programs that include:

- **Stormwater Management (SWM) Monitoring Program**
- **Sediment Management Program**
- **Watercourse Improvement Program**
- **SWM Facility Retrofit Program**
- **Drainage Improvement Program**
- **Hydraulic and hydrological modeling**
- **SWM Infrastructure Implementation Program**
- **Low Impact Development (LID)**
- **Sewer mains, laterals, catchbasin, & manhole maintenance and repair**
- **Watercourse/Bridge/Culvert Maintenance and Repair**
- **SWMF Maintenance & Sediment Removal**
- **Catchbasin Cleaning Program**
- **Spills Response**
- **Stormwater Environmental Compliance Approvals**

The utility also funds a credit program to incentivize private property owners to help manage stormwater on their property, reducing the volume of runoff (rain and snow melt) that is directed to the City's stormwater system.

The following chart includes the 2026-2030 stormwater forecast (000's):



Recent Challenges:

More extreme storm events continue to be experienced annually. When these high intensity rain fall events happen over a short period of time, they can overwhelm local stormwater infrastructure causing flooding in parts of neighborhoods across the City. These more intense storms are expected to continue, and in some projections, intensify over the next several decades. This will require close examination of Kitchener's stormwater network, and will require proactive planning to expand the capacity of our system to accommodate these anticipated storms.

Additionally, the City's DMAF program has faced significant cost escalations since the program was initiated in 2018/19. Kitchener, similar to most cities across North America, saw significant inflation and cost pressures over the last several years, particularly just after the end of the pandemic. This has resulted in budgetary pressures on the DMAF program, resulting in the Stormwater Utility needing to implement various strategies to help mitigate these financial impacts, including deferring some non-essential work until after the DMAF program is complete in 2032; leveraging the innovative work of the DMAF program to secure additional provincial, federal and non-government grants (for example, through the Federation of Canadian Municipalities); and joint capital planning with other city divisions to leverage shared infrastructure needs and joint funding. Elevated construction pricing is expected to continue impacting infrastructure rehabilitation and replacement projects going forward.

Recent Successes:

In 2025, the City progressed to construction on several DMAF projects that saw stormwater management features installed in City parks. These projects included very active engagement with the public and First Nations, and feedback from these engagement initiatives was used to inform the design and placement of infrastructure that will ultimately be installed in local parks, including stormwater ponds, multi-use trails and updated park and recreation amenities. These facilities improve the City's ability to manage stormwater and also enhances green space and park amenities, creating inclusive and welcoming community gathering spaces.

In 2025/26, the City will be updating the 2016 Stormwater Management Master Plan. This work will involve engagement with the public to help develop the scope and priorities for the new/updated Master Plan.

NOTE: Detailed Stormwater projections are included in the appendices.

Gas Utility Overview



Operating Model And Philosophy:

Kitchener Utilities provides customers with safe, reliable, and economical natural gas. We provide prompt, cost effective and professional services related to rental water heaters while promoting conservation, greenhouse gas (GHG) reduction and operating in an environmentally sensitive manner.

Services Provided:

Gas supply: Kitchener Utilities purchases and manages the gas supply to meet customer requirements.

Gas Distribution: As a natural gas distributor, Kitchener Utilities delivers natural gas to consumers. Work includes installing and replacing meters, underground pipe installation and maintenance, providing gas services to homes and businesses, responding to gas emergencies involving gas line hits, gas odour, carbon monoxide, and gas utility locates.

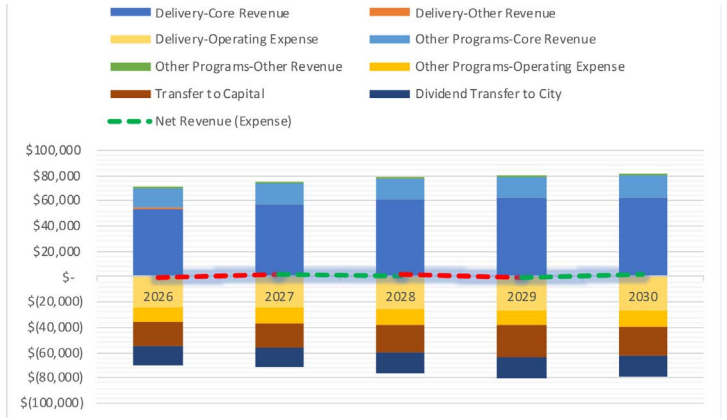
Regulatory Affairs: Ensuring compliance with codes, rules and regulations imposed by government agencies and regulators.

Conservation: Developing and promoting greenhouse gas (GHG) reduction and conservation programs which help customers save money and conserve energy.

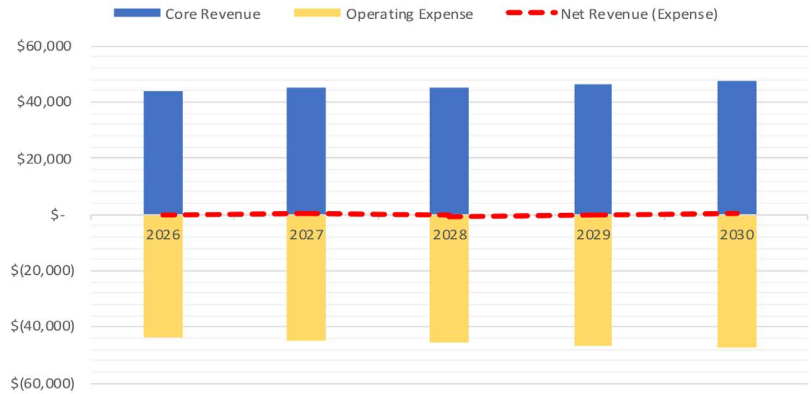
Water Heater Rentals and Service: Supply and service water heaters on a rental basis, providing quick and efficient service for repair and replacement of tanks.

The adjacent charts include the 2026-2030 Gas Delivery and Supply forecast (000's):

GAS DELIVERY FORECAST:



GAS SUPPLY FORECAST:



Recent Challenges:

- A new meter protection program was initiated to address code requirements related to protection of meter sets that are at risk of damage from vehicular traffic. Potential locations will be assessed for vulnerability and if determined to be at risk, protection will be provided by either installing bollards or cage enclosure.
- Completion of the Gas Asset Management Plan, which identified a gap in funding requirements for the next 10 years and needs to invest in aging gas infrastructure.
- US tariffs have impacted the cost of water heaters manufactured in the U.S.A. To help offset these added costs, we have moved part of our product line to a supplier that manufactures outside the U.S.A., allowing us to avoid those additional expenses for that line.
- Increases to the Demand Side Management (DSM) program were made in the capital forecast in order to help fund the Home Renovation Saving Program (HRSP) for Ontario residents.

Recent Successes:

- Gas revenues vary with weather conditions. The 2024/2025 was a very cold winter resulting in a surplus that is decreasing pressure on the 2025 budget.
- Implementing quarterly gas supply rate adjustment to better respond to the volatility of the natural gas market.
- Successful intervention in Enbridge rebasing application in front of Ontario Energy Board (OEB) mitigated the initial rate increases proposed by Enbridge. The application proposed changes to the next 5-year rates that were significantly higher than the current rate. Kitchener Utilities' participation helped reduce or defer most of the proposed increases.
- Continued to promote the smart thermostat $75 on-bill credit to customers who upgrade their existing manual or programmable model to a smart thermostat model. Since implementation of the program in 2022, the program is averaging 350-500 applications per year. Application volumes are consistent year over year.
- Offered a condensing water heater rebate to upgrade from non-condensing to a condensing water heater model, including tankless water heaters, and increased the rebate amount from $400 to $500. A total of 173 condensing water heater upgrades were completed in 2024.
- Kitchener Utilities provided 24 energy audit subsidies to Reep Green Solutions. The volume of energy audit subsidies dropped substantially due to the Canada Greener Homes program that was discontinued.

- Recently implemented a contractor audit program to enhance customer satisfaction, educate contractors, and ensure code compliance.
- Phase 2 of the KU Clean Energy Transition Strategy project kicked off at the beginning of 2024. Consulting teams have been hired to support the KU Clean Energy Transition Strategy project and are working to investigate the potential business activities that were identified in phase 1.
  A specialized consulting team is exploring a potential thermal energy network to support new development areas. In addition, an evaluation of solar energy opportunities at City-owned properties is nearing completion, and its findings are already informing facility planning and contributing to the broader strategic framework.
- The majority of statutory meter exchanges for 2025 have already been completed which allows staff to get a head start on 2026 work.
- Inspection of all indoor and rooftop meter sets, that are not covered in the annual leak survey, are complete. Maintenance and repair work identified during these inspections have been prioritized and are in progress.

Detailed Gas projections are included in the appendices.



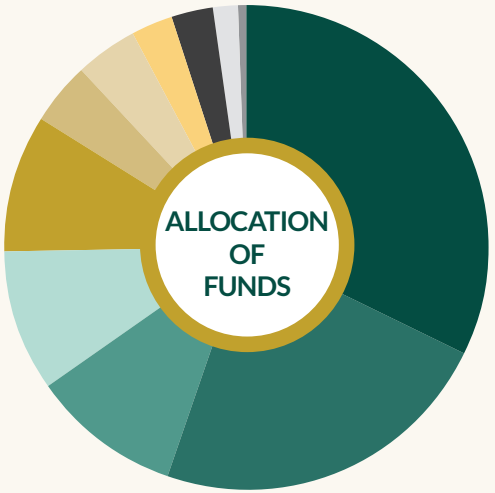
Capital Budget Overview

The City's capital budget funds investments in infrastructure (assets) that offer a long-term benefit to the community. Examples include parks, roads, and sanitary sewers. The projects included in the Capital Budget often take a number of years to complete, either creating new assets or renewing existing assets. The term of the budget is 10 years, which helps establish capital priorities for both the near future and the medium-term.

The 10 year approved budget and forecast for the year 2026-2035 includes over 400 projects at $1.8B.

The adjacent chart shows the allocation of capital projects to city assets:

ALLOCATION OF CAPITAL PROJECTS TO CITY ASSETS: (in Millions)



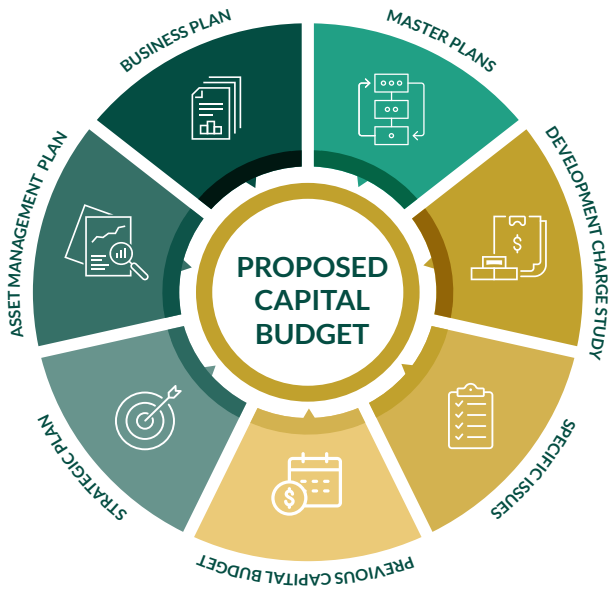
- Full Road Reconstruction **$597m**
- Water, Sanitary & Stormwater **$429m**
- Natural Gas **$181m**
- City Facilities & Community Centres **$177m**
- Roads, Bridges & Sidewalks **$169m**
- Parks, Trails & Forestry **$79m**
- Fleet Vehicles **$75m**
- Technology, Systems & Equipment **$53m**
- Other **$50m**
- Fire **$31m**
- Parking **$7m**

Setting Capital Budget Priorities:

The Capital Budget reflects the priorities established by Council through many different consultation processes, which are shown in the graphic below. Through these processes and then ultimately the budget, Council determines which projects are completed first, within various constraints (e.g. funding & staff availability).

In preparing the Capital Budget each year, staff reviews the previous Capital Budget against new priorities identified throughout the year through these consultation processes. If new priority projects have been identified, they are discussed by senior staff as part of the comprehensive internal review of the Capital Budget. Priority is placed on projects related to:

PRIORITY SETTING TO PROVIDE INPUT TO THE CAPITAL BUDGET:



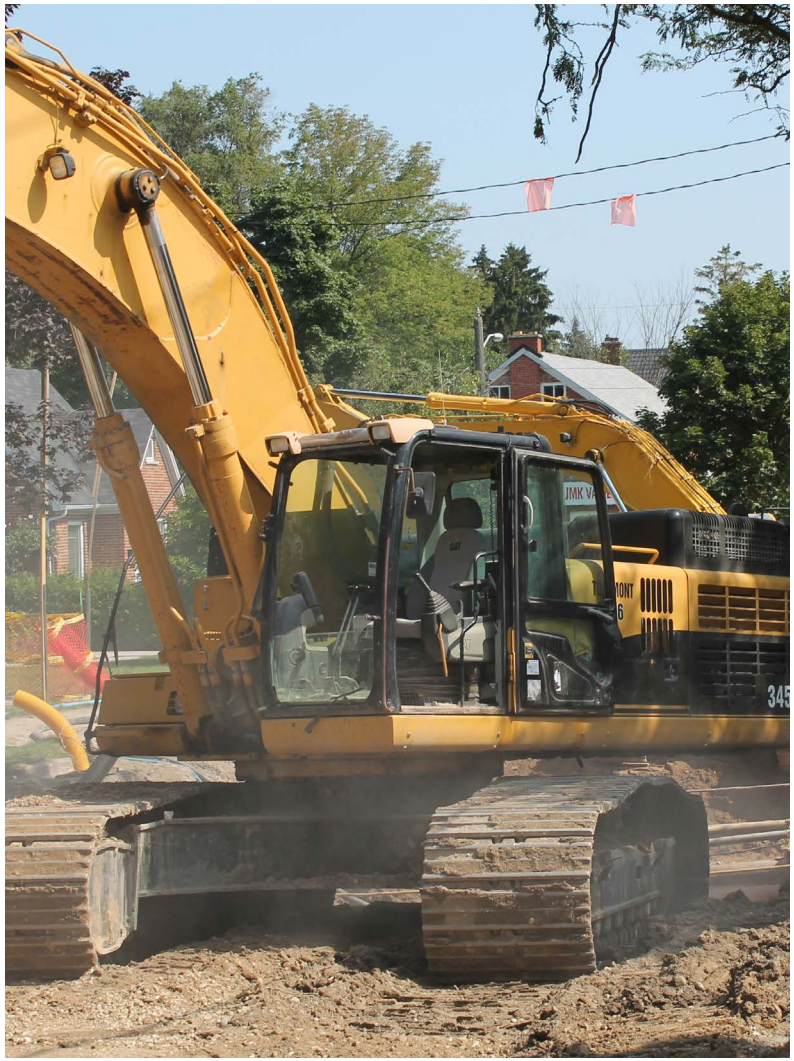
ASSET REPLACEMENT & REHABILITATION NEEDS:
Developed based on asset management plans & condition assessments.
Progress being made through the Water and Infrastructure Program, (WIP).
Addressing the facility infrastructure gap continues to be a priority.
Preventative maintenance activities are also important.

GROWTH RELATED NEEDS:
2022 Development Charge Study reflected in forecast.
Investments in new infrastructure to support new residents.
Maintaining the concept of 'Growth pays for growth'.

STRATEGIC ITEMS:
Implementation of items included in the Strategic Plan.
Priorities reflecting corporate and community needs.

The 2026 Budget includes meaningful investments in areas that are important to the citizens of Kitchener, including:

- **Additional Fire Truck** ($1.5M in 2026)
- **Full Road Reconstruction Projects** ($45.0M in 2026, $597M overall in the capital forecast)
- **Community Trail Improvements** ($1.7M in 2026, $39.9M overall in the capital forecast)
- **Downtown Arts Facilities (Conrad, Museum SDG Idea Factory)** ($5M in 2026)
- **Gas Pipelines** ($10.4M in 2026, $101.5M overall in the the capital forecast)
- **Tree Planting** ($3.3M in 2026, $8.2M overall in the capital forecast)
- **New Neighbourhood Parks** ($1.5M in 2026, $22M overall in the capital forecast)
- **Trunk Sewer Inspection & Replacement** ($6.8M in 2026, $25.6M overall in the capital forecast)
- **Manchester Pumping Station Rehabilitation** ($1.9M in 2026, $16M overall in the capital forecast)
- **Middle Strasburg Creek Naturalization** ($4.3M in 2026)
- **Idlewood Greenway Stormwater Enhancements** ($5.4M in 2026)
- **Stirling Avenue Watermain Replacement** ($2.9M in 2026, $5.4M overall in the capital forecast)



Cowan Recreation Centre

One of the City of Kitchener's most significant recent investments is the Cowan Recreation Centre, a $174 million facility located at Schlegel Park in the city's southwest. Fully funded through development charges, the project also received $30 million in grant funding from the Federal and Provincial governments. It's being delivered using an Integrated Project Delivery (IPD) model - a collaborative approach that brings together designers, builders, and city staff to ensure the facility is completed on time and on budget. Opening in 2026, the Cowan Recreation Centre will be the region's most accessible building, designed to welcome residents of all abilities. It will also be one of Canada's most sustainable recreation centres, built to high environmental standards that reduce energy use and support climate goals. Spanning 220,000 square feet, the facility will expand recreational opportunities with 2,100 new swimming lessons, space for 500 additional Kitchener Minor Soccer participants, and over 7,000 hours of bookable court time. Year-round indoor cricket practice nets will support training in a growing sport. Integrated with Schlegel Park's outdoor amenities, the centre will become a premier destination for sport and recreation across the region.

Capital forecast details by division as well as related issue papers included in the appendices





The Capital Budget is funded through various sources:

Enterprises: Funding transferred from the City's seven Enterprises .

Tax Supported Capital Pool: Funding from the operating budget, debt, and the gas & hydro utility investment reserves to support the tax supported capital program.

Development Charges: Funding collected from development for growth related infrastructure.

Reserves: Funding saved up ahead of time by the City.

Canada Community Building (CCB) Fund: Formerly known as Federal Gas Tax funding.

Grants: Funding from other levels of government and other agencies.

Facilities Infrastructure: Funding from the facilities infrastructure reserve for City building repairs.

Additional details on the Capital Pool forecast is included in the appendices.

The following chart shows the percentage of each funding source making up the 10 year capital forecast:

FUNDING SOURCES THAT COMPRISE 10 YEAR CAPITAL FORECAST:



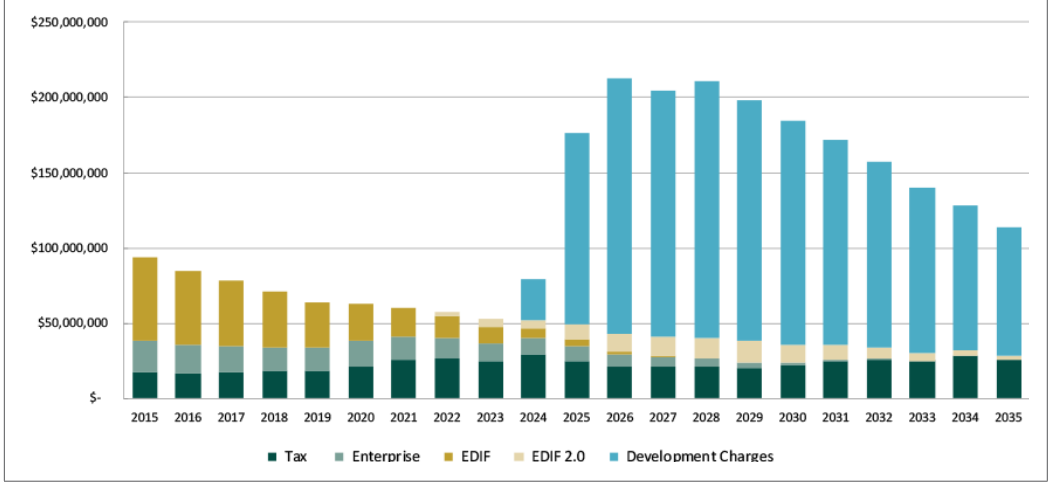
More than half of the funding comes from enterprises. A significant portion of this comes from the Water Utilities (water, sanitary & storm) and is invested in full road reconstructions. Other significant funding sources include the capital pool, development charges, and reserves.

Debt

Debt is funding the City has borrowed to complete capital projects. The City has had decreasing debt levels for the past decade, but will see increasing debt in order to fund growth related infrastructure needed as the city continues to grow.

The chart below shows the total debt outstanding broken into components:

DEBT OUTSTANDING:



- **Tax supported debt is issued to help fund the Capital Pool.**
  - No Capital Pool debt is being issued in 2026
- **Enterprise debt is repaid from non-tax sources. These include the Golf enterprise, Parking enterprise, the Kitchener Rangers, and cemetery debt.**
- **EDIF (Economic Development Investment Fund) debt was issued to fund EDIF projects and will be fully paid off in 2027.**
- **EDIF 2.0 debt will be issued between 2022-2029 to mobilize the Make It Kitchener 2.0 Strategy and will be fully paid off by 2039.**
- **DC debt is issued for growth related projects funded by development charges (DCs). This debt has no impact of tax/ utility rates.**

Reserve and Reserve Funds

Reserve funds are raised for a specific purpose or to protect against unanticipated costs. The City has five categories of reserve funds; Corporate Reserves, Capital Reserves, Obligatory Reserves, Program Specific Reserves, and Stabilization Reserves.

Minimum and maximum balances have been established for these reserve funds based on best practices and benchmarks. These minimum/maximum targets have been consolidated for each category to show how the City is doing in achieving these targets.

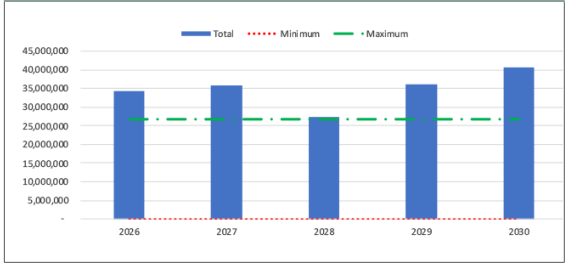
STABILIZATION RESERVES:



OBLIGATORY RESERVES:



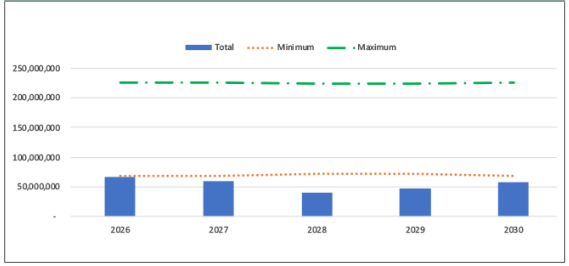
PROGRAM SPECIFIC RESERVES:



CORPORATE RESERVES:



CAPITAL RESERVES:





KITCHENER

CITY OF KITCHENER

2026 BUDGET SUMMARY

KITCHENER.CA/BUDGET

Appendix-A | Glossary of Terms:

Definitions, Abbreviations & Acronyms

Definitions

- **Assessment growth** refers to property taxes from new and/or expanded homes and/or businesses to pay for the services they receive.
- **Base Budget** funds programs and services already offered to the public and includes the costs (e.g. staffing, materials, supplies) and revenues (e.g. user fees, recoveries) to deliver the program/service.
- **Boards** are separate organizations established by the City to provide programs and services as allowed under the Municipal Act. For Kitchener, the Boards include Centre in the Square (CITS) and Kitchener Public Library (KPL).
- **Brownfield** properties are formerly developed sites that are no longer being used for those purposes. In the City context, they are often former industrial or commercial sites with known or suspected pollution.
- **Canada Community-Building Fund (CCBF, formerly Federal Gas Tax)** is annual funding provided to the City by the federal government for capital improvements.
- **Capital Budget** funds investments in municipal infrastructure (or assets) that provide a long-term benefit to the community. Examples of capital costs include building or replacing roads, water mains, vehicles, community centres and parks.
- **Capital out of Current (C/C)** is a funding transfer from the operating budget to the capital pool.
- **Capital Pool** is used to fund tax supported capital projects. The capital pool is funded by a) capital out of current, b) debt, c) gas utility investment reserve, and d) hydro utility investment reserve.
- **Corporate Allocations** are general expenses like debt charges and contributions to the capital budget.
- **Debt** is funding the City has borrowed to complete capital projects.
- **Development Charges (DCs)** are fees imposed on development to fund growth related capital costs.
- **Enterprises** are self-funding business lines operated by the City and are fully funded by their own user rates, not property taxes. The City's enterprises are Golf, Building, Parking, Natural Gas, Water, Sanitary Sewer, and Stormwater.
- **Existing Capital Balances** are capital funds that have already been approved by Council, but have not been spent. Some capital projects take multiple years to complete (e.g. road reconstruction, building a new community centre), so the funding may accumulate for future spending.
- **Impacts Due to Growth** are additional operating costs required to support the expansion of service areas as the city continues to grow.
- **Interdivision/Internal Charges** are costs charged by one City division to another City division for work completed on their behalf. For instance, the Building enterprise pays other City divisions for financial, technological, and legal support.
- **Issue Papers** are brief documents (typically 1-2 pages in length) that provide information about budget issues, usually relating to new items included in the proposed budget.

Definitions, Abbreviations & Acronyms

- **Net Tax Levy** is the amount of funding required from property taxes. It equals all of the tax supported gross expenditures minus all other revenues.
- **Operating Budget** funds the day-to-day costs of the municipality to provide its programs and services. Examples of operating costs include salaries and wages for City employees, utility costs like water and electricity, and operating supplies like road salt.
- **Reserve/Reserve Funds** are used to set aside funding now to be used for a specific purpose in the future. The City maintains reserves for both operating purposes (e.g. rate stabilization reserve funds), capital purposes (e.g. fleet and equipment reserve fund) and as required by legislation (e.g. development charges reserve fund).
- **Strategic Plan** articulates a vision for the City and some specific actions that will lead to the achievement of that vision. Following each municipal election, the Strategic Plan is updated with Council's new strategic goals and key activities for the upcoming term.
- **Strategic Initiatives** are program/service enhancements that help achieve the goals of the City's Strategic Plan.
- **Tax Supported** programs/services are funded in part or completely by property taxes. Examples include road & sidewalk maintenance, fire protection, and community centre programming.
- **User Fees** are charges for programs and services provided by the City, which reduce dependence on property taxes as a funding source. Typically they are charged for programs/services where customers have a choice on whether or not to use them. Examples of user fees include swimming lessons and marriage licenses.

Definitions, Abbreviations & Acronyms

Abbreviations & Acronyms

- AIRP: Accelerated Infrastructure Replacement Program
- AMP: Asset Management Plan
- CAO: Chief Administrative Officer's Department
- C/C: Capital out of Current
- CCBF: Canada Community Building Fund
- CITS: Centre in the Square
- COR: Corporate Services Department
- CPI: Consumer Price Index
- CRM: Customer Relationship Management
- CSD: Community Services Department
- CRC: Cowan Recreation Centre
- CVA: Current Value Assessment
- DC: Development Charges
- DC-DEVSTUDY: DCs Development Studies
- DC-ENGSTUDY: DCs Engineering Studies
- DC-FIRE: DCs Fire
- DC-INDREC: DCs Indoor Recreation
- DC- INTALLOW: DCs Intensification Allowance
- DC- LIBRARY: DCs Library
- DC- OUTREC: DCs Outdoor Recreation
- DC- PWORKS: DCs Public Works
- DC- ROADS: DCs Roads
- DC- SAN: DCs Sanitary
- DC- SWM: DCs Stormwater
- DC- WAT: DCs Water
- DMAF: Disaster Mitigation Adaptation Fund
- DSD: Development Services Department
- DT: Downtown
- ENT-BLDG: Enterprise Building
- ENT-DOON: Enterprise Doon Golf Course
- ENT-GAS: Enterprise Gas
- ENT-PAR: Enterprise Parking
- ENT-ROCK: Enterprise Rockway Golf Course
- ENT-SAN: Enterprise Sanitary Sewer
- ENT-SWM: Enterprise Stormwater
- ENT-WAT: Enterprise Water
- EDIF: Economic Development Investment Fund
- FIN: Financial Services Department
- FTE: Full Time Equivalent
- GHG: Green House Gas
- GIS: Geographic Information System
- INS: Infrastructure Services Department
- KIRC: Kitchener Indoor Recreation Complex
- KMAC: Kitchener Memorial Auditorium Complex
- KOF: Kitchener Operations Facility
- KPL: Kitchener Public Library
- KU: Kitchener Utilities
- LTFP: Long Term Financial Plan
- MGMT: Management
- MPAC: Municipal Property Assessment Corporation
- MTCE: Maintenance
- MTO: Ministry of Transportation
- PIL: Payment in Lieu of Taxes
- PSAB: Public Sector Accounting Board
- RES-AFFHOU: Reserve Affordable Housing
- RES-AUDTIC: Reserve Auditorium Ticket Sales
- RES-BLDG: Reserve Building Enterprise Capital

Definitions, Abbreviations & Acronyms

- RES-CCBF: Reserve Canada Community Building Fund
- RES-DCREC: Reserve Development Charges Recovery
- RES-DMAF: Reserve Disaster Mitigation and Adaptation Fund
- RES-ECDEV: Reserve Economic Development
- RES-ENERGY: Reserve Energy Management
- RES-EQUIP: Reserve Equipment
- RES-FACIL: Reserve Facility Infrastructure
- RES-GAS: Reserve Gas Utility Capital
- RES-MAT: Reserve Municipal Accommodation Tax
- RES-PAR: Reserve Parking Capital
- RES-PRKLD: Reserve Parkland Dedication
- RES-SAN: Reserve Sanitary Utility Capital
- RES-SWM: Reserve Storm Water Utility Capital
- RES-TAXCAP: Reserve Tax Capital
- RES-TECH: Reserve Technology Infrastructure
- RES-WAT: Reserve Water Utility Capital
- SOGR: State of Good Repair
- SSU: Sanitary and Stormwater Utilities
- SWM: Stormwater Management
- TCA: Tangible Capital Asset
- TIG: Tax Increment Grant
- TSRF: Tax Stabilization Reserve Fund
- VPP: Victoria Park Pavilion
- YTD: Year to Date
- WIP: Water Infrastructure Program

Appendix-B | Operating Budget:

Comparative Budget by Division
Budget 2026

	2025 Restated Budget	2025 Restated Budget	2025 Year-End Projection	2026 Annual Budget	$ Change vs. Restated Budget	% Change vs. Restated Total Budget	Commentary (Significant changes other than inflationary adjustments and Capital to Operating budget restatements)
CHIEF ADMINISTRATOR'S OFFICE							
CAO OFFICE	1,356,709	1,356,709	1,358,709	1,443,066	86,357	6.37%	
CHIEF ADMINISTRATOR'S OFFICE TOTAL	**1,356,709**	**1,356,709**	**1,358,709**	**1,443,066**	**86,357**	**6.37%**	
COMMUNITY SERVICES DEPARTMENT							
COMMUNITY SERVICES ADMINISTRATION	1,231,804	1,231,804	1,231,804	1,269,803	37,999	3.08%	
BY-LAW ENFORCEMENT	3,616,728	3,616,728	3,515,728	4,089,621	472,893	13.08%	
CORPORATE CUSTOMER SERVICE	1,386,128	1,386,128	1,386,128	1,541,001	154,873	11.17%	
FIRE	43,031,547	43,031,547	42,983,547	44,407,986	1,376,439	3.20%	
NEIGHBOURHOOD PROGRAMS & SERVICES	11,770,510	11,770,510	12,000,510	13,090,528	1,320,018	11.21%	Budget increase due to growth funding for Williamsburg Community Centre.
SPORT DIVISION	2,174,822	2,174,822	2,441,822	2,596,366	421,544	19.38%	Budget increase due to operating and funding for Cowan Recreation Centre.
COMMUNITY SERVICES DEPT TOTAL	**63,211,539**	**63,211,539**	**63,559,539**	**66,995,305**	**3,783,766**	**5.99%**	
FINANCIAL SERVICES DEPARTMENT							
FINANCIAL SERVICES ADMINISTRATION	533,496	533,496	533,496	676,419	142,923	26.79%	
FINANCIAL OPERATIONS	1,918,660	1,918,660	1,918,660	2,030,078	111,418	5.81%	
FINANCIAL REPORTING & ERP SOLUTIONS	876,314	876,314	876,314	893,674	17,360	1.98%	
FINANCIAL PLANNING & ASSET MANAGEMENT	1,384,120	1,384,120	1,384,120	1,532,407	148,287	10.71%	
REVENUE	238,395	238,395	238,395	258,167	19,772	8.29%	
FINANCIAL SERVICES DEPT TOTAL	**4,950,985**	**4,950,985**	**4,950,985**	**5,390,745**	**439,760**	**8.88%**	
CORPORATE SERVICES DEPARTMENT							
CORPORATE SERVICES ADMINISTRATION	582,835	582,835	577,835	656,858	74,023	12.70%	
EQUITY, ANTI-RACISM & INDIGENOUS INITIATIVES	879,250	879,250	864,250	908,160	28,910	3.29%	
MAYOR & COUNCIL	1,889,111	1,889,111	1,866,111	1,965,527	76,416	4.05%	
CORPORATE COMMUNICATIONS	2,037,568	2,037,568	2,117,568	2,094,042	56,474	2.77%	
HUMAN RESOURCES	3,509,257	3,509,257	3,541,257	3,759,771	250,514	7.14%	Budget increase due to salary adjustments
TECHNOLOGY INNOVATION & SERVICES	7,108,709	7,108,709	7,090,709	7,356,356	247,647	3.48%	
LEGAL	1,192,079	1,192,079	1,210,079	1,227,078	34,999	2.94%	
LEGISLATED SERVICES	1,534,072	1,534,072	1,508,072	1,639,426	105,354	6.87%	Budget increase due to salary adjustments
CORPORATE SERVICES DEPT TOTAL	**18,732,881**	**18,732,881**	**18,775,881**	**19,607,218**	**874,337**	**4.67%**	
DEVELOPMENT SERVICES DEPARTMENT							
DEVELOPMENT SERVICES ADMINISTRATION	864,384	864,384	810,384	892,317	27,933	3.23%	
ECONOMIC DEVELOPMENT	8,169,710	8,169,710	8,111,710	8,808,288	638,578	7.82%	
ENGINEERING ADMINISTRATION	(78,629)	(78,629)	688,371	(64,627)	14,002	-17.81%	
PLANNING	3,035,004	3,035,004	3,918,004	3,208,324	173,320	5.71%	
TRANSPORTATION SERVICES	4,149,657	4,149,657	4,177,657	4,261,727	112,070	2.70%	
DEVELOPMENT SERVICES DEPT TOTAL	**16,140,126**	**16,140,126**	**17,706,126**	**17,106,029**	**965,903**	**5.98%**	
INFRASTRUCTURE SERVICES DEPARTMENT							
INFRASTRUCUTRE SERVICES ADMINISTRATION	762,140	762,140	765,140	805,631	43,491	5.71%	
FACILITIES MANAGEMENT	18,412,347	18,412,347	18,556,347	20,866,831	2,454,484	13.33%	
PARKS & CEMETERIES	22,320,705	22,320,705	22,521,705	23,686,131	1,365,426	6.12%	
OPERATIONS - ROADS & TRAFFIC	13,449,901	13,449,901	13,599,901	14,138,347	688,446	5.12%	
INFRASTRUCTURE SERVICES DEPARTMENT TOTAL	**54,945,093**	**54,945,093**	**55,443,093**	**59,496,940**	**4,551,847**	**8.28%**	
NET DEPARTMENTAL EXPENDITURES	**159,337,333**	**159,337,333**	**161,794,333**	**170,039,303**	**10,701,970**	**6.72%**	
GENERAL EXPENSES							

Comparative Budget by Division
Budget 2026

	2025 Restated Budget	2025 Restated Budget	2025 Year-End Projection	2026 Annual Budget	$ Change vs. Restated Budget	% Change vs. Restated Total Budget	Commentary (Significant changes other than inflationary adjustments and Capital to Operating budget restatements)
GRANTS & BOARDS	18,882,754	18,882,754	18,882,754	19,537,655	654,901	3.47%	Budget increase due to increases in grants provided to boards and external agencies.
GAPPING	(2,500,000)	(2,500,000)	(4,300,000)	(3,000,000)	(500,000)	20.00%	Budget decrease due to increased estimated gapping revenue
CAPITAL AND RESERVE FINANCING	19,494,344	19,494,344	19,494,344	18,754,756	(739,588)	-3.79%	Budget decrease due to a reduction in the transfer to capital as some costs have moved over to divisional operating budgets.
CONTRACT SERVICES	1,607,654	1,607,654	1,689,654	1,617,668	10,014	0.62%	
TAX WRITEOFFS & REBATES	98,051	98,051	97,051	-	(98,051)	-100.00%	
OTHER	2,842,428	2,842,428	2,857,428	2,921,541	79,113	2.78%	
GENERAL EXPENSES TOTAL	**40,425,231**	**40,425,231**	**38,721,231**	**39,831,620**	**(593,611)**	**-1.47%**	
TOTAL NET EXPENSES	**199,762,564**	**199,762,564**	**200,515,564**	**209,870,923**	**10,108,359**	**5.06%**	
GENERAL REVENUES							
TAXES							
GENERAL LEVY	(164,944,570)	(164,944,570)	(164,944,570)	(167,748,631)	(2,804,061)	1.70%	Budget increase due to assessment growth.
INT&CARRYING CHRGS		-	-	-	-		
TAX WRITE-OFFS A.R.B.		-	-	-	-		
TAX W/O COUNCIL DEC		-	-	-	-		
SUPPLEMENTARY		-	-	(1,550,000)	(1,550,000)		
SUPPLEMENTARY TAXES/WRITE-OFFS	-	(1,250,000)	(1,250,000)	(1,550,000)	(300,000)	24.00%	Budget increase due to reduction of write-off estimates.
PAYMENTS IN LIEU		(5,009,465)	(5,009,465)	(4,959,465)	50,000	-1.00%	
	(171,204,035)	**(171,204,035)**	**(171,204,035)**	**(174,258,096)**	**(3,054,061)**	**1.78%**	
OTHER REVENUE							
INVESTMENT INCOME	(8,512,241)	(8,512,241)	(8,512,241)	(10,585,209)	(2,072,968)	24.35%	Budget increase due to interest rate assumptions.
PENALTIES AND INTEREST	(4,888,551)	(4,888,551)	(5,999,551)	(6,210,608)	(1,322,057)	27.04%	Budget increase due to higher revenue projection to reflect larger accounts receivable balances.
CONTRIBUTION FROM ENTERPRISES	(10,858,276)	(10,858,276)	(10,858,276)	(10,858,276)	-	0.00%	
CONTRIBUTIONS FROM RESERVES	(3,650,000)	(3,650,000)	(3,650,000)	(3,650,000)	-	0.00%	
CONTRIBUTIONS FROM RESERVES AND ENTERPRISES	(14,508,276)	(14,508,276)	(14,508,276)	(14,508,276)	-	0.00%	
SUNDRY INCOME	(649,461)	(649,461)	(642,461)	(625,523)	23,938	-3.69%	
	(28,558,529)	**(28,558,529)**	**(29,662,529)**	**(31,929,616)**	**(3,371,087)**	**11.80%**	
GENERAL REVENUES TOTAL	**(199,762,564)**	**(199,762,564)**	**(200,866,564)**	**(206,187,712)**	**(6,425,148)**	**3.22%**	
GRAND TOTAL	**-**	**-**	**(351,000)**	**3,683,211**	**3,683,211**		

CITY OF KITCHENER
BUILDING ENTERPRISE
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	4,513	5,193	5,571	6,684	8,800	11,103	11,790
Other Revenue	46	96	131	155	184	244	261
REVENUE	4,558	5,289	5,702	6,839	8,984	11,347	12,051
Operating Expense	7,542	7,308	7,944	8,103	8,265	8,452	8,621
Transfer to Capital	24	24	83	4	27	89	5
EXPENSE	7,566	7,332	8,027	8,107	8,292	8,541	8,626
Net Revenue (Expense)	**(3,008)**	**(2,043)**	**(2,325)**	**(1,268)**	**692**	**2,805**	**3,424**

***Net Revenue (Expense) amount will be transferred to the stabilization reserve at the end of the year.**

CITY OF KITCHENER
GOLF ENTERPRISE
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projection 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	3,372	4,423	4,074	4,237	4,407	4,583	4,766
REVENUE	3,372	4,423	4,074	4,237	4,407	4,583	4,766
Operating Expense	2,713	3,113	2,865	3,051	3,142	3,236	3,333
Debt Charges	217	217	217	217	217	217	217
Transfer to Capital	266	266	592	450	450	450	450
Transfer to Golf Cart Reserve	95	95	250	255	260	265	471
EXPENSE	3,290	3,691	3,924	3,973	4,070	4,169	4,471
Net Revenue (Expense)	**82**	**733**	**150**	**264**	**337**	**414**	**295**

***Net Revenue (Expense) amount will be transferred to the stabilization reserve at the end of the year.**

CITY OF KITCHENER
PARKING ENTERPRISE
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	5,063	5,132	5,848	6,087	6,659	6,809	7,080
Economic Development Subsidies	1,451	1,451	1,501	1,524	1,547	1,570	1,593
Other Revenue	721	735	845	860	877	892	904
REVENUE	7,236	**7,318**	**8,194**	**8,471**	**9,082**	**9,271**	**9,578**
Operating Expenses	4,513	4,586	5,117	5,218	5,338	5,465	5,557
Debt Charges	675	675	676	677	680	682	727
Transfers to Capital fund	1,159	1,159	869	891	906	924	937
Dividend Transfer to City	1,400	1,400	1,400	1,400	1,400	1,400	1,400
EXPENSE	**7,747**	**7,820**	**8,062**	**8,185**	**8,324**	**8,472**	**8,622**
Net Revenue (Expense)*	(511)	(501)	132	286	758	800	956

***Net Revenue (Expense) amount will be transferred to the stabilization reserve at the end of the year.**

CITY OF KITCHENER
WATER UTILITY - reduction in water sales volume by 300,000 m3
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	59,849	63,410	67,773	71,735	75,179	78,787	82,412
Other Revenue	1,674	1,843	1,826	1,847	1,904	1,977	2,038
REVENUE	61,523	65,253	69,599	73,582	77,083	80,764	84,450
Water Purchases	29,639	31,308	33,583	36,293	38,835	41,553	44,462
Operating Expense	14,419	14,715	15,023	15,643	16,191	16,728	17,301
Transfer to Capital	17,129	17,129	19,466	21,749	23,177	21,313	21,442
EXPENSE	61,187	63,152	68,072	73,685	78,203	79,594	83,205
Net Revenue (Expense)	**336**	**2,101**	**1,527**	**(103)**	**(1,120)**	**1,170**	**1,245**
* Transfer (to)/from Stabilization Reserve	(336)	(2,101)	(1,527)	103	1,120	(1,170)	(1,245)
Overall Enterprise Result	-	-	-	-	-	-	-

CITY OF KITCHENER
SANITARY UTILITY
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	76,890	81,504	88,812	96,069	102,793	110,090	113,394
Other Revenue	1,778	1,897	1,994	2,128	2,287	2,507	2,537
REVENUE	78,668	83,401	90,806	98,197	105,080	112,597	115,931
Sanitary Processing	41,062	40,361	45,484	49,755	52,198	53,190	54,202
Operating Expense	10,909	11,130	11,683	12,349	12,801	13,274	13,765
Transfer to Capital	27,230	27,230	33,072	35,665	38,423	39,719	44,570
EXPENSE	79,201	78,721	90,239	97,769	103,422	106,183	112,537
Net Revenue (Expense)	**(533)**	**4,680**	**567**	**428**	**1,658**	**6,414**	**3,394**
* Transfer (to)/from Stabilization Reserve	533	(4,680)	(567)	(428)	(1,658)	(6,414)	(3,394)
Overall Enterprise Result	-	-	-	-	-	-	-

CITY OF KITCHENER
STORMWATER UTILITY
5 YEAR OPERATING BUDGET PROJECTION

(000's)	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	30,108	30,289	32,647	35,106	37,749	40,589	43,521
Other Revenue	956	924	991	1,049	1,112	1,181	1,250
REVENUE	31,064	31,213	33,638	36,155	38,861	41,770	44,771
Operating Expense	10,999	11,021	11,587	12,095	12,624	13,159	13,694
Transfer to Capital	18,341	18,341	25,627	18,759	22,843	25,512	26,789
EXPENSE	29,340	29,362	37,214	30,854	35,467	38,671	40,483
Net Revenue (Expense)	**1,724**	**1,851**	**(3,576)**	**5,301**	**3,394**	**3,099**	**4,288**
* Transfer (to)/from Stabilization Reserve	(1,724)	(1,851)	3,576	(5,301)	(3,394)	(3,099)	(4,288)
Overall Enterprise Result	-	-	-	-	-	-	-

CITY OF KITCHENER
GAS UTILITY
5 YEAR OPERATING BUDGET PROJECTION

(000's)

GAS DELIVERY	**Budget 2025**	**Projected 2025**	**Budget 2026**	**Budget 2027**	**Budget 2028**	**Budget 2029**	**Budget 2030**
Core Revenue	49,321	51,279	53,733	56,949	60,529	62,226	62,496
Other Revenue	221	316	215	219	224	228	233
REVENUE	49,542	51,595	53,948	57,168	60,753	62,454	62,729
Operating Expense	21,820	22,107	24,274	24,758	25,519	26,215	26,870
Transfer to Capital	15,382	15,382	18,653	19,131	22,261	25,487	23,005
Dividend Transfer to City	15,847	15,847	15,847	15,847	15,847	15,847	15,847
EXPENSE	53,049	53,336	58,774	59,736	63,627	67,549	65,722
Net Revenue (Expense)	**(3,507)**	**(1,741)**	**(4,826)**	**(2,568)**	**(2,874)**	**(5,095)**	**(2,993)**
* Transfer (to)/from Gas Delivery Stabilization Reserve	3,507	1,741	4,826	2,568	2,874	5,095	2,993
Overall Program Result	-	-	-	-	-	-	-

OTHER PROGRAMS (Rental Water Heaters and KU Dispatch)	**Budget 2025**	**Projected 2025**	**Budget 2026**	**Budget 2027**	**Budget 2028**	**Budget 2029**	**Budget 2030**
Core Revenue	14,843	15,395	15,569	15,881	16,198	16,522	16,853
Other Revenue	360	339	367	375	382	390	398
REVENUE	15,203	15,734	15,936	16,256	16,580	16,912	17,251
Operating Expense	11,088	11,609	11,844	12,248	12,326	12,422	12,671
EXPENSE	11,088	11,609	11,844	12,248	12,326	12,422	12,671
Net Revenue (Expense)	**4,115**	**4,125**	**4,092**	**4,008**	**4,254**	**4,490**	**4,580**
* Transfer (to)/from Gas Delivery Stabilization Reserve	(4,115)	(4,125)	(4,092)	(4,008)	(4,254)	(4,490)	(4,580)
Overall Program Result	-	-	-	-	-	-	-

GAS SUPPLY	Budget 2025	Projected 2025	Budget 2026	Budget 2027	Budget 2028	Budget 2029	Budget 2030
Core Revenue	33,367	36,596	43,779	45,010	45,251	46,513	47,669
REVENUE	33,367	36,596	43,779	45,010	45,251	46,513	47,669
Operating Expense	34,837	38,336	44,024	44,713	45,607	46,519	47,450
EXPENSE	34,837	38,336	44,024	44,713	45,607	46,519	47,450
Net Revenue (Expense)	**(1,470)**	**(1,740)**	**(245)**	**297**	**(356)**	**(6)**	**219**
* Transfer (to)/from Gas Supply Stabilization Reserve	1,470	1,740	245	(297)	356	6	(219)
Overall Program Result	-	-	-	-	-	-	-
Gas Rate (Jan - Mar)	14.30	13.96	20.00	20.99	20.99	21.30	22.23
Gas Rate (Apr - Jun)	15.47	16.25	20.33	20.99	20.99	21.61	22.23
Gas Rate (Jul - Sept)	16.64	17.88	20.66	20.99	20.99	21.92	22.23
Gas Rate (Oct - Dec)	17.81	19.67	20.99	20.99	20.99	22.23	22.23



Operating Budget
November 24, 2025

Overview by the CFO

Budget Calendar

Date	Topic
Nov 24	Operating & Capital Budget Presentation, Public Input Night
Dec 1	Mayor Proposes Budget
Dec 8	Council Budget Amendments due to Clerks
Dec 11	Council Votes on Amendments/Mayor can Veto Amendments
Dec 26	Budget Adopted (automatic)

Budget Overview



Operating Budget

- $635 million expenditures in total (i.e. tax supported + enterprises)
- $310 million expenditures excluding enterprises (i.e. tax supported)
- Annual delivery of programs and services for the community



Capital Budget

- $201 million in first year
- $1.8 billion over the ten-year forecast
- Projects with defined scope that help address our asset replacement needs

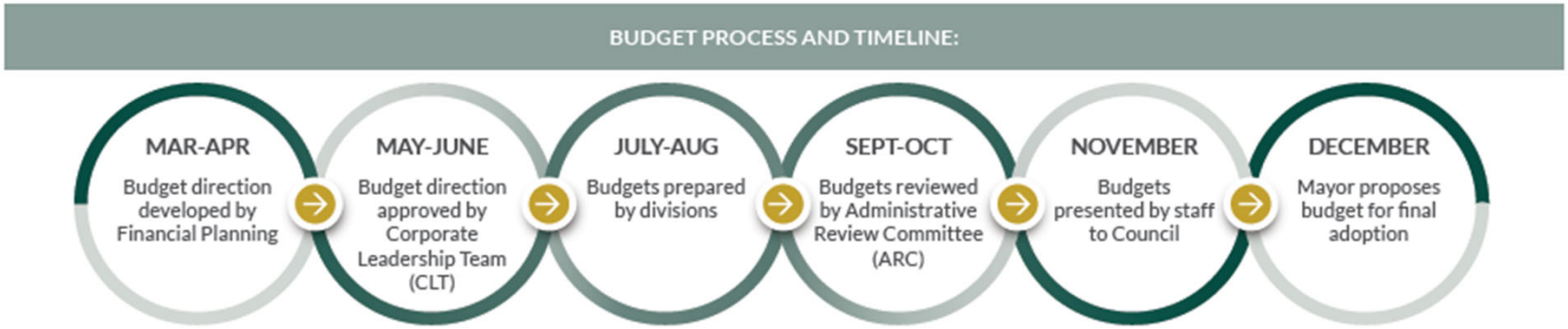


Reserve and Reserve Funds

- $128 million projected to be in Reserve Funds at end of 2025
- Rate Stabilization Reserves help mitigate risk and potential budget fluctuations
- Reserves are established for a specific purpose and use

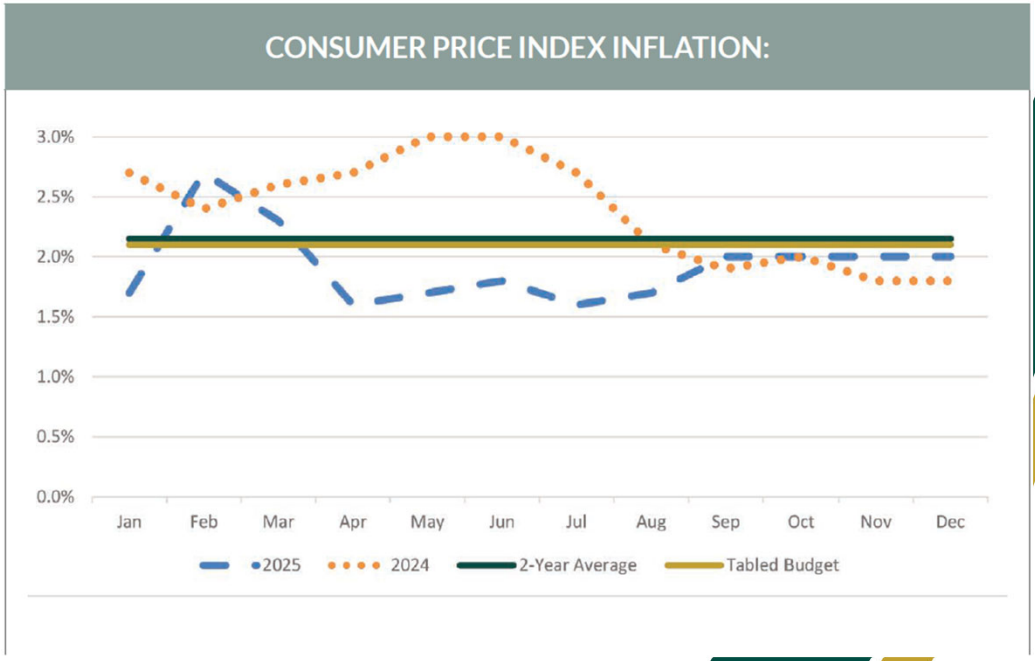
Budget Planning and Process

- Kitchener has a comprehensive internal budget review process that takes place prior to the annual budget coming forward to Council for consideration.
- Internal direction is provided to departments each year that includes targets that they are required to achieve.
- Direction this year included no new FTEs in an effort to keep property tax increase as low as possible, recognizing that affordability top of mind for residents.



Inflationary Pressures

- Higher inflation through the first half of 2024 has given way to more moderate inflation in 2025
- Two-year average for CPI is 2.2%
- Bank of Canada interest rates are decreasing based on more stable inflationary pressures



Economic Trends & Responses

Inflation & interest rates have decreased and stabilized

+

Threat of tariffs still lingers

→

City launched *Support Local* campaign to combat tariff impacts and promote local products & jobs

CURRENT ECONOMIC TRENDS:				
INFLATION	INTEREST RATES	FUEL	CAPITAL COST ESCALATION	HOUSING COSTS
1.9%	2.25%	$1.39/L Average fuel price	3.4%	$788K Average home price 2025



2026 Budget Themes

Affordable Today, Ready for Tomorrow



Affordable City Services



Smart Investments In Infrastructure

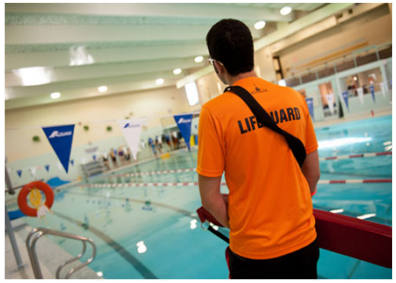


Focusing on the Future

Affordable City Services

- City of Kitchener's annual operating budget allows for the efficient delivery of around 50 program and services to residents



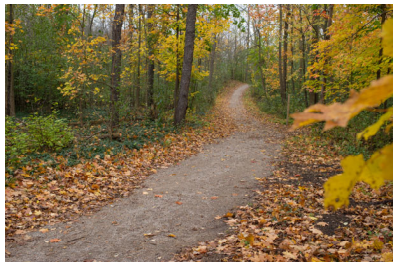






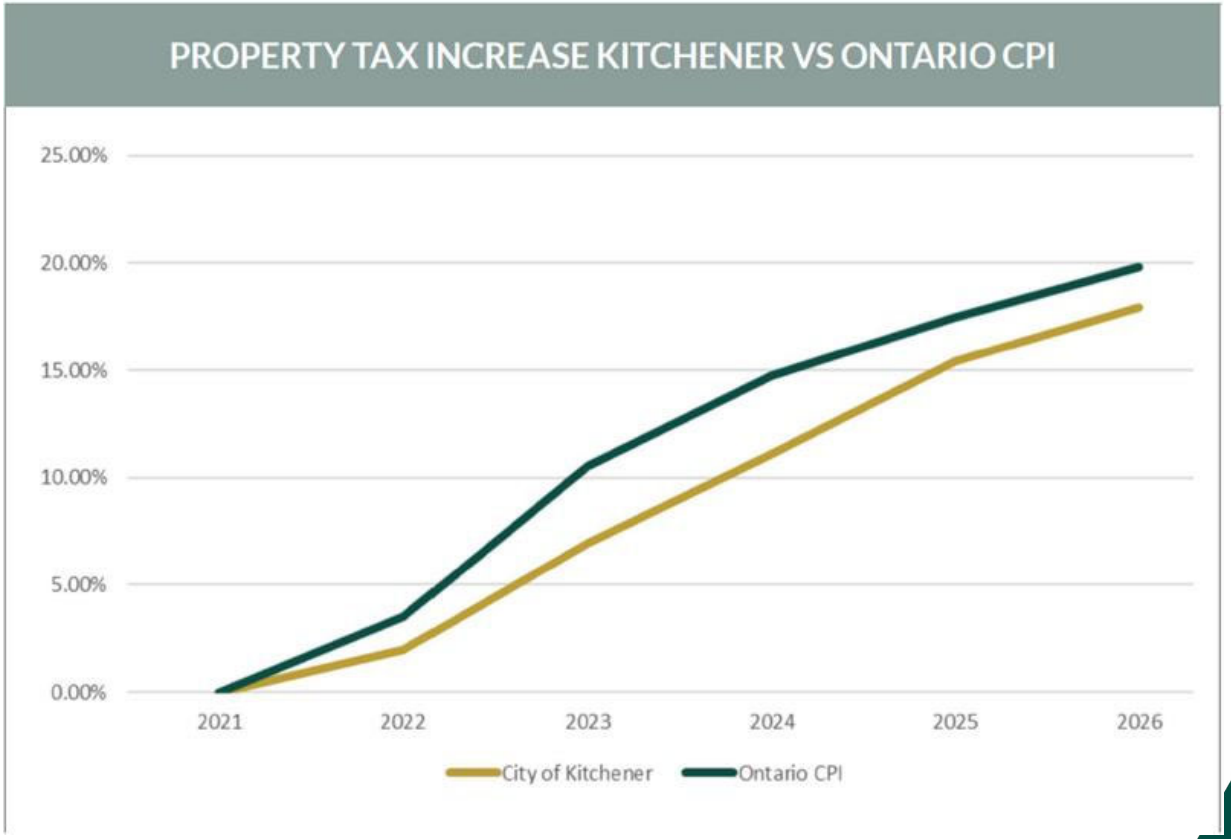
Affordable City Services

- Kitchener has a proven track record of delivering property tax increases at or below the rate of inflation for the past 5 years









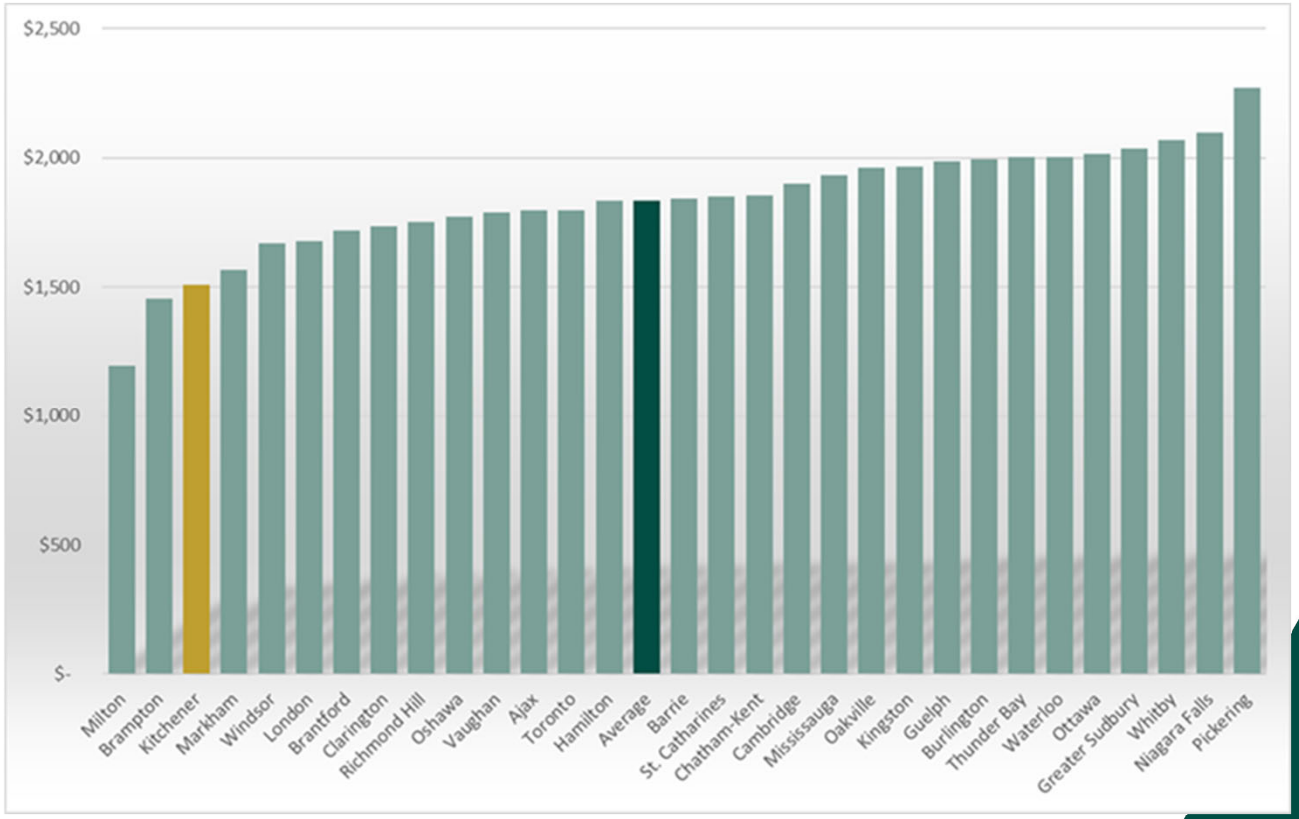
Affordable City Services

- Kitchener has one of the lowest property **tax levy per capita** ratios compared to other large municipalities in Ontario



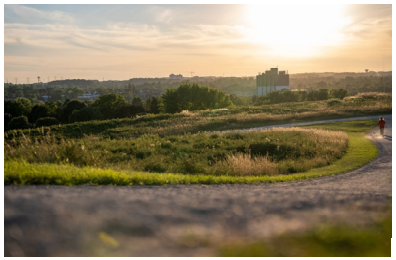






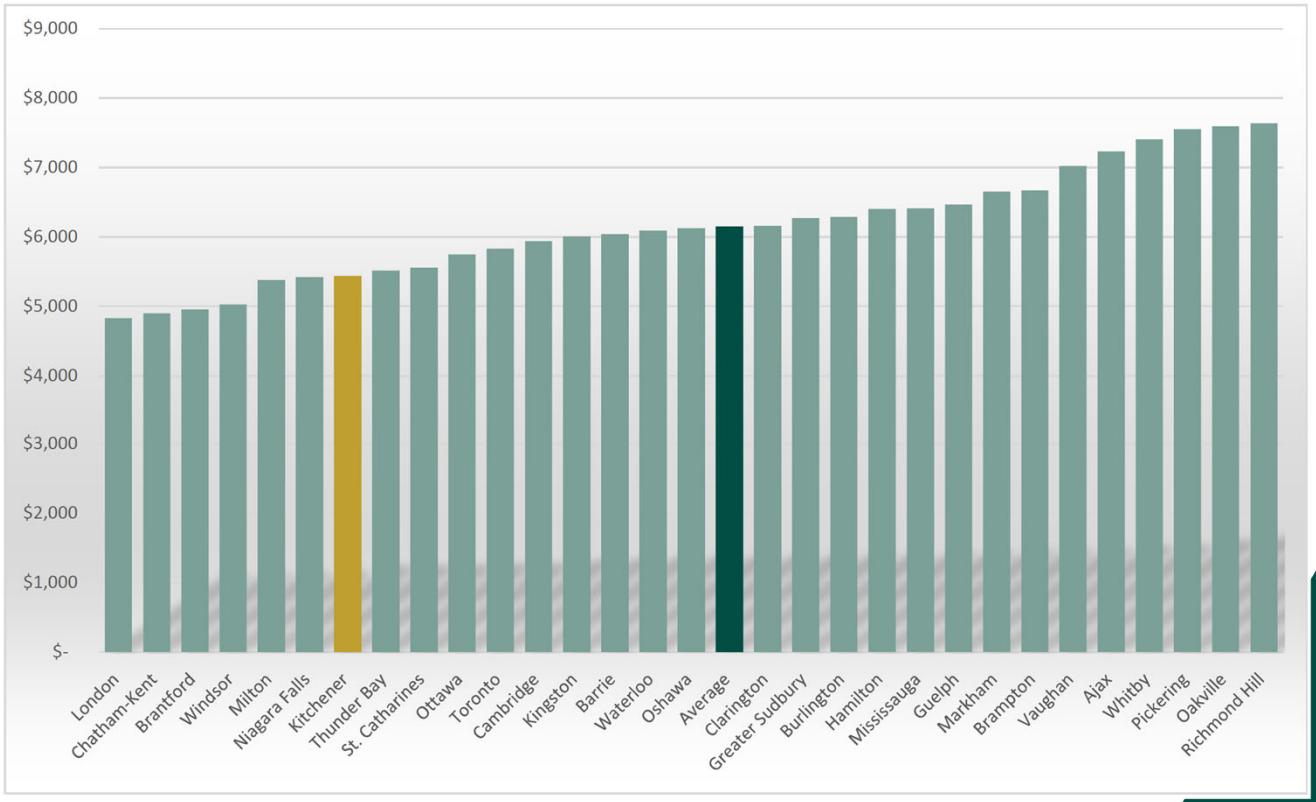
Affordable City Services

- Kitchener has one of the lowest **total municipal burdens** (tax, water, wastewater) compared to other large municipalities in Ontario









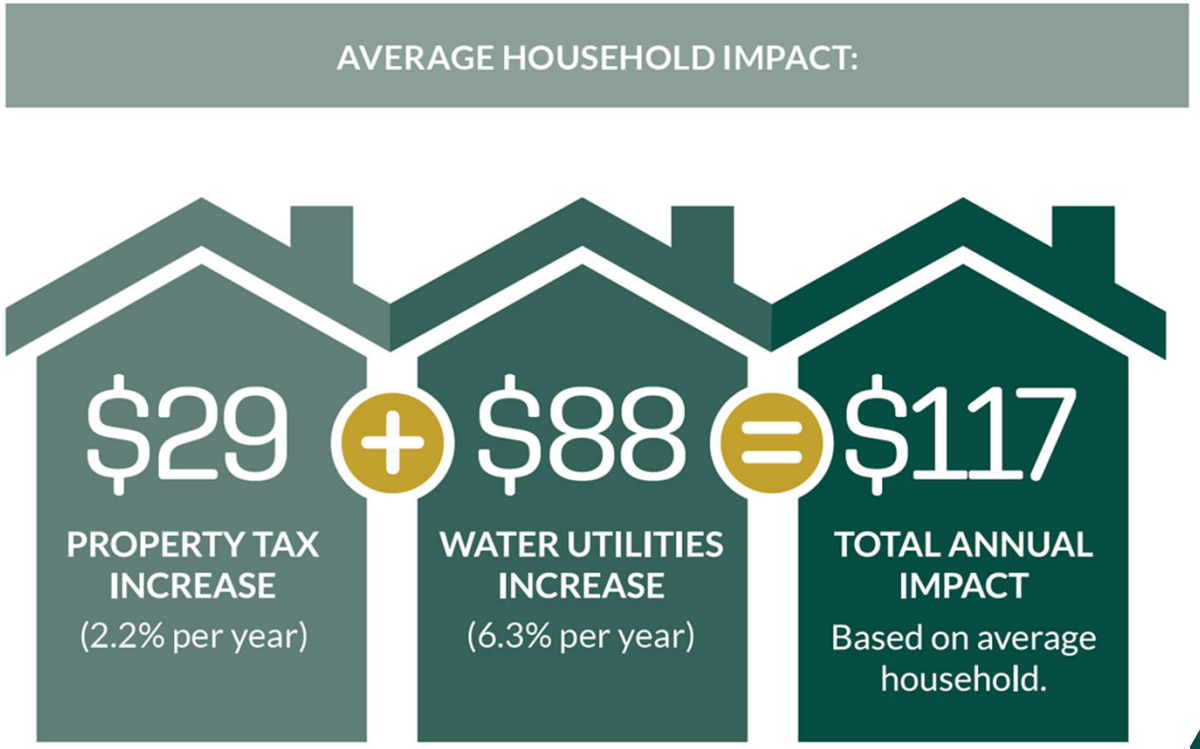
Affordable City Services

- Kitchener's proposed property tax increase and water utilities increase combined represents an impact of less than $10 per month for the average household.





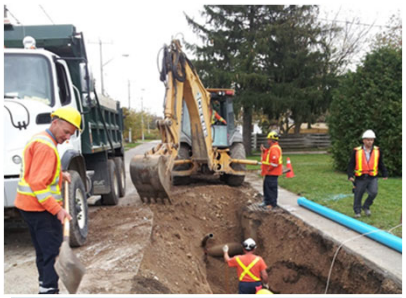




Smart Investments in Infrastructure

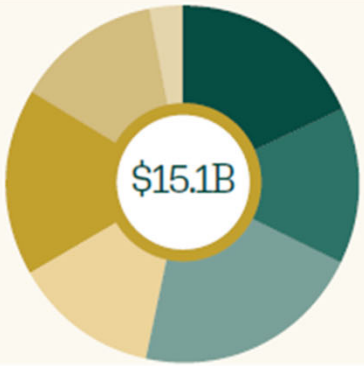
- $555M invested as part of City's Water Infrastructure Program (WIP), funding water, sanitary, stormwater, and full road replacements since 2004







KITCHENER'S INFRASTRUCTURE AT A GLANCE:



Asset Valuation:

Water Utility	18%
Gas Utility	14%
Sanitary Utility	21%
Stormwater Utility	13%
Roads & Bridges	17%
Facilities	13%
Other	3%

Total Replacement Value ($15.1B)

Water Utility	$2.79B
Gas Utility	$2.17B
Facilities	$3.14B
Sanitary Utility	$2.02B
Roads & Bridges	$2.50B
Stormwater Utility	$2.01B
Other	$0.46B

10-year Capital forecast includes over $1B in planned spending to take care of critical underground infrastructure

Smart Investments in Infrastructure

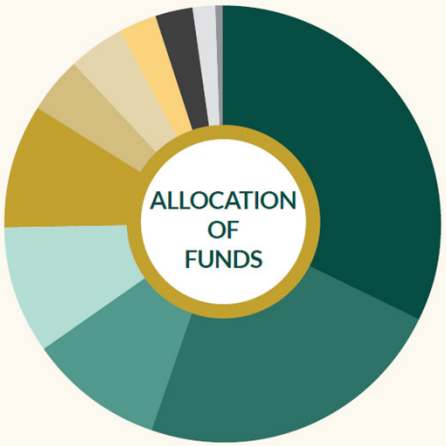
- Facilities Infrastructure Program (FIP) has increased by $5M/year since its implementation in 2019 and continues to be a priority investment area for the City







ALLOCATION OF CAPITAL PROJECTS TO CITY ASSETS: (in Millions)



Full Road Reconstruction	$597m
Water, Sanitary & Stormwater	$429m
Natural Gas	$181m
City Facilities & Community Centres	$177m
Roads, Bridges & Sidewalks	$169m
Parks, Trails & Forestry	$79m
Fleet Vehicles	$75m
Technology, Systems & Equipment	$53m
Other	$50m
Fire	$31m
Parking	$7m

10-year Capital forecast includes $180M investment in facility infrastructure

Smart Investments in Infrastructure

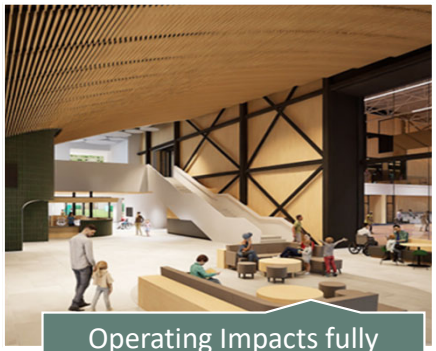
- Cowan Recreation Centre is currently under construction and set to open in 2026



Capital costs covered by development charges & grant funding



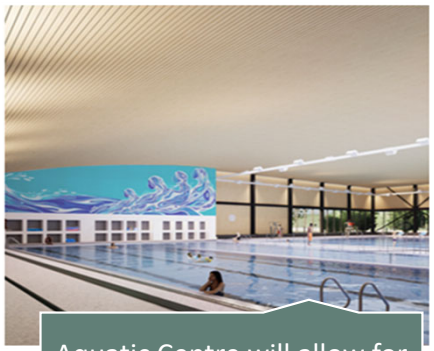
Operating costs covered by user fee revenue & assessment growth



Operating Impacts fully incorporated within 2026 Budget



FIFA size fieldhouse will allow for 500 new soccer participants for KMS



Aquatic Centre will allow for 2100 more Swim Lessons



Quad Gyms will add 7000 hours of bookable court time

Smart Investments in Infrastructure

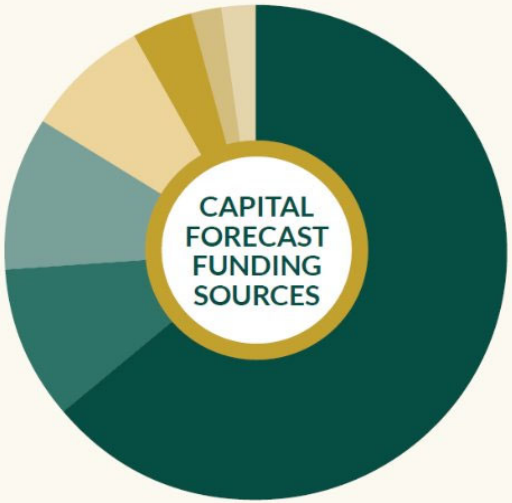
- Grant funding continues to be an important funding source to advance capital priorities, having secured $200M in grant funding over the past 5 years







FUNDING SOURCES THAT COMPRISE 10 YEAR CAPITAL FORECAST:



- Enterprises.....64%
- Capital Pool.....10%
- Development Charges.....10%
- Reserves.....8%
- CCB Fund.....4%
- Grants.....2%
- Facilities.....2%

Current year grants:

- $2.5M from FCM to plant 19,000 trees
- $10.2M from the Building Faster Fund helping to fund two sanitary pumping stations and enabling up to 5000 new homes

Focusing on the Future

- Kitchener's 2023-2026 Strategic Plan included a 20-year vision: *"Building a city for everyone where, together, we take care of the world around us – and each other"*

Building a Connected City Together

- $4.2M of additional Federal Housing Accelerator Funding to continue addressing the housing crisis through the implementation of the City's Housing for All strategy
- $2.4M for trail upgrades to help people move about without needing a vehicle

Cultivating a Green City Together

- $1M for energy efficiency investments in facilities supporting goals of the Corporate Climate Action Plan 2.0
- $3.3M towards implementation of the City's tree canopy plan
- $1.5M for new parks where neighbours can come together and play in their local community

Creating an Economically Thriving City Together

- $5M for local arts & culture facilities in the downtown to help build a diverse economy

Fostering a Caring City Together

- $150k in continued funding of the RISE Grant which increases opportunities for Black, Indigenous and racialized communities in Kitchener

Stewarding a Better City Together

- $2.6M towards the modernization of the City's core business and technology systems to support continued efficiency in City operations

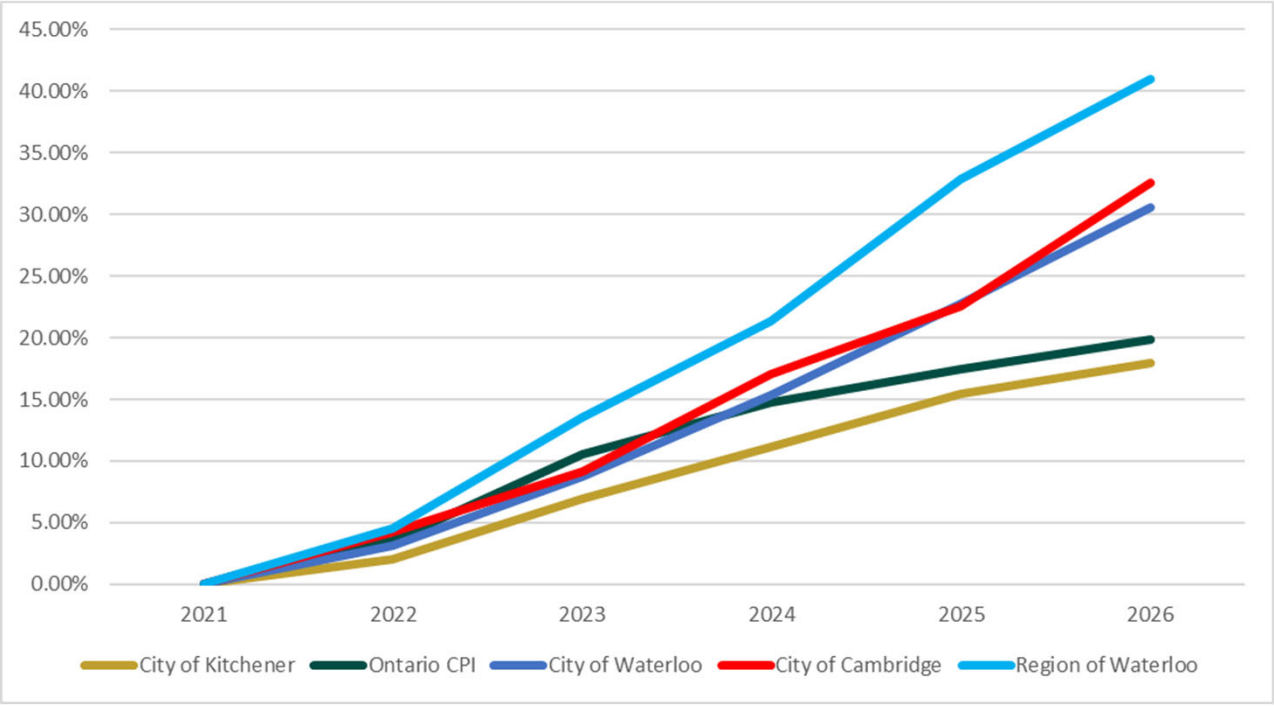


- $20M of investments included in the proposed budget to advance strategic priorities
- $1M of one-time funding is available and unallocated which would enable further investments

KITCHENER

Regional Comparison

Cumulative Tax Rate Local Cities & Region



5-Year Average Increase	
Region	7.13%
Cambridge	5.81%
Waterloo	5.49%
Ontario CPI	3.70%
Kitchener	3.37%

Summary

Affordable Today, Ready for Tomorrow



Affordable City Services

- 2026 budget maintains existing programs and services for residents
- Proposed tax increase of 2.2% is in line with two-year CPI inflation benchmark
- City is doing its part and finding a way to keep services affordable



Smart Investments in Infrastructure

- City infrastructure is aging and needs rehabilitation/replacement
- Budget includes increased funding for City facilities and underground infrastructure
- City is building new assets like Cowan Recreation Centre & pumping station upgrades



Focusing on the Future

- $20M towards strategic investments already included in budget
- $1M in unallocated funding is available to put towards strategic investments
- Council has opportunity to discuss investments prior to Mayor proposing budget

Boards

Centre in the Square (CITS)

2025 Year Highlights:

- Number of shows increased since 2023
  - In 2025 had 140 + 38 camp days, In 2024 had 112
- Expanded diversity and variety of shows
- Successfully launched summer camps (8 weeks)
- Anticipating a surplus in 2025
- Excited about our upcoming 50th Anniversary in 2030
- Looking forward to finalizing our strategic plan
  - Announcing it in early 2026

Centre in the Square (CITS)

- Operating grant increase from $2.138M to $2.191M
  - Increase of 2.5%
- Conservative approach to show revenue and expenses still results in a net increase
- Renewed focus on contributed revenues
- Increase in expenses align with investment in core business, building staff capacity and inflation & exchange rate.

CITS Financial Summary

	Budget 2025	Projected 2025	Budget 2026
REVENUE			
Performance Revenues	$ 8,144,514	$ 6,854,477	$ 7,959,445
Other Revenue (rent, parking, etc.)	706,837	1,195,110	865,883
Contributed Revenues (donations, sponsorship, etc)	317,217	275,314	494,190
City of Kitchener operating grant	2,138,203	2,138,203	2,191,658
Total Revenue	**$ 11,306,771**	**$ 10,463,104**	**$ 11,511,176**
EXPENSES			
Performance Expenses	6,149,257	4,759,219	5,935,101
Other Expenses	231,850	401,713	327,819
Contributed Expenses	70,950	48,859	43,500
Admin & General	681,480	723,723	628,188
Marketing & Programming	152,100	230,843	152,100
Occupancy Costs	852,811	818,954	890,154
Personnel Costs	3,132,372	3,103,016	3,499,314
Community Development	35,951	33,809	35,000
Total Expenses	**$ 11,306,771**	**$ 10,120,136**	**$ 11,511,176**
Net Revenue / (Expense)	**$ -**	**$ 342,968**	**$ -**

Kitchener Public Library (KPL)

New Strategic Plan and Service Delivery Model

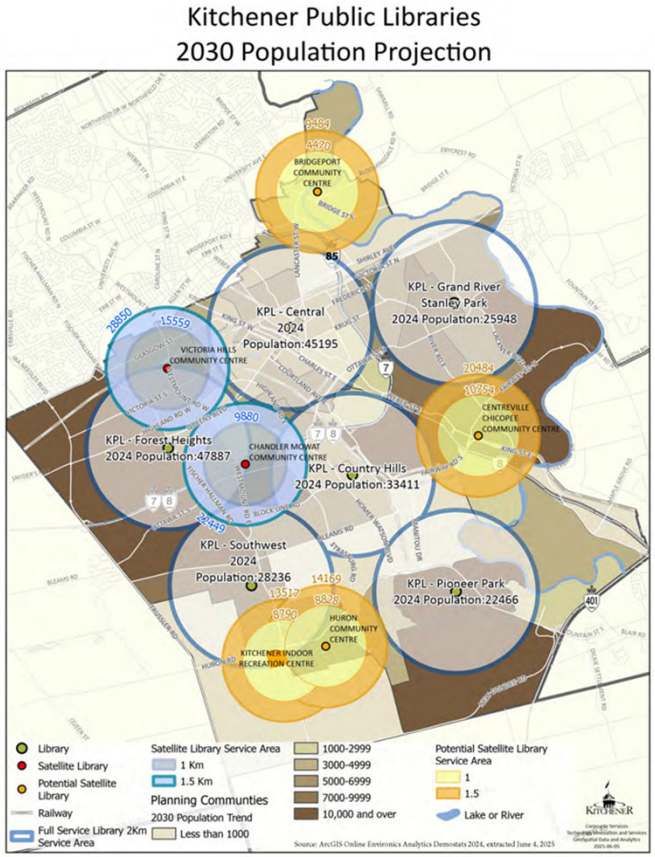
- New plan developed through engagement and collaboration:
  - Charts path to deliver more measurable impact for more people
  - Empowers staff to develop projects that action the plan
- Evolving service delivery model to support the plan, strengthen how we work, and respond to staff feedback:
  - Increases Focus – Reduces duplicate work and fragmented delivery through clear and dedicated teams, roles, and responsibilities; Improves use of professional librarian expertise
  - Strengthens Service Impact – More outcome-driven, coordinated, and responsive service delivery; Expands staffing level at Pioneer Park Community Library; Standardized staffing model; Enhances support for vulnerable library visitors
  - Enhances Capabilities and Innovation – Adds new capabilities in data, digital, and designing more inclusive services; Builds more shared knowledge and scalability to adapt to changes
- Done with existing funding, and no planned cuts to services or staff
- Builds on KPL's legacy of excellence, maximizes taxpayer value and service impact
- 2025 successes: Southwest Community Library, 2024 winner of Ontario Public Library Service Award, (dis)ability art showcase, initiatives to welcome new people to library, launched library locker service

Kitchener Public Library (KPL)

Library Locker Pilot -- Progress:

- Almost 1 year into service pilot at Chandler Mowat and Victoria Hills Community Centres
- Learning value of lockers to community through usage and feedback
  - 94% say lockers improved access to library collections
  - Strong uptake of holds pick-ups and materials return
  - Low uptake on borrowing materials directly from lockers
  - Continue to test and learn, and look to maximize investment

Kitchener Public Library (KPL)



- Prioritize library service needs across city, in context of population growth and equity factors
- Develop recommendations for future library locker service delivery as part of 2027 budget

Kitchener Public Library (KPL)

Budget highlights:

- Recognize challenging economic environment
- Bargained first Collective Agreement with CUPE 331
  - February 2025-2028
- New Financial Stabilization Reserve

KPL Financial Summary

	Budget 2025	Projected 2025	Budget 2026
REVENUE			
City of Kitchener operating grant	$ 14,199,881	$ 14,199,881	$ 14,554,878
Provincial Grant	306,980	306,980	306,980
Other Revenue (partnerships, rentals, etc.)	281,585	431,553	306,218
Total Revenue	**$ 14,788,446**	**$ 14,938,414**	**$ 15,168,076**
EXPENSES			
Programs, Marketing & Resources	1,571,610	1,503,029	1,610,545
Personnel, Admin & General Costs	11,685,236	11,329,075	12,025,526
Equipment & Occupancy Costs	1,531,600	1,806,310	1,532,005
Transfer to Reserve		300,000	
Total Expenses	**$ 14,788,446**	**$ 14,938,414**	**$ 15,168,076**
Net Revenue / (Expense)	**$ -**	**$ -**	**$ -**

Tax Supported Operating

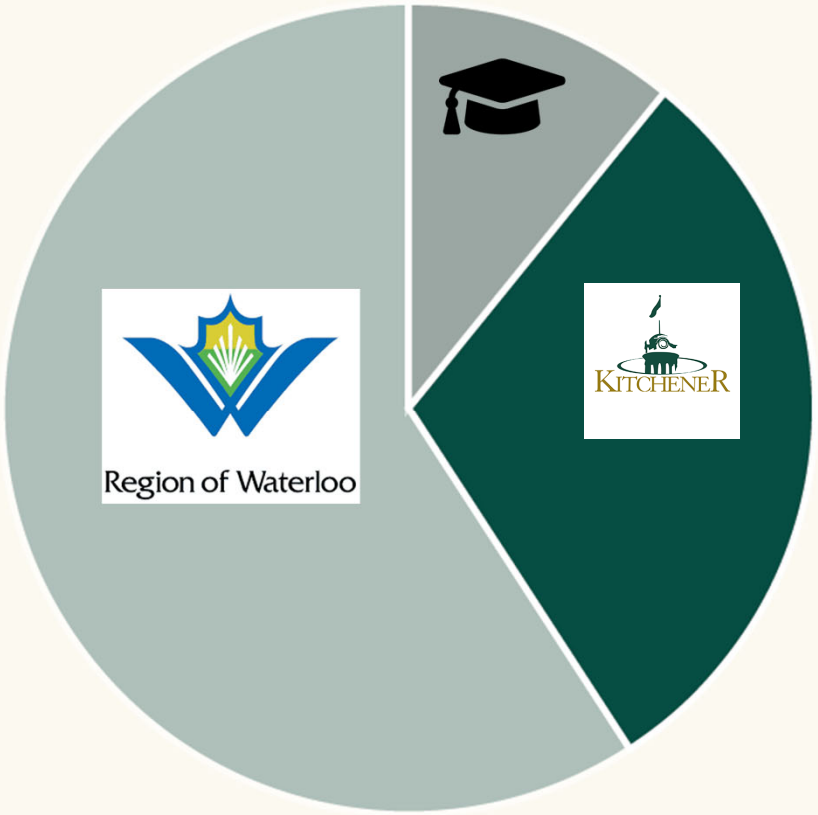
Total Property Taxes

- City collects all of the property taxes for itself, the Region & school boards

- Region of Waterloo is the largest part of the local property tax bill and is getting larger



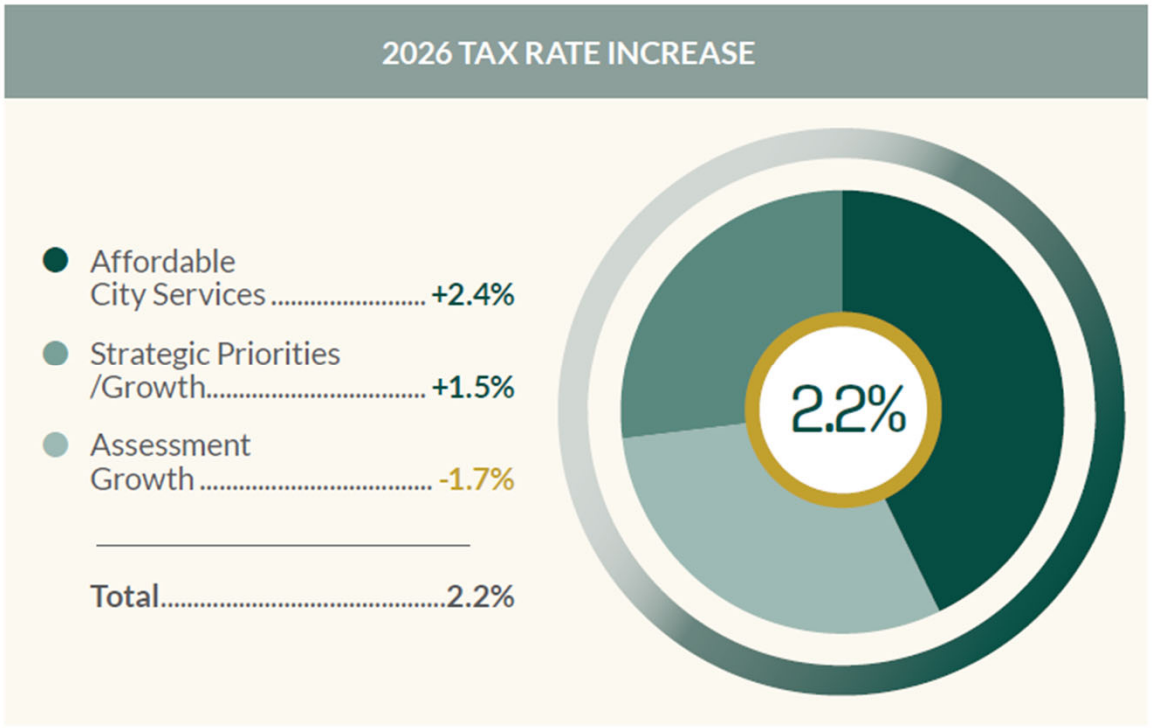
Telling our Story: Value for Service



- School Boards 11%
- City of Kitchener 30%
- Region of Waterloo..... 59%

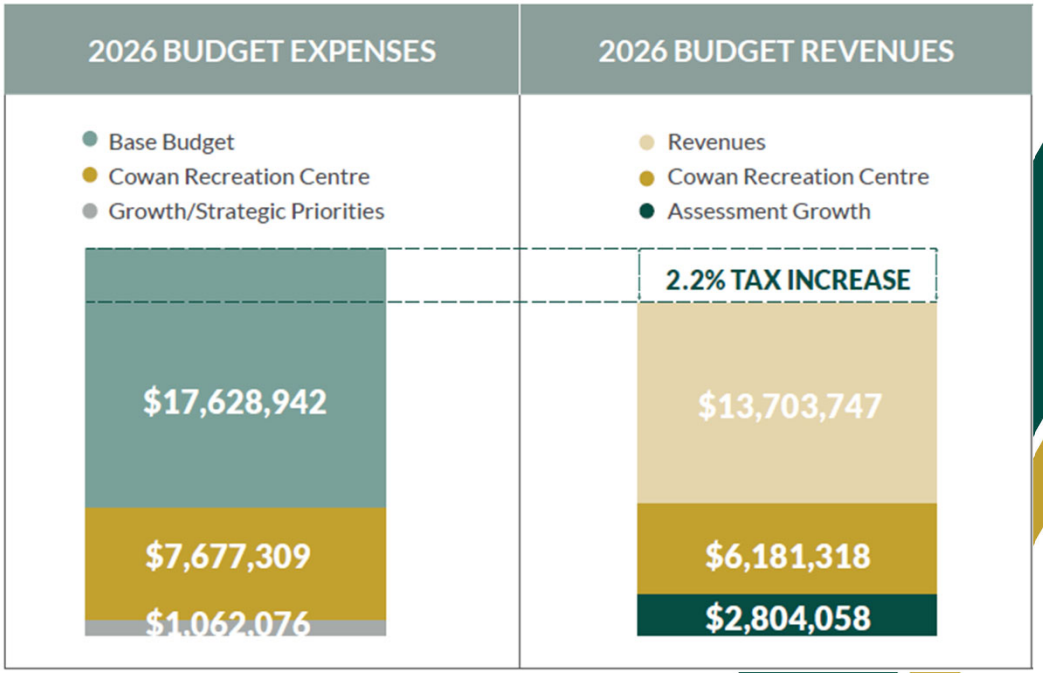
Tax Increase Breakdown

- Budget by division are shown in Appendix B (p.2-3)



Calculating the Tax Increase

- Tax increase ensures the City can continue to deliver existing programs & services to residents
  - City costs increase with inflation
- Revenue increases and additional assessment offset costs
- Difference between increased costs and revenues results in a tax rate increase



User Fees

User fees are a widely-used alternative to fully funding programs & services from property taxes

- Normally used where customers have a choice

For 2026, fees are increasing by 4%

- Exceptions are noted in the user fee schedule in issue paper Op 01

Detailed listing of user fees can be found in Appendix E

Enterprises

What are Enterprises?

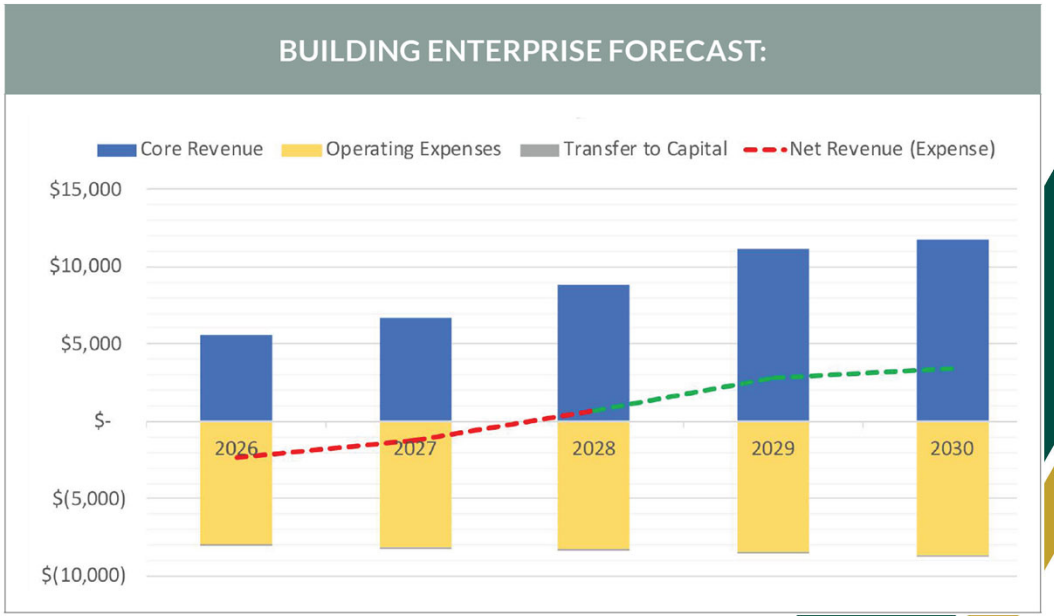
- Self-sufficient business lines that raise their own revenues through user rates instead of being funded through property taxes

City of Kitchener Enterprises	
Building	Water
Golf	Sanitary Sewer
Parking	Stormwater
	Natural Gas

Building

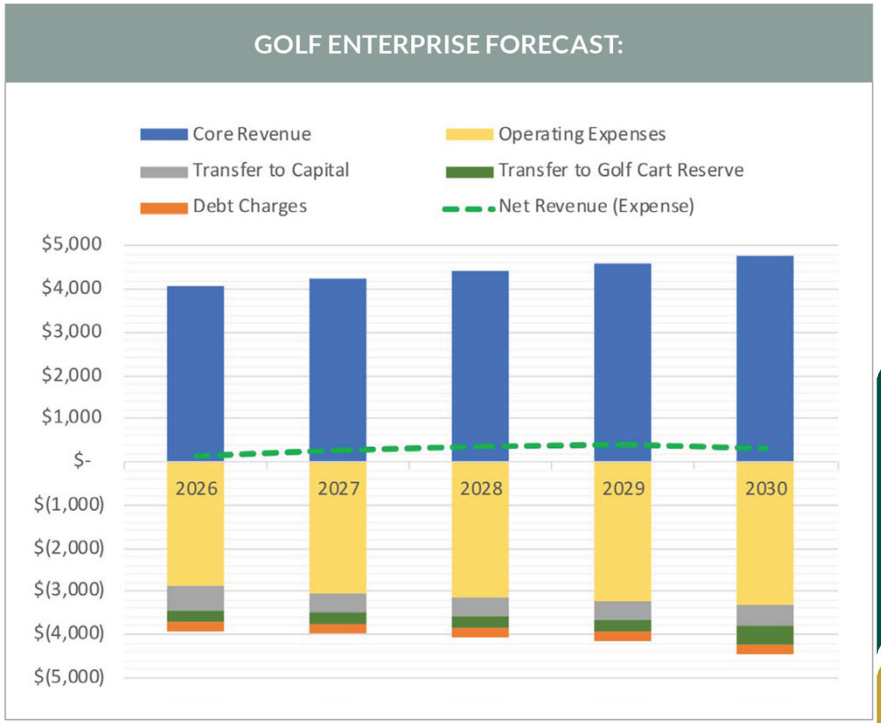
- Overview
  - Budget Summary p.35-36

- 5-Year Forecast
  - Appendix B (p.4)



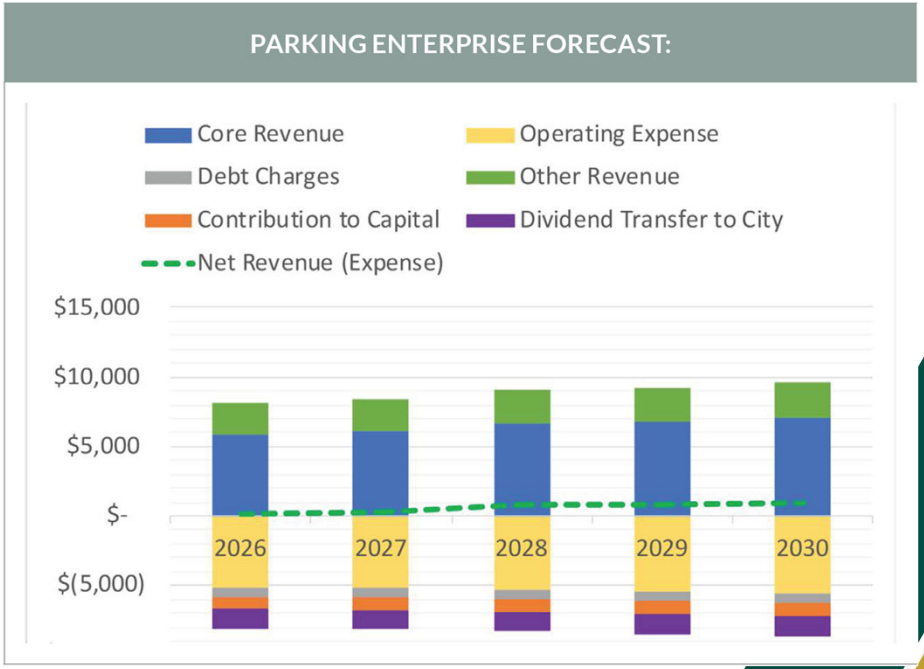
Golf

- Overview
  - Budget Summary p.37-38
- 5-Year Forecast
  - Appendix B (p.5)



Parking

- Overview
  - Budget Summary p.39-40
- 5-Year Forecast
  - Appendix B (p.6)



Water Infrastructure Program (WIP)

Combined annual WIP rate increase of 6.3% was endorsed by Council and is included in this year's budget

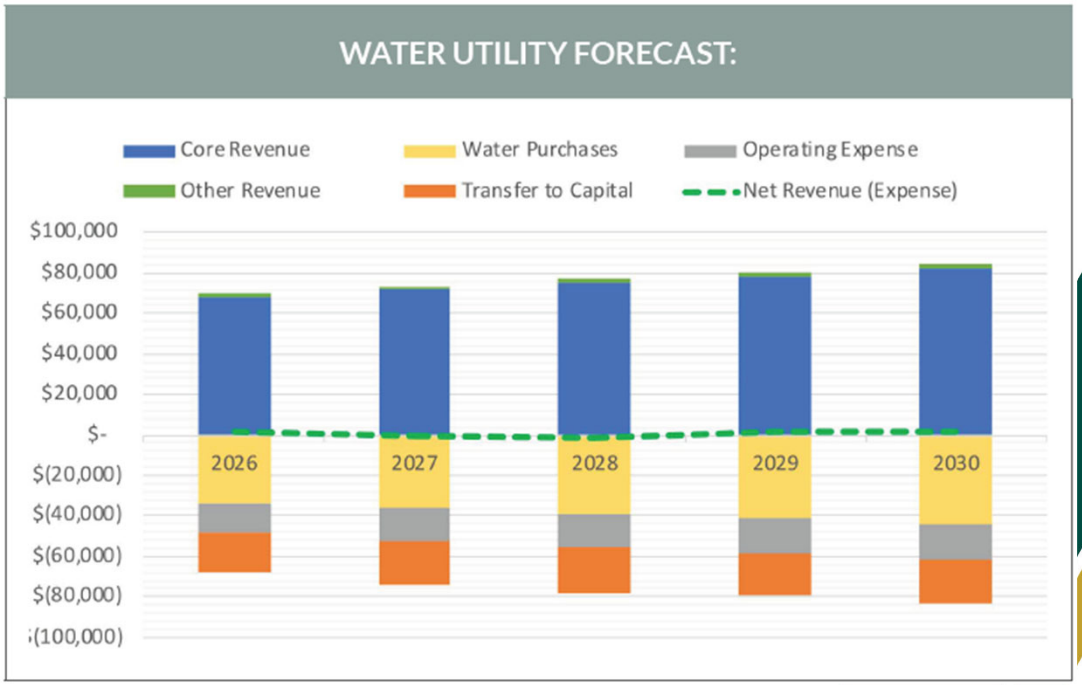
- Funding is required for ongoing operating activities and for critical capital replacements

Regional rate increases for water supply and wastewater treatment are higher than forecast in 2025 & 2026

- These unexpected increases have been absorbed within original WIP rates passed on to customers

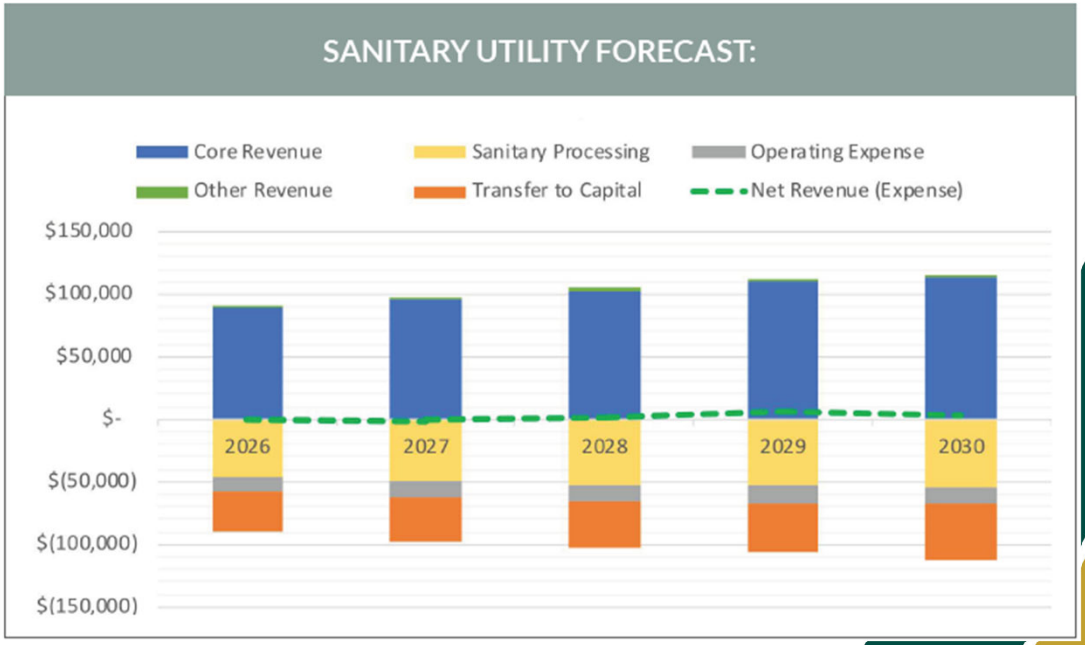
Water

- Overview
  - Budget Summary p.43-44
- 5-Year Forecast
  - Appendix B (p.7)



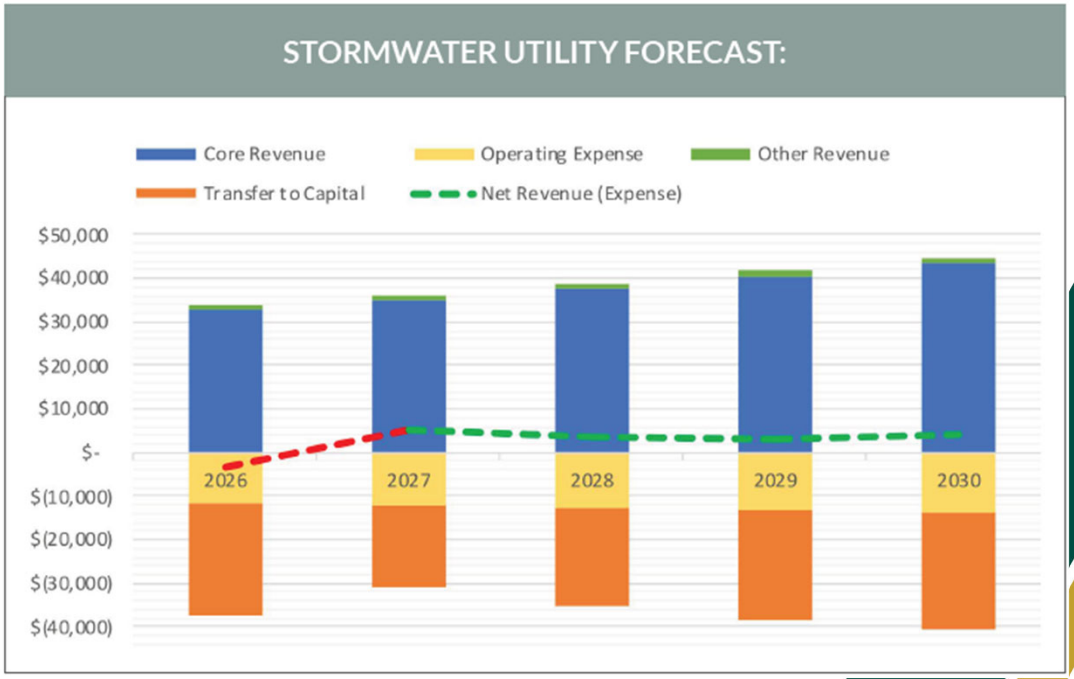
Sanitary

- Overview
  - Budget Summary p.45-46
- 5-Year Forecast
  - Appendix B (p.8)



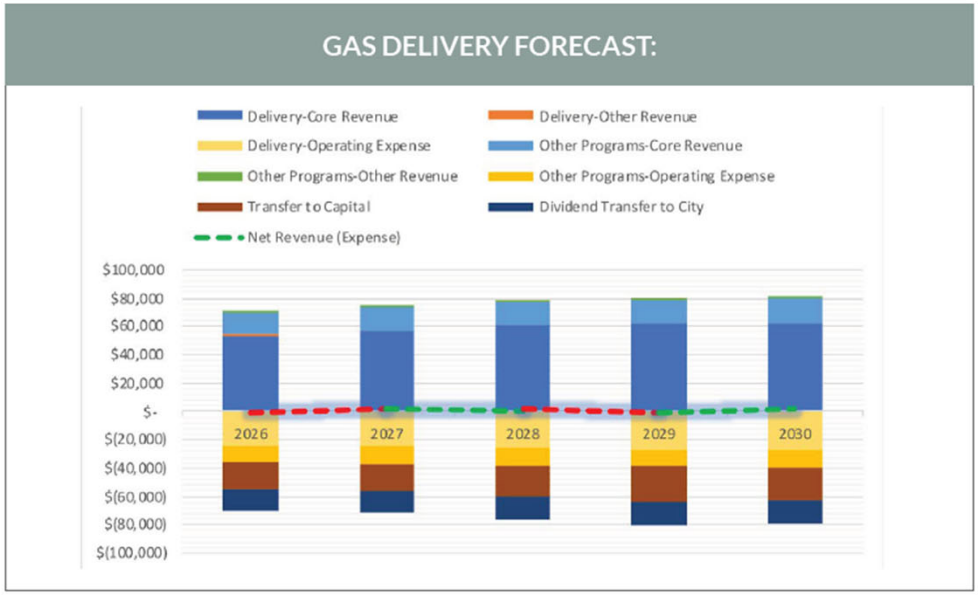
Stormwater

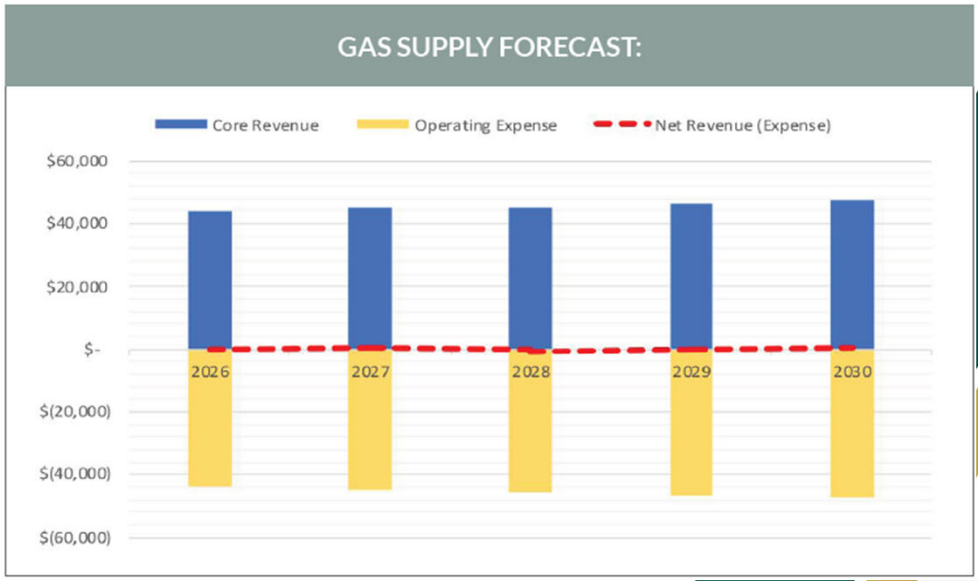
- Overview
  - Budget Summary p.47-48
- 5-Year Forecast
  - Appendix B (p.9)



Natural Gas

- Overview
  - Budget Summary p.49-52
- 5-Year Forecast
  - Appendix B (p.10-11)





Appendix-C | Capital Budget Details :

City of Kitchener
Capital Forecast 2026 - 2035 by Funding Source
($'000s)

Funding Source	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
C/C	13,508	17,206	16,311	18,202	17,835	20,593	19,987	20,191	23,060	20,870	187,763
DC-DEVSTUDY	280	12	812	828	845	862	879	896	914	933	7,261
DC-ENGSTUDY	-	-	407	416	423	432	441	448	458	467	3,492
DC-FIRE	1,504	-	-	-	1,920	-	-	-	-	-	3,424
DC-INDREC	20,148	2,706	2,874	-	-	-	-	-	-	-	25,728
DC-INTALLOW	697	712	726	741	755	770	786	802	818	834	7,641
DC-LIBRARY	106	117	111	10,363	115	126	119	122	124	136	11,439
DC-OUTREC	4,903	5,678	5,107	7,392	5,782	5,898	6,016	6,136	6,259	6,384	59,555
DC-PWORKS	1,407	1,435	1,464	1,493	1,523	1,554	1,585	1,616	1,649	1,682	15,408
DC-ROADS	1,024	13,459	9,537	5,532	1,073	1,094	1,116	1,138	1,161	1,184	36,318
DC-SAN	130	499	10,390	42	43	43	44	45	46	47	11,329
DC-SWM	140	143	146	191	175	178	5,507	161	164	167	6,972
DC-WAT	65	388	1,152	1,278	-	-	-	-	-	-	2,883
DEBT	2,553	-	-	-	-	-	-	-	-	-	2,553
ENT-BLDG	83	4	27	89	5	31	96	6	33	101	475
ENT-DOON	302	231	237	237	226	416	461	509	559	687	3,865
ENT-GAS	18,654	19,132	22,261	25,487	23,005	16,781	15,288	15,557	15,839	16,113	188,117
ENT-PAR	869	891	906	924	937	956	975	995	1,014	1,035	9,502
ENT-ROCK	296	225	225	225	225	415	460	507	557	685	3,820
ENT-SAN	33,075	35,668	38,422	39,717	44,570	43,898	47,605	49,399	51,593	53,990	437,937
ENT-SWM	25,625	18,757	22,844	25,517	26,789	28,826	37,449	32,467	40,407	33,293	291,974
ENT-WAT	19,467	21,749	23,175	21,316	21,441	22,588	25,770	26,682	27,888	27,853	237,929
GRANT-DMAF	7,516	7,238	678	1,311	-	-	-	-	-	-	16,743
GRANT-FED	10,000	-	-	-	-	-	-	-	-	-	10,000
GRANT-PROV	2,546	-	-	-	-	-	-	-	-	-	2,546
RES-AUDTIC	209	213	217	221	226	226	730	235	240	244	2,761
RES-CCBF	8,034	11,569	8,131	8,522	6,222	6,768	7,752	7,425	8,001	7,681	80,105
RES-DCREC	2,144	2,126	2,116	2,131	2,146	2,170	-	-	-	-	12,833
RES-DMAF	-	408	5,047	-	356	-	-	-	-	-	5,811
RES-ENERGY	2,000	1,000	750	750	750	750	750	750	750	750	9,000
RES-EQUIP	6,365	4,745	5,943	6,331	6,201	6,017	5,946	6,065	6,065	6,065	59,743
RES-FACIL	3,206	3,678	4,100	4,500	4,600	4,700	4,750	4,845	4,942	5,041	44,362
RES-GAS	-	-	2,000	500	500	-	-	-	-	-	3,000
RES-PRKLD	100	100	100	100	100	100	100	100	100	100	1,000
RES-SAN	3,350	8,881	7,500	1,700	-	-	-	-	-	-	21,431
RES-SWM	3,360	600	200	-	-	-	-	-	-	-	4,160
RES-TAXCAP	7,204	1,032	-	-	-	-	-	-	-	-	8,236
RES-TECH	400	200	-	-	-	-	-	-	-	-	600
RES-WAT	200	1,020	9,050	-	-	-	-	-	-	-	10,270
Total	**201,470**	**181,822**	**202,966**	**186,056**	**168,788**	**166,192**	**184,612**	**177,097**	**192,641**	**186,342**	**1,847,986**

CITY OF KITCHENER
2026 - 2035 CAPITAL FORECAST
Capital Target
(in '000's of dollars)

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Total
Debenture Issue	-	4,312	4,348	3,582	5,528	6,988	4,952	2,149	7,726	1,419	41,004
Capital out of Current	3,014	3,326	3,657	4,008	4,380	4,775	5,193	5,635	6,104	6,601	46,693
Gas Utility Investment Reserve Fund	6,468	6,472	6,478	6,475	6,473	6,460	6,498	6,500	6,156	6,500	64,480
Hydro Investment Reserve Fund	4,026	3,096	1,828	4,137	1,454	2,370	3,344	5,907	3,074	6,350	35,586
	13,508	17,206	16,311	18,202	17,835	20,593	19,987	20,191	23,060	20,870	187,763
Department Requests	13,508	17,206	16,311	18,202	17,835	20,593	19,987	20,191	23,060	20,870	187,763
Available/(Shortfall)	-	-	-	-	-	-	-	-	-	-	-

City of Kitchener
Capital Forecast 2026 - 2035

Department: **CAO OFFICE**

Division: **CAO ADMINISTRATION**

Division/Section: **CAO ADMINISTRATION**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☑	150302001		COMPASS KITCHENER COMM ENGAGE		-	-	-	135	-	-	-	143	-	-	278
Total CAO ADMINISTRATION					**-**	**-**	**-**	**135**	**-**	**-**	**-**	**143**	**-**	**-**	**278**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **COMMUNITY SERVICES**

Division: **CORPORATE CUSTOMER SERVICE**

Division/Section: **CORPORATE CUSTOMER SERVICE**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	150101004		CRM SOFTWARE		-	25	25	25	25	25	25	25	25	25	225
☐	202600047	150101004	CRM SOFTWARE - 2026		95	-	-	-	-	-	-	-	-	-	95
Total	**CORPORATE CUSTOMER SERVICE**				**95**	**25**	**25**	**25**	**25**	**25**	**25**	**25**	**25**	**25**	**320**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **COMMUNITY SERVICES**

Division: **CSD ADMIN**

Division/Section: **CSD ADMIN**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	620101004		MASTERPLANS, STUDIES & PROJECTS		75	76	78	80	81	83	84	86	88	90	821
☐	620201003		PROVISION FOR ADD'L SPACES STUDIES		-	-	113	-	-	-	-	-	-	-	113
Total CSD ADMIN					**75**	**76**	**191**	**80**	**81**	**83**	**84**	**86**	**88**	**90**	**934**

City of Kitchener
Capital Forecast 2026 - 2035

Department: COMMUNITY SERVICES

Division: FIRE

Division/Section: ADMINISTRATION - FIRE

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600093	400101022	FIRE RADIO SYSTEM UPGRADE - 2026		77	-	-	-	-	-	-	-	-	-	77
☐	202600096	621506002	FIRE COMMUNICATIONS EQUIPMENT - 2026		120	-	-	-	-	-	-	-	-	-	120
☐	202600108	700607003	PERSONAL PROTECTIVE EQUIPMENT - 2026		234	-	-	-	-	-	-	-	-	-	234
☐	400101007		FIRE - MAJOR EQUIPMENT/FLEET		3,380	2,111	1,592	1,624	2,156	2,189	2,223	2,258	2,293	2,329	22,155
☐	400101019		DEFIBRILLATOR AND MEDICAL EXPENSE		83	-	-	-	-	-	-	-	-	-	83
☐	400101022		FIRE RADIO SYSTEM UPGRADE		-	78	80	81	83	84	86	88	90	91	761
☐	400201000		AERIAL LADDER TESTING		17	-	-	-	-	-	-	-	-	-	17
☐	621506002		FIRE COMMUNICATIONS EQUIPMENT		-	122	124	127	130	132	135	137	140	143	1,190
☐	621506003	400101007	ADDITIONAL FLEET VEHICLE		1,504	-	-	-	1,920	-	-	-	-	-	3,424
☐	621506010		ADD'L FIRE HALL SPACE & FURNISHINGS		1,000	-	-	-	-	-	-	-	-	-	1,000
☐	700607003		PERSONAL PROTECTIVE EQUIPMENT		-	264	266	275	275	255	260	266	271	276	2,408
Total ADMINISTRATION - FIRE					**6,415**	**2,575**	**2,062**	**2,107**	**4,564**	**2,660**	**2,704**	**2,749**	**2,794**	**2,839**	**31,469**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **COMMUNITY SERVICES**

Division: **GOLF**

Division/Section: **DOON GOLF**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600111	680101000	DOON - GENERAL MTCE - 2026		196	-	-	-	-	-	-	-	-	-	196
☐	202600112	680101001	DOON - COURSE IMPROVEMENTS 2026		100	-	-	-	-	-	-	-	-	-	100
☐	680101000		DOON - GENERAL MTCE		-	123	121	119	117	305	347	392	440	565	2,529
☐	680101001		DOON - COURSE IMPROVEMENTS		-	102	104	106	108	110	113	115	117	120	995
Total DOON GOLF					**296**	**225**	**225**	**225**	**225**	**415**	**460**	**507**	**557**	**685**	**3,820**

City of Kitchener
Capital Forecast 2026 - 2035

Department: COMMUNITY SERVICES

Division: GOLF

Division/Section: ROCKWAY GOLF

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600114	680201000	ROCKWAY - GENERAL MTCE - 2026		196	-	-	-	-	-	-	-	-	-	196
☐	202600115	680201001	ROCKWAY - COURSE IMPROVEMENTS - 2026		100	-	-	-	-	-	-	-	-	-	100
☐	680201000		ROCKWAY - GENERAL MTCE		-	123	121	119	117	305	347	392	440	565	2,529
☐	680201001		ROCKWAY - COURSE IMPROVEMENTS		-	102	104	106	108	110	113	115	117	120	995
Total ROCKWAY GOLF					**296**	**225**	**225**	**225**	**225**	**415**	**460**	**507**	**557**	**685**	**3,820**

City of Kitchener
Capital Forecast 2026 - 2035

Department: COMMUNITY SERVICES

Division: NEIGHBOURHOOD PROGRAMS & SERVICES

Division/Section: COMMUNITY RESOURCE CENTRES

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	620304011		ROCKWAY CENTRE REDEVELOPMENT	C	-	5,000	-	-	-	-	-	-	-	-	5,000
☐	620304014		FOREST HEIGHTS CC ADDITION		148	2,706	2,761	-	-	-	-	-	-	-	5,615
Total	**COMMUNITY RESOURCE CENTRES**				**148**	**7,706**	**2,761**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**10,615**

City of Kitchener
Capital Forecast 2026 - 2035

Department: COMMUNITY SERVICES

Division: NEIGHBOURHOOD PROGRAMS & SERVICES

Division/Section: NEIGHBOURHOOD DEVELOPMENT & VOLUNTEER

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600085	620301004	LOVE MY HOOD - 2026		197	-	-	-	-	-	-	-	-	-	197
☐	620301004		LOVE MY HOOD IMPLEMENTATION		-	198	199	200	201	202	203	204	205	207	1,819
☐	620302002		OUTDOOR WINTER RINKS		80	75	-	-	-	-	-	-	-	-	155
Total	**NEIGHBOURHOOD DEVELOPMENT & VOLUNTEER**				**277**	**273**	**199**	**200**	**201**	**202**	**203**	**204**	**205**	**207**	**2,171**

City of Kitchener
Capital Forecast 2026 - 2035

Department: COMMUNITY SERVICES

Division: NEIGHBOURHOOD PROGRAMS & SERVICES

Division/Section: NPS ADMINISTRATION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600113	70101042	CORPORATE ACCESSIBILITY FUND - 2026		124	-	-	-	-	-	-	-	-	-	124
☐	70101042		COPORATE ACCESSIBILITY FUND		-	127	129	132	134	137	140	143	145	148	1,235
Total NPS ADMINISTRATION					**124**	**127**	**129**	**132**	**134**	**137**	**140**	**143**	**145**	**148**	**1,359**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **COMMUNITY SERVICES**

Division: **SPORT**

Division/Section: **ARENAS**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	601302001		ARENAS -GEN RENOV/UPGRADING		324	330	337	344	350	357	365	372	379	387	3,545
☐	620202058		COMMUNITY ARENA PAVING		-	110	50	-	-	-	-	-	-	-	160
Total ARENAS					**324**	**440**	**387**	**344**	**350**	**357**	**365**	**372**	**379**	**387**	**3,705**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **COMMUNITY SERVICES**

Division: **SPORT**

Division/Section: **KMAC**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600109	601203001	KMAC GENERAL PROVISION - 2026		536	-	-	-	-	-	-	-	-	-	536
☐	202600110	620202021	EVENT RECRUITMENT - 2026		28	-	-	-	-	-	-	-	-	-	28
☐	601203001		KMAC - GENERAL PROVISION		-	290	296	302	308	314	321	327	334	340	2,832
☐	620202021		EVENT RECRUITMENT		-	29	30	30	31	31	32	32	33	34	282
☐	620202023		PAVING/CURBING - AUD		-	-	125	130	-	-	-	-	-	-	255
☐	620202072		DOM CARDILO ARENA FLOOR		-	-	-	-	-	2,026	-	-	-	-	2,026
☐	620202075		VIDEOBOARD REPLACEMENTS/UPGRADE		-	-	-	-	-	-	500	-	-	-	500
Total KMAC					**564**	**319**	**451**	**462**	**339**	**2,371**	**853**	**359**	**367**	**374**	**6,459**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **CORPORATE SERVICES**

Division: **CORPORATE COMMUNICATIONS**

Division/Section: **CORPORATE COMMUNICATIONS**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	150201004		WEBSITE REFRESH		400	-	-	-	-	50	-	-	-	-	450
☐	400201001		INTRANET REFRESH		-	-	-	-	50	-	-	-	-	-	50
Total	**CORPORATE COMMUNICATIONS**				**400**	**-**	**-**	**-**	**50**	**50**	**-**	**-**	**-**	**-**	**500**

City of Kitchener
Capital Forecast 2026 - 2035

Department: CORPORATE SERVICES

Division: EQUITY, ANTI-RACISM & INDIGENOUS

Division/Section: EQUITY, ANTI-RACISM & INDIGENOUS

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	401401002		RISE		150	-	-	-	-	-	-	-	-	-	150
Total EQUITY, ANTI-RACISM & INDIGENOUS					**150**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**150**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **CORPORATE SERVICES**

Division: **HUMAN RESOURCES**

Division/Section: **HUMAN RESOURCES**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	150401002		MARKET SALARY ANALYSIS		45	-	-	45	-	-	45	-	-	45	180
Total HUMAN RESOURCES					**45**	**-**	**-**	**45**	**-**	**-**	**45**	**-**	**-**	**45**	**180**

City of Kitchener
Capital Forecast 2026 - 2035

Department: CORPORATE SERVICES

Division: LEGISLATED SERVICES

Division/Section: MAILROOM

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	300501006		MAIL SERVICES EQUIPMENT		-	-	29	-	-	31	-	-	33	-	93
Total MAILROOM					**-**	**-**	**29**	**-**	**-**	**31**	**-**	**-**	**33**	**-**	**93**

City of Kitchener
Capital Forecast 2026 - 2035

Department: CORPORATE SERVICES

Division: TECHNOLOGY INNOVATION & SERVICES

Division/Section: INFORMATION TECHNOLOGY

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	200201000		SOFTWARE		-	1,002	1,062	1,072	1,107	1,117	1,131	1,153	1,177	1,200	10,021
☐	200201002		COMPUTER INFRASTRUCTURE PROVISION		-	1,165	1,192	1,220	1,249	1,278	1,308	1,334	1,361	1,388	11,495
☐	202600041	200201000	SOFTWARE - 2026		995	-	-	-	-	-	-	-	-	-	995
☐	202600042	200201002	COMPUTER INFRASTRUCTURE PROVISION - 2026		1,138	-	-	-	-	-	-	-	-	-	1,138
☐	202600043	300701001	WREPNET FIBRE PROJECT - 2026		404	-	-	-	-	-	-	-	-	-	404
☐	202600044	70101003	GEOGRAPHIC INFORMATION SYSTEM - 2026		312	-	-	-	-	-	-	-	-	-	312
☐	300701001		WREPNET FIBRE PROJECT		-	411	418	425	432	441	450	458	467	476	3,978
☐	70101003		GEOGRAPHIC INFORMATION SYSTEM		-	324	332	342	352	363	373	384	391	399	3,260
Total INFORMATION TECHNOLOGY					**2,849**	**2,902**	**3,004**	**3,059**	**3,140**	**3,199**	**3,262**	**3,329**	**3,396**	**3,463**	**31,603**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: BUILDING

Division/Section: BUILDING GENERAL

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	621401003		TECHNOLOGY UPGRADES		79	-	22	84	-	25	90	-	27	95	422
Total	**BUILDING GENERAL**				**79**	**-**	**22**	**84**	**-**	**25**	**90**	**-**	**27**	**95**	**422**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ECONOMIC DEVELOPMENT

Division/Section: ARTS & CULTURE

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202500012		HOMER WATSON HOUSE & GALLERY		300	-	-	-	-	-	-	-	-	-	300
☐	999900005		CONRAD CENTRE		50	50	50	50	50	50	50	50	50	50	500
Total ARTS & CULTURE					**350**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**50**	**800**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ECONOMIC DEVELOPMENT

Division/Section: ECONOMIC DEVELOPMENT ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	700101015		DOWNTOWN IMPROVEMENTS		92	94	96	98	99	101	103	106	108	110	1,007
☐	700101022		DOWNTOWN INCENTIVES FUNDING - DT		103	105	107	109	112	114	116	118	121	123	1,128
Total	**ECONOMIC DEVELOPMENT ADMIN**				**195**	**199**	**203**	**207**	**211**	**215**	**219**	**224**	**229**	**233**	**2,135**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: BRIDGE REHABILITATION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600048	800405002	LEGISLATED BRIDGE INSPECTION - 2026		48	-	-	-	-	-	-	-	-	-	48
☐	701205023		ROAD BRIDGE REPAIRS		-	544	-	566	-	589	601	-	625	-	2,925
☐	800405002		LEGISLATED BRIDGE INSPECTION		-	49	50	51	52	53	54	55	56	57	477
☐	801006001		KENT AVENUE CULVERT		-	60	-	300	-	312	-	-	-	-	672
Total	**BRIDGE REHABILITATION**				**48**	**653**	**50**	**917**	**52**	**954**	**655**	**55**	**681**	**57**	**4,122**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	20240001		BORDEN AVE - WEBER ST TO EAST AVE	T	-	94	376	-	2,092	-	-	-	-	-	2,562
☐	20240002		FIFTH AVE - WILSON AVE TO KINGSWAY DR	T	1,147	-	6,374	199	-	-	-	-	-	-	7,720
☑	202600022		RUTHERFORD-THALER		-	-	-	-	759	-	-	-	-	-	759
☑	202600023		NINE PINES NEIGHBOURHOOD		-	-	-	-	706	-	-	-	-	-	706
☑	202600024		ELIZABETH ST - BOEHMER TO OXFORD		101	406	-	2,255	63	-	-	-	-	-	2,825
☑	202600025		GREEN ST - PARK TO KING		-	-	82	328	-	-	-	-	-	-	410
☑	202600026		AVALON-BARBARA		365	1,459	-	4,052	4,052	-	-	-	-	-	9,928
☑	202600027		BELLEVIEW-SMITHSON-LAYTON-SUFFOLK		652	2,610	-	7,250	7,250	-	-	-	-	-	17,762
☑	202600028		HEARTH CR - ALL FROM HAHN PL		-	-	-	-	203	-	-	-	-	-	203
☐	701205020		AVONDALE/DUNBAR	T	647	-	3,597	95	-	-	-	-	-	-	4,339
☐	701205048		SPADINA - BELMONT TO PATRICIA	TS	-	2,138	64	-	-	-	-	-	-	-	2,202
☐	701205070		CLAREMONT - WESTMOUNT TO BELMONT	T	859	-	4,772	141	-	-	-	-	-	-	5,772
☐	701205078		PATRICIA - QUEEN TO HIGHLAND	T	60	-	-	-	-	-	-	-	-	-	60
☐	701205103		MERNER AVE - FREDERICK TO KRUG	T	2,779	926	74	-	-	-	-	-	-	-	3,779
☐	701205119		RUSHOLME RD - WESTMOUNT TO DUNBAR	T	-	3,232	75	-	-	-	-	-	-	-	3,307
☐	701205123		WOODWARD ST - GUELPH TO FAIRFIELD	T	-	-	2,130	64	-	-	-	-	-	-	2,194
☐	701205124		FLOYD ST - GUELPH TO FAIRFIELD	T	-	2,093	63	-	-	-	-	-	-	-	2,156
☐	701205125		GAGE AVE - BELMONT TO WAVERLY	TS	-	-	-	-	184	-	-	-	-	-	184

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	701205157		CRESTWOOD ST - GUELPH TO FAIRFIELD	T	383	-	2,130	64	-	-	-	-	-	-	2,577
☐	800401024		WIP ROAD RECONSTRUCTION GENERAL ACCOUNT	T	(2,348)	2,407	(3,335)	2,760	(1,789)	60,571	64,265	68,185	72,345	76,758	339,819
☐	801004001		ST. GEORGE ST - QUEEN TO BENTON	T	19	-	-	-	-	-	-	-	-	-	19
☐	801004002		KING ST. E - STIRLING TO OTTAWA	T	1,880	110	-	-	-	-	-	-	-	-	1,990
☐	801004003		DEERPARK CRES - FOREST HILL TO FORE	T	2,545	49	-	-	-	-	-	-	-	-	2,594
☐	801004005		SHADYWOOD CRES - FOREST HILL DR TO END	T	-	2,524	78	-	-	-	-	-	-	-	2,602
☐	801004006		HERBERT ST - PINE TO C OF WATERLOO	T	-	804	20	-	-	-	-	-	-	-	824
☐	801004007		BECKER - FIFE - ANN	TS	94	-	-	-	-	-	-	-	-	-	94
☐	801004008		MONTROSE - CARLTON - METZLOFF	T	3,176	83	-	-	-	-	-	-	-	-	3,259
☐	801004009		LAWRENCE AVE - VICTORIA TO KARN	T	48	-	-	-	-	-	-	-	-	-	48
☐	801004010		SOUTH DR - QUEEN'S BLVD TO BELMONT	TS	559	-	3,105	99	-	-	-	-	-	-	3,763
☐	801004011		ARDELT AVE - HANSON AVE	TS	-	-	385	1,542	-	-	-	-	-	-	1,927
☐	901003016		JACK AVE - BELMONT TO PATRICIA	T	-	-	-	-	418	-	-	-	-	-	418
☐	901003020		JOHNSTON - PATRICK - WELLINGTON	TS	3,067	4,600	164	-	-	-	-	-	-	-	7,831
☐	901003033		FALESY / KRAFT / HAROLD / JEAN	T	1,548	-	8,600	259	-	-	-	-	-	-	10,407
☐	901003034		FIRST AVE - KINGSWAY TO CONNAUGHT	TS	-	-	-	139	557	-	-	-	-	-	696
☐	901003039		ADMIRAL/MARLBOROUGH/ROXBOROUGH	T	182	-	-	-	-	-	-	-	-	-	182
☐	901003042		FREDERICK ST - BRUCE TO VICTORIA	T	360	-	-	-	-	-	-	-	-	-	360

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	901003044		EAST AVE - FREDERICK TO KRUG	T	145	-	-	-	-	-	-	-	-	-	145
☐	901003047		QUEEN'S BLVD - WESTMOUNT TO BELMO	T	6,576	153	-	-	-	-	-	-	-	-	6,729
☐	901004012		ROSS - WILFRED TO FRANKLIN	T	153	610	-	3,390	101	-	-	-	-	-	4,254
☐	901004013		WILSON - NORTH END TO FAIRLAWN	TS	241	-	-	-	-	-	-	-	-	-	241
☐	901004017		BLUERIDGE - QUEEN TO LAKESIDE	T	202	807	-	4,486	144	-	-	-	-	-	5,639
☐	901004023		RAMBLEWOOD WAY - ELMRIDGE TO BROOKSIDE	T	-	-	-	-	188	-	-	-	-	-	188
☐	901004026		BIRCH - CLIFTON - ASH	T	-	-	-	-	436	-	-	-	-	-	436
☐	901004030		CHAPEL / MELROSE	T	105	-	-	-	-	-	-	-	-	-	105
☐	901004031		RANDERSON AVE - MCKENZIE TO E. END	TS	-	171	683	-	3,795	-	-	-	-	-	4,649
☐	901004035		BROADVIEW AVE - S END TO PROSPECT	TS	43	-	-	-	-	-	-	-	-	-	43
☐	901004036		OXFORD ST - ELIZABETH TO N END	TS	722	-	4,011	117	-	-	-	-	-	-	4,850
☐	901004038		KRUG - BECKER TO SHERWOOD	T	-	-	-	-	287	-	-	-	-	-	287
☐	901004039		KINZIE - WEBER TO GUERIN	T	-	244	977	-	5,430	-	-	-	-	-	6,651
☐	901004040		HEATHER - BECKER TO ETON	T	-	-	-	177	707	-	-	-	-	-	884
☐	901004041		ETON - ROSEMOUNT TO KRUG	T	-	-	-	189	755	-	-	-	-	-	944
☐	901004042		BRUCE ST - FREDERICK TO FIFE	T	-	78	311	-	1,726	-	-	-	-	-	2,115
☐	901004044		OAKWOOD/RIDGEWOOD/PRUETER/ELMW	T	-	-	-	-	292	-	-	-	-	-	292
☐	901004047		ROLAND ST - W END TO DAVID	TS	-	-	73	291	-	-	-	-	-	-	364
☐	901004049		WILFRED - WEBER TO PROSPECT	TS	1,743	82	-	-	-	-	-	-	-	-	1,825

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	901004051		STIRLING AVE - GREENBROOK TO AVALON	TS	663	-	3,684	119	-	-	-	-	-	-	4,466
☐	901004052		ST LEGER ST. - UNION TO ELMWOOD	T	-	118	470	-	2,613	-	-	-	-	-	3,201
☐	901004053		JACKSON AVE - KING TO WEBER	T	-	-	-	229	915	-	-	-	-	-	1,144
☐	901004056		DIXON / ROCKWAY	TS	256	1,025	-	5,697	199	-	-	-	-	-	7,177
☐	901004057		MASSEY AVE - BONIFACE TO VANIER	T	-	-	-	-	223	-	-	-	-	-	223
☐	901004058		CHELSEA RD - SUFFOLK TO BELLEVIEW	T	-	2,918	89	-	-	-	-	-	-	-	3,007
☐	901004060		EDWIN ST - LEONARD TO NORTH END	TS	-	-	-	-	258	-	-	-	-	-	258
☐	901004064		FAIRFIELD AVE - MARGARET TO RIDGEWOOD	T	2,863	83	-	-	-	-	-	-	-	-	2,946
☐	901004065		CONWAY DR / WAYNE DR	T	165	-	-	-	-	-	-	-	-	-	165
☐	901004066		GUELPH ST - MAPLE TO RIVERBEND	TS	822	-	4,566	138	-	-	-	-	-	-	5,526
☐	901004067		LEONARD / ARNOLD / EDWIN	TS	-	-	-	-	258	-	-	-	-	-	258
☐	901004068		DUNBAR/BALMORAL/KATHERINE/BRANDO	T	1,914	-	5,315	5,315	193	-	-	-	-	-	12,737
☐	901004071		GAGE AVE - WESTMOUNT TO BELMONT	TS	-	-	-	-	281	-	-	-	-	-	281
☐	901004072		UNION BLVD / GOLFVIEW PL	T	176	706	-	3,921	122	-	-	-	-	-	4,925
☐	901004073		ROLLING MEADOWS NEIGHBOURHOOD	TS	-	-	725	2,901	-	-	-	-	-	-	3,626
☐	901004074		HILLBROOK CRES / SILVER ASPEN CRES	TS	-	-	-	-	433	-	-	-	-	-	433
☐	901004075		CONFEDERATION NEIGHBOURHOOD	TS	-	-	-	-	1,169	-	-	-	-	-	1,169
☐	901004076		MONTCALM NEIGHBOURHOOD	T	-	-	-	1,326	5,304	-	-	-	-	-	6,630

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	901004079		WESTWOOD DR - GLASGOW TO WESTWO	T	3,548	3,548	262	-	-	-	-	-	-	-	7,358
☐	901004082		CROSBY NEIGHBOURHOOD	T	-	-	-	1,756	7,026	-	-	-	-	-	8,782
☐	901004084		INWOOD DR / INWOOD CRES	T	-	-	-	-	251	-	-	-	-	-	251
☐	901004085		CONNAUGHT ST - NINTH TO TRAYNOR	T	62	-	-	-	-	-	-	-	-	-	62
☐	901004087		OVERLEA NEIGHBOURHOOD	T	-	-	554	2,215	-	-	-	-	-	-	2,769
☐	901004089		OLYMPIC DR - PATTANDON TO HOFFMAN	T	61	-	-	-	-	-	-	-	-	-	61
☐	901004091		FOREST GLEN NEIGHBOURHOOD	TS	-	-	-	2,081	8,324	-	-	-	-	-	10,405
☐	901004092		FARRIER NEIGHBOURHOOD	T	2,771	1,188	79	-	-	-	-	-	-	-	4,038
☐	901004095		HAZELGLEN DR - MARKWOOD TO VICTORI	T	-	-	-	-	310	-	-	-	-	-	310
☐	901004096		OWEN AVE - HALLIWELL TO S BEND OWE	T	-	-	-	213	852	-	-	-	-	-	1,065
☐	901004097		CHARLES/SHELDON - OTTAWA TO PRESTON/CHARLES TO KING	T	-	4,683	159	-	-	-	-	-	-	-	4,842
Total	**FULL RECONSTRUCTION**				**41,354**	**39,949**	**50,712**	**53,808**	**57,087**	**60,571**	**64,265**	**68,185**	**72,345**	**76,758**	**585,034**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **DEVELOPMENT SERVICES**

Division: **ENGINEERING**

Division/Section: **NEW CONSTRUCTION**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600045	800401003	CITY SHARE SUBDIVISIONS - 2026		991	-	-	-	-	-	-	-	-	-	991
☐	202600046	800401010	INTENSIFICATION ALLOWANCE - 2026		325	-	-	-	-	-	-	-	-	-	325
☐	800401003		CITY SHARE SUBDIVISIONS		-	1,011	1,031	1,052	1,073	1,094	1,116	1,138	1,161	1,184	9,860
☐	800401010		INTENSIFICATION ALLOWANCE		-	331	338	345	351	359	366	373	380	388	3,231
☐	801007002		BLAIR CREEK DR ROAD & WM EXT	C	-	-	5,175	-	-	-	-	-	-	-	5,175
☐	801007003		DODGE DR TRUNK SAN SEWER	A	-	447	10,242	-	-	-	-	-	-	-	10,689
☐	801007004		DOON SOUTH SPS - FORCEMAIN	C	124	211	4,590	-	-	-	-	-	-	-	4,925
☐	901005011		HURON RD IMPROVEMENTS & WM EXT	B	-	12,638	-	-	-	-	-	-	-	-	12,638
☐	901007006		AMAND DR ROAD & WM EXT	C	-	-	-	5,758	-	-	-	-	-	-	5,758
☐	901007008		STRASBURG ROAD SOUTH & WM EXT	B	65	-	-	-	-	-	-	-	-	-	65
Total	**NEW CONSTRUCTION**				**1,505**	**14,638**	**21,376**	**7,155**	**1,424**	**1,453**	**1,482**	**1,511**	**1,541**	**1,572**	**53,657**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: REGIONAL & CITY FULL RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	701202004		5497-LANCASTER-UNION TO VICTORIA	T	3,368	7,849	-	-	-	-	-	-	-	-	11,217
☐	901002009		5702-VICTORIA ST - LAWRENCE TO PAULANDER	T	327	-	-	-	-	-	-	-	-	-	327
Total	**REGIONAL & CITY FULL RECONSTRUCTION**				**3,695**	**7,849**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**11,544**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: SANITARY NETWORK REMEDIATION & IMPROVEMENTS

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600049	701203024	SCADA - 2026		131	-	-	-	-	-	-	-	-	-	131
☐	202600050	800403017	TRENCHLESS REHABILITATION - 2026		476	-	-	-	-	-	-	-	-	-	476
☐	202600051	800404022	SUMP PUMP CONNECTIONS - 2026		91	-	-	-	-	-	-	-	-	-	91
☐	701203024		SCADA		-	134	136	139	142	145	147	150	153	157	1,303
☐	800403017		TRENCHLESS REHABILITATION		-	485	495	505	515	525	536	546	557	568	4,732
☐	800404022		SUMP PUMP CONNECTIONS		-	92	94	96	98	100	102	104	106	108	900
Total	**SANITARY NETWORK REMEDIATION & IMPROVEMENTS**				**698**	**711**	**725**	**740**	**755**	**770**	**785**	**800**	**816**	**833**	**7,633**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: STUDIES

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600054	800401000	MISC LEGAL SURVEYS - 2026		6	-	-	-	-	-	-	-	-	-	6
☐	202600055	800401007	GEN PROV/SMALL PROJECTS & EQUIPMENT - 2026		15	-	-	-	-	-	-	-	-	-	15
☐	800401000		MISC LEGAL SURVEYS		-	6	6	6	6	6	6	6	6	6	54
☐	800401007		GEN PROV/SMALL PROJECTS & EQUIPMENT		-	16	16	16	16	17	17	17	18	18	151
☐	800401013		ENGINEERING STUDIES		-	-	200	204	208	212	216	220	225	229	1,714
☐	901001002		MASTER PLAN/FEASIBILITY STUDIES		-	-	81	83	84	86	88	89	91	93	695
Total STUDIES					**21**	**22**	**303**	**309**	**314**	**321**	**327**	**332**	**340**	**346**	**2,635**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: ENGINEERING

Division/Section: SURFACE RECONSTRUCTION

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600056	701205059	PAVEMENT SURFACE TREATMENT - 2026		153	-	-	-	-	-	-	-	-	-	153
☐	202600057	800405000	RESURFACING CITY STREETS - 2026		3,147	-	-	-	-	-	-	-	-	-	3,147
☐	202600058	800405048	NEW SIDEWALK INFILL - 2026		204	-	-	-	-	-	-	-	-	-	204
☐	202600059	901004003	LANEWAY REHABILITATION PROGRAM - 2026		529	-	-	-	-	-	-	-	-	-	529
☐	701205059		PAVEMENT SURFACE TREATMENT		-	156	159	163	166	169	173	176	180	183	1,525
☐	800405000		RESURFACING CITY STREETS		-	3,211	3,275	3,340	3,407	3,475	3,545	3,616	3,688	3,762	31,319
☐	800405048		NEW SIDEWALK INFILL		-	208	212	216	221	225	230	234	239	244	2,029
☐	901004003		LANEWAY REHABILITATION PROGRAM		-	540	551	562	573	584	596	608	620	633	5,267
Total	**SURFACE RECONSTRUCTION**				**4,033**	**4,115**	**4,197**	**4,281**	**4,367**	**4,453**	**4,544**	**4,634**	**4,727**	**4,822**	**44,173**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **DEVELOPMENT SERVICES**

Division: **PARKING**

Division/Section: **PARKING**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600060	900303001	STRUCTURAL PROVISION - GARAGES - 2026		518	-	-	-	-	-	-	-	-	-	518
☐	202600061	901102005	PARKING EQUIPMENT - 2026		100	-	-	-	-	-	-	-	-	-	100
☐	900303001		STRUCTURAL PROVISION - GARAGES		-	528	539	550	561	572	583	595	607	619	5,154
☐	901102005		PARKING EQUIPMENT		-	102	104	106	108	110	113	115	117	120	995
Total PARKING					**618**	**630**	**643**	**656**	**669**	**682**	**696**	**710**	**724**	**739**	**6,767**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: PLANNING

Division/Section: PLANNING

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	150501001		BROWNFIELD TIG PROGRAM		1,569	1,201	1,191	1,206	1,221	1,245	1,270	1,295	1,321	1,348	12,867
☐	202600063	621301002	PLANNING STUDIES - GENERAL - 2026		14	-	-	-	-	-	-	-	-	-	14
☐	202600064	700101002	HERITAGE RESOURCES: PLANNING/ASSESSMENT - 2026		21	-	-	-	-	-	-	-	-	-	21
☐	202600065	700101013	HERITAGE RESOURCES: IMPLEMENTATION - 2026		15	-	-	-	-	-	-	-	-	-	15
☐	202600066	700101029	HERITAGE PROPERTY GRANT PROGRAM - 2026		90	-	-	-	-	-	-	-	-	-	90
☐	202600067	700201002	HERITAGE IMPACT ASSESSMENTS - 2026		14	-	-	-	-	-	-	-	-	-	14
☐	202600068	700201005	URBAN DESIGN IMPROVEMENTS - 2026		82	-	-	-	-	-	-	-	-	-	82
☐	202600069	700201014	PLANNING AWARDS - 2026		16	-	-	-	-	-	-	-	-	-	16
☐	621301001		PLANNING STUDIES - GROWTH		-	-	812	828	845	862	879	896	914	933	6,969
☐	621301002		PLANNING STUDIES - GENERAL		-	15	15	15	16	16	16	16	17	17	143
☐	700101002		HERITAGE RESOURCES: PLANNING/ASSESSMENT		-	21	22	22	22	23	23	24	24	25	206
☐	700101013		HERITAGE RESOURCES: IMPLEMENTATION		-	15	16	16	16	17	17	17	18	18	150
☐	700101029		HERITAGE PROPERTY GRANT PROGRAM		-	92	94	96	97	99	101	103	105	108	895
☐	700201002		HERITAGE IMPACT ASSESSMENTS		-	15	16	16	16	16	17	17	17	18	148
☐	700201005		URBAN DESIGN IMPROVEMENTS		-	84	86	88	89	91	93	95	97	99	822
☐	700201014		PLANNING AWARDS		-	-	17	-	18	-	18	-	19	-	72
Total PLANNING					**1,821**	**1,443**	**2,269**	**2,287**	**2,340**	**2,369**	**2,434**	**2,463**	**2,532**	**2,566**	**22,524**

City of Kitchener
Capital Forecast 2026 - 2035

Department: DEVELOPMENT SERVICES

Division: TRANSPORTATION SERVICES

Division/Section: TRANSPORTATION SERVICES

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600084	600609000	COMMUNITY TRAILS GNRL PROVISION - 2026		1,714	-	-	-	-	-	-	-	-	-	1,714
☐	202600086	701206002	TRAFFIC CALMING - 2026		441	-	-	-	-	-	-	-	-	-	441
☐	202600087	701206013	STREET LIGHTING MAINTENANCE - 2026		287	-	-	-	-	-	-	-	-	-	287
☐	202600088	701209002	TRANSPORTATION DEMAND MANAGEMENT INITIATIVES - 2026		246	-	-	-	-	-	-	-	-	-	246
☐	202600089	801101001	ACTIVE TRANSPORTATION INFRASTRUCTURE - 2026		722	-	-	-	-	-	-	-	-	-	722
☐	202600090	901101001	SMALL SCALE TRAFFIC CALMING - 2026		19	-	-	-	-	-	-	-	-	-	19
☐	202600091	901101002	LED LIGHTING CONVERSION - 2026		117	-	-	-	-	-	-	-	-	-	117
☐	202600092	901306003	PED BRIDGES-INSPECT & MTCE - 2026		72	-	-	-	-	-	-	-	-	-	72
☐	600609000		COMMUNITY TRAILS GNRL PROVISION		-	1,856	1,903	3,426	3,495	3,565	3,636	3,709	3,783	3,859	29,232
☐	701206002		TRAFFIC CALMING		-	450	459	468	478	487	497	507	517	528	4,391
☐	701206013		STREET LIGHTING MAINTENANCE		-	293	299	305	311	317	323	329	336	343	2,856
☐	701209002		TRANSPORTATION DEMAND MANAGEMENT INITIATIVES		-	251	256	261	266	272	277	283	288	294	2,448
☐	801101001		ACTIVE TRANSPORTATION INFRASTRUCTURE		-	736	751	766	781	797	813	829	845	862	7,180
☐	901101001		SMALL SCALE TRAFFIC CALMING		-	19	19	20	20	20	21	21	21	22	183
☐	901101002		LED LIGHTING CONVERSION		-	120	122	124	127	129	132	135	137	140	1,166
☐	901306003		PED BRIDGES-INSPECT & MTCE		-	123	75	126	78	131	134	137	139	-	943
☐	901306016		BLOCKLINE TO MANITOU TRAIL		758	-	-	-	-	-	-	-	-	-	758
Total TRANSPORTATION SERVICES					**4,376**	**3,848**	**3,884**	**5,496**	**5,556**	**5,718**	**5,833**	**5,950**	**6,066**	**6,048**	**52,775**

City of Kitchener
Capital Forecast 2026 - 2035

Department: FINANCIAL SERVICES

Division: FINANCIAL PLANNING & ASSET MANAGEMENT

Division/Section: INFRASTRUCTURE ASSET MANAGEMENT

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	800401004		ROADS CONDITION STUDY		131	-	134	-	140	-	145	-	148	-	698
Total	**INFRASTRUCTURE ASSET MANAGEMENT**				**131**	**-**	**134**	**-**	**140**	**-**	**145**	**-**	**148**	**-**	**698**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **FINANCIAL SERVICES**

Division: **FINANCIAL REPORTING & ERP SOLUTIONS**

Division/Section: **ERP STRATEGY & SUPPORT**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202500010	300501005	SAP S/4HANA UPGRADE		2,500	2,500	5,000	5,000	-	-	-	-	-	-	15,000
☑	202600034	300501005	ERP SYSTEMS LIFECYCLE ENHANCEMENTS 2026		226	-	-	-	-	-	-	-	-	-	226
☐	300401005		CLEVEST UPGRADE AND GENESIS		-	500	-	-	-	-	-	-	-	-	500
☐	300501005		ERP SYSTEMS LIFECYCLE ENHANCEMENTS		-	230	338	344	352	360	366	372	378	385	3,125
☐	70101052		CITYWORKS SOFTWARE UPGRADE		100	100	-	-	-	-	-	-	-	-	200
Total ERP STRATEGY & SUPPORT					**2,826**	**3,330**	**5,338**	**5,344**	**352**	**360**	**366**	**372**	**378**	**385**	**19,051**

City of Kitchener
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Department: **FINANCIAL SERVICES**

Division: **REVENUE**

Division/Section: **REVENUE (PROPERTY TAXES)**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	300601005		REPLACMENT OF POS		-	200	-	-	-	-	-	-	-	-	200
Total REVENUE (PROPERTY TAXES)					**-**	**200**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**200**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **GENERAL EXPENSE**

Division: **GENERAL EXPENSE**

Division/Section: **BOARDS**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	350601000		CITS - GENERAL PROVISION		641	654	667	680	694	707	722	736	751	766	7,018
☐	70401000		LIBRARIES - GENERAL PROVISION		110	113	115	117	119	122	124	127	129	132	1,208
☐	90102003		LIBRARY TECHNOLOGY UPGRADE		379	386	394	402	410	418	427	435	444	453	4,148
☐	90102020		CUSTOMER NEEDS SURVEY		-	66	-	-	-	72	-	-	-	78	216
☐	90102027		INTEGRATED LIBRARY SYSTEM		-	-	61	62	63	65	66	67	69	70	523
☐	90102029		CENTRAL LIBRARY RENEWAL		-	-	-	-	-	-	-	-	2,200	-	2,200
☐	90102032		RESOURCES, FURNITURE & EQUIPMENT		63	64	65	67	68	69	71	72	74	75	688
☐	90102033		AUTOMATED CHECK IN/SORTER REPLACE		-	350	-	-	-	-	-	-	-	-	350
☐	90102036		PROVISION FOR ADDTNL LIBRARY SPACE		-	-	-	10,250	-	-	-	-	-	-	10,250
Total BOARDS					**1,193**	**1,633**	**1,302**	**11,578**	**1,354**	**1,453**	**1,410**	**1,437**	**3,667**	**1,574**	**26,601**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **GENERAL EXPENSE**

Division: **GENERAL EXPENSE**

Division/Section: **OTHER GENERAL EXPENSE**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☑	202600132		STRATEGIC ADDITION		1,000	-	-	-	-	-	-	-	-	-	1,000
☐	70101000		GENERAL CAPITAL CONTINGENCY		211	216	220	224	229	233	238	243	248	253	2,315
☐	701201008		ENVIRONMENTAL REMEDIATION		-	1,225	1,250	1,275	1,301	1,327	1,353	1,380	1,408	1,436	11,955
☐	800401009		DEVELOPMENT CHARGE ACT STUDY		269	-	-	-	-	-	-	-	-	-	269
Total	**OTHER GENERAL EXPENSE**				**1,480**	**1,441**	**1,470**	**1,499**	**1,530**	**1,560**	**1,591**	**1,623**	**1,656**	**1,689**	**15,539**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: FACILITIES MANAGEMENT

Division/Section: FM OTHER

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☑	202600033		FM - COWAN RECREATION CENTRE GENERAL PROVISION		100	100	100	100	100	100	100	100	100	100	1,000
☑	202600116		2 KING ST WEST		2,091	-	-	-	-	-	-	-	-	-	2,091
☑	202600117		THE MUSEUM		344	-	-	-	-	-	-	-	-	-	344
☑	202600118		CONRAD CENTRE FOR THE PERFORMING ARTS		2,553	-	-	-	-	-	-	-	-	-	2,553
☐	202600119	500201012	CITY HALL RENOS/GENERAL PROVISION - 2026		118	-	-	-	-	-	-	-	-	-	118
☐	202600120	500201020	AUDITORIUM - MTCE - 2026		168	-	-	-	-	-	-	-	-	-	168
☐	202600121	500201065	CITY HALL OFFICE FURNITURE - 2026		118	-	-	-	-	-	-	-	-	-	118
☐	202600122	500203002	KOF MAINTENANCE - 2026		438	-	-	-	-	-	-	-	-	-	438
☐	202600123	500203005	CITY HALL COMPLEX - MTCE - 2026		172	-	-	-	-	-	-	-	-	-	172
☐	202600124	900401029	FACILITY INFRASTRUCTURE GAP - 2026		969	-	-	-	-	-	-	-	-	-	969
☐	202600133	202600124	CITY HALL ELEVATOR MODERNIZATION (1,2,3)		1,925	-	-	-	-	-	-	-	-	-	1,925
☐	202600134	202600124	ROOF - FIRE STATION 2 (ROOF REPLACEMENT)		287	-	-	-	-	-	-	-	-	-	287
☐	202600135	202600124	ROOF - HARRY CLASS POOL (ROOF REPLACEMENT)		279	-	-	-	-	-	-	-	-	-	279
☐	202600136	202600124	ROOF - QUEENSMOUNT ARENA		2,142	-	-	-	-	-	-	-	-	-	2,142
☐	500201012		CITY HALL RENOS/GENERAL PROVISION		-	124	126	129	131	134	136	139	142	145	1,206
☐	500201020		AUDITORIUM - MTCE		-	172	175	178	182	186	189	193	197	201	1,673
☐	500201065		CITY HALL OFFICE FURNITURE		-	124	126	129	131	134	136	139	142	145	1,206
☐	500203002		KOF MAINTENANCE		-	447	456	466	475	484	494	504	514	524	4,364

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **FACILITIES MANAGEMENT**

Division/Section: **FM OTHER**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	500203005		CITY HALL COMPLEX - MTCE		-	175	178	182	186	189	193	197	201	205	1,706
☐	600901001		COWAN RECREATION CENTRE	C	30,000	-	-	-	-	-	-	-	-	-	30,000
☐	900401029		FACILITY INFRASTRUCTURE GAP		-	6,143	6,930	7,404	7,545	7,720	7,831	7,987	8,147	8,310	68,017
☐	900401040	900401029	KIT FACILITIES ASSET MGMT PLAN		450	450	-	-	-	-	-	-	-	-	900
☐	900401041		FACILITIES ASSESSMENT PROGRAM		125	127	-	-	-	-	-	-	-	-	252
Total FM OTHER					**42,279**	**7,862**	**8,091**	**8,588**	**8,750**	**8,947**	**9,079**	**9,259**	**9,443**	**9,630**	**121,928**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **FACILITIES MANAGEMENT**

Division/Section: **FM SECURITY**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	500201005		SECURITY/PUNCTURE PROOF VESTS		-	-	-	38	-	-	-	-	42	-	80
Total FM SECURITY					**-**	**-**	**-**	**38**	**-**	**-**	**-**	**-**	**42**	**-**	**80**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **FLEET**

Division/Section: **GENERAL**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	300801001		REPLACEMENT EQUIPMENT		6,387	4,768	5,966	6,354	6,225	6,042	5,971	6,091	6,091	6,091	59,986
☐	500401000		EQUIP ACQUISITIONS & UPGRADES		1,407	1,435	1,464	1,493	1,523	1,554	1,585	1,616	1,649	1,682	15,408
Total GENERAL					**7,794**	**6,203**	**7,430**	**7,847**	**7,748**	**7,596**	**7,556**	**7,707**	**7,740**	**7,773**	**75,394**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: GAS UTILITY

Division/Section: GAS DELIVERY

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	20240017		BUSINESS STRATEGY IN KU RENTAL PROGRAMS		-	150	150	-	-	-	-	-	-	-	300
☐	202600007		PIPELINE CONDITION ASSESSMENT		100	50	50	-	-	-	-	-	-	-	200
☐	202600035	20240017	BUSINESS STRATEGY IN KU RENTAL PROGRAMS - 2026		150	-	-	-	-	-	-	-	-	-	150
☐	202600036	870201001	DEMAND SIDE MANAGEMENT - 2026		800	-	-	-	-	-	-	-	-	-	800
☐	202600037	870203000	GAS PIPELINES - 2026		12,070	-	-	-	-	-	-	-	-	-	12,070
☐	202600038	870204001	NEW TOOLS - 2026		136	-	-	-	-	-	-	-	-	-	136
☐	202600039	900702024	GAS METER INSTALLATION - 2026		2,937	-	-	-	-	-	-	-	-	-	2,937
☐	202600040	900702025	GAS CAPACITY PROJECTS - 2026		972	-	-	-	-	-	-	-	-	-	972
☐	870201001		DEMAND SIDE MANAGEMENT		-	1,300	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	15,700
☐	870203000		GAS PIPELINES		-	12,315	16,283	17,455	17,809	10,107	10,309	10,515	10,726	10,941	116,460
☐	870204001		NEW TOOLS		-	139	142	145	148	151	154	157	160	163	1,359
☐	900702024		GAS METER INSTALLATION		-	2,551	2,599	2,648	2,701	2,755	2,810	2,866	2,924	2,983	24,837
☐	900702025		GAS CAPACITY PROJECTS		-	777	486	1,190	841	1,751	-	-	-	-	5,045
Total	**GAS DELIVERY**				**17,165**	**17,282**	**21,510**	**23,238**	**23,299**	**16,564**	**15,073**	**15,338**	**15,610**	**15,887**	**180,966**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **OPERATIONS - ROADS & TRAFFIC**

Division/Section: **CONCRETE MAINTENANCE**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	800405003		MAJOR SIDEWALK REPAIR/REPLACE		791	864	936	1,010	1,030	1,050	1,071	1,093	1,115	1,137	10,097
Total	**CONCRETE MAINTENANCE**				**791**	**864**	**936**	**1,010**	**1,030**	**1,050**	**1,071**	**1,093**	**1,115**	**1,137**	**10,097**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: PARKS & CEMETERIES

Division/Section: ADMIN SUPPORT - PARKS

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	901301001		DOWNTOWN MAINTENANCE		65	65	65	65	65	65	-	-	-	-	390
☐	901302001		CITYWIDE PARK MSTRPLN IMPLEMENTATI	C	-	331	-	3,446	-	-	-	-	-	-	3,777
Total ADMIN SUPPORT - PARKS					**65**	**396**	**65**	**3,511**	**65**	**65**	**-**	**-**	**-**	**-**	**4,167**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **PARKS & CEMETERIES**

Division/Section: **CEMETERIES**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600125	601401001	CEMETERIES - MTCE - 2026		46	-	-	-	-	-	-	-	-	-	46
☐	601401001		CEMETERIES - MTCE		-	87	89	91	93	95	53	54	55	56	673
☐	620205005		LAND ACQUISITION (91 MOORE)		265	219	-	-	-	-	-	-	-	-	484
☐	901312001		OUTDOOR COLUMBARIUM		-	-	20	60	-	-	-	-	-	-	80
Total CEMETERIES					**311**	**306**	**109**	**151**	**93**	**95**	**53**	**54**	**55**	**56**	**1,283**

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **PARKS & CEMETERIES**

Division/Section: **FORESTRY**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600126	901311001	TREE PLANTING - 2026		3,349	-	-	-	-	-	-	-	-	-	3,349
☐	202600127	901311002	TREE STUMPING - 2026		501	-	-	-	-	-	-	-	-	-	501
☐	202600128	620403001	EARTH DAY BEE CITY & NAT AREA EVENTS - 2026		72	-	-	-	-	-	-	-	-	-	72
☐	202600129	620910004	KITCHENERS NATURAL AREA PROGRAM (KNAP) - 2026		141	-	-	-	-	-	-	-	-	-	141
☐	620403001		EARTH DAY BEE CITY & NAT AREA EVNTS		-	73	75	76	78	78	79	81	82	84	706
☐	620910004		KITCHENERS NATURAL AREAS PROGRAM (KNAP)		-	145	148	150	154	157	160	163	166	169	1,412
☐	901311001		TREE PLANTING		-	760	565	600	516	454	489	499	509	519	4,911
☐	901311002		TREE STUMPING		-	462	474	486	498	510	523	533	544	555	4,585
Total FORESTRY					**4,063**	**1,440**	**1,262**	**1,312**	**1,246**	**1,199**	**1,251**	**1,276**	**1,301**	**1,327**	**15,677**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: PARKS & CEMETERIES

Division/Section: TRAILS, PLAYGROUND & PARK INFRASTRUCTURE

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600130	900616002	NEW NEIGHBOURHOOD PARKS - 2026		1,513	-	-	-	-	-	-	-	-	-	1,513
☐	202600131	901310002	CITYWIDE PARKS GENERAL PROVISION - 2026		847	-	-	-	-	-	-	-	-	-	847
☐	600609001		NEIGHBOURHOOD PARK REHAB		-	20	38	957	976	996	1,015	1,036	1,056	1,078	7,172
☐	620910009		NATURAL AREA ACQUISITION FUND		100	100	100	100	100	100	100	100	100	100	1,000
☐	900616002		NEW NEIGHBOURHOOD PARKS		-	2,554	2,095	2,137	2,179	2,223	2,267	2,313	2,359	2,406	20,533
☐	901302002		VIC PARK MSTRPLN IMPLEMENTATION	C	1,040	1,040	1,040	-	-	-	-	-	-	-	3,120
☐	901308003		PARKS & SPORTSFIELDS GEN PRV		-	83	711	1,543	1,572	1,604	1,636	1,669	1,702	1,736	12,256
☐	901308013	901308003	COUNTRYSIDE (DMAF)		800	-	-	-	-	-	-	-	-	-	800
☐	901308020	901308003	HIBNER, MAJOR, ARNOLD, ASH, BREITHA		1,555	600	-	-	-	-	-	-	-	-	2,155
☐	901308021	901308003	TIMBERLANE, WESTHEIGHT, TRAILVIEW		-	1,700	1,700	-	-	-	-	-	-	-	3,400
☐	901309002		PARK NATURALIZATION		50	-	-	-	-	-	-	-	-	-	50
☐	901310002		CITYWIDE PARKS GENERAL PROVISION		-	864	881	898	916	935	953	973	992	1,012	8,424
☐	901310004	901310002	MCLENNAN PARK IMPROVEMENTS		825	420	950	-	-	-	-	-	-	-	2,195
Total	**TRAILS, PLAYGROUND & PARK INFRASTRUCTURE**				**6,730**	**7,381**	**7,515**	**5,635**	**5,743**	**5,858**	**5,971**	**6,091**	**6,209**	**6,332**	**63,465**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: SANITARY SEWER UTILITY

Division/Section: SANITARY ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	20240003		MANHOLE/ZOOM INSPECTIONS		-	212	216	220	224	228	232	236	241	246	2,055
☐	20240005		SANITARY CAPACITY PROJECTS		-	-	2,256	2,301	2,347	2,394	2,442	2,491	2,541	2,592	19,364
☐	20240006		SSU MAINTENANCE EQUIPMENT (VEHICLES)		850	-	-	-	-	-	-	-	-	-	850
☐	20240009		BRANDING REFRESH		-	150	-	-	-	-	-	-	-	-	150
☐	20240010		ENHANCED COMMUNITY ENGAGEMENT		-	106	108	110	112	114	116	118	120	122	1,026
☐	20240011		INFILTRATION/INFLOW REDUCTION AND MITIGATION		-	520	530	541	552	563	574	585	597	609	5,071
☐	20240012		HYDRAULIC MODEL MAINTENANCE		-	159	162	165	168	171	174	177	181	185	1,542
☐	20240013		FORCEMAIN CONDITION ASSESSMENT		-	255	260	265	270	275	280	285	290	295	2,475
☐	20240015		SEWER MAIN REHAB		-	383	1,415	1,458	1,502	1,547	1,593	1,640	1,688	1,737	12,963
☑	202600029		TRUNK SEWER INSPECTIONS		-	500	500	500	500	500	750	750	750	750	5,500
☑	202600030		SCHNEIDER TRUNK PROTECTION AT PIONEER		250	500	500	500	-	-	-	-	-	-	1,750
☑	202600031		WEATHER STATION EQUIPMENT MAINTENANCE		-	50	50	50	50	50	50	50	50	50	450
☑	202600032		CONTAMINATED SITE GUIDELINES		-	-	21	-	-	25	-	-	30	-	76
☐	202600094	20240003	MANHOLE/ZOOM INSPECTIONS - 2026		208	-	-	-	-	-	-	-	-	-	208
☐	202600095	20240010	ENHANCED COMMUNITY ENGAGEMENT - 2026		104	-	-	-	-	-	-	-	-	-	104
☐	202600097	20240011	INFILTRATION/INFLOW REDUCTION AND MITIGATION - 2026		510	-	-	-	-	-	-	-	-	-	510
☐	202600098	20240012	HYDRAULIC MODEL MAINTENANCE - 2026		156	-	-	-	-	-	-	-	-	-	156

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: SANITARY SEWER UTILITY

Division/Section: SANITARY ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202600099	20240013	FORCEMAIN CONDITION ASSESSMENT - 2026		250	-	-	-	-	-	-	-	-	-	250
☐	202600100	20240015	SEWER MAIN REHAB - 2026		331	-	-	-	-	-	-	-	-	-	331
☑	202600101	202600029	TRUNK SEWER INSPECTIONS - 2026		2,000	-	-	-	-	-	-	-	-	-	2,000
☑	202600102	202600031	WEATHER STATION EQUIPMENT MAINTENANCE - 2026		50	-	-	-	-	-	-	-	-	-	50
☑	202600103	202600032	CONTAMINATED SITE GUIDELINES - 2026		15	-	-	-	-	-	-	-	-	-	15
☐	202600104	701203002	SANITARY FLOW MONITORING - 2026		421	-	-	-	-	-	-	-	-	-	421
☐	202600105	800401012	CCTV SEWER INSPECTION - 2026		819	-	-	-	-	-	-	-	-	-	819
☐	202600106	800403009	PUMPING STATIONS GENERAL MTCE - 2026		331	-	-	-	-	-	-	-	-	-	331
☐	202600107	901401002	TRUNK SEWER REHAB - 2026		4,850	-	-	-	-	-	-	-	-	-	4,850
☐	701203002		SANITARY FLOW MONITORING		-	429	437	446	454	463	473	482	492	502	4,178
☐	701203010		PUMPING STATION REPLACEMENT		-	-	-	439	4,566	2,040	3,508	3,135	3,197	3,261	20,146
☐	800401012		CCTV SEWER INSPECTION		-	927	946	965	985	1,004	1,025	1,046	1,067	1,088	9,053
☐	800403009		PUMPING STATIONS GENERAL MTCE		-	337	344	350	357	364	371	379	387	395	3,284
☐	801008002	701203010	CARSON SPS REHAB	B	1,250	-	-	-	-	-	-	-	-	-	1,250
☐	801008010	701203010	MOORE SPS REHAB	B	250	1,495	-	-	-	-	-	-	-	-	1,745
☐	801008011	701203010	OXFORD SPS REHAB	D	-	2,000	3,000	1,000	-	-	-	-	-	-	6,000
☐	801008012	701203010	MANCHESTER SPS REHAB	D	1,922	8,042	5,341	700	-	-	-	-	-	-	16,005
☐	901401002		TRUNK SEWER REHAB		-	5,000	5,100	5,202	5,306	5,412	5,520	5,630	5,743	5,858	48,771
Total	**SANITARY ADMIN**				**14,567**	**21,065**	**21,186**	**15,212**	**17,393**	**15,150**	**17,108**	**17,004**	**17,374**	**17,690**	**173,749**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: STORM WATER UTILITY

Division/Section: STORM ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	202500004		STORM UTILITY LAND ACQUISITION		1,052	961	-	-	-	-	-	-	-	-	2,013
☐	202500005		SWM POND AND CREEK INFRASTRUCTURE		-	-	-	-	-	-	11,717	11,951	12,190	12,434	48,292
☑	202600011		SWMF 79 RETROFIT (HYDRO)		271	276	-	-	-	-	-	-	-	-	547
☑	202600012		VICTORIA PARK LAKE SEDIMENT MANAGEMENT	D	-	-	-	-	-	-	-	-	2,500	-	2,500
☑	202600013		BATHYMETRIC SURVEYS		-	50	50	50	50	50	50	50	50	50	450
☑	202600014		SWM MASTER PLAN AND MODEL UPDATE	B	650	600	200	-	-	-	-	-	-	-	1,450
☑	202600015		SSU SERVICE LEVEL STUDY	C	-	-	-	30	-	-	30	-	-	30	90
☑	202600016		EXCESS SOIL AND BENEFICIAL REUSE STUDY		-	45	-	20	-	-	20	-	-	20	105
☑	202600017		DEVELOPMENT MANUAL UPDATES		-	41	-	-	25	-	-	25	-	-	91
☑	202600018		SEWER USE BY-LAW UPDATES		-	100	-	-	-	-	-	50	-	-	150
☑	202600019		DEWATERING AND DISCHARGE GUIDELINES		-	125	-	-	-	-	-	-	-	-	125
☑	202600020		SPILLS MANAGEMENT GUIDELINES		-	100	-	-	15	-	-	45	-	-	160
☑	202600021		SSU O&M GUIDELINES		-	33	-	-	25	-	-	30	-	-	88
☐	202600078	701204001	SWM MONITORING PROGRAM - 2026		351	-	-	-	-	-	-	-	-	-	351
☐	202600079	701204016	MISC. CREEK REHABILITATION - 2026		140	-	-	-	-	-	-	-	-	-	140
☐	202600080	701204025	DRAINAGE IMPROVEMENT PROGRAM - 2026		168	-	-	-	-	-	-	-	-	-	168
☐	202600081	901402003	HYDRAULIC MODELLING - 2026		29	-	-	-	-	-	-	-	-	-	29
☑	202600082	202600015	SSU SERVICE LEVEL STUDY - 2026		91	-	-	-	-	-	-	-	-	-	91

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: STORM WATER UTILITY

Division/Section: STORM ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☑	202600083	202600016	EXCESS SOIL AND BENEFICIAL REUSE STUDY - 2026		360	-	-	-	-	-	-	-	-	-	360
☐	701201012		MONITOR/UPDATE PROG - UPPER BLAIR		-	-	126	129	131	134	137	139	142	145	1,083
☐	701204001		SWM MONITORING PROGRAM		-	350	220	217	214	212	209	206	204	202	2,034
☐	701204016		MISC. CREEK REHABILITATION		-	143	146	149	152	155	158	161	164	167	1,395
☐	701204021		WATERCOURSE IMPROVEMENT PROGRAM		-	435	450	917	468	478	487	497	507	517	4,756
☐	701204022		SWM FACILITY RETROFITS PROGRAM		-	-	282	287	293	299	305	311	317	323	2,417
☐	701204025		DRAINAGE IMPROVEMENT PROGRAM		-	175	184	193	197	201	205	209	213	218	1,795
☐	801009003		SCHNEIDER CREEK WATERCOURSE	C	-	-	-	-	-	-	10,657	-	-	-	10,657
☐	801009006		DMAF - SCHNEIDER CREEK AT MANITOU IMPROVT	B	400	-	-	-	-	-	-	-	-	-	400
☐	801009009		DMAF-BORDEN CREEK AT HWY85 IMPROVEMENT	C	-	-	850	-	-	-	-	-	-	-	850
☐	801009010		DMAF-BORDEN CREEK AT CONCORDIA IMPROVEMENT	C	-	-	1,409	-	-	-	-	-	-	-	1,409
☐	801009011		DMAF-LOWER LAUREL CREEK IMPROVEMENTS	C	-	-	-	4,349	3,939	4,017	-	-	-	-	12,305
☐	801009012		DMAF-VOISIN CREEK AT GREENBROOK DR	C	-	-	-	2,319	2,365	-	-	-	-	-	4,684
☐	801009013		DMAF-MIDDLE STRASBURG NATURALIZATION	C	4,350	-	-	-	-	-	-	-	-	-	4,350
☐	801009018		SWMF 61 AT BATTLER RETROFIT	C	-	-	2,035	-	-	-	1,716	1,716	-	-	5,467
☐	801009019		DMAF-PROSPECT PARK SWM ENHANCEMENTS	C	-	2,573	2,353	510	-	-	-	-	-	-	5,436
☐	801009020		DMAF-SANDROCK HYDRO CORRIDOR SWM	A	1,752	-	-	-	-	-	-	-	-	-	1,752

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: STORM WATER UTILITY

Division/Section: STORM ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	801009021		DMAF-CHERRY PARK SWM ENHANCEMENT	C	-	-	2,790	-	-	-	-	-	-	-	2,790
☐	801009022		DMAF-COUNTRYSIDE PARK SWM ENHANCEMENT	C	-	-	528	1,397	2,929	-	-	-	-	-	4,854
☐	801009023		DMAF-COUNTRY HILL PARK SWM ENHANCEMENT	A	1,290	-	-	-	-	-	-	-	-	-	1,290
☐	801009024		DMAF-IDLEWOOD GREENWAY SWM ENHANCEMENT	C	5,360	-	-	-	-	-	-	-	-	-	5,360
☐	801009025		DMAF-MILLWOOD PARK SWM ENHANCEMENT	B	1,100	2,132	-	-	-	-	-	-	-	-	3,232
☐	801009027		BIEHN PARK SWM ENHANCEMENT	C	-	-	-	-	-	-	-	-	5,934	-	5,934
☐	801009029		DMAF-CREEK NATURALIZATION	C	7,763	7,194	4,439	2,916	2,809	2,706	-	-	-	-	27,827
☐	801009031		REEP DMAF SUPPORT	A	173	176	-	-	-	-	-	-	-	-	349
☐	901009012		MARKET INCENTIVE PROGRAM		-	-	-	-	-	912	966	84	86	88	2,136
☐	901009016		PARK / SWM ENHANCEMENTS		-	-	-	-	-	5,257	897	915	932	951	8,952
☐	901402003		HYDRAULIC MODELLING		-	30	31	32	33	34	35	36	37	38	306
☐	901402004		LID IMPLEMENTATION		54	-	-	-	-	-	-	-	-	-	54
Total	**STORM ADMIN**				**25,354**	**15,539**	**16,093**	**13,515**	**13,645**	**14,455**	**27,589**	**16,425**	**23,276**	**15,183**	**181,074**

City of Kitchener
Capital Forecast 2026 - 2035

Department: INFRASTRUCTURE SERVICES

Division: WATER UTILITY

Division/Section: WATER ADMIN

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	20240007		UNSPECIFIED WATER CAPITAL REPLACEMENTS		-	1,852	2,000	2,040	2,081	2,123	2,165	2,208	2,252	2,297	19,018
☑	202600009		LANCASTER ST - BRIDGEPORT RD TO BRIDGE ST		-	-	2,600	-	-	-	-	-	-	-	2,600
☑	202600010		WESTMOUNT RD-GLASGOW ST TO VICTORIA ST S		-	-	4,450	-	-	-	-	-	-	-	4,450
☐	202600070	20240007	UNSPECIFIED WATER CAPITAL REPLACEMENTS - 2026		903	-	-	-	-	-	-	-	-	-	903
☐	202600071	870102001	REPLACEMENT WATER METERS - 2026		1,102	-	-	-	-	-	-	-	-	-	1,102
☐	202600072	870103000	MINOR EQUIPMENT - 2026		54	-	-	-	-	-	-	-	-	-	54
☐	202600073	870103005	LEAD SERVICE REPLACEMENTS - 2026		52	-	-	-	-	-	-	-	-	-	52
☐	202600074	870104003	UNCOMMITTED WATER PROJECTS - 2026		68	-	-	-	-	-	-	-	-	-	68
☐	202600075	900701041	VALVE REPLACEMENT - 2026		675	-	-	-	-	-	-	-	-	-	675
☐	202600076	901501002	HYDRANT & SERVICE REPLACEMENTS - 2026		108	-	-	-	-	-	-	-	-	-	108
☐	870102001		REPLACEMENT WATER METERS		-	1,124	1,146	1,168	1,192	1,216	1,241	1,265	1,291	1,317	10,960
☐	870103000		MINOR EQUIPMENT		-	55	56	57	58	59	60	61	62	64	532
☐	870103005		LEAD SERVICE REPLACEMENTS		-	52	52	52	52	52	52	52	52	52	468
☐	870104003		UNCOMMITTED WATER PROJECTS		-	69	70	71	72	74	76	77	79	80	668
☐	900701025		VICTORIA ST - FREDRICK TO BRUCE	C	-	-	-	-	-	-	-	-	1,462	-	1,462
☐	900701041		VALVE REPLACEMENT		-	675	675	675	675	675	675	675	675	675	6,075
☐	900701053		DEERIDGE/SPORTSWORLD BACKFEED	C	-	-	2,000	-	-	-	-	-	-	-	2,000
☐	900701054		FAIRWAY RD N - BRIARMEADOW - KING	C	-	-	-	-	-	-	1,982	1,579	-	-	3,561

City of Kitchener
Capital Forecast 2026 - 2035

Department: **INFRASTRUCTURE SERVICES**

Division: **WATER UTILITY**

Division/Section: **WATER ADMIN**

New	Project Number	Parent Project Number	Project Name	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Totals
☐	900701055		FISCHER HALLMAN - FOREST HILL TO EXPRESSWAY	C	-	-	1,687	370	-	-	-	-	-	-	2,057
☐	900701056		HOWE DRIVE		-	-	338	-	-	-	-	-	-	-	338
☐	900701058		WESTMOUNT RD - OTTAWA TO GREENBROOK	C	-	1,466	1,185	-	-	-	-	-	-	-	2,651
☐	901501002		HYDRANT & SERVICE REPLACEMENTS		-	110	112	114	116	118	120	123	125	128	1,066
☐	901501004		STIRLING AVE-COURTLAND TO KING WATERMAIN	C	2,908	2,473	-	-	-	-	-	-	-	-	5,381
☐	901501007		WATER METER SHOP TABLETS		-	-	33	-	-	-	-	36	-	-	69
Total	**WATER ADMIN**				**5,870**	**7,876**	**16,404**	**4,547**	**4,246**	**4,317**	**6,371**	**6,076**	**5,998**	**4,613**	**66,318**



Capital Budget
November 24, 2025

Capital Budget Overview

Capital Budget Summary

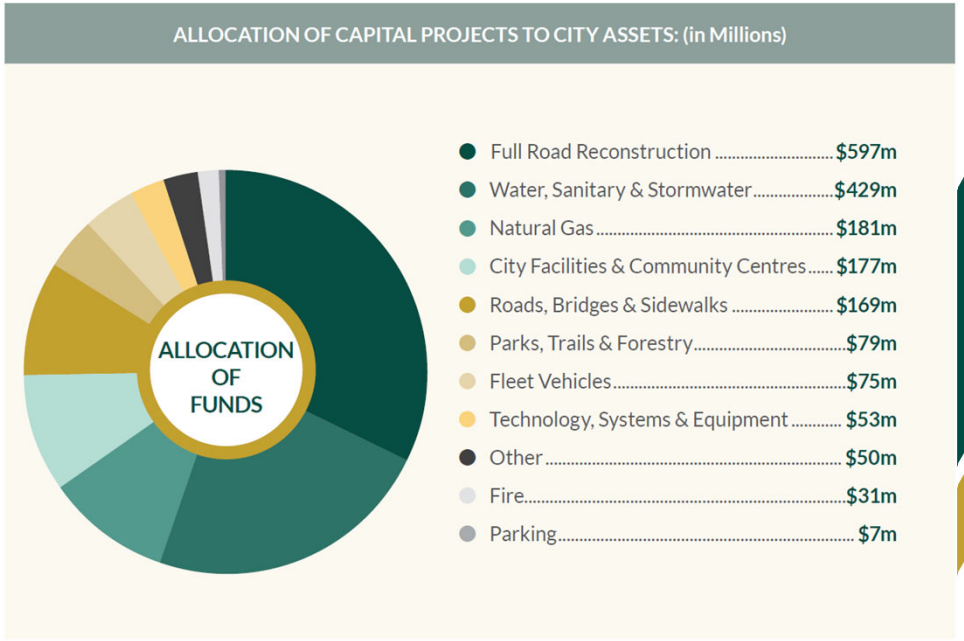
Majority of Capital Budget is focused on infrastructure renewal

Capital costs are increasing slightly more than CPI inflation

400+ projects with **$1.85B** in spending over next 10 years

Capital funding requirements/shortfalls will need to be addressed over time through future budgets

More Provincial/Federal funding is needed to fully address municipal infrastructure funding needs



Capital Priority Setting

PRIORITY SETTING TO PROVIDE INPUT TO THE CAPITAL BUDGET:



ASSET REPLACEMENT & REHABILITATION NEEDS:

- Developed based on asset management plans & condition assessments.
- Progress being made through the Water and Infrastructure Program, (WIP).
- Addressing the facility infrastructure gap continues to be a priority.
- Preventative maintenance activities are also important.

GROWTH RELATED NEEDS:

- 2022 Development Charge Study reflected in forecast.
- Investments in new infrastructure to support new residents.
- Maintaining the concept of 'Growth pays for growth'.

STRATEGIC ITEMS:

- Implementation of items included in the Strategic Plan.
- Priorities reflecting corporate and community needs.

2026 Budget Themes

Affordable Today, Ready for Tomorrow



Affordable City Services



Smart Investments In Infrastructure



Focusing on the Future

Strategic Addition

Strategic Addition Funding

$1M of one-time funding available in capital

- From Tax Capital reserve fund

Staff have identified potential areas for investment

- Improvements to Park Amenities – Seating & Shade in Parks and/or Cricket Improvements
- Strategy Implementation – Special Events Strategy
- Economic Development – Business Retention & Expansion
- Continuing Pitch Kitchener – Supporting Local Partnership & Innovation

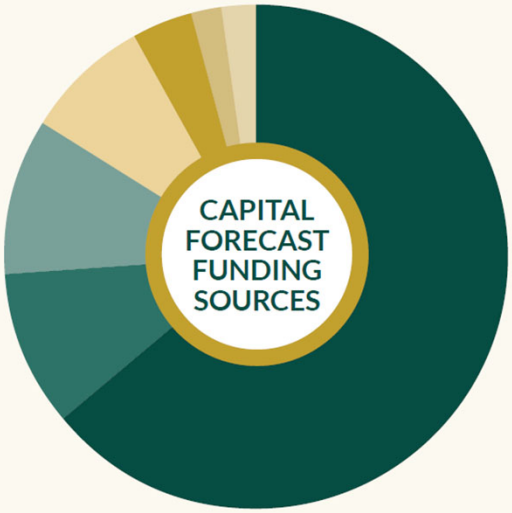
Strategic Item issue paper included in Appendix G

- Cap 01 Strategic Additions

Capital Funding Sources

10 Year Capital Funding Sources

FUNDING SOURCES THAT COMPRISE 10 YEAR CAPITAL FORECAST:



- Enterprises.....64%
- Capital Pool 10%
- Development Charges 10%
- Reserves 8%
- CCB Fund.....4%
- Grants 2%
- Facilities.....2%

Enterprises: Funding transferred from the City's seven Enterprises

Tax Supported Capital Pool: Funding from the operating budget, debt, and the gas & hydro utility investment reserves to support the tax supported capital program

Development Charges: Funding collected from development for growth related infrastructure

Reserves: Funding saved up ahead of time by the City

Canada Community Building (CCB) Fund: Formerly known as Federal Gas Tax funding

Grants: Funding from other levels of government and other agencies

Facilities Infrastructure: Funding from the facilities infrastructure reserve for City building repairs

10-Year Capital Budget & Forecast Funding Comparison to Prior Year

Funding Source	(000's) 2025	2026	Change
Capital Pool	204,464	187,763	(16,701)
Development Charges	290,680	191,450	(99,230)
Enterprises	1,082,172	1,173,619	91,447
Reserves	125,397	138,845	13,448
CCB Fund	75,460	80,105	4,645
Facilities Infrastructure	42,030	44,362	2,332
Grants	46,425	29,289	(17,136)
Other	-	2,553	2,553
Total	**1,866,628**	**1,847,986**	**(18,642)**

Tax Supported Capital Pool

Capital Pool (aka C/C) is:

- Main funding source for City's tax supported service areas
- Fully balanced in all 10 years

Includes:

- Capital out of Current
  - Direct transfer from Operating budget
- Tax Supported Debt
  - Borrow today and pay back in the future
- Gas Utility & Hydro Utility Investment Reserves
  - Returns from City's investment in local utilities

Details shown on Appendix C, page C2

Debt

Municipal Debt



Debt is funding the City has borrowed for capital projects

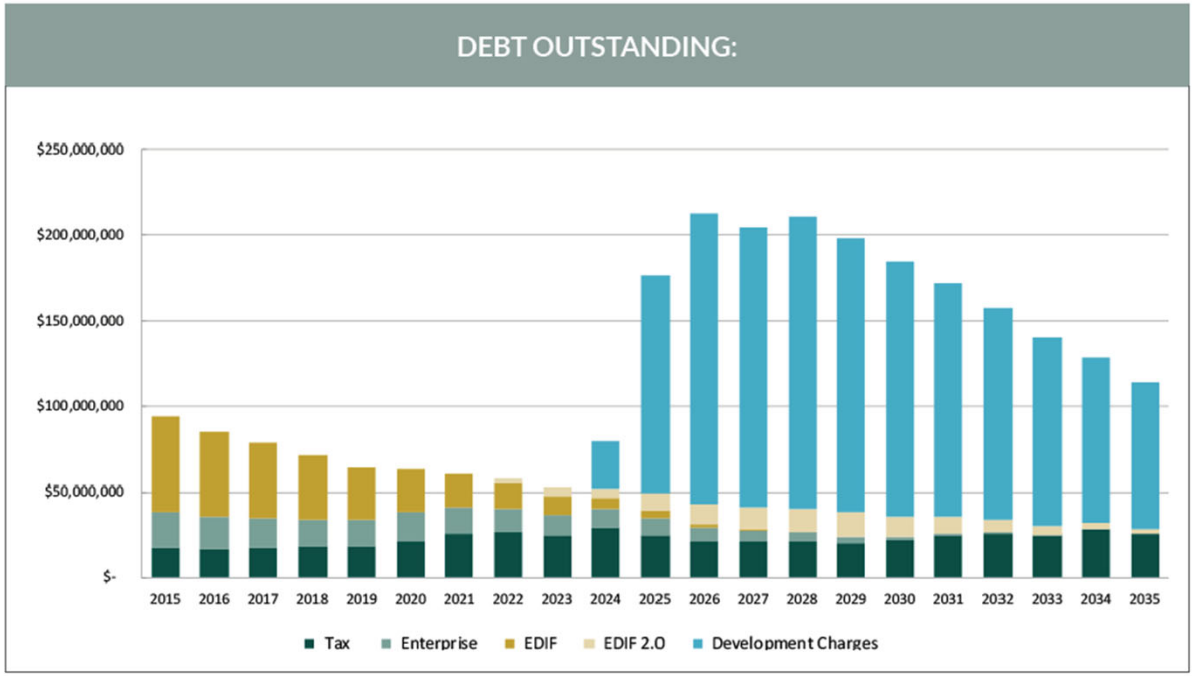
- Similar to getting a mortgage to buy a house



Interest rates and terms are fixed when debt is issued with no option to open and renegotiate

- Like a closed, fixed rate mortgage

Kitchener's Debt Forecast



- **Tax supported debt is issued to help fund the Capital Pool.**
  - No Capital Pool debt is being issued in 2026
- **Enterprise debt is repaid from non-tax sources. These include the Golf enterprise, Parking enterprise, the Kitchener Rangers, and cemetery debt.**
- **EDIF (Economic Development Investment Fund) debt was issued to fund EDIF projects and will be fully paid off in 2027.**
- **EDIF 2.0 debt will be issued between 2022-2029 to mobilize the Make It Kitchener 2.0 Strategy and will be fully paid off by 2039.**
- **DC debt is issued for growth related projects funded by development charges (DCs). This debt has no impact of tax/ utility rates.**

Reserve Funds

Appendix D

Reserve Funds



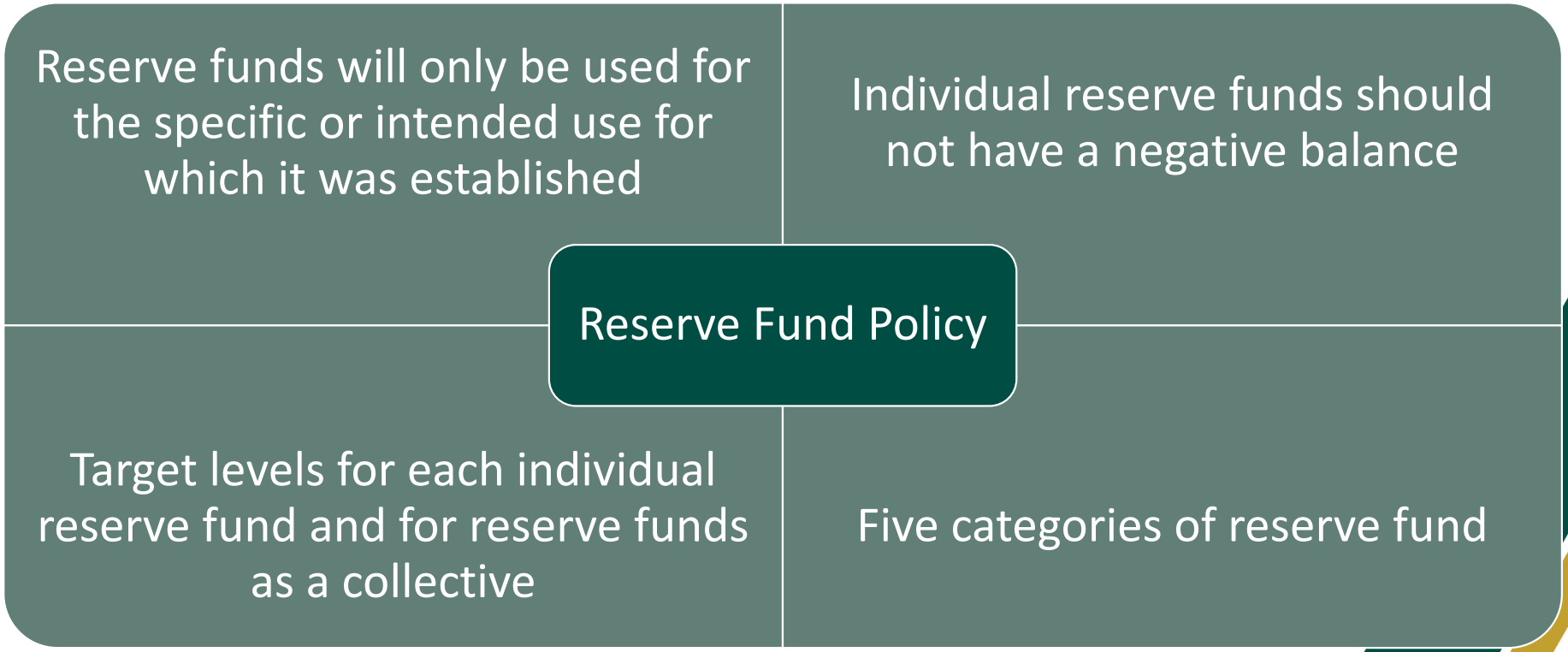
Reserve funds have been collected by the City for a specific purpose or an unanticipated event

- Similar to a personal savings account or RRSP

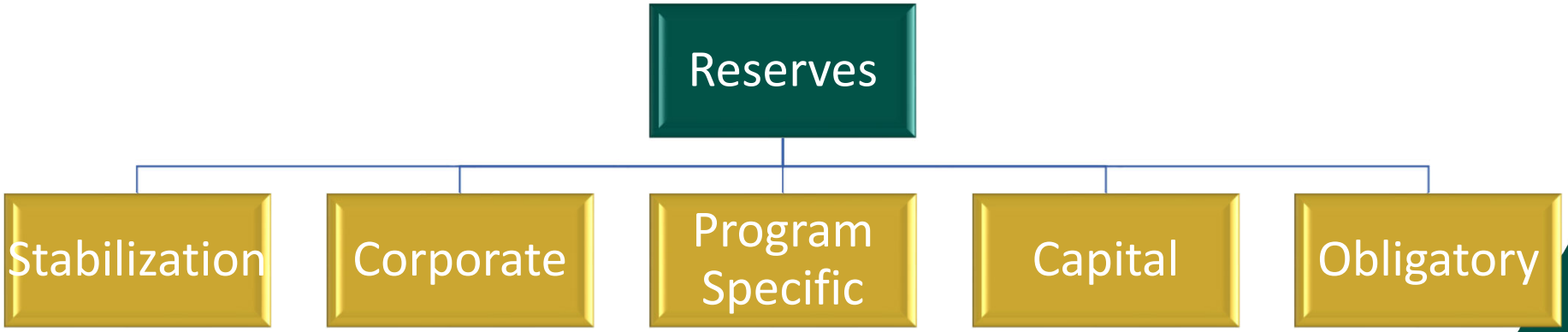


Reserve balances have generally been positive, but many are below the minimum funding targets

Reserve Fund Policy Highlights

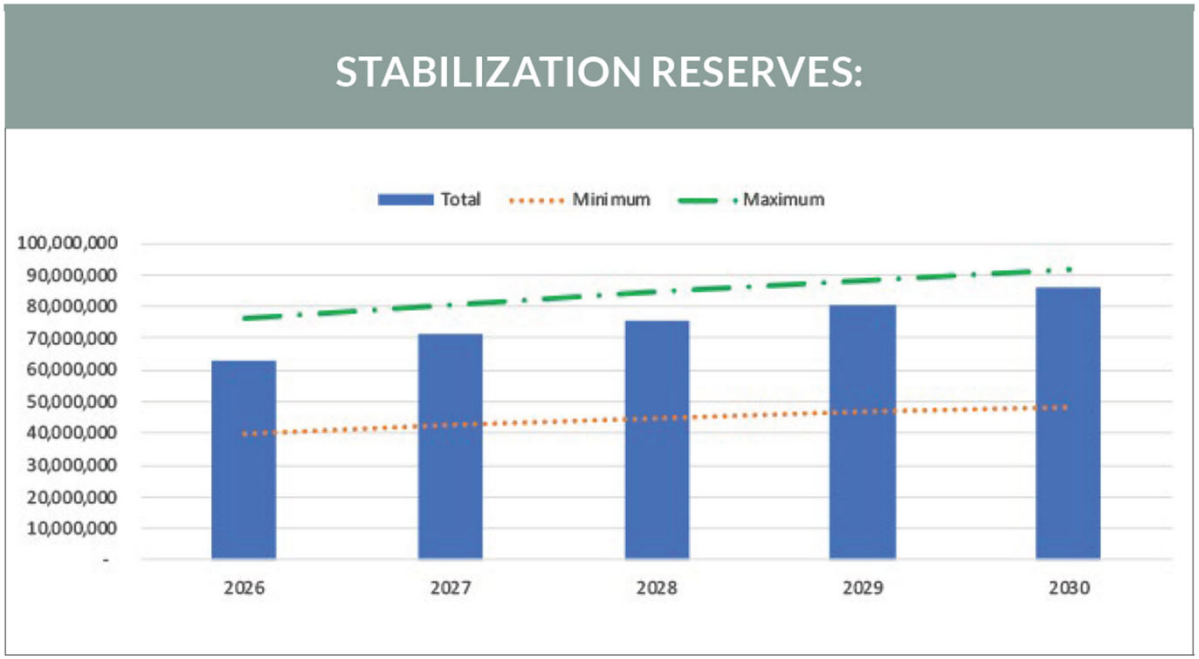


Reserve Fund Categories



Stabilization
Appendix D, p.1 & 6-7

- Used for operating surpluses & deficits
  - E.g. Tax Stabilization, Investment Stabilization, Water Stabilization



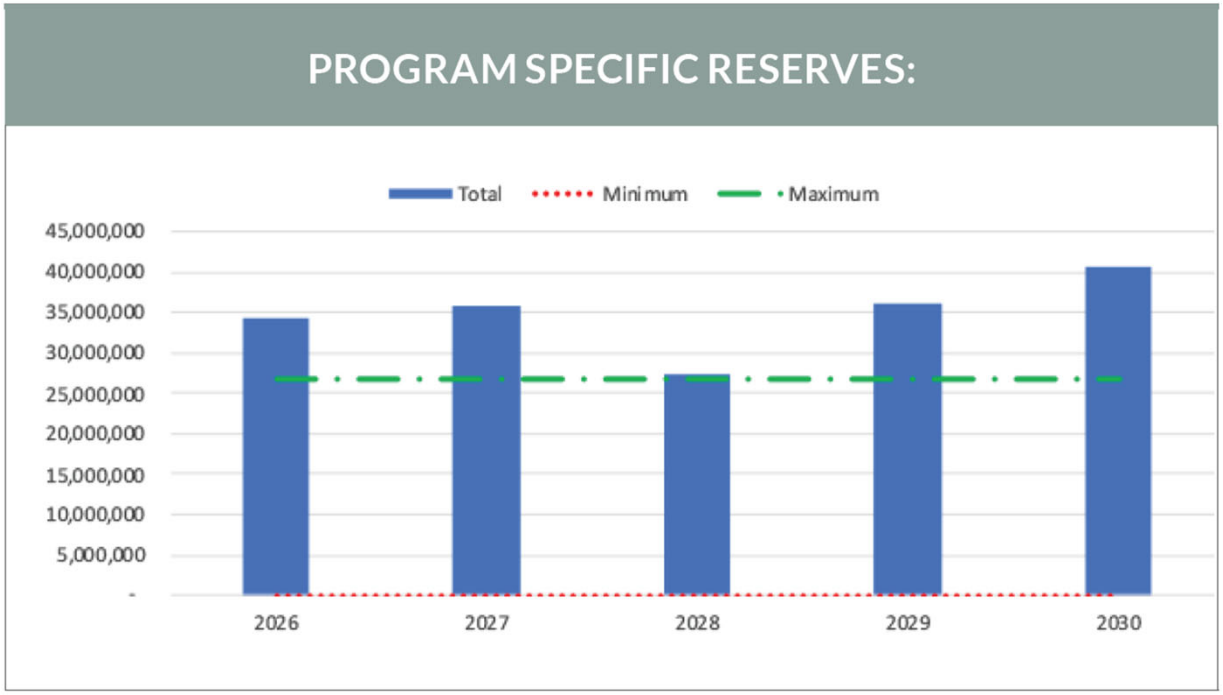
Corporate
Appendix D, p.2 & 7

- Used for corporate-wide programs
  - E.g. Learning & Development, Sick Leave, Insurance



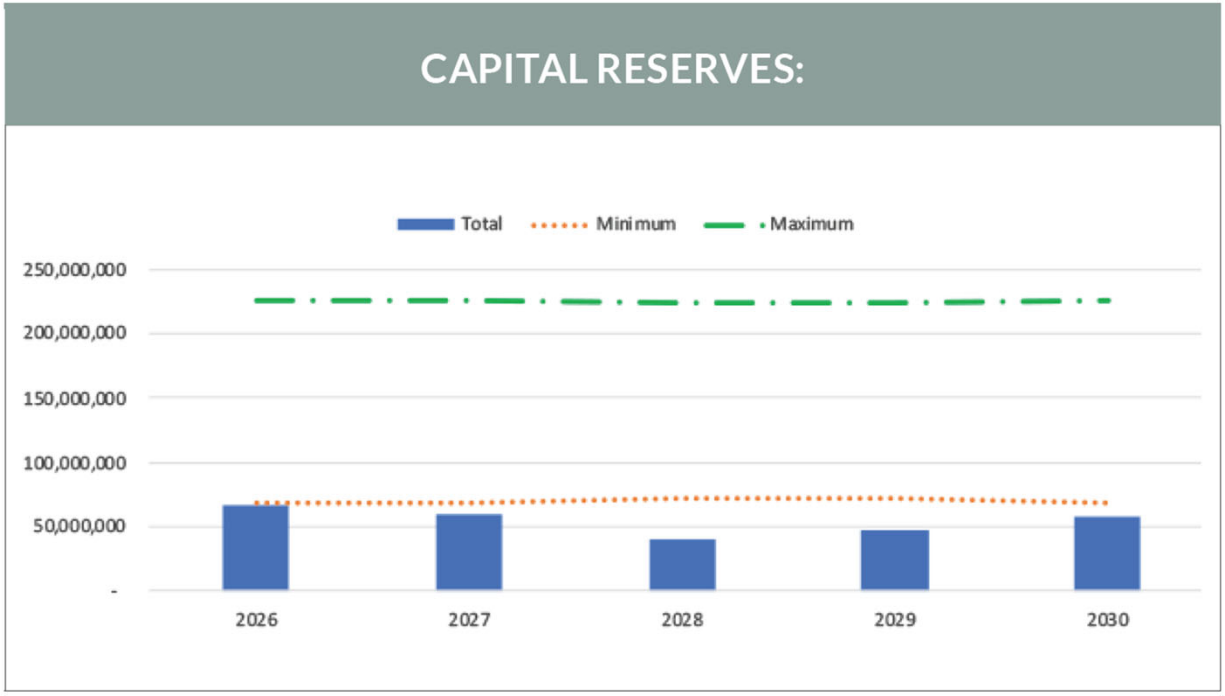
Program Specific
Appendix D, p.3 & 8

- Used for specific programs/purposes within the City
  - E.g. EDIF 2.0, Energy Retrofit, Election



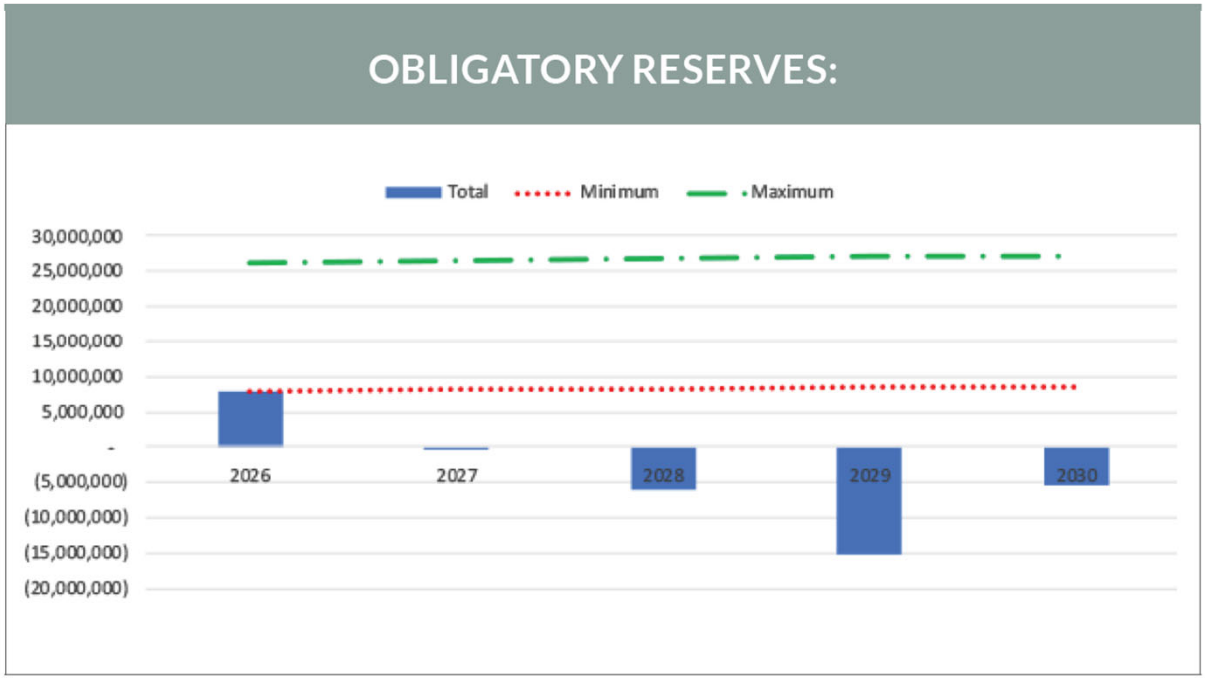
Capital
Appendix D, p.4-5 & 9-10

- Used for funding capital projects
  - E.g. Tax Capital, Gas Utility Investment, Facility Infrastructure



Obligatory
Appendix D, p.5 & 10

- Used for purposes detailed in specific legislation
  - E.g. Development Charges, Canada Community Building Fund (CCBF)



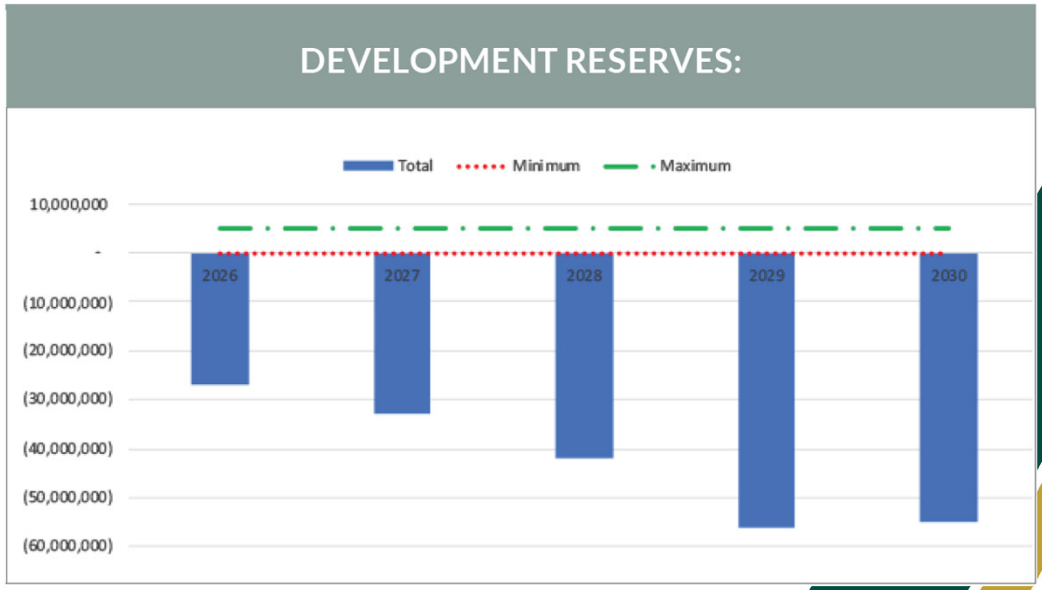
Development Charges

Development Charges (DCs)

Fees imposed on development to fund "growth-related" capital	• Housing-enabling infrastructure (e.g. roads, sewers) • Community-enabling infrastructure (e.g. parks, arenas)
Principle is that "growth pays for growth"	• This means the financial burden is not borne by existing taxpayers
A LOT of changes recently to DC legislation	• Timing of payments • Reduced DCs for certain types of development • Exemptions for affordable housing

DC Reserve Forecast

- DC revenues impacted by the rate of growth and legislative changes
- DC debt being used to help with DC cashflows
  - Debt costs will be fully funded by future DCs
- Timing of projects adjusted in forecast to help with DC cash flow



DC Project Adjustments



- Staff reviewed timing of DC-funded projects in the forecast
  - Deferred some projects to better reflect the timing of when the work will be completed
    - Amand Drive, Huron Road, Neighbourhood Parks
  - Removed funding for some projects based on updated workplans and DC funds available
    - Various studies, Highway 7 Watermain Extension, Schlegel Park

- These changes help with DC cash flow issues as a result of changes to DC legislation

City's DC By-law

DC Act sets out requirements for updates

- Eligible services
- Calculation methods
- Public engagement requirements

City updated DC by-law & background study in 2022

- Rates became effective July 1, 2022

Existing DC by-law expires June 30, 2027

- Staff will come back in first half of 2026 to:
  - Initiate update, OR
  - Extend current by-law

Capital Budget Content

Two Changes to Capital



Operating items removed from Capital

- Staff moved many smaller capital projects over to operating
  - E.g. Civic Square Rink Maintenance, Communities in Bloom
- These items are operating expenses and are treated that way on City's audited financial statements
  - This change will reduce work to prepare City's statements

1st Year of General Provision accounts broken out as own project

- Current year funding will be put in a stand-alone project
  - Makes it simpler to manage projects rather than adding funds to a project that has been around for more than a decade

Capital Budget Pages

- Pages are ordered by department, then division
- New projects identified by a ☑
- Type Column
  - “A, B or C” for large dollar projects based on the quality estimate
    - A = fairly precise, B = preliminary costing, C = order of magnitude
  - “T” = Triple funded Road Reconstruction projects
    - Funded by Stormwater, Water & Sanitary
  - “TS” = Triple funded projects with sidewalk infill

Capital Forecast (Appendix C) & Issue Papers (Appendix G)

Highlighted Budget Changes > $250,000 Community Services (p.4-13)

Division	Project	Page	Comment
Fire	Additional Fleet Vehicle	C 6	Deferred $1.9M from 2028 to 2030 to align with anticipated acquisition of Fire Vehicle.
Golf	Doon - General Maintenance & Course Improvements	C 7	Added $2.2M over 10-year forecast to fund increasing need for capital repairs at Doon Club House and course maintenance.
Golf	Rockway - General Maintenance & Course Improvements	C 8	Added $2.2M over 10-year forecast to fund increasing need for capital repairs at Rockway Club House and course maintenance.

Highlighted Budget Changes > $250,000 Development Services (p.19-35)

Division	Project	Page	Comment
Engineering	Road Reconstruction Projects NOTE: These are projects with type “T” or “TS”	C 23-27	Adjustments made based on priority of projects and funding constraints. Significant components of the infrastructure that comprises these projects have been identified as being at the end of its life cycle and requires replacement. Information about specific project changes can be found in issue paper Cap 02.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Facilities Management	FM - Cowan Recreation Centre General Provision	C 41	Added $1M over 10-year forecast to create a general provision account for the Cowan Recreation Centre.
Facilities Management	Maintenance to Downtown Arts & Culture Buildings	C 41	Added $5.0M to 2026 based on facility needs. Projects include 2 King Street West, THEMUSEUM and Conrad Centre of the Performing Arts.
Facilities Management	Cowan Recreation Centre	C 42	Added $30M to 2026 for the Council-approved addition of gymnasium.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Gas	Demand Side Management	C 45	Added $12.0M over the 10-year forecast to help fund the Home Renovation Sharing Program (HRSP) for Ontario residents.
Gas	Gas Pipelines	C 45	Added $26.9M in 2026-2030 to begin to address the significant infrastructure gap as noted in the Gas Asset Management Plan, presented in report FIN-2025-255.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Parks & Cemeteries	Tree Planting - 2026	C 49	Added $2.5M of grant funding in 2026 from The Federation of Canadian Municipalities' (FCM) Growing Canada's Community Canopies (GCCC) initiative.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Sanitary	Forcemain Condition Assessment	C 51	New project with funding of $2.5M into this project to allow for condition assessments of sanitary forcemains throughout the city.
Sanitary	• Sewer Main Rehab • Trunk Sewer Inspections • Schneider Trunk Protection at Pioneer	C 51	Funding for Sewer Main Rehab was reduced by $8.7M and reallocated to Trunk Sewer Inspections and the Schneider Trunk Protection at Pioneer projects.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Sanitary	Weather Station Equipment Maintenance	C 51-52	New project with funding of $500k to support the maintenance of weather stations.
Sanitary	• Carson SPS Rehab • Moore SPS Rehab • Oxford SPS Rehab • Manchester SPS Rehab	C 52	Funding of $14.2M has been allocated to the rehabilitation of these pumping stations from the sanitary capital reserve.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Stormwater	Various Projects	C 53-55	The cost and timing of several projects have been adjusted. As more projects have progressed through detailed design, this has provided a better understanding of the required work and required budget. Every reasonable effort is being made to meet the timelines in the $50M DMAF grant agreement.

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Stormwater	• SWM Facility Retrofits Program • SWMF 79 Retrofit (Hydro)	C 54	Funding of $547k reallocated from the SWM Facility Retrofits Program to SWMF 79 Retrofit (Hydro)
Stormwater	SWM Monitoring Program	C 54	Added $876k to the SWM Monitoring Program

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Stormwater	• Sediment Management Program • Victoria Park Lake Sediment Management • Hydraulic Modelling	C 53-55	$3.2M has been removed from the Sediment Management Program, and reallocated to the Victoria Park Lake Sediment Management and the Hydraulic Modelling projects.
Stormwater	Various surveys, studies and guidelines	C 53-55	Added $3.2M for various surveys, studies and guidelines, including updating the SWM Master Plan ($1.45M)

Highlighted Budget Changes > $250,000 Infrastructure Services (p.41-57)

Division	Project	Page	Comment
Water	Lancaster: Bridgeport to Bridge Westmount – Glasgow to Victoria St S	C 56	Added $7.1M in 2028 to replace watermains on these two streets. Both replacements are on Regional roads, and will be done at the same time a Regional roadwork in order to be cost effective and minimize disruption to citizens.
Water	Highway 7 Extension – Secondary Watermain	C 56-57	This growth-related project has been removed from the forecast, as it is no longer considered necessary.

Appendix-D | Reserve and Reserve Funds:

2026 RESERVE FUNDS BUDGET

	('000's)	Stabilization Reserve Funds									
		Tax Stab.	**Investment Stab.**	**Weather Events Stab.**	**Gas Utility (Delivery) Stab.**	**Gas Utility (Supply) Stab.**	**Water Utility Stab.**	**Golf Enterprise Stab.**	**Parking Enterprise Stab.**	**Sanitary Sewer Utility Stab.**	**Storm Water Utility Stab.**
A	**Opening Balance**	24,187	2,774	2,243	6,415	4,279	9,509	(834)	217	12,226	3,543
	Revenues										
	Transfer from Operating	110	-	-	4,093	-	1,527	150	132	567	-
	Transfer from Capital	-	-	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-	-	-	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-	-	-
	Interest Income	897	103	83	237	158	352	(28)	10	452	131
	Other	-	-	-	-	-	-	-	-	-	-
B	**Subtotal Revenues**	**1,007**	**103**	**83**	**4,330**	**158**	**1,879**	**122**	**142**	**1,019**	**131**
	Expenses										
	Transfer to Operating	-	-	-	4,826	245	-	-	-	-	3,576
	Transfer to Capital	-	-	-	-	-	-	-	-	-	-
	Transfer to Reserve Fund	265	-	-	-	-	1,223	-	-	284	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	-	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-	-	-
C	**Subtotal Expenses**	**265**	**-**	**-**	**4,826**	**245**	**1,223**	**-**	**-**	**284**	**3,576**
D	**Net Change (B-C)**	**742**	**103**	**83**	**(496)**	**(87)**	**656**	**122**	**142**	**735**	**(3,445)**
E	**Ending Balance (A+D)**	**24,929**	**2,877**	**2,326**	**5,919**	**4,192**	**10,165**	**(712)**	**359**	**12,961**	**98**
	Reserve Fund Target Level										
	Minimum	8,601	-	1,620	5,395	4,378	6,777	407	819	8,881	3,265
	Maximum	25,802	2,500	3,239	8,092	6,567	10,165	611	1,229	13,322	4,897

2026 RESERVE FUNDS BUDGET

		Corporate Reserve Funds					
	('000's)	**Mediation**	**Learning & Development**	**Arbitration**	**WSIB**	**Sick Leave**	**Insurance**
A	**Opening Balance**	29	541	166	5,400	7,573	2,053
	Revenues						
	Transfer from Operating	-	358	42	3,044	3,503	-
	Transfer from Capital	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	-	-	-	-
	Transfer from Internal Charges	-	-	-	-	-	3,492
	Interest Income	1	14	5	151	215	11
	Other	1	-	-	14	-	73
B	**Subtotal Revenues**	**2**	**372**	**47**	**3,209**	**3,718**	**3,576**
	Expenses						
	Transfer to Operating	-	-	-	-	-	-
	Transfer to Capital	-	-	-	-	-	-
	Transfer to Reserve Fund	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-
	Direct Expenditures	1	436	40	3,006	2,067	3,426
	Other	-	-	-	76	1,257	-
C	**Subtotal Expenses**	**1**	**436**	**40**	**3,082**	**3,324**	**3,426**
D	**Net Change (B-C)**	**1**	**(64)**	**7**	**127**	**394**	**150**
E	**Ending Balance (A+D)**	**30**	**477**	**173**	**5,527**	**7,967**	**2,203**
	Reserve Fund Target Level						
	Minimum	25	290	65	10,338	10,435	2,632
	Maximum	125	435	98	15,506	15,652	3,948

2026 RESERVE FUNDS BUDGET

		Program Specific Reserve Funds									
	('000's)	Activa Group Sportsplex	Energy Retrofit	Public Art	Economic Development	EDIF 2.0	Municipal Accom. Tax	Affordable Housing	Election	Arts and Entertainment	Oktoberfest
A	**Opening Balance**	341	2,163	79	3,319	9,381	430	16	391	308	14
			-					-		-	
	Revenues		-					-		-	
	Transfer from Operating	-	750	-	364	1,664	-	-	149	-	12
	Transfer from Capital	-	-	-	5	-	-	-	-	-	-
	Transfer from Reserve Fund	-	-	5	-	-	-	-	265	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-	-	-
	Interest Income	9	56	2	96	522	12	-	6	9	1
	Other	-	200	-	-	29,753	398	-	1	100	-
B	**Subtotal Revenues**	**9**	**1,006**	**7**	**465**	**31,939**	**410**	**-**	**421**	**109**	**13**
	Expenses										
	Transfer to Operating	-	-	-	-	1,390	100	-	803	100	-
	Transfer to Capital	-	2,000	-	110	11,503	-	-	-	-	-
	Transfer to Reserve Fund	-	-	-	5	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	5	1	10	-	-	-	-	-	-	3
	Other	-	200	-	-	-	311	-	-	-	-
C	**Subtotal Expenses**	**5**	**2,201**	**10**	**115**	**12,893**	**411**	**-**	**803**	**100**	**3**
D	**Net Change (B-C)**	**4**	**(1,195)**	**(3)**	**350**	**19,046**	**(1)**	**-**	**(382)**	**9**	**10**
E	**Ending Balance (A+D)**	**345**	**968**	**76**	**3,669**	**28,427**	**429**	**16**	**9**	**317**	**24**
	Reserve Fund Target Level										
	Minimum	-	-	-	-	-	-	-	-	-	15
	Maximum	500	400	65	10,000	10,000	1,900	2,000	775	1,000	50

2026 RESERVE FUNDS BUDGET

	('000's)	Capital Reserve Funds									
		Tax Cap.	**DC Recovery**	**Facility Infrastructure**	**Auditorium Ticket Sales**	**Land Inventory**	**Business Parks**	**Technology Infrastructure**	**Hydro Investment**	**Equipment**	**Gas Utility Investment**
A	**Opening Balance**	8,199	(31)	90	289	4,156	3,619	2,266	2,430	4,004	2,548
	Revenues										
	Transfer from Operating	-	-	3,186	408	-	-	400	-	4,985	15,847
	Transfer from Capital	-	-	-	-	264	-	-	-	1,429	-
	Transfer from Reserve Fund	-	2,027	-	-	-	-	-	-	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	1,790	-	-	-
	Interest Income	129	(2)	2	10	119	101	37	56	97	70
	Other	-	-	-	-	-	-	28	6,844	328	-
B	**Subtotal Revenues**	**129**	**2,025**	**3,188**	**418**	**383**	**101**	**2,255**	**6,900**	**6,839**	**15,917**
	Expenses										
	Transfer to Operating	-	-	-	80	-	-	-	3,650	20	9,458
	Transfer to Capital	7,204	2,144	3,206	209	-	-	400	4,026	6,387	6,468
	Transfer to Reserve Fund	-	-	-	-	-	-	-	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	-	-	49	-	1,872	-	1	1
	Other	-	-	-	-	-	-	54	-	1,407	-
C	**Subtotal Expenses**	**7,204**	**2,144**	**3,206**	**289**	**49**	**-**	**2,326**	**7,676**	**7,815**	**15,927**
D	**Net Change (B-C)**	**(7,075)**	**(119)**	**(18)**	**129**	**334**	**101**	**(71)**	**(776)**	**(976)**	**(10)**
E	**Ending Balance (A+D)**	**1,124**	**(150)**	**72**	**418**	**4,490**	**3,720**	**2,195**	**1,654**	**3,028**	**2,538**
	Reserve Fund Target Level										
	Minimum	750	-	-	362	-	-	935	2,500	3,010	2,500
	Maximum	5,932	5,000	-	1,808	5,000	5,000	2,805	7,500	9,030	7,500

2026 RESERVE FUNDS BUDGET

		Capital Reserve Funds						Obligatory Reserve Funds			
	('000's)	Gas Utility Cap.	Water Utility Cap.	Golf Enterprise Cap.	Parking Enterprise Cap.	Sanitary Sewer Utility Cap.	Storm Water Utility Cap.	Development Charges	CCBF	Building Enterprise	Recreational Land
A	**Opening Balance**	1,821	15,590	(270)	853	22,771	10,238	(81,794)	3,503	10,754	20,620
	Revenues										
	Transfer from Operating	-	-	250	-	-	-	-	-	-	94
	Transfer from Capital	-	-	-	-	-	-	-	-	-	-
	Transfer from Reserve Fund	-	1,223	-	-	284	-	-	-	-	-
	Transfer from Internal Charges	-	-	-	-	-	-	-	-	-	-
	Interest Income	51	431	(4)	24	544	240	(1,504)	103	355	591
	Other	-	-	-	-	-	1	100,503	8,414	(1)	1,000
B	**Subtotal Revenues**	**51**	**1,654**	**246**	**24**	**828**	**241**	**98,999**	**8,517**	**354**	**1,685**
	Expenses										
	Transfer to Operating	-	-	-	-	-	-	11,880	-	2,325	-
	Transfer to Capital	-	200	-	-	3,350	3,360	30,404	8,034	-	100
	Transfer to Reserve Fund	-	-	-	-	-	-	2,027	-	-	-
	Transfer to Internal Charges	-	-	-	-	-	-	-	-	-	-
	Direct Expenditures	-	-	-	-	-	-	-	-	-	-
	Other	-	-	-	-	-	-	-	-	-	-
C	**Subtotal Expenses**	**-**	**200**	**-**	**-**	**3,350**	**3,360**	**44,311**	**8,034**	**2,325**	**100**
D	**Net Change (B-C)**	**51**	**1,454**	**246**	**24**	**(2,522)**	**(3,119)**	**54,688**	**483**	**(1,971)**	**1,585**
E	**Ending Balance (A+D)**	**1,872**	**17,044**	**(24)**	**877**	**20,249**	**7,119**	**(27,106)**	**3,986**	**8,783**	**22,205**
	Reserve Fund Target Level										
	Minimum	9,420	11,897	274	602	21,897	14,599	-	-	7,997	-
	Maximum	28,260	35,690	821	1,805	65,690	43,796	5,000	4,207	11,996	5,000

Rating Legend

- Reserve fund has a positive balance and is at or above the maximum target
- Reserve fund has a positive balance and is at or above the minimum target but below the maximum target
- Reserve fund has a positive balance but is below the minimum target
- Reserve fund has no balance or a negative balance

(000's)	2025 Budget	2025 Projection	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Stabilization Reserve Funds							
Operating Stabilization Reserve Funds							
Tax Stabilization	18,718	24,187	24,929	25,851	26,686	27,545	28,427
Investment Stabilization	2,767	2,774	2,877	2,970	3,053	3,139	3,227
Weather Events	2,230	2,243	2,326	2,402	2,469	2,538	2,609
Total Operating Stabilization Reserve Funds	23,715	29,204	30,132	31,223	32,208	33,222	34,263
Minimum Operating Stabilization Reserve Funds	9,811	9,811	10,220	10,650	11,102	11,576	12,074
Maximum Operating Stabilization Reserve Funds	30,313	30,313	31,541	32,831	34,186	35,608	37,102
Enterprise Stabilization Reserve Funds							
Gas Utility (Delivery) Stabilization	6,048	6,415	5,919	6,831	7,713	7,323	8,322
Gas Utility (Supply) Stabilization	4,165	4,279	4,192	4,625	4,399	4,516	4,861
Water Utility Stabilization	8,976	9,509	10,165	10,392	9,563	10,416	11,330
Golf Enterprise Stabilization	(1,510)	(834)	(713)	(467)	(139)	277	584

(000's)	2025 Budget	2025 Projection	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Enterprise Stabilization Reserve Funds (cont'd)							
Parking Enterprise Stabilization	(619)	217	359	661	1,448	2,300	3,333
Sanitary Sewer Utility Stabilization	11,249	12,226	12,961	13,597	14,806	16,514	17,009
Storm Water Utility Stabilization	3,370	3,543	98	4,457	5,662	6,088	6,528
Total Enterprise Stabilization Reserve Funds	31,679	35,355	32,981	40,096	43,452	47,434	51,967
Minimum Enterprise Stabilization Reserve Funds	26,028	27,533	29,923	31,780	33,520	35,227	36,407
Maximum Enterprise Stabilization Reserve Funds	39,041	41,299	44,883	47,669	50,281	52,842	54,609
Total Stabilization Reserve Funds	55,394	64,559	63,113	71,319	75,660	80,656	86,230
Minimun Stabilization Reserve Funds	35,839	37,344	40,143	42,430	44,622	46,803	48,481
Maximum Stabilization Reserve Funds	69,354	71,612	76,424	80,500	84,467	88,450	91,711
Corporate Reserve Funds							
Mediation	28	29	30	32	33	34	36
Learning & Development	575	541	477	407	411	422	435
Arbitration	204	166	173	100	106	114	123
WSIB	7,988	5,400	5,527	5,612	5,654	5,651	5,601
Sick Leave	9,134	7,573	7,967	8,394	9,319	10,047	10,861
Insurance	2,267	2,053	2,203	2,311	2,374	2,388	2,347
Total Corporate Reserve Funds	20,196	15,762	16,377	16,856	17,897	18,656	19,403
Minimum Corporate Reserve Funds	23,672	23,672	23,784	24,582	24,672	24,802	24,922
Maximum Corporate Reserve Funds	35,596	35,596	35,763	36,961	37,096	37,291	37,471

(000's)	2025 Budget	2025 Projection	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Program Specific Reserve Funds							
Activa Group Sportsplex	364	341	345	350	355	359	364
Energy Retrofit	756	2,163	968	742	763	784	806
Public Art	69	79	76	74	71	67	64
Economic Development	2,487	3,319	3,669	4,029	4,399	4,732	5,121
EDIF 2.0	4,457	9,381	28,428	29,603	20,527	28,576	33,491
Municipal Accommodation Tax	928	430	429	432	431	432	435
Affordable Housing	38	16	16	17	17	18	18
Election	185	391	7	210	423	646	49
Arts and Entertainment	-	308	317	326	335	344	354
Oktoberfest	23	14	24	34	44	56	67
Total Program Specific Reserve Funds	9,307	16,442	34,279	35,817	27,365	36,014	40,769
Minimum Program Specific Reserve Funds	15	15	15	15	15	15	15
Maximum Program Specific Reserve Funds	25,690	26,690	26,690	26,690	26,690	26,690	26,690

(000's)	2025 Budget	2025 Projection	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Capital Reserve Funds							
Tax Capital	1,067	8,199	1,124	109	112	115	118
DC Recovery	276	(31)	(150)	(214)	(228)	(215)	(172)
Facility Infrastructure	75	90	72	44	41	60	66
Auditorium Ticket Sales	794	289	418	555	699	852	1,014
Land Inventory	2,268	4,156	4,490	4,638	4,717	4,799	4,882
Business Parks	3,336	3,619	3,720	3,825	3,932	4,042	4,155
Technology Infrastructure	4,060	2,266	2,195	2,370	2,738	3,102	3,489
Hydro Investment	2,381	2,430	1,654	1,951	3,542	2,836	4,831
Equipment	1,936	4,004	3,028	3,750	3,376	2,701	2,241
Gas Utility Investment	2,553	2,548	2,538	2,525	2,505	2,488	2,472
Gas Utility Capital	1,369	1,821	1,872	2,644	1,380	912	1,223
Water Utility Capital	9,117	15,590	17,044	16,472	7,630	8,429	9,287
Golf Enterprise Capital	(274)	(270)	(24)	234	(219)	44	(233)

(000's)	2025 Budget	2025 Projection	2026 Budget	2027 Budget	2028 Budget	2029 Budget	2030 Budget
Capital Reserve Funds (cont'd)							
Parking Enterprise Capital	858	853	877	901	927	953	979
Sanitary Sewer Utility Capital	13,036	22,771	20,249	11,900	5,352	8,876	12,485
Storm Water Utility Capital	1,303	10,238	7,117	7,240	4,436	7,392	11,256
Total Capital Reserve Funds	44,155	78,573	66,224	58,944	40,940	47,386	58,093
Minimum Capital Reserve Funds	63,852	64,002	68,745	68,740	71,315	71,285	68,715
Maximum Capital Reserve Funds	210,962	211,412	225,638	225,623	223,348	223,258	225,548
Obligatory Reserve Funds							
Development Charges	8,924	(81,794)	(27,106)	(33,061)	(42,069)	(56,328)	(54,861)
Canada Community Building Fund	3,175	3,503	3,986	1,238	1,900	2,184	4,808
Building Enterprise	9,797	10,754	8,783	7,780	8,699	11,788	15,590
Recreational Land	17,793	20,620	22,205	23,835	25,510	27,232	29,002
Total Obligatory Reserve Funds	39,689	(46,917)	7,868	(208)	(5,960)	(15,124)	(5,461)
Minimum Obligatory Reserve Funds	7,582	7,234	7,997	8,076	8,261	8,509	8,594
Maximum Obligatory Reserve Funds	25,604	25,082	26,202	26,489	26,767	27,139	27,266
Total Reserve Funds	168,741	128,419	187,861	182,728	155,902	167,588	199,034
Minimum Total Reserve Funds	130,960	132,267	140,684	143,843	148,885	151,415	150,727
Maximum Total Reserve Funds	367,205	370,391	390,718	396,262	398,367	402,827	408,685

Appendix-E | User Fee Schedule:

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1	**DEVELOPMENT SERVICES**										
2	***FARMERS' MARKET***										
3	Refrigeration, inside only, based on 1 foot of cooler (per stand/per week)*	$ 14.33	$ 16.19	Y	04/01/2025	$ 14.90	$ 1.94	$ 16.84	3.97%	04/01/2026	
4	Dry Table Vendor, inside only, based on 8ft table (per stand/per year)*	$ 11.56	$ 13.06	Y	04/01/2025	$ 12.03	$ 1.56	$ 13.59	4.03%	04/01/2026	
5	Covered Area (per stand/per week)*	$ 64.07	$ 72.40	Y	04/01/2025	$ 66.63	$ 8.66	$ 75.29	3.99%	04/01/2026	
6	Craft Stalls (per Saturday)	$ 54.27	$ 61.33	Y	01/01/2025	$ 56.44	$ 7.34	$ 63.78	3.99%	01/01/2026	
7	**MARKETPLACE KITCHEN**										
8	Package 1 - Rental space only (per hour)	$ 57.50	$ 64.98	Y	01/01/2025	$ 59.80	$ 7.77	$ 67.57	4.01%	01/01/2026	
9	Package 2 - Rental space, kitchen facilities/equipment (per hour)	$ 76.69	$ 86.66	Y	01/01/2025	$ 79.76	$ 10.37	$ 90.13	4.00%	01/01/2026	
10	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	$ 108.64	$ 122.76	Y	01/01/2025	$ 112.99	$ 14.69	$ 127.68	4.00%	01/01/2026	
11	**MARKET PIAZZA**										
12	Package 1 - Rental space only (per hour)	$ 171.97	$ 194.33	Y	01/01/2025	$ 178.85	$ 23.25	$ 202.10	4.00%	01/01/2026	
13	Package 2 - Rental space, kitchen facilities/equipment (per hour)	$ 189.17	$ 213.76	Y	01/01/2025	$ 196.74	$ 25.58	$ 222.32	4.00%	01/01/2026	
14	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	$ 217.83	$ 246.15	Y	01/01/2025	$ 226.55	$ 29.45	$ 256.00	4.00%	01/01/2026	
15	**EBY STREET COVERED AREA**										
16	Package 1 - Rental space only (per hour)	$ 114.65	$ 129.55	Y	01/01/2025	$ 119.24	$ 15.50	$ 134.74	4.00%	01/01/2026	
17	Package 2 - Rental space, kitchen facilities/equipment (per hour)	$ 131.85	$ 148.99	Y	01/01/2025	$ 137.12	$ 17.83	$ 154.95	4.00%	01/01/2026	
18	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	$ 160.51	$ 181.38	Y	01/01/2025	$ 166.93	$ 21.70	$ 188.63	4.00%	01/01/2026	
19	**UPPER FLOOR EVENT SPACE**										
20	Package 1 - Rental space only (per hour)	$ 171.97	$ 194.33	Y	01/01/2025	$ 178.85	$ 23.25	$ 202.10	4.00%	01/01/2026	
21	Package 2 - Rental space, kitchen facilities/equipment (per hour)	$ 189.17	$ 213.76	Y	01/01/2025	$ 196.74	$ 25.58	$ 222.32	4.00%	01/01/2026	
22	Package 3 - Rental space, kitchen facilities/equipment, china, flatware, linens, tables and chairs (per hour)	$ 217.83	$ 246.15	Y	01/01/2025	$ 226.55	$ 29.45	$ 256.00	4.00%	01/01/2026	
23	Licensed Event Fee	$ 170.19	$ 192.31	Y	01/01/2025	$ 176.99	$ 23.01	$ 200.00	4.00%	01/01/2026	
24	SOCAN										
25	Insurance Licensed Event										
26	Insurance Non-licensed Event										
27	Kitchen - Cooking Classes	$ 53.82	$ 60.82	Y	01/01/2025	$ 55.97	$ 7.28	$ 63.25	4.00%	01/01/2026	
28	Facility Attendant (per hour)	$ 28.84	$ 32.59	Y	01/01/2025	$ 29.99	$ 3.90	$ 33.89	3.99%	01/01/2026	
29	*"MyPick" verified farmers will be offered a 25% discount										
30	***SPECIAL EVENTS***										
31	**CITY HALL ROTUNDA AND KITCHENS**										
32	Level 1 - up to 100 in attendance + extra fees	$ 420.16	$ 474.78	Y	01/01/2025	$ 436.97	$ 56.81	$ 493.78	4.00%	01/01/2026	
33	Level 2 - up to 200 in attendance + extra fees	$ 535.47	$ 605.08	Y	01/01/2025	$ 556.89	$ 72.40	$ 629.29	4.00%	01/01/2026	
34	Level 3 - up to 300 in attendance + extra fees	$ 633.54	$ 715.90	Y	01/01/2025	$ 658.88	$ 85.65	$ 744.53	4.00%	01/01/2026	
35	Level 4 - 301 or more in attendance + extra fees	$ 746.23	$ 843.24	Y	01/01/2025	$ 776.08	$ 100.89	$ 876.97	4.00%	01/01/2026	
36	**CIVIC SQUARE**										
37	Level 1 - up to 100 in attendance + extra fees	$ 214.06	$ 241.89	Y	01/01/2025	$ 222.62	$ 28.94	$ 251.56	4.00%	01/01/2026	
38	Level 2 - up to 200 in attendance + extra fees	$ 320.77	$ 362.47	Y	01/01/2025	$ 333.60	$ 43.37	$ 376.97	4.00%	01/01/2026	
39	Level 3 - up to 300 in attendance + extra fees	$ 424.83	$ 480.06	Y	01/01/2025	$ 441.82	$ 57.44	$ 499.26	4.00%	01/01/2026	
40	Level 4 - 301 or more in attendance + extra fees	$ 536.83	$ 606.62	Y	01/01/2025	$ 558.30	$ 72.58	$ 630.88	4.00%	01/01/2026	
41	**CITY HALL MEETING ROOMS**										
42	Conestoga Room - first 3 hours + staffing	$ 90.78	$ 102.58	Y	01/01/2025	$ 94.41	$ 12.27	$ 106.68	4.00%	01/01/2026	
43	Conestoga Room - each additional hour + staffing	$ 24.54	$ 27.73	Y	01/01/2025	$ 25.52	$ 3.32	$ 28.84	3.98%	01/01/2026	
44	Heritage Room - first 3 hours + staffing	$ 80.87	$ 91.38	Y	01/01/2025	$ 84.10	$ 10.93	$ 95.03	4.00%	01/01/2026	
45	Heritage Room - each additional hour + staffing	$ 24.54	$ 27.73	Y	01/01/2025	$ 25.52	$ 3.32	$ 28.84	3.98%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
46	Council Chambers - first 3 hours	$ 251.86	$ 284.60	Y	01/01/2025	$ 261.93	$ 34.05	$ 295.98	4.00%	01/01/2026	
47	Council Chambers - each additional hour	$ 60.28	$ 68.12	Y	01/01/2025	$ 62.69	$ 8.15	$ 70.84	3.99%	01/01/2026	
48	Council Chambers - first 3 hours & AV Equip + staffing	$ 356.57	$ 402.92	Y	01/01/2025	$ 370.83	$ 48.21	$ 419.04	4.00%	01/01/2026	
49	Council Chambers - each additional hour and AV + staffing	$ 100.11	$ 113.12	Y	01/01/2025	$ 104.11	$ 13.53	$ 117.64	4.00%	01/01/2026	
50	Schmalz Room - first 3 hours + staffing	$ 80.15	$ 90.57	Y	01/01/2025	$ 83.36	$ 10.84	$ 94.20	4.00%	01/01/2026	
51	Schmalz Room - each additional hour + staffing	$ 27.16	$ 30.69	Y	01/01/2025	$ 28.25	$ 3.67	$ 31.92	4.01%	01/01/2026	
52	Learning Room - first 3 hours + staffing	$ 80.87	$ 91.38	Y	01/01/2025	$ 84.10	$ 10.93	$ 95.03	4.00%	01/01/2026	
53	Learning Room - each additional hour + staffing	$ 27.16	$ 30.69	Y	01/01/2025	$ 28.25	$ 3.67	$ 31.92	4.01%	01/01/2026	
54	**EXTRA FEES**										
55	BFI Garbage Disposal Unit	At cost TBD	At cost TBD	Y	01/01/2025	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2026	
56	Additional Security per hour	At cost TBD	At cost TBD	Y	01/01/2025	At cost TBD	At cost TBD	At cost TBD	0.00%	01/01/2026	
57	Display booth only	$ 35.10	$ 39.66	Y	01/01/2025	$ 36.50	$ 4.75	$ 41.25	3.99%	01/01/2026	
58	Display cabinet removal of goods	$ 18.54	$ 20.95	Y	01/01/2025	$ 19.28	$ 2.51	$ 21.79	3.99%	01/01/2026	
59	Rotunda Light Adjustments	$ 160.38	$ 181.23	Y	01/01/2025	$ 166.80	$ 21.68	$ 188.48	4.00%	01/01/2026	
60	Rental Attendant	$ 27.80	$ 31.41	Y	01/01/2025	$ 28.91	$ 3.76	$ 32.67	3.99%	01/01/2026	
61	Extra day setup	$ 212.09	$ 239.66	Y	01/01/2025	$ 220.57	$ 28.67	$ 249.24	4.00%	01/01/2026	
62	Tent 10X10	$ 151.60	$ 171.31	Y	01/01/2025	$ 157.66	$ 20.50	$ 178.16	4.00%	01/01/2026	
63	Tent 10X20	$ 256.52	$ 289.87	Y	01/01/2025	$ 266.78	$ 34.68	$ 301.46	4.00%	01/01/2026	
64	Tent lights - clamp	$ 5.83	$ 6.59	Y	01/01/2025	$ 6.06	$ 0.79	$ 6.85	3.95%	01/01/2026	
65	Chairs - padded folding	$ 2.91	$ 3.29	Y	01/01/2025	$ 3.03	$ 0.39	$ 3.42	4.12%	01/01/2026	
66	Table - 6ft rectangular	$ 8.17	$ 9.23	Y	01/01/2025	$ 8.50	$ 1.11	$ 9.61	4.04%	01/01/2026	
67	Table - bistro	$ 10.79	$ 12.19	Y	01/01/2025	$ 11.22	$ 1.46	$ 12.68	3.99%	01/01/2026	
68	Table - 5ft round	$ 9.90	$ 11.19	Y	01/01/2025	$ 10.30	$ 1.34	$ 11.64	4.04%	01/01/2026	
69	Projector	$ 291.50	$ 329.40	Y	01/01/2025	$ 303.16	$ 39.41	$ 342.57	4.00%	01/01/2026	
70	Screen	$ 46.63	$ 52.69	Y	01/01/2025	$ 48.50	$ 6.31	$ 54.81	4.01%	01/01/2026	
71	Sound system - small	$ 139.92	$ 158.11	Y	01/01/2025	$ 145.52	$ 18.92	$ 164.44	4.00%	01/01/2026	
72	Sound system - large	$ 174.90	$ 197.64	Y	01/01/2025	$ 181.90	$ 23.65	$ 205.55	4.00%	01/01/2026	
73	Stanchions	$ 14.00	$ 15.82	Y	01/01/2025	$ 14.56	$ 1.89	$ 16.45	4.00%	01/01/2026	
74	Extension cords	$ 5.83	$ 6.59	Y	01/01/2025	$ 6.06	$ 0.79	$ 6.85	3.95%	01/01/2026	
75	Cable mats	$ 8.17	$ 9.23	Y	01/01/2025	$ 8.50	$ 1.11	$ 9.61	4.04%	01/01/2026	
76	Barricades	$ 8.17	$ 9.23	Y	01/01/2025	$ 8.50	$ 1.11	$ 9.61	4.04%	01/01/2026	
77	Podium	$ 23.31	$ 26.34	Y	01/01/2025	$ 24.24	$ 3.15	$ 27.39	3.99%	01/01/2026	
78	Van - plus staffing	0.46 per km, $57.72 flat fee	0.52 per km, $65.23 flat fee	Y	01/01/2025	0.48 per km, $60.03 flat fee	0.06 per km, $7.80 flat fee	0.52 per km, $65.23 flat fee	4.00%	01/01/2026	
79	Trailer (per day, when used with Special Events van and staff)	$ 58.31	$ 65.89	Y	01/01/2025	$ 60.64	$ 7.88	$ 68.52	4.00%	01/01/2026	
80	A-frames	$ 11.67	$ 13.19	Y	01/01/2025	$ 12.14	$ 1.58	$ 13.72	4.04%	01/01/2026	
81	Electrical panels	$ 29.13	$ 32.92	Y	01/01/2025	$ 30.30	$ 3.94	$ 34.24	4.01%	01/01/2026	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
82	**VICTORIA PARK PAVILION**										
83	VPP Hourly (Nonprofit/Community)	$ 85.29	$ 96.38	Y	01/01/2025	$ 88.70	$ 11.53	$ 100.23	3.99%	01/01/2026	New naming convention. 3-hour minimum Mon-Wed; 6-hour minimum Thurs-Sun
84	VPP Daily (Nonprofit/Community)	NEW		y	NEW	$ 1,330.50	$ 172.97	$ 1,503.47	NEW	01/01/2026	New fee for clarity. Does not include staff charges.
85	VPP Hourly (Private/Corporate)	NEW		y	NEW	$ 177.40	$ 23.06	$ 200.46	NEW	01/01/2026	New fee for clarity. 3-hour minimum Mon-Wed; 6-hour minimum Thurs-Sun
86	VPP Daily (Private/Corporate)	NEW		y	NEW	$ 2,661.00	$ 345.93	$ 3,006.93	NEW	01/01/2026	New fee for clarity. Does not include staff charges.
87	VPP Facility Fee (Hourly)	NEW		y	NEW	$ 7.96	$ 1.03	$ 8.99	NEW	01/01/2026	New fee for clarity capital expenditures.
88	VPP Facility Fee (Daily)	NEW		y	NEW	$ 119.40	$ 15.52	$ 134.92	NEW	01/01/2026	New fee for clarity capital expenditures.
89	VPP licensed event fee	$ 316.09	$ 357.18	Y	01/01/2025	$ 328.73	$ 42.73	$ 371.46	4.00%	01/01/2026	
90	Facility Attendant (per attendant, per hour)	$ 36.55	$ 41.30	Y	01/01/2025	$ 26.83	$ 3.49	$ 30.32	-26.60%	01/01/2026	Fringe benefit added. 2 staff minimum requirement for VPP rentals.
91	Post Event Cleaning	NEW		y	NEW	$ 154.00	$ 20.02	$ 174.02	NEW	01/01/2026	Flat rate post event cleaning through SQM
92	Insurance VPP - licensed										Per Insurance Rate Schedule.
93	Insurance VPP - Non licensed										Per Insurance Rate Schedule.
94	SOCAN Charges - VPP with dancing										Per SOCAN rate schedule.
95	SOCAN Charges - VPP without dancing										Per SOCAN rate schedule.
96	Water Distribution	$ 260.00	$ 293.80	Y	01/01/2025	$ 270.40	$ 35.15	$ 305.55	4.00%	01/01/2026	
97	**GAUKEL BLOCK**										
98	Street Electrical	$ 182.00	$ 205.66	Y	01/01/2025	$ 189.28	$ 24.61	$ 213.89	4.00%	01/01/2026	
99	Lot and Stage Electrical	$ 130.00	$ 146.90	Y	01/01/2025	$ 135.20	$ 17.58	$ 152.78	4.00%	01/01/2026	
100	Daily Rental	NEW		Y	NEW	$ 260.00	$ 33.80	$ 293.80	NEW	01/01/2026	Fee for businesses or organizations for renting Gaukel Block for a single day.
101	2-Day Rental	NEW		Y	NEW	$ 364.00	$ 47.32	$ 411.32	NEW	01/01/2026	Two consecutive days of use for the same purpose as above, at a slightly reduced rate per day.
102	Extended Booking (Per Staff)	NEW		Y	NEW	$ 156.00	$ 20.28	$ 176.28	NEW	01/01/2026	Applies when staff support is required (e.g., event staffing, setup, or supervision). Charged per staff involved.
103	**SQUARE PEG**										
104	Square Peg Daily Rental	NEW		Y	NEW	$ 18.26	$ 2.37	$ 20.63	NEW	01/01/2026	Breakdown cost for reference only. Square Peg is typically offered as a full-month activation. A 2-week activation may be considered under special circumstances (i.e. Oktoberfest, last-minute filling, very low commitment). Single-day rentals are not standard and not publicly offered.
105	Square Peg Monthly Rental	NEW		Y	NEW	$ 546.00	$ 70.98	$ 616.98	NEW	01/01/2026	Fee for renting the Square Peg pop-up space for a full calendar month.
106	Square Peg Damage	NEW		Y	NEW	At cost TBD		At cost TBD	NEW	01/01/2026	Charged to cover any damages incurred during the rental period. TBD after inspection.
107	**44 GAUKEL CREATIVE ARTS HUB**										
108	Tenancy Rate per square ft (Below Market Rate)	NEW		y	NEW	$ 25.50	$ 3.32	$ 28.82	NEW	01/01/2026	Per DSD-2024-065. Using the 2025 BMR rate on pg. 4.
109	**FILM OFFICE (ARTS & CREATIVE INDUSTRIES)**										
110	Film permit	NEW		y	NEW	$ 44.25	$ 5.75	$ 50.00	NEW	01/01/2026	Comparable with other municipalities. Nominal admin fee.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
111	***ENGINEERING***										
112	Municipal Consent Plan Review	$ 737.91	$ 737.91	N	01/01/2025	$ 767.43	$ -	$ 767.43	4.00%	01/01/2026	
113	Lawyers' Requests re: availability of services, unregistered easements, outstanding frontage charges and contemplated local improvements	$ 142.86	$ 161.43	Y	01/01/2025	$ 148.57	$ 19.31	$ 167.88	4.00%	01/01/2026	
114	Engineering admin fee for review of engineering drawings for subdivisions	4.5% construction costs	4.5% construction costs	N	01/01/2025	4.5% construction costs	$ -	4.5% construction costs	0.00%	01/01/2026	
115	Fourth and subsequent subdivision/site plan review	$ 6,602.95	$ 6,602.95	N	01/01/2025	$ 6,867.07	$ -	$ 6,867.07	4.00%	01/01/2026	
116	Third and subsequent CCTV review	$ 3,374.59	$ 3,374.59	N	01/01/2025	$ 3,509.58	$ -	$ 3,509.58	4.00%		
117	Change of Ownership for Stormwater Management Pond	$ 132.73	$ 132.73	N	01/01/2025	$ 138.04	$ -	$ 138.04	4.00%	01/01/2026	
118	Development Manual	$ 317.52	$ 358.80	Y	01/01/2025	$ 330.22	$ 42.93	$ 373.15	4.00%	01/01/2026	
119	Development Charge Policy	$ 96.64	$ 109.20	Y	01/01/2025	$ 100.50	$ 13.07	$ 113.57	4.00%	01/01/2026	
120	Application - DC Credit for Service Agreement	$ 6,244.12	$ 7,055.86	Y	01/01/2025	$ 6,493.88	$ 844.20	$ 7,338.08	4.00%	01/01/2026	
121	**Site Alteration**										
122	Permit	$ 333.00	$ 333.00	N	01/01/2025	$ 346.00	$ -	$ 346.00	3.90%	01/01/2026	
123	Permit with Revisions	$ 206.00	$ 206.00	N	01/01/2025	$ 214.00	$ -	$ 214.00	3.88%	01/01/2026	
124	Permit Renewal	$ 135.00	$ 135.00	N	01/01/2025	$ 140.00	$ -	$ 140.00	3.70%	01/01/2026	
125	**Engineering Prints**										
126	Per D size sheet of paper	$ 8.16	$ 9.22	Y	01/01/2025	$ 8.48	$ 1.10	$ 9.58	3.98%	01/01/2026	
127	**Damage Deposits**										
128	Price per meter of frontage	$ 148.01	$ 148.01	N	01/01/2025	$ 153.93	$ -	$ 153.93	4.00%	01/01/2026	
129	Damage deposit inspection	$53 per metre of frontage, to max of $508	$53 per metre of frontage, to max of $508	N	01/01/2025	$55 per metre of frontage, to max of $528	$ -	$55 per metre of frontage, to max of $528	3.90%	01/01/2026	Rounded to the nearest dollar.
130	Engineering and Environmental Assessment Documents	$ 243.89	$ 275.60	Y	01/01/2025	$ 253.65	$ 32.97	$ 286.62	4.00%	01/01/2026	
131	**MISCELLANEOUS FEES:**										
132	Storm Water Management Fee (per hectare)	$ 118,855.15	$ 118,855.15	N	01/01/2025	$ 123,609.36	$ -	$ 123,609.36	4.00%	01/01/2026	
133	Water connection through reconstruction project (new or upgraded)	$ 1,761.20	$ 1,761.20	N	01/01/2025	$ 1,831.65	$ -	$ 1,831.65	4.00%	01/01/2026	
134	Sanitary connection through reconstruction project (new or upgraded)	$ 1,761.20	$ 1,761.20	N	01/01/2025	$ 1,831.65	$ -	$ 1,831.65	4.00%	01/01/2026	
135	Storm/Sump Pump connection through reconstruction project	$ 624.00	$ 624.00	N	01/01/2025	$ 649.00	$ -	$ 649.00	4.01%	01/01/2026	
136	Refund for Storm/Sump Pump connection through reconstruction project	$ 494.00	$ 494.00	N	01/01/2025	$ 514.00	$ -	$ 514.00	4.05%	01/01/2026	
137	Site Servicing Permit Review	$ 634.00	$ 634.00	N	01/01/2025	$ 659.00	$ -	$ 659.00	3.94%	01/01/2026	
138	On Site Plumbing Applications (On-site servicing, DND)	$ 634.00	$ 634.00	N	01/01/2025	$ 659.00	$ -	$ 659.00	3.94%	01/01/2026	
139	Driveway Ramp Widening Permit	$ 390.00	$ 390.00	N	01/01/2025	$ 400.00	$ -	$ 400.00	2.56%	01/01/2026	Rounding.
140	Driveway Ramp Widening Permit - Inspection Refund	$ 239.00	$ 239.00	N	01/01/2025	$ 249.00	$ -	$ 249.00	4.18%	01/01/2026	
141	Driveway Ramp Widening through Site Plan(Deemed Not Development)	$ 762.00	$ 762.00	N	01/01/2025	$ 792.00	$ -	$ 792.00	3.94%	01/01/2026	
142	Driveway Ramp Widening through Site Plan(Deemed Not Development)-Inspection Refund	$ 365.00	$ 365.00	N	01/01/2025	$ 380.00	$ -	$ 380.00	4.11%	01/01/2026	
143	Asphalt Driveway Apron (per m2) 40mm-HL3 and 60mm-HL4	$ 177.84	$ 177.84	N	01/01/2025	$ 184.95	$ -	$ 184.95	4.00%	01/01/2026	
144	Sewer Surcharge Review	$ 1,124.41	$ 1,124.41	N	01/01/2025	$ 1,169.39	$ -	$ 1,169.39	4.00%	01/01/2026	
145	Sewer Capacity Analysis Request	$ 654.00	$ 654.00	N	01/01/2025	$ 680.16	$ -	$ 680.16	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
146	**APPLICATION FEES:**										
147	**Administration Fee (Applies to all application fees)**	11% of application fee amount	11% of application fee amount	N	01/01/2025	11% of application fee amount	$ -	11% of application fee amount	0.00%	01/01/2026	
148	**Sewer Service Fees:**										Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
149	**2 Lane Rd -Fully Serviced (66' ROW)**										
150	Sanitary - 0-3m depth	$ 13,831.44	$ 13,831.44	N	01/01/2025	$ 14,384.70	$ -	$ 14,384.70	4.00%	01/01/2026	
151	Sanitary - 3-5m depth	$ 22,631.70	$ 22,631.70	N	01/01/2025	$ 23,536.97	$ -	$ 23,536.97	4.00%	01/01/2026	
152	Storm - near side MH or CB	$ 8,169.21	$ 8,169.21	N	01/01/2025	$ 8,495.98	$ -	$ 8,495.98	4.00%	01/01/2026	
153	Storm - Far side	$ 16,275.32	$ 16,275.32	N	01/01/2025	$ 16,926.33	$ -	$ 16,926.33	4.00%	01/01/2026	
154	**2 Lane Rd- No curb, gutter or sidewalk**										
155	Sanitary - 0-3m depth	$ 12,058.77	$ 12,058.77	N	01/01/2025	$ 12,541.12	$ -	$ 12,541.12	4.00%	01/01/2026	
156	Sanitary - 3-5m depth	$ 19,275.67	$ 19,275.67	N	01/01/2025	$ 20,046.70	$ -	$ 20,046.70	4.00%	01/01/2026	
157	Storm - near side MH or CB	$ 6,327.70	$ 6,327.70	N	01/01/2025	$ 6,580.81	$ -	$ 6,580.81	4.00%	01/01/2026	
158	Storm - Far side	$ 14,428.07	$ 14,428.07	N	01/01/2025	$ 15,005.19	$ -	$ 15,005.19	4.00%	01/01/2026	
159	**4 Lane Rd - Fully Serviced (86'ROW)**										
160	Sanitary - 0-3m depth	$ 16,602.32	$ 16,602.32	N	01/01/2025	$ 17,266.41	$ -	$ 17,266.41	4.00%	01/01/2026	
161	Sanitary - 3-5m depth	$ 27,238.36	$ 27,238.36	N	01/01/2025	$ 28,327.89	$ -	$ 28,327.89	4.00%	01/01/2026	
162	Storm - near side MH or CB	$ 8,169.21	$ 8,169.21	N	01/01/2025	$ 8,495.98	$ -	$ 8,495.98	4.00%	01/01/2026	
163	Storm - Far side	$ 17,468.58	$ 17,468.58	N	01/01/2025	$ 18,167.32	$ -	$ 18,167.32	4.00%	01/01/2026	
164	**4 Lane Rd - No curb, gutter or sidewalk**										
165	Sanitary - 0-3m depth	$ 14,818.17	$ 14,818.17	N	01/01/2025	$ 15,410.90	$ -	$ 15,410.90	4.00%	01/01/2026	
166	Sanitary - 3-5m depth	$ 23,830.69	$ 23,830.69	N	01/01/2025	$ 24,783.92	$ -	$ 24,783.92	4.00%	01/01/2026	
167	Storm - near side MH or CB	$ 6,327.70	$ 6,327.70	N	01/01/2025	$ 6,580.81	$ -	$ 6,580.81	4.00%	01/01/2026	
168	Storm - Far side	$ 19,832.14	$ 19,832.14	N	01/01/2025	$ 20,625.43	$ -	$ 20,625.43	4.00%	01/01/2026	
169	**Add structure**										
170	Sanitary	$ 3,958.40	$ 3,958.40	N	01/01/2025	$ 4,116.73	$ -	$ 4,116.73	4.00%	01/01/2026	
171	Storm	$ 3,958.40	$ 3,958.40	N	01/01/2025	$ 4,116.73	$ -	$ 4,116.73	4.00%	01/01/2026	
172	Catchbasin	$ 2,380.77	$ 2,380.77	N	01/01/2025	$ 2,476.01	$ -	$ 2,476.01	4.00%	01/01/2026	
173	**Concrete Work**										
174	Sidewalk - 200mm thick/m2	$ 131.95	$ 131.95	N	01/01/2025	$ 137.22	$ -	$ 137.22	4.00%	01/01/2026	
175	Sidewalk or concrete boulevard - 125mm thick/m2	$ 120.47	$ 120.47	N	01/01/2025	$ 125.29	$ -	$ 125.29	4.00%	01/01/2026	
176	Curb and Gutter/m hand placed	$ 114.74	$ 114.74	N	01/01/2025	$ 119.33	$ -	$ 119.33	4.00%	01/01/2026	
177	Concrete Driveway Apron - 200mm thick/m2	$ 131.95	$ 131.95	N	01/01/2025	$ 137.22	$ -	$ 137.22	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
178	**Water Service Fees:**										Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
179	**25mm (1") Road:**										
180	2 lanes	$ 10,222.99	$ 10,222.99	N	01/01/2025	$ 10,631.91	$ -	$ 10,631.91	4.00%	01/01/2026	
181	4 lanes	$ 13,171.71	$ 13,171.71	N	01/01/2025	$ 13,698.58	$ -	$ 13,698.58	4.00%	01/01/2026	
182	with sewer	$ 2,638.93	$ 2,638.93	N	01/01/2025	$ 2,744.49	$ -	$ 2,744.49	4.00%	01/01/2026	
183	boulevard - no pavement	$ 6,712.06	$ 6,712.06	N	01/01/2025	$ 6,980.55	$ -	$ 6,980.55	4.00%	01/01/2026	
184	**40mm (1-1/2'") Road:**										
185	2 lanes	$ 10,676.20	$ 10,676.20	N	01/01/2025	$ 11,103.24	$ -	$ 11,103.24	4.00%	01/01/2026	
186	4 lanes	$ 13,206.13	$ 13,206.13	N	01/01/2025	$ 13,734.37	$ -	$ 13,734.37	4.00%	01/01/2026	
187	with sewer	$ 2,828.25	$ 2,828.25	N	01/01/2025	$ 2,941.38	$ -	$ 2,941.38	4.00%	01/01/2026	
188	boulevard - no pavement	$ 7,205.43	$ 7,205.43	N	01/01/2025	$ 7,493.65	$ -	$ 7,493.65	4.00%	01/01/2026	
189	**50mm (2") Road:**										
190	2 lanes	$ 11,186.77	$ 11,186.77	N	01/01/2025	$ 11,634.24	$ -	$ 11,634.24	4.00%	01/01/2026	
191	4 lanes	$ 13,774.07	$ 13,774.07	N	01/01/2025	$ 14,325.04	$ -	$ 14,325.04	4.00%	01/01/2026	
192	with sewer	$ 3,143.77	$ 3,143.77	N	01/01/2025	$ 3,269.52	$ -	$ 3,269.52	4.00%	01/01/2026	
193	boulevard - no pavement	$ 8,134.79	$ 8,134.79	N	01/01/2025	$ 8,460.18	$ -	$ 8,460.18	4.00%	01/01/2026	
194	**100mm (4") Road:**										
195	2 lanes	$ 17,336.63	$ 17,336.63	N	01/01/2025	$ 18,030.09	$ -	$ 18,030.09	4.00%	01/01/2026	
196	4 lanes	$ 20,073.09	$ 20,073.09	N	01/01/2025	$ 20,876.01	$ -	$ 20,876.01	4.00%	01/01/2026	
197	with sewer	$ 3,143.77	$ 3,143.77	N	01/01/2025	$ 3,269.52	$ -	$ 3,269.52	4.00%	01/01/2026	
198	boulevard - no pavement	$ 10,096.78	$ 10,096.78	N	01/01/2025	$ 10,500.65	$ -	$ 10,500.65	4.00%	01/01/2026	
199	**150mm (6") Road:**										
200	2 lanes	$ 18,868.36	$ 18,868.36	N	01/01/2025	$ 19,623.09	$ -	$ 19,623.09	4.00%	01/01/2026	
201	4 lanes	$ 21,604.81	$ 21,604.81	N	01/01/2025	$ 22,469.01	$ -	$ 22,469.01	4.00%	01/01/2026	
202	with sewer	$ 7,211.17	$ 7,211.17	N	01/01/2025	$ 7,499.61	$ -	$ 7,499.61	4.00%	01/01/2026	
203	boulevard - no pavement	$ 12,167.77	$ 12,167.77	N	01/01/2025	$ 12,654.48	$ -	$ 12,654.48	4.00%	01/01/2026	
204	**200mm (8") Road:**										
205	2 lanes	$ 21,805.60	$ 21,805.60	N	01/01/2025	$ 22,677.83	$ -	$ 22,677.83	4.00%	01/01/2026	
206	4 lanes	$ 22,539.91	$ 22,539.91	N	01/01/2025	$ 23,441.51	$ -	$ 23,441.51	4.00%	01/01/2026	
207	with sewer	$ 8,737.16	$ 8,737.16	N	01/01/2025	$ 9,086.64	$ -	$ 9,086.64	4.00%	01/01/2026	
208	boulevard - no pavement	$ 13,206.13	$ 13,206.13	N	01/01/2025	$ 13,734.37	$ -	$ 13,734.37	4.00%	01/01/2026	
209	**300mm (12") Road:**										
210	2 lanes	$ 22,901.33	$ 22,901.33	N	01/01/2025	$ 23,817.38	$ -	$ 23,817.38	4.00%	01/01/2026	
211	4 lanes	$ 24,106.06	$ 24,106.06	N	01/01/2025	$ 25,070.30	$ -	$ 25,070.30	4.00%	01/01/2026	
212	with sewer	$ 9,941.89	$ 9,941.89	N	01/01/2025	$ 10,339.56	$ -	$ 10,339.56	4.00%	01/01/2026	
213	boulevard - no pavement	$ 14,410.86	$ 14,410.86	N	01/01/2025	$ 14,987.29	$ -	$ 14,987.29	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
214	**Fire Hydrants:**										Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
215	Removal of hydrant (no new hydrant required)	$ 3,074.93	$ 3,074.93	N	01/01/2025	$ 3,197.93	$ -	$ 3,197.93	4.00%	01/01/2026	
216	Installation of new hydrant by Kitchener Utilities	$ 11,817.82	$ 11,817.82	N	01/01/2025	$ 12,290.53	$ -	$ 12,290.53	4.00%	01/01/2026	
217	Installation of new hydrant by private contractor	$ 11,817.82	$ 11,817.82	N	01/01/2025	$ 12,290.53	$ -	$ 12,290.53	4.00%	01/01/2026	
218	Hydrant relocation <3m (no restoration and re-use hydrant)	$ 6,390.80	$ 6,390.80	N	01/01/2025	$ 6,646.43	$ -	$ 6,646.43	4.00%	01/01/2026	
219	Hydrant relocation >3m and/or restoration required (re-use hydrant)	$ 12,288.24	$ 12,288.24	N	01/01/2025	$ 12,779.77	$ -	$ 12,779.77	4.00%	01/01/2026	
220	Hydrant relocation >3m and/or restoration required (new hydrant)	$ 14,835.38	$ 14,835.38	N	01/01/2025	$ 15,428.80	$ -	$ 15,428.80	4.00%	01/01/2026	
221	**LRT:**										Fee will either be used to complete the work, or 60% will be held as a guarantee. Once satisfactory work is completed, 11% of the fee will be retained to cover administrative costs with the balance refunded to the applicant.
222	**Sanitary or Storm connection along LRT route**										
223	0-200 mm (same location, upsize one pipe size)	$ 9,408.36	$ 9,408.36	N	01/01/2025	$ 9,784.70	$ -	$ 9,784.70	4.00%	01/01/2026	
224	0-300 mm (different location, upsize more than one pipe size)	$ 25,081.32	$ 25,081.32	N	01/01/2025	$ 26,084.57	$ -	$ 26,084.57	4.00%	01/01/2026	
225	300 mm and over (different location, upsize more than one pipe size)	$ 31,351.65	$ 31,351.65	N	01/01/2025	$ 32,605.71	$ -	$ 32,605.71	4.00%	01/01/2026	
226	**Water connection along LRT route**										
227	25mm-50mm	$ 12,546.40	$ 12,546.40	N	01/01/2025	$ 13,048.25	$ -	$ 13,048.25	4.00%	01/01/2026	
228	100mm-200mm	$ 25,081.32	$ 25,081.32	N	01/01/2025	$ 26,084.57	$ -	$ 26,084.57	4.00%	01/01/2026	
229	**MISCELLANEOUS FEES:**										
230	**Sewer/Storm Inspection Fees:**										
231	3rd and subsequent engineering inspection fee for site plans	$ 625.31	$ 625.31	N	01/01/2025	$ 650.32	$ -	$ 650.32	4.00%	01/01/2026	
232	3rd and subsequent engineering inspection fee for subdivisions	$ 1,772.67	$ 1,772.67	N	01/01/2025	$ 1,843.58	$ -	$ 1,843.58	4.00%	01/01/2026	
233	Sanitary/Storm pipes/Concrete work (by others) to City pipes (Engineering inspection)	$ 2,053.78	$ 2,053.78	N	01/01/2025	$ 2,135.93	$ -	$ 2,135.93	4.00%	01/01/2026	
234	Watermain connection abandonment (by Others)-inspect by City	$ 654.00	$ 654.00	N	01/01/2025	$ 680.16	$ -	$ 680.16	4.00%	01/01/2026	
235	Watermain tapping/inspection/testing by City - 25mm(1") - 75mm(3")	$ 654.00	$ 654.00	N	01/01/2025	$ 680.16	$ -	$ 680.16	4.00%	01/01/2026	
236	Watermain tapping/inspection by City - 100mm (4") and above	$ 3,069.19	$ 3,069.19	N	01/01/2025	$ 3,191.96	$ -	$ 3,191.96	4.00%	01/01/2026	
237	Watermain inspection daily rate (work by others, inspection by City)	$ 636.79	$ 636.79	N	01/01/2025	$ 662.26	$ -	$ 662.26	4.00%	01/01/2026	
238	**Water Connections - Abandonment (Killing) Fees:**										
239	25mm (1") to 100mm (4")	$ 6,356.38	$ 6,356.38	N	01/01/2025	$ 6,610.64	$ -	$ 6,610.64	4.00%	01/01/2026	
240	150mm (6") and 200mm (8")	$ 8,731.42	$ 8,731.42	N	01/01/2025	$ 9,080.68	$ -	$ 9,080.68	4.00%	01/01/2026	
241	**Frontage Charges (Water):**										
242	City - per meter	$ 94.08	$ 94.08	N	01/01/2025	$ 97.84	$ -	$ 97.84	4.00%	01/01/2026	
243	City - per foot	$ 28.68	$ 28.68	N	01/01/2025	$ 29.83	$ -	$ 29.83	4.00%	01/01/2026	
244	**Future Sidewalks/Trails:**										
245	Future Multi-Use Trail (per m2)	$ 56.22	$ 56.22	N	01/01/2025	$ 58.47	$ -	$ 58.47	4.00%	01/01/2026	
246	Future Sidewalk - 200mm thick (per m2)	$ 148.01	$ 148.01	N	01/01/2025	$ 153.93	$ -	$ 153.93	4.00%	01/01/2026	
247	Future Sidewalk - 125mm thick (per m2)	$ 131.95	$ 131.95	N	01/01/2025	$ 137.22	$ -	$ 137.22	4.00%	01/01/2026	
248	Project Manager Administration Fee for off-site servicing works on regional roads. Price per hour.	$ 98.43	$ 98.43	N	01/01/2025	$ 102.36	$ -	$ 102.36	4.00%	01/01/2026	
249	Engineering Construction Inspector Administration Fee for off-site servicing works on regional roads. Price per hour.	$ 89.77	$ 89.77	N	01/01/2025	$ 93.36	$ -	$ 93.36	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
250	***PLANNING***										
251	**Demolition Control Application:**										
252	- First building on site demolished (includes notification sign)	$ 1,152.00	$ 1,152.00	N	01/01/2025	$ 1,198.00	$ -	$ 1,198.00	3.99%	01/01/2026	Rounded to the nearest dollar.
253	- If application is decided by Kitchener City Council	$ 1,294.00	$ 1,294.00	N	01/01/2025	$ 1,346.00	$ -	$ 1,346.00	4.02%	01/01/2026	Rounded to the nearest dollar.
254	- Each additional building on site demo'd	$ 575.00	$ 575.00	N	01/01/2025	$ 598.00	$ -	$ 598.00	4.00%	01/01/2026	Rounded to the nearest dollar.
255	- Exemption	$ 893.00	$ 893.00	N	01/01/2025	$ 929.00	$ -	$ 929.00	4.03%	01/01/2026	Rounded to the nearest dollar.
256	Fence Variance Application	$ 1,136.00	$ 1,136.00	N	01/01/2025	$ 1,181.00	$ -	$ 1,181.00	3.96%	01/01/2026	Rounded to the nearest dollar.
257	Group Home Registration (NEW)	$ 326.00	$ 326.00	N	01/01/2025	$ 339.00	$ -	$ 339.00	3.99%	01/01/2026	Rounded to the nearest dollar.
258	Group Home Registration (RENEWAL)	$ 81.00	$ 81.00	N	01/01/2025	$ 84.00	$ -	$ 84.00	3.70%	01/01/2026	Rounded to the nearest dollar.
259	Heritage Grant Application	$ 83.00	$ 83.00	N	01/01/2025	$ 86.00	$ -	$ 86.00	3.61%	01/01/2026	Rounded to the nearest dollar.
260	Heritage Review Surcharge - heritage review related to an Official Plan Amendment, Zoning By-law Amendment, or full Site Plan (Council decision required)	$ 6,922.00	$ 6,922.00	N	01/01/2025	$ 7,199.00	$ -	$ 7,199.00	4.00%	01/01/2026	Rounded to the nearest dollar.
261	Heritage Review Surcharge - heritage review related to an Official Plan Amendment, Zoning By-law Amendment, or full Site Plan (delegated staff approval)	$ 3,375.00	$ 3,375.00	N	01/01/2025	$ 3,510.00	$ -	$ 3,510.00	4.00%	01/01/2026	Rounded to the nearest dollar.
262	Hydrogeological Study (Environmental Engineering) Review Surcharge	NEW		N	NEW	$ 2,420.00	$ -	$ 2,420.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing hydrogeological studies by the environmental engineer. Regional planning responsibility transferred to under Bill 23.
263	Information Letters - Planning/Zoning	$ 335.00	$ 335.00	N	01/01/2025	$ 348.00	$ -	$ 348.00	3.88%	01/01/2026	Rounded to the nearest dollar.
264	**Letters of Compliance:**										
265	Residential										
266	- Regular	$ 376.00	$ 376.00	N	01/01/2025	$ 391.00	$ -	$ 391.00	3.99%	01/01/2026	
267	- Regular, up to 4 dwelling units per lot	$ 147.00	$ 147.00	N	01/01/2025	$ 153.00	$ -	$ 153.00	4.08%	01/01/2026	
268	- Express	$ 592.00	$ 592.00	N	01/01/2025	$ 616.00	$ -	$ 616.00	4.05%	01/01/2026	
269	All Other										
270	- Regular	$ 528.00	$ 528.00	N	01/01/2025	$ 549.00	$ -	$ 549.00	3.98%	01/01/2026	
271	- Express	$ 800.00	$ 800.00	N	01/01/2025	$ 832.00	$ -	$ 832.00	4.00%	01/01/2026	
272	Letter of Compliance - Amendment Fee	NEW		N	NEW	$ 120.00	$ -	$ 120.00	NEW	01/01/2026	After a letter of compliance is prepared and sent to an applicant (such as a potential property purchaser), the applicant may coordinate with the existing owner to address deficiencies such as an open building permit then request an updated letter to verify that the matter has been resolved. There is currently no amendment fee that addresses this situation which occurs frequently. The fee will cover staff time to process the update.
273	Mapping Services - Address List (240 metre radius, no names)	$ 61.00	$ 61.00	N	01/01/2025	$ 63.00	$ -	$ 63.00	3.28%	01/01/2026	Rounded to the nearest dollar.
274	Naming of Private Road	$ 1,430.00	$ 1,430.00	N	01/01/2025	$ 1,487.00	$ -	$ 1,487.00	3.99%	01/01/2026	Rounded to the nearest dollar.
275	Neighbourhood Information Meeting Fee (per meeting, as required)	$ 1,278.00	$ 1,278.00	N	01/01/2025	$ 1,329.00	$ -	$ 1,329.00	3.99%	01/01/2026	Rounded to the nearest dollar.
276	**Official Plan Amendment:**	$ 34,611.00	$ 34,611.00	N	01/01/2025	$ 35,995.00	$ -	$ 35,995.00	4.00%	01/01/2026	Rounded to the nearest dollar.
277	- reduced fee if submitted with concurrent ZBA	$ 31,150.00	$ 31,150.00	N	01/01/2025	$ 32,396.00	$ -	$ 32,396.00	4.00%	01/01/2026	Rounded to the nearest dollar.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
278	**Official Plan Amendment Recirculation Fee**	$ 8,653.00	$ 8,653.00	N	01/01/2025	$ 8,999.00	$ -	$ 8,999.00	4.00%	01/01/2026	Rounded to the nearest dollar.
279	- total fee if combined with Minor ZBA	$ 12,411.00	$ 12,411.00	N	01/01/2025	$ 12,907.00	$ -	$ 12,907.00	4.00%	01/01/2026	Rounded to the nearest dollar.
280	- total fee if combined with Major ZBA	$ 14,017.00	$ 14,017.00	N	01/01/2025	$ 14,578.00	$ -	$ 14,578.00	4.00%	01/01/2026	Rounded to the nearest dollar.
281	Part Lot Control By-Law Renewal	$ 501.00	$ 501.00	N	01/01/2025	$ 521.00	$ -	$ 521.00	3.99%	01/01/2026	Rounded to the nearest dollar.
282	Phase I Environmental Site Assessment Review Surcharge	NEW		N	NEW	$ 800.00	$ -	$ 800.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing environmental site assessments. Regional planning responsibility transferred to under Bill 23.
283	Phase One Environmental Site Assessment Review Surcharge	NEW		N	NEW	$ 1,120.00	$ -	$ 1,120.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing environmental site assessments. Regional planning responsibility transferred to under Bill 23.
284	Phase II Environmental Site Assessment Review Surcharge	NEW		N	NEW	$ 1,680.00	$ -	$ 1,680.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing environmental site assessments. Regional planning responsibility transferred to under Bill 23.
285	Phase Two Environmental Site Assessment Review Surcharge	NEW		N	NEW	$ 2,420.00	$ -	$ 2,420.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing environmental site assessments. Regional planning responsibility transferred to under Bill 23.
286	Photocopies/Printing - black & white, per page	$ 0.18	$ 0.20	Y	01/01/2025	$ 0.18	$ 0.02	$ 0.20	0.00%	01/01/2026	Flat fee.
287	Photocopies/Printing - colour, per page	$ 0.66	$ 0.75	Y	01/01/2025	$ 0.66	$ 0.09	$ 0.75	0.00%	01/01/2026	Flat fee.
288	Planning Application Signs	$ 276.00	$ 276.00	N	01/01/2025	$ 287.00	$ -	$ 287.00	3.99%	01/01/2026	
289	**Pre-submission Consultation:**										
290	- Site Plan Approval	$ 1,051.00	$ 1,051.00	N	01/01/2025	$ 1,093.00	$ -	$ 1,093.00	4.00%	01/01/2026	Rounded to the nearest dollar.
291	- Official Plan Amendment or Zoning By-law Amendment	$ 757.00	$ 757.00	N	01/01/2025	$ 787.00	$ -	$ 787.00	3.96%	01/01/2026	Rounded to the nearest dollar.
292	- Combined OPA/ZBA	$ 1,083.00	$ 1,083.00	N	01/01/2025	$ 1,126.00	$ -	$ 1,126.00	3.97%	01/01/2026	Rounded to the nearest dollar.
293	- Condominium (other than vacant land)	$ 750.00	$ 750.00	N	01/01/2025	$ 780.00	$ -	$ 780.00	4.00%	01/01/2026	Rounded to the nearest dollar.
294	- Plan of Subdivision or Vacant Land Condominium	$ 1,518.00	$ 1,518.00	N	01/01/2025	$ 1,579.00	$ -	$ 1,579.00	4.02%	01/01/2026	Rounded to the nearest dollar.
295	- Committee of Adjustment	$ 379.00	$ 379.00	N	01/01/2025	$ 394.00	$ -	$ 394.00	3.96%	01/01/2026	Rounded to the nearest dollar.
296	Public Notice Advertisement Fee - Small (per publication)	$ 759.00	$ 759.00	N	01/01/2025	$ 789.00	$ -	$ 789.00	3.95%	01/01/2026	Rounded to the nearest dollar.
297	Public Notice Advertisement Fee - Large (per publication)	$ 1,518.00	$ 1,518.00	N	01/01/2025	$ 1,579.00	$ -	$ 1,579.00	4.02%	01/01/2026	Rounded to the nearest dollar.
298	Record of Site Condition (RSC) and Certificate of Property Use (CPU) Review Surcharge	NEW		N	NEW	$ 560.00	$ -	$ 560.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing records of site conditions and certificates of property use. Regional planning responsibility transferred to under Bill 23.
299	Remediation Report Review Surcharge	NEW		N	NEW	$ 1,680.00	$ -	$ 1,680.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing remediation reports. Regional planning responsibility transferred to under Bill 23.
300	Rental Replacement By-law Application Fee	NEW		N	NEW	$ 1,000.00	$ -	$ 1,000.00	NEW	01/01/2026	As directed by Council for partial recovery of staff time for processing the application.
301	Risk Assessment Review Surcharge	NEW		N	NEW	$ 2,800.00	$ -	$ 2,800.00	NEW	01/01/2026	Review fee for recovery of staff time for reviewing risk assessments. Regional planning responsibility transferred to under Bill 23.
302	Routine Disclosure Requests (fee per 15 minutes of processing time; photocopying charges extra)	$ 7.50	$ 7.50	N	01/01/2025	$ 7.50	$ -	$ 7.50	0.00%	01/01/2026	Flat fee.
303	Sign By-law Amendment	$ 3,375.00	$ 3,375.00	N	01/01/2025	$ 3,510.00	$ -	$ 3,510.00	4.00%	01/01/2026	Rounded to the nearest dollar.
304	Sign Variance Application	$ 1,136.00	$ 1,136.00	N	01/01/2025	$ 1,181.00	$ -	$ 1,181.00	3.96%	01/01/2026	Rounded to the nearest dollar.
305	**Signs:**										
306	New Home Development Signs	$ 1,298.00	$ 1,298.00	N	01/01/2025	$ 1,350.00	$ -	$ 1,350.00	4.01%	01/01/2026	Rounded to the nearest dollar.
307	Permanent Signs										
308	- per square metre of sign face	$ 38.00	$ 38.00	N	01/01/2025	$ 40.00	$ -	$ 40.00	5.26%	01/01/2026	Rounding.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
309	MINIMUM of	$ 276.00	$ 276.00	N	01/01/2025	$ 287.00	$ -	$ 287.00	3.99%	01/01/2026	Rounded to the nearest dollar.
310	- Home Business	$ 110.00	$ 110.00	N	01/01/2025	$ 114.00	$ -	$ 114.00	3.64%	01/01/2026	Rounded to the nearest dollar.
311	- Billboard	$ 1,514.00	$ 1,514.00	N	01/01/2025	$ 1,575.00	$ -	$ 1,575.00	4.03%	01/01/2026	Rounded to the nearest dollar.
312	Video Projection Sign (per year/sign face)	$ 2,117.00	$ 2,117.00	N	01/01/2025	$ 2,202.00	$ -	$ 2,202.00	4.02%	01/01/2026	Rounded to the nearest dollar.
313	**Permanent sign fees double if installed before obtaining a sign permit*										
314	Portable Signs (including banner & inflatable)										
315	- Same business, both sides	$ 104.00	$ 104.00	N	01/01/2025	$ 108.00	$ -	$ 108.00	3.85%	01/01/2026	Rounded to the nearest dollar.
316	- Different businesses, one per side	$ 162.00	$ 162.00	N	01/01/2025	$ 168.00	$ -	$ 168.00	3.70%	01/01/2026	Rounded to the nearest dollar.
317	New portable sign location if not shown on Landscape Plan or already approved, per site	$ 184.00	$ 184.00	N	01/01/2025	$ 191.00	$ -	$ 191.00	3.80%	01/01/2026	Rounded to the nearest dollar.
318	**Portable sign fees double if installed before obtaining a sign permit*										
319	**Site Plan - Miscellaneous**										
320	- Recirculation fee	$ 735.00	$ 735.00	N	01/01/2025	$ 764.00	$ -	$ 764.00	3.95%	01/01/2026	Rounded to the nearest dollar.
321	- Site Plan Confirmation Letter	$ 297.00	$ 297.00	N	01/01/2025	$ 309.00	$ -	$ 309.00	4.04%	01/01/2026	Rounded to the nearest dollar.
322	**Subdivisions and Vacant Land Condominium:**										
323	**Subdivision application fee PLUS**	$ 26,607.00	$ 26,607.00	N	01/01/2025	$ 27,671.00	$ -	$ 27,671.00	4.00%	01/01/2026	Rounded to the nearest dollar.
324	- Per hectare fee	$ 1,839.00	$ 1,839.00	N	01/01/2025	$ 1,913.00	$ -	$ 1,913.00	4.02%	01/01/2026	Rounded to the nearest dollar.
325	- Maximum	$ 92,369.00	$ 92,369.00	N	01/01/2025	$ 96,064.00	$ -	$ 96,064.00	4.00%	01/01/2026	Rounded to the nearest dollar.
326	Major modification	$ 13,304.00	$ 13,304.00	N	01/01/2025	$ 13,836.00	$ -	$ 13,836.00	4.00%	01/01/2026	Rounded to the nearest dollar.
327	Minor modification	$ 6,652.00	$ 6,652.00	N	01/01/2025	$ 6,918.00	$ -	$ 6,918.00	4.00%	01/01/2026	Rounded to the nearest dollar.
328	Registration of a single stage	$ 3,245.00	$ 3,245.00	N	01/01/2025	$ 3,375.00	$ -	$ 3,375.00	4.01%	01/01/2026	Rounded to the nearest dollar.
329	- Each additional stage	$ 314.00	$ 314.00	N	01/01/2025	$ 327.00	$ -	$ 327.00	4.14%	01/01/2026	Rounded to the nearest dollar.
330	Second registration (future phases)	$ 6,598.00	$ 6,598.00	N	01/01/2025	$ 6,862.00	$ -	$ 6,862.00	4.00%	01/01/2026	Rounded to the nearest dollar.
331	**Vacant Land Condominium application fee PLUS**	$ 10,401.00	$ 10,401.00	N	01/01/2025	$ 10,817.00	$ -	$ 10,817.00	4.00%	01/01/2026	Rounded to the nearest dollar.
332	- Per hectare fee	$ 218.00	$ 218.00	N	01/01/2025	$ 227.00	$ -	$ 227.00	4.13%	01/01/2026	Rounded to the nearest dollar.
333	- Maximum	$ 21,042.00	$ 21,042.00	N	01/01/2025	$ 21,884.00	$ -	$ 21,884.00	4.00%	01/01/2026	Rounded to the nearest dollar.
334	Major modification	$ 5,200.00	$ 5,200.00	N	01/01/2025	$ 5,408.00	$ -	$ 5,408.00	4.00%	01/01/2026	Rounded to the nearest dollar.
335	Minor modification	$ 2,600.00	$ 2,600.00	N	01/01/2025	$ 2,704.00	$ -	$ 2,704.00	4.00%	01/01/2026	Rounded to the nearest dollar.
336	Registration of a single stage	$ 3,176.00	$ 3,176.00	N	01/01/2025	$ 3,303.00	$ -	$ 3,303.00	4.00%	01/01/2026	Rounded to the nearest dollar.
337	- Each additional stage	$ 314.00	$ 314.00	N	01/01/2025	$ 327.00	$ -	$ 327.00	4.14%	01/01/2026	Rounded to the nearest dollar.
338	Temporary Use By-law (Zoning) - maximum 3 years	$ 6,270.00	$ 6,270.00	N	01/01/2025	$ 6,521.00	$ -	$ 6,521.00	4.00%	01/01/2026	Rounded to the nearest dollar.
339	Temporary Use By-law (Zoning) - renewal (maximum 3 years)	$ 1,454.00	$ 1,454.00	N	01/01/2025	$ 1,512.00	$ -	$ 1,512.00	3.99%	01/01/2026	Rounded to the nearest dollar.
340	Zoning By-law Amendment Recirculation Fee (Minor)	$ 5,138.00	$ 5,138.00	N	01/01/2025	$ 5,344.00	$ -	$ 5,344.00	4.01%	01/01/2026	Rounded to the nearest dollar.
341	- total fee if combined with OPA	$ 12,411.00	$ 12,411.00	N	01/01/2025	$ 12,907.00	$ -	$ 12,907.00	4.00%	01/01/2026	Rounded to the nearest dollar.
342	Zoning By-law Amendment Recirculation Fee (Major)	$ 6,922.00	$ 6,922.00	N	01/01/2025	$ 7,199.00	$ -	$ 7,199.00	4.00%	01/01/2026	Rounded to the nearest dollar.
343	- total fee if combined with OPA	$ 14,017.00	$ 14,017.00	N	01/01/2025	$ 14,578.00	$ -	$ 14,578.00	4.00%	01/01/2026	Rounded to the nearest dollar.
344	**Zoning (Occupancy) Certificate**	$ 335.00	$ 335.00	N	01/01/2025	$ 348.00	$ -	$ 348.00	3.88%	01/01/2026	Rounded to the nearest dollar.
345	- for home business only	$ 167.00	$ 167.00	N	01/01/2025	$ 174.00	$ -	$ 174.00	4.19%	01/01/2026	Rounded to the nearest dollar.
346	- Zoning (Occupancy) Certificate Amendment	$ 167.00	$ 167.00	N	01/01/2025	$ 174.00	$ -	$ 174.00	4.19%	01/02/2026	Rounded to the nearest dollar.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
347	***TRANSPORTATION PLANNING***										
348	Road Occupancy Permit	$ 132.58	$ 132.58	N	01/01/2025	$ 137.88	$ -	$ 137.88	4.00%	01/01/2026	
349	Roadway Closure and/or Partial Closure (Per Lane/Per Day) to a maximum of 2 lanes/per day	$ 90.41	$ 90.41	N	01/01/2025	$ 94.03	$ -	$ 94.03	4.00%	01/01/2026	
350	Mobile Crane Operation	$ 241.06	$ 241.06	N	01/01/2025	$ 250.70	$ -	$ 250.70	4.00%	01/01/2026	
351	Bike fob fee	$ 10.00	$ 10.00	N	01/01/2025	$ 10.00	$ -	$ 10.00	0.00%	01/01/2026	Flat fee.
352	Sidewalk closure and/or partial closure (per day)	$ 10.40	$ 10.40	N	01/01/2025	$ 10.82	$ -	$ 10.82	4.04%	01/01/2026	
353	***PLANNING/ENGINEERING***										
354	**Tree Conservation**										
355	- Permit	$ 147.00	$ 147.00	N	01/01/2025	$ 153.00	$ -	$ 153.00	4.08%	01/01/2026	Rounded to the nearest dollar.
356	- Permit with Revisions	$ 76.00	$ 76.00	N	01/01/2025	$ 79.00	$ -	$ 79.00	3.95%	01/01/2026	Rounded to the nearest dollar.
357	- Permit Renewal	$ 76.00	$ 76.00	N	01/01/2025	$ 79.00	$ -	$ 79.00	3.95%	01/01/2026	Rounded to the nearest dollar.
358	**Condominium, other than vacant land:**										
359	Application fee PLUS	$ 6,622.00	$ 6,622.00	N	01/01/2025	$ 6,887.00	$ -	$ 6,887.00	4.00%	01/01/2026	Rounded to the nearest dollar.
360	Minor Modification	$ 1,656.00	$ 1,656.00	N	01/01/2025	$ 1,722.00	$ -	$ 1,722.00	3.99%	01/01/2026	Rounded to the nearest dollar.
361	Major Modification	$ 3,310.00	$ 3,310.00	N	01/01/2025	$ 3,442.00	$ -	$ 3,442.00	3.99%	01/01/2026	Rounded to the nearest dollar.
362	Registration	$ 2,142.00	$ 2,142.00	N	01/01/2025	$ 2,228.00	$ -	$ 2,228.00	4.01%	01/01/2026	Rounded to the nearest dollar.
363	**Condominium conversion:**										
364	Application fee PLUS	$ 8,478.00	$ 8,478.00	N	01/01/2025	$ 8,817.00	$ -	$ 8,817.00	4.00%	01/01/2026	Rounded to the nearest dollar.
365	- per unit fee	$ 129.00	$ 129.00	N	01/01/2025	$ 134.00	$ -	$ 134.00	3.88%	01/01/2026	Rounded to the nearest dollar.
366	Minor site audit review fee (under 30 units)	$ 1,019.00	$ 1,019.00	N	01/01/2025	$ 1,060.00	$ -	$ 1,060.00	4.02%	01/01/2026	Rounded to the nearest dollar.
367	Major site audit review fee (over 30 units)	$ 1,357.00	$ 1,357.00	N	01/01/2025	$ 1,411.00	$ -	$ 1,411.00	3.98%	01/01/2026	Rounded to the nearest dollar.
368	Minor Modification	$ 2,120.00	$ 2,120.00	N	01/01/2025	$ 2,205.00	$ -	$ 2,205.00	4.01%	01/01/2026	Rounded to the nearest dollar.
369	Major Modification	$ 4,239.00	$ 4,239.00	N	01/01/2025	$ 4,409.00	$ -	$ 4,409.00	4.01%	01/01/2026	Rounded to the nearest dollar.
370	Registration	$ 5,208.00	$ 5,208.00	N	01/01/2025	$ 5,416.00	$ -	$ 5,416.00	3.99%	01/01/2026	Rounded to the nearest dollar.
371	**Part Lot Control**										
372	Per original lot, block or part thereof	$ 3,539.00	$ 3,539.00	N	01/01/2025	$ 3,681.00	$ -	$ 3,681.00	4.01%	01/01/2026	Rounded to the nearest dollar.
373	First easement (e.g. maintenance easement) PLUS	$ 3,539.00	$ 3,539.00	N	01/01/2025	$ 3,681.00	$ -	$ 3,681.00	4.01%	01/01/2026	Rounded to the nearest dollar.
374	- each subsequent easement required on single detached lots	$ 229.00	$ 229.00	N	01/01/2025	$ 238.00	$ -	$ 238.00	3.93%	01/01/2026	Rounded to the nearest dollar.
375	**Site Plan Approval:**										
376	**Full Site Plan - PLUS**	$ 6,662.00	$ 6,662.00	N	01/01/2025	$ 6,928.00	$ -	$ 6,928.00	3.99%	01/01/2026	Rounded to the nearest dollar.
377	Per residential unit - AND/OR	$ 110.00	$ 110.00	N	01/01/2025	$ 114.00	$ -	$ 114.00	3.64%	01/01/2026	Rounded to the nearest dollar.
378	Per square metre GFA - AND/OR										
379	- non-residential	$ 2.31	$ 2.31	N	01/01/2025	$ 2.40	$ -	$ 2.40	3.90%	01/01/2026	
380	- renovation	$ 0.53	$ 0.53	N	01/01/2025	$ 0.55	$ -	$ 0.55	3.77%	01/01/2026	
381	Commercial parking facilities, per vehicular parking space	$ 74.00	$ 74.00	N	01/01/2025	$ 77.00	$ -	$ 77.00	4.05%	01/01/2026	Rounded to the nearest dollar.
382	**Stamp Plan A - PLUS**	$ 3,786.00	$ 3,786.00	N	01/01/2025	$ 3,937.00	$ -	$ 3,937.00	3.99%	01/01/2026	Rounded to the nearest dollar.
383	Per residential unit - AND/OR	$ 110.00	$ 110.00	N	01/01/2025	$ 114.00	$ -	$ 114.00	3.64%	01/01/2026	Rounded to the nearest dollar.
384	Per square metre GFA - AND/OR										
385	- non-residential	$ 2.31	$ 2.31	N	01/01/2025	$ 2.40	$ -	$ 2.40	3.90%	01/01/2026	
386	- renovation	$ 0.53	$ 0.53	N	01/01/2025	$ 0.55	$ -	$ 0.55	3.77%	01/01/2026	
387	Commercial parking facilities, per vehicular parking space	$ 74.00	$ 74.00	N	01/01/2025	$ 77.00	$ -	$ 77.00	4.05%	01/01/2026	
388	**Stamp Plan B**	$ 735.00	$ 735.00	N	01/01/2025	$ 764.00	$ -	$ 764.00	3.95%	01/01/2026	Rounded to the nearest dollar.
389	Review of Site Development Works Drawings	5% of cost estimate	5% of cost estimate	N	01/01/2025	5% of cost estimate	$ -	5% of cost estimate	0.00%	01/01/2026	
390	Letter of Credit Release Additional Inspection Fee	$ 973.00	$ 973.00	N	01/01/2025	$ 1,012.00	$ -	$ 1,012.00	4.01%	01/01/2026	Rounded to the nearest dollar.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
391	**Zoning By-law Amendment**										
392	Minor application - changes to zoning regulations (except building height and Floor Space Ratio or to add one new permitted use.	$ 20,550.00	$ 20,550.00	N	01/01/2025	$ 21,372.00	$ -	$ 21,372.00	4.00%	01/01/2026	Rounded to the nearest dollar.
393	- reduced fee if submitted with concurrent OPA	$ 18,495.00	$ 18,495.00	N	01/01/2025	$ 19,235.00	$ -	$ 19,235.00	4.00%	01/01/2026	Rounded to the nearest dollar.
394	Major application - all applications which are not minor.	$ 27,689.00	$ 27,689.00	N	01/01/2025	$ 28,797.00	$ -	$ 28,797.00	4.00%	01/01/2026	Rounded to the nearest dollar.
395	- reduced fee if submitted with concurrent OPA	$ 24,920.00	$ 24,920.00	N	01/01/2025	$ 25,917.00	$ -	$ 25,917.00	4.00%	01/01/2026	Rounded to the nearest dollar.
396	Zoning By-law Amendment for Removal of Holding Provision	$ 1,454.00	$ 1,454.00	N	01/01/2025	$ 1,512.00	$ -	$ 1,512.00	3.99%	01/01/2026	Rounded to the nearest dollar.
397	***PARKING***										
398	Monthly Parking - Surface Lots (excluding those listed above)	$ 150.35	$ 169.90	Y	01/01/2025	$ 150.35	$ 19.55	$ 169.90	0.00%	01/01/2026	
399	Monthly Parking - Garages	$ 170.70	$ 192.89	Y	01/01/2025	$ 170.70	$ 22.19	$ 192.89	0.00%	01/01/2026	
400	Monthly Parking - D/O (reserved)	$ 190.50	$ 215.26	Y	01/01/2025	$ 190.50	$ 24.77	$ 215.27	0.00%	01/01/2026	
401	Remote Parking Lot Rate - Bramm Street	$ 150.35	$ 169.90	Y	01/01/2025	$ 150.35	$ 19.55	$ 169.90	0.00%	01/01/2026	
402	Hourly Rates (meter/pay & display)	$ 2.39	$ 2.70	Y	01/01/2025	$ 2.48	$ 0.32	$ 2.80	3.83%	01/01/2026	Rounding.
403	Hourly Rates (Hospital Lots)	$ 2.74	$ 3.10	Y	01/01/2025	$ 2.83	$ 0.37	$ 3.20	3.17%	01/01/2026	Rounding.
404	Garage Rates for 2 hours*	$ 3.72	$ 4.20	Y	01/01/2025	$ 3.89	$ 0.51	$ 4.40	4.68%	01/01/2026	Rounding.
405	Garage Rates per 1/2 hour, after 1st 2 hours	$ 1.64	$ 1.85	Y	01/01/2025	$ 1.73	$ 0.22	$ 1.95	5.64%	01/01/2026	Rounding.
406	Civic District Garage Rate per 1/2 hour for 1st hour only, after that regular garage rates apply	$ 1.11	$ 1.25	Y	01/01/2025	$ 1.15	$ 0.15	$ 1.30	3.38%	01/01/2026	Rounding.
407	Garage Rates Daily Maximum	$ 14.78	$ 16.70	Y	01/01/2025	$ 15.40	$ 2.00	$ 17.40	4.23%	01/01/2026	Rounding.
408	Theatre Rate	$ 8.85	$ 10.00	Y	09/01/2023	$ 8.85	$ 1.15	$ 10.00	0.00%	09/01/2026	Last increase September 2023. Periodic changes every 3-4 years.
409	Premium Theatre Rate - Lot 14 and Lot 19 (Excluding Valid Accessible Parking Permit holders)	$ 10.62	$ 12.00	Y	09/01/2023	$ 13.27	$ 1.73	$ 15.00	24.95%	09/01/2026	Last increase September 2023. Periodic changes every 3-4 years.
410	Meter Bagging /day	$ 30.00	$ 33.90	Y	01/01/2025	$ 31.19	$ 4.05	$ 35.24	3.95%	01/01/2026	
411	Surface lot daily parking daily maximum	$ 11.86	$ 13.40	Y	01/01/2025	$ 12.35	$ 1.61	$ 13.96	4.18%	01/01/2026	
412	Surface lot daily parking (Hospital) daily maximum	$ 13.63	$ 15.40	Y	01/01/2025	$ 14.16	$ 1.84	$ 16.00	3.91%	01/01/2026	
413	Commercial Permit	$ 405.95	$ 458.72	Y	01/01/2025	$ 422.20	$ 54.89	$ 477.09	4.00%	01/01/2026	
414	**Cash in Lieu of Parking (Downtown Area)**	$ 46,085.20	$ 46,085.20	N	01/01/2025	$ 47,928.60	$ -	$ 47,928.60	4.00%	01/01/2026	
415	City Business Permit	$ 243.50	$ 275.15	Y	01/01/2025	$ 253.25	$ 32.92	$ 286.17	4.00%	01/01/2026	
416	Sports Storage Fees - Duke & Ontario Garage (per square foot)	$ 2.39	$ 2.70	Y	01/01/2025	$ 2.80	$ 0.36	$ 3.16	17.18%	01/01/2026	
417	Electric Charging Station Rate per hour	$ 1.33	$ 1.50	Y	01/01/2025	$ 1.55	$ 0.20	$ 1.75	16.86%	01/01/2026	Fee reported incorrectly in 2025.
418	Special Event Rate (After 5 pm and/or Saturdays)	$ 5.31	$ 6.00	Y	01/01/2025	$ 5.53	$ 0.72	$ 6.25	4.17%	01/01/2026	Rounding.
419	Garage - Night Time Rate (4 pm to 9 am Monday - Friday) + Saturdays and Sundays - Charles & Benton Garage	$ 65.93	$ 74.50	Y	01/01/2025	$ 68.50	$ 8.91	$ 77.41	3.90%	01/01/2026	Rounding.
420	Saturday Flat Rate for Market Customers - Charles & Benton Garage (with OTR)	$ 1.86	$ 2.10	Y	01/01/2025	$ 1.95	$ 0.25	$ 2.20	4.66%	01/01/2026	Rounding.
421	Saturday Flat Rate for Market Vendors and Vendor Staff - Charles & Benton Garage	$ 2.74	$ 3.10	Y	01/01/2025	$ 2.83	$ 0.37	$ 3.20	3.15%	01/01/2026	Rounding.
422	City Hall, Charles & Benton, Duke & Ontario Garage Rate - 5 pm to 5:59 am (Monday to Saturday)	$ 5.31	$ 6.00	Y	01/01/2025	$ 5.53	$ 0.72	$ 6.25	4.17%	01/01/2026	Rounding.
423	Meter Bagging /day - duration greater than 1 week but less than 1 month	$ 16.20	$ 18.31	Y	01/01/2025	$ 16.85	$ 2.19	$ 19.04	4.00%	01/01/2026	Rounding.
424	Meter Bagging /day - greater than one month	$ 10.95	$ 12.37	Y	01/01/2025	$ 11.40	$ 1.48	$ 12.88	4.12%	01/01/2026	Rounding.
425	Electric Charging Station Rate After Fully Charged per hour	$ 2.65	$ 3.00	Y	01/01/2025	$ 3.10	$ 0.40	$ 3.50	16.79%	01/01/2026	Rounding.
426	Electric Charging Station Rate per hour - On Street	$ 1.77	$ 2.00	Y	01/01/2025	$ 1.99	$ 0.26	$ 2.25	12.22%	01/01/2026	Rounding.
427	Part-time 3 day a week permit package - Garage facilities only. Does not include reserved areas. No surface lots. A total of 14 coupons issued per month that expire each month 10% premium	$ 145.13	$ 164.00	Y	01/01/2025	$ 145.13	$ 18.87	$ 164.00	0.00%	01/01/2026	Held Flat.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
428	***BUILDING***										
429	** Except where specifically noted otherwise, where the fee calculation is based on a monetary amount per sq ft and the amount calculated totals less than $95, a fee of $95 shall be paid.										The Building Enterprise is proposing a 0% change to the 2023 permit fees. Favourable results over the last few years have allowed the Building Stabilization reserve fund to reach its target level.
430	BUILDING PERMITS - Fees tied to cost of providing service associated with regulatory function **										
431	**New Buildings, Additions, Mezzanines**										
432	- Group A: Assembly (finished)-per sq ft.	$ 2.07	$ 2.07	N	01/01/2025	$ 2.07	$ -	$ 2.07	0.00%	01/01/2026	
433	Assembly (shell)- per sq ft.	$ 1.82	$ 1.82	N	01/01/2025	$ 1.82	$ -	$ 1.82	0.00%	01/01/2026	
434	Outdoor public pool	$ 711.00	$ 711.00	N	01/01/2025	$ 711.00	$ -	$ 711.00	0.00%	01/01/2026	
435	- Group B: Institutional (finished)-per sq ft.	$ 2.21	$ 2.21	N	01/01/2025	$ 2.21	$ -	$ 2.21	0.00%	01/01/2026	
436	Institutional (shell)-per sq ft.	$ 1.94	$ 1.94	N	01/01/2025	$ 1.94	$ -	$ 1.94	0.00%	01/01/2026	
437	- Group C: Residential:										
438	Single family, Semi, Row, Townhouse, Duplex-per sq ft.	$ 1.07	$ 1.07	N	01/01/2025	$ 1.07	$ -	$ 1.07	0.00%	01/01/2026	
439	Garage/Carport (per bay)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
440	Shed or porch	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
441	Deck or pool	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
442	Apartment building-per sq ft.	$ 1.07	$ 1.07	N	01/01/2025	$ 1.07	$ -	$ 1.07	0.00%	01/01/2026	
443	Hotels/Motels-per sq ft.	$ 1.76	$ 1.76	N	01/01/2025	$ 1.76	$ -	$ 1.76	0.00%	01/01/2026	
444	Residential care facility-per sq ft.	$ 1.24	$ 1.24	N	01/01/2025	$ 1.24	$ -	$ 1.24	0.00%	01/01/2026	
445	- Group D: Business & personal services:										
446	Office buildings (shell)-per sq ft.	$ 1.49	$ 1.49	N	01/01/2025	$ 1.49	$ -	$ 1.49	0.00%	01/01/2026	
447	Office buildings (finished)-per sq ft.	$ 1.76	$ 1.76	N	01/01/2025	$ 1.76	$ -	$ 1.76	0.00%	01/01/2026	
448	- Group E: Mercantile:										
449	Retail stores (shell)-per sq ft.	$ 0.98	$ 0.98	N	01/01/2025	$ 0.98	$ -	$ 0.98	0.00%	01/01/2026	
450	Retail stores (finished)-per Sq ft.	$ 1.23	$ 1.23	N	01/01/2025	$ 1.23	$ -	$ 1.23	0.00%	01/01/2026	
451	- Group F: Industrial:										
452	Warehouse, factories (shell)-per sq ft.	$ 0.59	$ 0.59	N	01/01/2025	$ 0.59	$ -	$ 0.59	0.00%	01/01/2026	
453	Warehouse, factories (finished)-per sq ft.	$ 0.70	$ 0.70	N	01/01/2025	$ 0.70	$ -	$ 0.70	0.00%	01/01/2026	
454	Interior finishing of warehouse or factory areas only-per sq ft.	$ 0.14	$ 0.14	N	01/01/2025	$ 0.14	$ -	$ 0.14	0.00%	01/01/2026	
455	Parking garage-per sq ft.	$ 0.65	$ 0.65	N	01/01/2025	$ 0.65	$ -	$ 0.65	0.00%	01/01/2026	
456	Farm building-per sq ft.	$ 0.34	$ 0.34	N	01/01/2025	$ 0.34	$ -	$ 0.34	0.00%	01/01/2026	
457	Foundation	$ 0.14	$ 0.14	N	01/01/2025	$ 0.14	$ -	$ 0.14	0.00%	01/01/2026	
458	Conditional Permit-per greatest foot print & sq ft. (Min. $711.00)	$ 0.14	$ 0.14	N	01/01/2025	$ 0.14	$ -	$ 0.14	0.00%	01/01/2026	
459	Interior finishes to previously unfinished area (including finishing of residential basements and major renovations) - all classifications-per sq ft.	$ 0.37	$ 0.37	N	01/01/2025	$ 0.37	$ -	$ 0.37	0.00%	01/01/2026	
460	New roof structure-per sq ft.	$ 0.22	$ 0.22	N	01/01/2025	$ 0.22	$ -	$ 0.22	0.00%	01/01/2026	
461	Parking garage renovations-per sq ft.	$ 0.08	$ 0.08	N	01/01/2025	$ 0.08	$ -	$ 0.08	0.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
462	**Minor Alterations**										
463	Single partitions, washrooms, new entry, new demising wall, canopies	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
464	**Special Categories**										
465	Air supported structures-per sq ft.	$ 0.40	$ 0.40	N	01/01/2025	$ 0.40	$ -	$ 0.40	0.00%	01/01/2026	
466	Temporary tents (per site and event)	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
467	Temporary stages or demountable support structures (per site per event)	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
468	Temporary buildings	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
469	Portables/per site (excluding port-a-pak)	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
470	Demolitions (minimum of $163)-per sq ft.	$ 0.03	$ 0.03	N	01/01/2025	$ 0.03	$ -	$ 0.03	0.00%	01/01/2026	
471	Change of use	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
472	Minor demolition (up to SDD)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
473	**Miscellaneous**										
474	Ext. barrier free ramp	$ 64.00	$ 64.00	N	01/01/2025	$ 64.00	$ -	$ 64.00	0.00%	01/01/2026	
475	Fireplace/woodstove (each)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
476	Retaining wall (per linear foot)	$ 2.74	$ 2.74	N	01/01/2025	$ 2.74	$ -	$ 2.74	0.00%	01/01/2026	
477	Balcony guard (replace per linear foot)	$ 0.56	$ 0.56	N	01/01/2025	$ 0.56	$ -	$ 0.56	0.00%	01/01/2026	
478	Balcony repairs/balcony	$ 12.65	$ 12.65	N	01/01/2025	$ 12.65	$ -	$ 12.65	0.00%	01/01/2026	
479	Shoring & underpinning (per linear foot)	$ 3.04	$ 3.04	N	01/01/2025	$ 3.04	$ -	$ 3.04	0.00%	01/01/2026	
480	Ceiling (new or replace)-per sq ft.	$ 0.05	$ 0.05	N	01/01/2025	$ 0.05	$ -	$ 0.05	0.00%	01/01/2026	
481	Façade improvement	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
482	Reclad wall -per sq ft.	$ 0.07	$ 0.07	N	01/01/2025	$ 0.07	$ -	$ 0.07	0.00%	01/01/2026	
483	All designated structures (except retaining walls, public pools & signs)	$ 291.00	$ 291.00	N	01/01/2025	$ 291.00	$ -	$ 291.00	0.00%	01/01/2026	
484	Solar Collector; low rise residential	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
485	Solar Collector; all other application types	$ 291.00	$ 291.00	N	01/01/2025	$ 291.00	$ -	$ 291.00	0.00%	01/01/2026	
486	Elevator/escalator/lift	$ 291.00	$ 291.00	N	01/01/2025	$ 291.00	$ -	$ 291.00	0.00%	01/01/2026	
487	Fire retrofit (per storey)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
488	**Mechanical Work - Work independent of building permit:**										
489	HVAC Permit (residential per suite)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
490	HVAC Permit (non-residential)-per sq ft.	$ 0.11	$ 0.11	N	01/01/2025	$ 0.11	$ -	$ 0.11	0.00%	01/01/2026	
491	Sprinkler system (minimum $163)-per sq ft.	$ 0.05	$ 0.05	N	01/01/2025	$ 0.05	$ -	$ 0.05	0.00%	01/01/2026	
492	Commercial kitchen, spray booth, dust collectors	$ 163.00	$ 163.00	N	01/01/2025	$ 163.00	$ -	$ 163.00	0.00%	01/01/2026	
493	Standpipe and hose system (retrofit)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
494	**Electrical Work - Work independent of building permit:**										
495	Fire alarm system & electrical work (min. $163)-per sq ft.	$ 0.05	$ 0.05	N	01/01/2025	$ 0.05	$ -	$ 0.05	0.00%	01/01/2026	
496	Electromagnetic locks (each) & hold open devices	$ 39.00	$ 39.00	N	01/01/2025	$ 39.00	$ -	$ 39.00	0.00%	01/01/2026	
497	Emergency lighting (per storey)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
498	**Plumbing Work - Work independent of building permit:**										
499	Plumbing permit (per fixture min. fee $95.00)	$ 11.00	$ 11.00	N	01/01/2025	$ 11.00	$ -	$ 11.00	0.00%	01/01/2026	
500	Disconnect plumbing from septic	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
501	Connect to storm or sewer	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
502	Catchbasins/manholes/roof drains (each)	$ 11.00	$ 11.00	N	01/01/2025	$ 11.00	$ -	$ 11.00	0.00%	01/01/2026	
503	Building/site services (per linear foot)	$ 0.59	$ 0.59	N	01/01/2025	$ 0.59	$ -	$ 0.59	0.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
504	**Sewage System**										
505	Installation of a new sewage system	$ 462.00	$ 462.00	N	01/01/2025	$ 462.00	$ -	$ 462.00	0.00%	01/01/2026	
506	Major repair	$ 231.00	$ 231.00	N	01/01/2025	$ 231.00	$ -	$ 231.00	0.00%	01/01/2026	
507	Minor repair	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
508	Examine revised plans (minimum $95)-per sq ft.	$ 0.20	$ 0.20	N	01/01/2025	$ 0.20	$ -	$ 0.20	0.00%	01/01/2026	
509	Minimum permit fee (unless otherwise noted)	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
510	Transfer permit	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
511	Permit to occupy unfinished building	$ 95.00	$ 95.00	N	01/01/2025	$ 95.00	$ -	$ 95.00	0.00%	01/01/2026	
512	Special Inspection Fee per hour (i.e. weeknight, weekend)	$ 184.00	$ 184.00	N	01/01/2025	$ 184.00	$ -	$ 184.00	0.00%	01/01/2026	
513	Special Research Request/Written Request per hour	$ 56.00	$ 56.00	N	01/01/2025	$ 56.00	$ -	$ 56.00	0.00%	01/01/2026	
514	**Extra Fees**										
515	New construction Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units/permit	$ 500.00	$ 500.00	N	01/01/2025	$ 500.00	$ -	$ 500.00	0.00%	01/01/2026	
516	New construction and additions to Multi-residential, Commercial, Industrial & Institutional Projects/1,000. CV max. $5,000	$ 10.00	$ 10.00	N	01/01/2025	$ 10.00	$ -	$ 10.00	0.00%	01/01/2026	
517	Additions/alterations to Single Family, Duplex, Semi-detached, Townhouse & Triplex Dwelling Units/permit	$ 250.00	$ 250.00	N	01/01/2025	$ 250.00	$ -	$ 250.00	0.00%	01/01/2026	
518	Alterations/interior finish permits to Multi-residential, Commercial, Industrial & Institutional Projects/permit	$ 1,000.00	$ 1,000.00	N	01/01/2025	$ 1,000.00	$ -	$ 1,000.00	0.00%	01/01/2026	
519	Additional Dwelling Unit (ADU) Addressing Sign	$ 208.00	$ 208.00	N	01/01/2025	$ 208.00	$ -	$ 208.00	0.00%	01/01/2026	This fee has been transferred from the Planning Division Fees to Building as a result of Bill 23.
520	Building Reports/Stats Can Reports (per month)	$ 5.13	$ 5.80	Y	01/01/2025	$ 5.13	$ 0.67	$ 5.80	0.00%	01/01/2026	
521	Subscriptions (Building Reports/Stats Can) (Annual)	$ 28.43	$ 32.13	Y	01/01/2025	$ 28.43	$ 3.70	$ 32.13	0.00%	01/01/2026	
522	Property Surveys - Records FOI	$ 12.50	$ 12.50	N	01/01/2025	$ 12.50	$ -	$ 12.50	0.00%	01/01/2026	Legislated fee cannot be changed.
523	Administration Fee	$ 5.00	$ 5.00	N	01/01/2025	$ 5.00	$ -	$ 5.00	0.00%	01/01/2026	Legislated fee cannot be changed.
524	Staff Time/15 min.	$ 7.50	$ 7.50	N	01/01/2025	$ 7.50	$ -	$ 7.50	0.00%	01/01/2026	Legislated fee cannot be changed.
525	File View (street file), cost/severed page	$ 1.00	$ 1.00	N	01/01/2025	$ 1.00	$ -	$ 1.00	0.00%	01/01/2026	Legislated fee cannot be changed.
526	Photocopies (Black & White) - per copy	$ 0.18	$ 0.20	Y	01/01/2025	$ 0.18	$ 0.02	$ 0.20	0.00%	01/01/2026	Flat fee.
527	Request for Environmental records	$ 181.50	$ 181.50	N	01/01/2025	$ 188.76	$ -	$ 188.76	4.00%	01/01/2026	
528	Grading Certificate/Sewage System Maintenance Letter	$ 20.00	$ 20.00	N	01/01/2025	$ 20.00	$ -	$ 20.00	0.00%	01/01/2026	
529	Coloured Photocopies - per copy	$ 0.66	$ 0.75	Y	01/01/2025	$ 0.66	$ 0.09	$ 0.75	0.00%	01/01/2026	Flat fee.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
530	**COMMUNITY SERVICES**										
531	***FIRE***										
532	**Fire Prevention Administration**										
533	Fire Report copies	$ 101.25	$ 101.25	N	01/01/2025	$ 105.50	$ -	$ 105.50	4.20%	01/01/2026	
534	Status Letter - Discretionary/Commercial Inspection process	$42.50+ $6.55/unit	$42.50+ $6.55/unit	N	01/01/2025	$44.20+ $6.81/unit	$ -	$44.20+ $6.81/unit	4.00%	01/01/2026	
535	Status Letter - Applies to specific inspection or enforcement results, not Discretionary/Commercial Inspections.	$ 43.25	$ 43.25	N	01/01/2025	$ 45.00	$ -	$ 45.00	4.05%	01/01/2026	
536	File Search	$ 156.50	$ 176.85	Y	01/01/2025	$ 162.75	$ 21.16	$ 183.91	3.99%	01/01/2026	
537	Additional Hour Charge	$ 92.85	$ 104.92	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.20%	01/01/2026	
538	Fireworks Display Permit	$ 101.25	$ 101.25	N	01/01/2025	$ 105.30	$ -	$ 105.30	4.00%	01/01/2026	
539	Open Air Burning Permit	$ 101.25	$ 101.25	N	01/01/2025	$ 105.30	$ -	$ 105.30	4.00%	01/01/2026	
540	Open Burning Response - Subsequent to original response (consumable materials are additional)	$626.50/unit first hour, $313.25/unit per 1/2 hour after	$626.50/unit first hour, $313.25/unit per 1/2 hour after	N	01/01/2025	$652.00/unit first hour, $326.00/unit per 1/2 hour after	$ -	$652.00/unit first hour, $326.00/unit per 1/2 hour after	4.07%	01/01/2026	
541	Fire Route - Establishment or Review of existing	$ 249.50	$ 281.94	Y	01/01/2025	$ 259.50	$ 33.74	$ 293.24	4.01%	01/01/2026	
542	Fire Route - Additional Hour Charge	$ 93.00	$ 105.09	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.03%	01/01/2026	
543	**Fire Prevention - Inspections / Activities**										
544	**Fire Safety Plan Review**	$ 249.50	$ 249.50	N	01/01/2025	$ 259.50	$ -	$ 259.50	4.01%	01/01/2026	
545	Fire Regulation Compliance Inspection including 1st hour charge	$ 249.50	$ 281.94	Y	01/01/2025	$ 259.50	$ 33.74	$ 293.24	4.01%	01/01/2026	
546	Additional Hour Charge	$ 93.00	$ 105.09	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.03%	01/01/2026	
547	Re-Inspection Fee - Hourly	$ 93.00	$ 105.09	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.03%	01/01/2026	
548	Retrofit Inspections including 1st hour charge	$ 249.50	$ 281.94	Y	01/01/2025	$ 259.50	$ 33.74	$ 293.24	4.01%	01/01/2026	
549	Additional Hour Charge	$ 93.00	$ 105.09	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.03%	01/01/2026	
550	Requested Inspections with a business application including 1st hour charge	$ 249.50	$ 281.94	Y	01/01/2025	$ 259.50	$ 33.74	$ 293.24	4.01%	01/01/2026	
551	Additional Hour Charge	$ 93.00	$ 105.09	Y	01/01/2025	$ 96.75	$ 12.58	$ 109.33	4.03%	01/01/2026	
552	Fire Investigations - Townships (Per Hour)	$ 127.95	$ 144.58	Y	01/01/2025	$ 133.00	$ 17.29	$ 150.29	3.95%	01/01/2026	
553	Liquor License Inspections including 1st hour charge	$ 282.00	$ 318.66	Y	01/01/2025	$ 293.00	$ 38.09	$ 331.09	3.90%	01/01/2026	
554	Additional Hour Charge	$ 105.00	$ 118.65	Y	01/01/2025	$ 109.00	$ 14.17	$ 123.17	3.81%	01/01/2026	
555	Rental 50' Length of Hose - per day	$ 40.00	$ 45.20	Y	01/01/2025	$ 42.00	$ 5.46	$ 47.46	5.00%	01/01/2026	
556	Rental Allied Equipment - per day	$ 40.00	$ 45.20	Y	01/01/2025	$ 42.00	$ 5.46	$ 47.46	5.00%	01/01/2026	
557	Air Bottle Recharge	$ 20.00	$ 22.60	Y	01/01/2025	$ 21.00	$ 2.73	$ 23.73	5.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
558	**Fire Prevention - Request Inspections - Discretionary/Commercial/Residential**										
559	Single Family Home	$ 240.00	$ 271.20	Y	01/01/2025	$ 250.00	$ 32.50	$ 282.50	4.17%	01/01/2026	
560	Duplex 9.8 (Owner to provide proof of use as of July 14, 1994)	$ 360.00	$ 406.80	Y	01/01/2025	$ 375.00	$ 48.75	$ 423.75	4.17%	01/01/2026	
561	Residential 3 - 5 Units	$ 600.00	$ 678.00	Y	01/01/2025	$ 624.00	$ 81.12	$ 705.12	4.00%	01/01/2026	
562	Residential - More than 5 units - 3 stories or Less.	$ 840.00	$ 949.20	Y	01/01/2025	$ 874.00	$ 113.62	$ 987.62	4.05%	01/01/2026	
563	Residential - 4 - 6 Stories	$ 1,080.00	$ 1,220.40	Y	01/01/2025	$ 1,124.00	$ 146.12	$ 1,270.12	4.07%	01/01/2026	
564	Residential - 7 - 11 Stories	$ 1,320.00	$ 1,491.60	Y	01/01/2025	$ 1,370.00	$ 178.10	$ 1,548.10	3.79%	01/01/2026	
565	Residential - 12 - 18 Stories	$ 1,560.00	$ 1,762.80	Y	01/01/2025	$ 1,625.00	$ 211.25	$ 1,836.25	4.17%	01/01/2026	
566	Residential - More than 18 Stories (base + cost/additional floor)	$1,560.00 + $59.00/ additional floor	1762.80 + 66.67/additional floor	Y	01/01/2025	$1,625.00 + $62.00/ additional floor	$211.25 + $8.06/ additional floor	$1,836.25 + $70.06/ additional floor	4.17%	01/01/2026	
567	Residential - Parking Garage	$ 240.00	$ 271.20	Y	01/01/2025	$ 250.00	$ 32.50	$ 282.50	4.17%	01/01/2026	
568	Residential - Parking Garage with tenant storage permitted in garage.	$ 600.00	$ 678.00	Y	01/01/2025	$ 624.00	$ 81.12	$ 705.12	4.00%	01/01/2026	
569	Commercial - Single Tenancy- Less than 1500m2 - 1 floor (building only, hourly rate applies after 1st hour for additional processes)	$ 360.00	$ 406.80	Y	01/01/2025	$ 375.00	$ 48.75	$ 423.75	4.17%	01/01/2026	
570	Commercial - Multiple Tenancy- Less than 1500m2 - 1 floor - additional charge per unit (building only, hourly rate applies after 1st hour for additional processes)	$360.00 + $116.50/ additional unit	$406.80 + $131.65/ additional unit	Y	01/01/2025	$375.00 + $122.00/ additional unit	$48.75 + $15.86/ additional unit	$423.75 + $137.86/ additional unit	4.17%	01/01/2026	
571	Commercial - Single Tenancy- Greater than 1500m2 or less than 1500m2 with more than 1 floor (building only, hourly rate applies after 1st hour for additional processes)	$ 720.00	$ 813.60	Y	01/01/2025	$ 750.00	$ 97.50	$ 847.50	4.17%	01/01/2026	
572	Commercial - Multiple Tenancy- More than 1500m2 or less than 1500m2 with more than 1 floor - additional charge per unit. (building only, hourly rate applies after 1st hour for additional processes)	$720.00 + $116.50/ additional unit	$813.60 + $131.65/ additional unit	Y	01/01/2025	$750.00 + $122.00/ additional unit	$97.50 + $15.86/ additional unit	$847.50 + $137.86/ additional unit	4.17%	01/01/2026	
573	**Fire Alarm Monitoring/Month:**										
574	1G5 Residential Fire Alarm Monitoring Fee - Monthly	$ 7.15	$ 8.08	Y	01/01/2025	$ 7.45	$ 0.97	$ 8.42	4.20%	01/01/2026	
575	Extra Units/Unit - Monthly	$ 4.70	$ 5.31	Y	01/01/2025	$ 4.90	$ 0.64	$ 5.54	4.26%	01/01/2026	
576	Cellular Alarm Fees - Monthly	$ 6.00	$ 6.78	Y	01/01/2025	$ 6.00	$ 0.78	$ 6.78	0.00%	01/01/2026	Cellular fees are cost recovery and the prices from Bell are the same for 2026.
577	Direct Detect Monthly Residential Maintenance Fee - 2 or 3 Smoke Alarms	$ 6.00	$ 6.78	Y	01/01/2025	$ 6.25	$ 0.81	$ 7.06	4.17%	01/01/2026	
578	Each additional device (smoke alarm, CO detector) - monthly	$ 1.15	$ 1.30	Y	01/01/2025	$ 1.20	$ 0.16	$ 1.36	4.35%	01/01/2026	
579	1G1 Monitor Commercial Non-Required (monthly) - DVAC or AES	$ 37.00	$ 41.81	Y	01/01/2025	$ 38.50	$ 5.01	$ 43.51	4.05%	01/01/2026	
580	1G2 Monitor Commercial Required (monthly) - DVAC or AES	$ 59.00	$ 66.67	Y	01/01/2025	$ 61.40	$ 7.98	$ 69.38	4.07%	01/01/2026	
581	1G10 Monitor Dealer Non-Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	$ 14.00	$ 15.82	Y	01/01/2025	$ 14.60	$ 1.90	$ 16.50	4.29%	01/01/2026	
582	1G4 Monitor Dealer Required - Monthly dealer pricing (COK bills dealer, dealer bills customer)	$ 20.50	$ 23.17	Y	01/01/2025	$ 21.35	$ 2.78	$ 24.13	4.15%	01/01/2026	
583	1G11 Monitor Small Premise -used for non-required monitoring only (small commercial buildings, churches, 3 story walk ups, student housing, schools)	$ 22.25	$ 25.14	Y	01/01/2025	$ 23.20	$ 3.02	$ 26.22	4.27%	01/01/2026	
584	1G13 Monitor/DVAC Replacement (monthly)	$ 74.00	$ 83.62	Y	01/01/2025	$ 77.00	$ 10.01	$ 87.01	4.05%	01/01/2026	
585	**Direct Detect - General Charges**									01/01/2026	
586	Direct Detect Service Calls - During Business Hours - Hourly*	$ 106.00	$ 119.78	Y	01/01/2025	$ 110.25	$ 14.33	$ 124.58	4.01%	01/01/2026	
587	**After Hours (minimum call out time of 3 hours)*										

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
588	**Response to Provincial Highways/Truck**										
589	First hour	$ 559.86	$ 559.86	N	01/01/2025	$ 570.50	$ -	$ 570.50	1.90%	01/01/2026	Fee is legislated by the Province. Rate is as of January 2025. Unknown at this time what the 2026 rate will be.
590	Each 1/2 hour thereafter	$ 279.93	$ 279.93	N	01/01/2025	$ 285.25	$ -	$ 285.25	1.90%	01/01/2026	Fee is legislated by the Province. Rate is as of January 2025. Unknown at this time what the 2026 rate will be.
591	**Other Fire Services - Charges**										
592	Fire Response and Investigation Recovery (consumable materials additional)	$559.86 unit first hour, $279.93/unit per ½ hour after	$632.64 unit first hour, $316.32/unit per ½ hour after	Y	01/01/2025	$570.50 unit first hour, $285.25/unit per ½ hour after	$74.17 unit first hour, $37.08/unit per ½ hour after	$644.67 unit first hour, $322.33/unit per ½ hour after	1.90%	01/01/2026	Fee matches MTO rate.
593	Technical Responses (consumable materials additional)	$626.50/unit first hour, $313.25/unit per 1/2 hour after	$707.95/unit first hour, $353.97/unit per 1/2 hour after	N	01/01/2025	$652.00/unit first hour, $326.00/unit per 1/2 hour after	$ -	$652.00/unit first hour, $326.00/unit per 1/2 hour after	4.00%	01/01/2026	
594	Fire Extinguisher Training (Does not Include Not-for Profit Groups)	$ 27.50	$ 31.08	Y	01/01/2025	$ 28.60	$ 3.72	$ 32.32	4.00%	01/01/2026	
595	Training Other Fire Departments & Agencies (hourly rate/trainer) (Course materials and expenses extra)	$ 130.00	$ 146.90	Y	01/01/2025	$ 135.20	$ 17.58	$ 152.78	4.00%	01/01/2026	
596	Dispatch systems administration and analysis (Per Hour)	$ 88.00	$ 99.44	Y	01/01/2025	$ 95.85	$ 12.46	$ 108.31	8.92%	01/01/2026	Fee is based on salary recovery.
597	Post Fire Property Security/Safety (Per Hour)	$ 188.00	$ 212.44	Y	01/01/2025	$ 231.00	$ 30.03	$ 261.03	22.87%	01/01/2026	Fee is based on salary recovery.
598	Rental of Public Education Equipment to Other Municipal Fire Departments (Fixed Fee + consumable materials)	$ 115.00	$ 115.00	N	01/01/2025	$ 120.00	$ -	$ 120.00	4.35%	01/01/2026	
599	**Propane Facility RSMP Review Initial Request for Municipal Data for RSMP ***										
600	Application + 1st hour charge	$ 256.50	$ 289.85	Y	01/01/2025	$ 266.75	$ 34.68	$ 301.43	4.00%	01/01/2026	
601	Additional Hour Charge	$ 95.50	$ 107.92	Y	01/01/2025	$ 99.35	$ 12.92	$ 112.27	4.03%	01/01/2026	
602	*Plus additional costs for specialist consulting										
603	**Submission of Propane RSMP and Plan Review**										
604	Application + 1st hour charge	$ 256.50	$ 289.85	Y	01/01/2025	$ 266.75	$ 34.68	$ 301.43	4.00%	01/01/2026	
605	Additional Hour Charge	$ 95.50	$ 107.92	Y	01/01/2025	$ 99.35	$ 12.92	$ 112.27	4.03%	01/01/2026	
606	**Upon completion of Site Work and Installations**										
607	Final Site Inspection + 1st hour charge	$ 256.50	$ 289.85	Y	01/01/2025	$ 266.75	$ 34.68	$ 301.43	4.00%	01/01/2026	
608	Additional Hour Charge	$ 95.50	$ 107.92	Y	01/01/2025	$ 99.35	$ 12.92	$ 112.27	4.03%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
609	***ENFORCEMENT***										
610	Snow Clearing - Admin fee	$ 102.46	$ 102.46	N	01/01/2025	$ 106.56	$ -	$ 106.56	4.00%	01/01/2026	
611	Grass/Weed - Admin fee	$ 57.89	$ 57.89	N	01/01/2025	$ 60.20	$ -	$ 60.20	4.00%	01/01/2026	
612	Orders to Comply	20% of costs	20% of costs	N	01/01/2025	20% of costs	$ -	20% of costs	0.00%	01/01/2026	
613	Fees for Inspections	$ 99.07	$ 99.07	N	01/01/2025	$ 103.03	$ -	$ 103.03	4.00%	01/01/2026	
614	Compliance Letters	$ 90.29	$ 90.29	N	01/01/2025	$ 93.90	$ -	$ 93.90	4.00%	01/01/2026	
615	Photocopies/Printing - black & white, per page	$ 0.18	$ 0.20	Y	01/01/2025	$ 0.18	$ 0.02	$ 0.20	0.00%	01/01/2026	
616	Photocopies/Printing - colour, per page	$ 0.76	$ 0.86	Y	01/01/2025	$ 0.79	$ 0.10	$ 0.89	4.06%	01/01/2026	
617	Return of Confiscated Signs (small and easily removable)	$ 37.64	$ 37.64	N	01/01/2025	$ 39.14	$ -	$ 39.14	3.99%	01/01/2026	
618	Return of Confiscated Signs (Larger)	$ 139.17	$ 139.17	N	01/01/2025	$ 144.74	$ -	$ 144.74	4.00%	01/01/2026	
619	Chicken Registration Fee	$ 56.24	$ 56.24	N	01/01/2025	$ 58.49	$ -	$ 58.49	3.99%	01/01/2026	
620	**DOG LICENSING FEES:***										
621	**First and Renewal Licenses**										
622	**Sterilized Dogs:**										
623	After 30 days of first license being required for the dog or after expiry of previous license	$ 57.67	$ 57.67	N	01/01/2025	$ 59.97	$ -	$ 59.97	3.99%	01/01/2026	
624	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	$ 38.85	$ 38.85	N	01/01/2025	$ 40.41	$ -	$ 40.41	4.00%	01/01/2026	
625	**Non-Sterilized Dogs:**										
626	After 30 days of first license being required for the dog or after expiry of previous license	$ 115.39	$ 115.39	N	01/01/2025	$ 120.00	$ -	$ 120.00	4.00%	01/01/2026	
627	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	$ 76.47	$ 76.47	N	01/01/2025	$ 79.53	$ -	$ 79.53	4.00%	01/01/2026	
628	**Designated Dogs:**										
629	After 30 days of first license being required for the dog or after expiry of previous license	$ 153.02	$ 153.02	N	01/01/2025	$ 159.14	$ -	$ 159.14	4.00%	01/01/2026	
630	Within 30 days of first license being required for the dog or within 30 days prior to current license expiry	$ 102.85	$ 102.85	N	01/01/2025	$ 106.96	$ -	$ 106.96	4.00%	01/01/2026	
631	**Transfer License:** Reduced fee applies to valid licenses from another municipality if purchased within 30 days of moving to Kitchener	$ 10.02	$ 10.02	N	01/01/2025	$ 10.42	$ -	$ 10.42	4.04%	01/01/2026	
632	**Animal Boarding fee**	$ 42.19	$ 42.19	N	01/01/2025	$ 43.88	$ -	$ 43.88	4.00%	01/01/2026	
633	**Impound Fee** for 1st day or part thereof, where a dog has been impounded	$ 51.40	$ 51.40	N	01/01/2025	$ 53.45	$ -	$ 53.45	3.99%	01/01/2026	
634	**Discount for all license purchases by Seniors (upon proof of age 65 or older)*	$ 6.26	$ 6.26	N	01/01/2025	$ 6.51	$ -	$ 6.51	3.98%	01/01/2026	
635	**Replacement of lost tag**	$ 8.79	$ 8.79	N	01/01/2025	$ 9.14	$ -	$ 9.14	4.01%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
636	***NEIGHBOURHOOD PROGRAMS & SERVICES***										
637	**ROOM RENTALS - ALL CENTRES**										
638	*Affiliated sport groups receive a 3% reduction off room rental rates as listed*										
639	Administrative Fee for Contract Changes	$ 25.47	$ 28.78	Y	01/01/2025	$ 26.49	$ 3.44	$ 29.93	4.01%	01/01/2026	
640	Rental Deposit Required (Minimum)	$ 178.79	$ 178.79	N	01/01/2025	$ 185.94	$ -	$ 185.94	4.00%	01/01/2026	
641	Community Centre Attendants - Specified Holidays	$ 36.64	$ 41.40	Y	01/01/2025	$ 38.10	$ 4.95	$ 43.05	3.99%	01/01/2026	
642	Community Centre Attendant	$ 25.81	$ 29.17	Y	01/01/2025	$ 26.85	$ 3.49	$ 30.34	4.02%	01/01/2026	
643	Kitchen reheating flat fee	$ 36.16	$ 40.86	Y	01/01/2025	$ 37.61	$ 4.89	$ 42.50	4.01%	01/01/2026	
644	Custodial Hourly Fee	$ 22.14	$ 25.02	Y	01/01/2025	$ 23.03	$ 2.99	$ 26.02	4.01%	01/01/2026	
645	Custodial hourly fee Specified Holiday	$ 33.22	$ 37.54	Y	01/01/2025	$ 34.55	$ 4.49	$ 39.04	4.01%	01/01/2026	
646	SOCAN										Per SOCAN rate schedule.
647	ReSound										Per ReSound rate schedule.
648	Damage Deposit	$ 500.00	$ 500.00	N	01/01/2025	$ 500.00	$ -	$ 500.00	0.00%	01/01/2026	Setting fee to a fixed amount that will not be increased annually.
649	**BRIDGEPORT COMMUNITY CENTRE**										
650	Room #1	$ 55.24	$ 62.43	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	3.99%	01/01/2026	
651	Room #2	$ 19.86	$ 22.45	Y	01/01/2025	$ 20.66	$ 2.69	$ 23.35	4.01%	01/01/2026	
652	Room #3	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.90	$ 5.32	$ 46.22	4.01%	01/01/2026	
653	Licensed Event Fee - Room #1	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
654	Licensed Event Fee - Room #2	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
655	Licensed Event Fee - Room #3	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
656	Insurance - Licensed Event										Per Insurance Rate Schedule.
657	Insurance Non-licensed Event										Per Insurance Rate Schedule.
658	**CENTREVILLE – CHICOPEE COMMUNITY CENTRE**										
659	Gym (Single)	$ 55.24	$ 62.43	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	3.99%	01/01/2026	
660	Room #1	$ 19.86	$ 22.45	Y	01/01/2025	$ 20.66	$ 2.69	$ 23.35	4.01%	01/01/2026	
661	Room #2	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
662	Room #3	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
663	Licensed Event Fee - Gym (Single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
664	Licensed Event - Room 2	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
665	Insurance - Non Licensed										Per Insurance Rate Schedule.
666	Insurance - Licensed event										Per Insurance Rate Schedule.
667	**CHANDLER MOWAT COMMUNITY CENTRE**										
668	Room #1	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
669	Room #2	$ 19.86	$ 22.45	Y	01/01/2025	$ 20.66	$ 2.69	$ 23.35	4.01%	01/01/2026	
670	Room #3	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
671	Room #4	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
672	Multi purpose room/Gym (Single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
673	Kitchen (Cooking) per hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.34	$ 4.07	$ 35.41	3.98%	01/01/2026	
674	Licensed event Fee - Multi Purpose Room/Gym (Single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
675	Licensed Event Fee - Room 1, 2	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
676	Insurance - Non Licensed										Per Insurance Rate Schedule.
677	Insurance - Licensed event										Per Insurance Rate Schedule.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
678	**COUNTRY HILLS COMMUNITY CENTRE**										
679	Room 1	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
680	Room 2	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
681	Room 3	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.90	$ 5.32	$ 46.22	4.01%	01/01/2026	
682	Room 4	$ 28.32	$ 32.00	Y	01/01/2025	$ 40.90	$ 5.32	$ 46.22	44.42%	01/01/2026	Adjusted to reflect consistent pricing for the square footage (previously undercharged).
683	Multipurpose Room/Gym (double)	$ 78.62	$ 88.85	Y	01/01/2025	$ 81.77	$ 10.63	$ 92.40	4.00%	01/01/2026	
684	1/2 Multipurpose Room/Gym (single)	$ 55.24	$ 62.43	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	3.99%	01/01/2026	
685	Kitchen Only - Cooking per hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.34	$ 4.07	$ 35.41	3.98%	01/01/2026	
686	Licensed Event Fee - multipurpose Room/Gym (Double)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
687	Licensed Event Fee - 1/2 multipurpose Room/Gym (Single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
688	Licensed Event Fee - Room 1, 2 or 3	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
689	Insurance - Non Licensed										
690	Insurance - Licensed event										
691	**DOON PIONEER PARK COMMUNITY CENTRE**										
692	Multipurpose Room/Gym (single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
693	Room 1	$ 38.94	$ 44.00	Y	01/01/2025	$ 40.50	$ 5.26	$ 45.76	4.01%	01/01/2026	
694	Room 2	$ 19.85	$ 22.43	Y	01/01/2025	$ 20.65	$ 2.68	$ 23.33	4.01%	01/01/2026	
695	Room 3	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.90	$ 5.32	$ 46.22	4.01%	01/01/2026	
696	Gymnasium	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
697	Licensed Event Fee - multipurpose room/Gym (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
698	Licensed Event Fee - Meeting Room	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
699	Insurance - Non Licensed										Per Insurance Rate Schedule.
700	Insurance - Licensed event										Per Insurance Rate Schedule.
701	**HURON BRIGADOON COMMUNITY CENTRE**										
702	Multipurpose Room 1	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
703	Multipurpose Room 2	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
704	Gym (single)	$ 55.24	$ 62.42	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	4.00%	01/01/2026	
705	**KINGSDALE COMMUNITY CENTRE**										
706	Room 2	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
707	Room 3	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
708	Room 4	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
709	Room 5	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
710	Room 1	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
711	Gym (Single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
712	Kitchen Only - Cooking per hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.34	$ 4.07	$ 35.41	3.98%	01/01/2026	
713	Licensed event fee - Room 2,3,4,5	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
714	Licensed event fee - Gym	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
715	**MILL COURTLAND COMMUNITY CENTRE**										
716	Room 2 (large multipurpose room)	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
717	Room 1 (craft room)	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
718	Children's Program Room	$ 19.85	$ 22.43	Y	01/01/2025	$ 20.64	$ 2.68	$ 23.32	3.98%	01/01/2026	
719	Multipurpose Room/Gym (single)	$ 55.24	$ 62.42	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	4.00%	01/01/2026	
720	Licensed Event Fee -Multipurpose Room/ Gym (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
721	Licensed Event Fee - Room 2	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
722	Insurance - Non licensed										Per Insurance Rate Schedule.
723	Insurance - Licensed event										Per Insurance Rate Schedule.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
724	**VICTORIA HILLS COMMUNITY CENTRE**										
725	Multipurpose Room A (old single gym)	$ 55.24	$ 62.42	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	4.00%	01/01/2026	
726	Multipurpose Room B (dance room)	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
727	Multipurpose Room C (new single gym)	$ 55.24	$ 62.42	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	4.00%	01/01/2026	
728	Multipurpose Room D (new single gym)	$ 55.24	$ 62.42	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	4.00%	01/01/2026	
729	Multipurpose Room C&D (Double gym)	$ 78.62	$ 88.84	Y	01/01/2025	$ 81.76	$ 10.63	$ 92.39	3.99%	01/01/2026	
730	Room 1	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
731	Room 2	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
732	Room 3 and 4	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
733	Kitchen (cooking) fee/hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.34	$ 4.07	$ 35.41	3.98%	01/01/2026	
734	Licensed Event fee - MP Room A	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
735	Licensed event fee - Dance Room B	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
736	Licensed event fee - MP Room C	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
737	Licensed event fee - MP Room D	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
738	Licensed event fee - MP Room C & D	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
739	Licensed Event fee - Room 3/4	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
740	Insurance - Non Licensed										Per Insurance Rate Schedule.
741	Insurance - Licensed										Per Insurance Rate Schedule.
742	**FOREST HEIGHTS COMMUNITY CENTRE**										
743	Room 1	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
744	Room 2	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
745	Room 3	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
746	Room 4	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
747	Multipurpose Room/Gym (single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
748	Kitchen (Cooking) fee/hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.34	$ 4.07	$ 35.41	3.98%	01/01/2026	
749	Licensed Event Fee - Multipurpose Room/Gym (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	4.00%	01/01/2026	
750	Licensed Event Fee - Room 1 and/or 2	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
751	Insurance - Non Licensed										Per Insurance Rate Schedule.
752	Insurance - Licensed event										Per Insurance Rate Schedule.
753	**STANLEY PARK COMMUNITY CENTRE**										
754	Meeting Room 1	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
755	Meeting Room 2	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
756	Dance/Meeting Room	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
757	Gym (Triple)	$ 95.66	$ 108.10	Y	01/01/2025	$ 99.49	$ 12.93	$ 112.42	4.00%	01/01/2026	
758	Gym 2/3 (double)	$ 78.62	$ 88.84	Y	01/01/2025	$ 81.76	$ 10.63	$ 92.39	3.99%	01/01/2026	
759	Gym 1/3 (single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
760	Kitchen (Cooking) fee/hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.35	$ 4.07	$ 35.42	4.01%	01/01/2026	
761	Licensed Event Fee - Gym (triple)	$ 95.66	$ 108.10	Y	01/01/2025	$ 99.49	$ 12.93	$ 112.42	4.00%	01/01/2026	
762	Licensed Event Fee - 2/3 Gym (double)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.03	$ 12.22	$ 106.25	4.00%	01/01/2026	
763	Licensed Event Fee - 1/3 Gym (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.03	$ 12.22	$ 106.25	4.00%	01/01/2026	
764	Licensed Event Fee - Rooms 1, 2 & Dance/Meeting Room	$ 60.27	$ 68.11	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
765	Licensed Event Fee - Dance Room Full	$ 90.42	$ 102.17	Y	01/01/2025	$ 94.04	$ 12.22	$ 106.26	4.00%	01/01/2026	
766	Insurance - Non Licensed										Per Insurance Rate Schedule.
767	Insurance - Licensed event										Per Insurance Rate Schedule.

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
768	**WILLIAMSBURG COMMUNITY CENTRE**										
769	Room 1	NEW		Y	NEW	$ 40.90	$ 5.32	$ 46.22	NEW	01/01/2026	New Community Centre room fees.
770	Room 2	NEW		Y	NEW	$ 40.90	$ 5.32	$ 46.22	NEW	01/01/2026	New Community Centre room fees.
771	Room 3	NEW		Y	NEW	$ 40.90	$ 5.32	$ 46.22	NEW	01/01/2026	New Community Centre room fees.
772	Room 4	NEW		Y	NEW	$ 40.90	$ 5.32	$ 46.22	NEW	01/01/2026	New Community Centre room fees.
773	Single Gym	NEW		Y	NEW	$ 57.45	$ 7.47	$ 64.92	NEW	01/01/2026	New Community Centre room fees.
774	Double Gym	NEW		Y	NEW	$ 81.76	$ 10.63	$ 92.39	NEW	01/01/2026	New Community Centre room fees.
775	Licensed Event Fee - Rooms 1,2,3,4	NEW		Y	NEW	$ 62.68	$ 8.15	$ 70.83	NEW	01/01/2026	New Community Centre room fees.
776	License event fee Single Gym	NEW		Y	NEW	$ 94.02	$ 12.22	$ 106.24	NEW	01/01/2026	New Community Centre room fees.
777	License event Fee Double Gym	NEW		Y	NEW	$ 94.02	$ 12.22	$ 106.24	NEW	01/01/2026	New Community Centre room fees.
778	Insurance - Non Licensed										Per Insurance Rate Schedule.
779	Insurance - Licensed event										Per Insurance Rate Schedule.
780	**ROCKWAY SENIOR CENTRE**										
781	Workshop	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
782	King Street Room	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
783	Games Room	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
784	Boardroom	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
785	Program Room	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
786	Multipurpose room	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
787	Heritage Room (studio)	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
788	Meeting Room	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	3.99%	01/01/2026	
789	Auditorium	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
790	Patio	$ 47.09	$ 53.21	Y	01/01/2025	$ 48.97	$ 6.37	$ 55.34	3.99%	01/01/2026	
791	License fee - auditorium	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.02	$ 12.22	$ 106.24	3.99%	01/01/2026	
792	License fee - meeting room	$ 60.27	$ 68.11	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
793	License fee - multi-purpose room	$ 60.27	$ 68.11	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
794	Licensed Event Fee - Patio	$ 60.27	$ 68.11	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
795	Insurance coverage - non-licensed										Per Insurance Rate Schedule.
796	Insurance coverage - licensed										Per Insurance Rate Schedule.
797	**DOWNTOWN COMMUNITY CENTRE**										
798	Gym 1 (single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
799	Gym 2 (single)	$ 61.60	$ 69.61	Y	01/01/2025	$ 64.06	$ 8.33	$ 72.39	3.99%	01/01/2026	
800	Gym 1 & 2 (double)	$ 78.62	$ 88.84	Y	01/01/2025	$ 81.76	$ 10.63	$ 92.39	3.99%	01/01/2026	
801	Workshop	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
802	Senior Day Program Room 1	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
803	Charles St Room	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
804	Vic School Room	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.69	$ 23.34	3.98%	01/01/2026	
805	Multipurpose Room A	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
806	Multipurpose Room B	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
807	Multipurpose Room A & B	$ 47.09	$ 53.21	Y	01/01/2025	$ 48.97	$ 6.37	$ 55.34	3.99%	01/01/2026	
808	Upstairs Kitchen (Cooking) - fee/hour	$ 30.14	$ 34.06	Y	01/01/2025	$ 31.35	$ 4.07	$ 35.42	4.01%	01/01/2026	
809	Preschool Room	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
810	Youth room	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
811	Licensed Event Fee - Gym 1 & 2 (double)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.03	$ 12.22	$ 106.25	4.00%	01/01/2026	
812	Licensed Event Fee - Gym 1 (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.03	$ 12.22	$ 106.25	4.00%	01/01/2026	
813	Licensed Event Fee - Gym 2 (single)	$ 90.41	$ 102.16	Y	01/01/2025	$ 94.03	$ 12.22	$ 106.25	4.00%	01/01/2026	
814	Licensed Event Fee - Other Rooms	$ 60.27	$ 68.10	Y	01/01/2025	$ 62.68	$ 8.15	$ 70.83	4.00%	01/01/2026	
815	Licensed Event Fee - Room A & B	$ 81.12	$ 91.67	Y	01/01/2025	$ 84.36	$ 10.97	$ 95.33	3.99%	01/01/2026	
816	Insurance coverage - non-licensed										Per Insurance Rate Schedule.
817	Insurance coverage - licensed										Per Insurance Rate Schedule.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
818	**CSD DIRECT PROGRAMS**										
819	**KITCHENER GROUP CARD**										
820	Adult 55+	$ 16.32	$ 18.44	Y	01/01/2025	$ 16.97	$ 2.21	$ 19.18	4.00%	01/01/2026	
821	Preschool, Children and Youth	$ 16.32	$ 18.44	Y	01/01/2025	$ 16.97	$ 2.21	$ 19.18	4.00%	01/01/2026	
822	**PROGRAMS CATEGORY A (Per Hour)**										
823	Adult 55+	$ 4.58	$ 5.17	Y	01/01/2025	$ 4.76	$ 0.62	$ 5.38	4.02%	01/01/2026	
824	Adults 18 - 54 years	$ 5.57	$ 6.29	Y	01/01/2025	$ 5.80	$ 0.75	$ 6.55	4.05%	01/01/2026	
825	Pre-school, Children and Youth	$ 4.58	$ 4.58	N	01/01/2025	$ 4.76	$ -	$ 4.76	4.02%	01/01/2026	
826	**PROGRAMS CATEGORY B (PER HOUR)**										
827	Adult 55+	$ 5.45	$ 6.16	Y	01/01/2025	$ 5.67	$ 0.74	$ 6.41	4.04%	01/01/2026	
828	Adults 18 - 54 years	$ 6.65	$ 7.51	Y	01/01/2025	$ 6.91	$ 0.90	$ 7.81	3.98%	01/01/2026	
829	Pre-school, Children and Youth	$ 5.45	$ 5.45	N	01/01/2025	$ 5.67	$ -	$ 5.67	4.04%	01/01/2026	
830	**PROGRAMS CATEGORY C (PER HOUR)**										
831	Adult 55+	$ 6.15	$ 6.95	Y	01/01/2025	$ 6.39	$ 0.83	$ 7.22	3.96%	01/01/2026	
832	Adults 18 - 54 years	$ 7.49	$ 8.46	Y	01/01/2025	$ 7.79	$ 1.01	$ 8.80	4.03%	01/01/2026	
833	Pre-school, Children & Youth	$ 6.15	$ 6.15	N	01/01/2025	$ 6.39	$ -	$ 6.39	3.96%	01/01/2026	
834	**PROGRAMS CATEGORY D (PER HOUR)**										
835	Adult 55+	$ 8.32	$ 9.40	Y	01/01/2025	$ 8.65	$ 1.12	$ 9.77	3.97%	01/01/2026	
836	Adults 18 - 54 years	$ 10.15	$ 11.47	Y	01/01/2025	$ 10.56	$ 1.37	$ 11.93	4.04%	01/01/2026	
837	Pre-school, Children & Youth	$ 8.32	$ 8.32	N	01/01/2025	$ 8.65	$ -	$ 8.65	3.97%	01/01/2026	
838	**PROGRAMS CATEGORY E (PER HOUR)**										
839	Adult 55+	$ 10.82	$ 12.23	Y	01/01/2025	$ 11.25	$ 1.46	$ 12.71	4.01%	01/01/2026	
840	Adults 18 - 54 years	$ 13.22	$ 14.94	Y	01/01/2025	$ 13.75	$ 1.79	$ 15.54	4.02%	01/01/2026	
841	Pre-school, Children & Youth	$ 10.71	$ 10.71	N	01/01/2025	$ 11.14	$ -	$ 11.14	4.00%	01/01/2026	
842	**PAY AS YOU PLAY**										
843	Adult 55+ (single ticket)	$ 3.93	$ 4.44	Y	01/01/2025	$ 4.09	$ 0.53	$ 4.62	4.04%	01/01/2026	
844	Adult 55+ (book of 10 tickets)	$ 35.43	$ 40.04	Y	01/01/2025	$ 36.85	$ 4.79	$ 41.64	4.00%	01/01/2026	
845	Adult 55+ (book of 20 tickets)	$ 62.99	$ 71.18	Y	01/01/2025	$ 65.51	$ 8.52	$ 74.03	4.00%	01/01/2026	
846	Adults-18 to 54 years (single ticket)	$ 4.79	$ 5.41	Y	01/01/2025	$ 4.99	$ 0.65	$ 5.64	4.08%	01/01/2026	
847	Adults-18 to 54 years (book of 10 tickets)	$ 43.21	$ 48.83	Y	01/01/2025	$ 44.94	$ 5.84	$ 50.78	4.00%	01/01/2026	
848	Adults - 18 to 54 years (book of 20 tickets)	$ 76.81	$ 86.80	Y	01/01/2025	$ 79.89	$ 10.39	$ 90.28	4.00%	01/01/2026	
849	Pre-school, Children & Youth (single ticket)	$ 2.30	$ 2.60	Y	01/01/2025	$ 2.39	$ 0.31	$ 2.70	3.99%	01/01/2026	
850	Pre-school, Children & Youth (book of 10 tickets)	$ 20.96	$ 23.68	Y	01/01/2025	$ 21.79	$ 2.83	$ 24.62	3.98%	01/01/2026	
851	Pre-school, Children & Youth (book of 20 tickets)	$ 37.25	$ 42.09	Y	01/01/2025	$ 38.74	$ 5.04	$ 43.78	3.99%	01/01/2026	
852	Family (single ticket)	$ 11.92	$ 13.47	Y	01/01/2025	$ 12.40	$ 1.61	$ 14.01	4.04%	01/01/2026	
853	**PRIVATE PROGRAMS (PER HOUR)**										
854	Adult 55+	$ 51.81	$ 58.55	Y	01/01/2025	$ 53.89	$ 7.01	$ 60.90	4.01%	01/01/2026	
855	Adults 18 - 54 years	$ 63.20	$ 71.42	Y	01/01/2025	$ 65.73	$ 8.54	$ 74.27	4.00%	01/01/2026	
856	Pre-school, Children & Youth	$ 51.81	$ 51.81	N	01/01/2025	$ 53.89	$ -	$ 53.89	4.01%	01/01/2026	
857	**SEMI PRIVATE PROGRAMS (PER HOUR)**										
858	Adult 55+	$ 25.91	$ 29.28	Y	01/01/2025	$ 26.94	$ 3.50	$ 30.44	3.99%	01/01/2026	
859	Adults 18 - 54 years	$ 31.60	$ 35.70	Y	01/01/2025	$ 32.86	$ 4.27	$ 37.13	4.00%	01/01/2026	
860	Pre-school, Children & Youth	$ 25.91	$ 25.91	N	01/01/2025	$ 26.94	$ -	$ 26.94	3.99%	01/01/2026	
861	**SENIOR DAY PROGRAM**										
862	Day Program	$ 18.24	$ 18.24	N	01/01/2025	$ 18.97	$ -	$ 18.97	3.99%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
863	**YOUTH PROGRAMS**										
864	MultiSport Mondays	$ 70.23	$ 70.23	N	01/01/2025	$ 73.04	$ -	$ 73.04	4.00%	01/01/2026	
865	Youth Camp	$ 171.81	$ 171.81	N	01/01/2025	$ 180.40	$ -	$ 180.40	5.00%	01/01/2026	Higher increase to offset increased operating expenses to run program.
866	BLYD	$ 87.80	$ 87.80	N	01/01/2025	$ 92.19	$ -	$ 92.19	5.00%	01/01/2026	Higher increase to offset increased operating expenses to run program.
867	**Neighbourhood Camps**										
868	Holiday Break/PD Programs per day	$ 32.06	$ 32.06	N	01/01/2025	$ 33.66	$ -	$ 33.66	4.99%	01/01/2026	Program had been a pilot but now is offered ongoing.
869	Schools Out Camps (per week)	$ 98.22	$ 98.22	N	01/01/2025	$ 103.13	$ -	$ 103.13	5.00%	01/01/2026	Higher increase to offset increased operating expenses to run program.
870	Full day & full day specialty camp programs (per week)	$ 122.77	$ 122.77	N	01/01/2025	$ 128.91	$ -	$ 128.91	5.00%	01/01/2026	Higher increase to offset increased operating expenses to run program.
871	Before/After Care for Full Day Programs (per week)	$ 13.50	$ 13.50	N	01/01/2025	$ 14.00	$ -	$ 14.00	3.71%	01/01/2026	Higher increase to offset increased operating expenses to run program.
872	**DROP IN PROGRAMS**										
873	Drop-In rate Adult 18-54 (Category A)	$ 6.41	$ 7.24	Y	01/01/2025	$ 6.67	$ 0.87	$ 7.24	4.06%	01/01/2026	
874	Drop-in Program rate- Adult 55+ (Category A)	$ 5.26	$ 5.94	Y	01/01/2025	$ 5.47	$ 0.71	$ 5.94	3.99%	01/01/2026	
875	Drop-in Program rate- Adult 18-54 (Category B)	$ 7.65	$ 8.64	Y	01/01/2025	$ 7.96	$ 1.03	$ 8.64	4.05%	01/01/2026	
876	Drop-in Program rate- Adult 55+ (Category B)	$ 6.27	$ 7.09	Y	01/01/2025	$ 6.52	$ 0.85	$ 7.09	3.99%	01/01/2026	
877	Drop-in Program rate- Adult 18-54 (Category C)	$ 8.61	$ 9.73	Y	01/01/2025	$ 8.95	$ 1.16	$ 9.73	3.95%	01/01/2026	
878	Drop-in Program rate- Adult 55+ (Category C)	$ 7.07	$ 7.99	Y	01/01/2025	$ 7.35	$ 0.96	$ 7.99	3.96%	01/01/2026	
879	Drop-in Program rate- Adult 18-54 (Category D)	$ 11.67	$ 13.19	Y	01/01/2025	$ 12.14	$ 1.58	$ 13.19	4.03%	01/01/2026	
880	Drop-in Program rate- Adult 55+ (Category D)	$ 9.57	$ 10.81	Y	01/01/2025	$ 9.95	$ 1.29	$ 10.81	3.97%	01/01/2026	
881	Drop-in Program rate- Adult 18-54 (Category E)	$ 15.20	$ 17.18	Y	01/01/2025	$ 15.81	$ 2.06	$ 17.18	4.01%	01/01/2026	
882	Drop-in Program rate- Adult 55+ (Category E)	$ 12.43	$ 14.05	Y	01/01/2025	$ 12.93	$ 1.68	$ 14.05	4.02%	01/01/2026	
883	**MOBILE SKATEPARK**	$ 539.26	$ 609.36	Y	01/01/2025	$ 560.83	$ 72.91	$ 633.74	4.00%	01/01/2026	

Note - total fee including applicable taxes will be rounded to the nearest five cents

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
884	***KITCHENER MEMORIAL AUDITORIUM COMPLEX (KMAC)***										
885	**ROOM RENTALS**										
886	Banquet Rate	$ 542.85	$ 613.42	Y	01/01/2025	$ 564.57	$ 73.39	$ 637.96	4.00%	01/01/2026	
887	Tournament Rate	$ 423.63	$ 478.70	Y	01/01/2025	$ 440.57	$ 57.27	$ 497.84	4.00%	01/01/2026	
888	Hall Rental	$ 60.80	$ 68.70	Y	01/01/2025	$ 63.23	$ 8.22	$ 71.45	4.00%	01/01/2026	
889	Meeting Room Rental - Group 3	$ 39.32	$ 44.43	Y	01/01/2025	$ 40.89	$ 5.32	$ 46.21	4.00%	01/01/2026	
890	Meeting Room Rental - Group 1	$ 19.86	$ 22.44	Y	01/01/2025	$ 20.65	$ 2.68	$ 23.33	3.99%	01/01/2026	
891	**ICE RENTALS - Multi Pad**										
892	Non-prime	$ 171.69	$ 194.01	Y	09/01/2025	$ 178.56	$ 23.21	$ 201.77	4.00%	09/01/2026	
893	Non-prime Affiliated Sports - Dom Cardillo Arena	$ 168.40	$ 190.29	Y	09/01/2025	$ 175.14	$ 22.77	$ 197.91	4.00%	09/01/2026	
894	Prime time Affiliated Sports - Dom Cardillo Arena	$ 170.55	$ 192.72	Y	09/01/2025	$ 177.37	$ 23.06	$ 200.43	4.00%	09/01/2026	
895	Prime time League	$ 275.68	$ 311.52	Y	09/01/2025	$ 286.70	$ 37.27	$ 323.97	4.00%	09/01/2026	
896	Casual/Seasonal/Tournament	$ 302.83	$ 342.20	Y	09/01/2025	$ 314.95	$ 40.94	$ 355.89	4.00%	09/01/2026	
897	Floor Rental/HR/Tournament	$ 84.94	$ 95.98	Y	04/01/2025	$ 88.34	$ 11.48	$ 99.82	4.00%	04/01/2026	
898	**ICE RENTALS - SINGLE PAD**										
899	Non-Prime	$ 161.95	$ 183.00	Y	09/01/2025	$ 168.43	$ 21.90	$ 190.33	4.00%	09/01/2026	
900	Non-prime Affiliated Sports	$ 147.90	$ 167.13	Y	09/01/2025	$ 152.34	$ 19.80	$ 172.14	3.00%	09/01/2026	Increase set at 3% to stay inline with neighbouring municipalities.
901	Prime time affiliated Sports	$ 147.90	$ 167.13	Y	09/01/2025	$ 152.34	$ 19.80	$ 172.14	3.00%	09/01/2026	Increase set at 3% to stay inline with neighbouring municipalities.
902	Prime Time League	$ 246.38	$ 278.41	Y	09/01/2025	$ 256.24	$ 33.31	$ 289.55	4.00%	09/01/2026	
903	Casual/Seasonal/Tournament	$ 276.45	$ 312.39	Y	09/01/2025	$ 287.50	$ 37.38	$ 324.88	4.00%	09/01/2026	
904	Floor Rental/Tournament Floor	$ 81.99	$ 92.65	Y	04/01/2025	$ 85.27	$ 11.09	$ 96.36	4.00%	04/01/2026	
905	**SKATING PROGRAMS**										
906	Shinny - Non-prime	$ 8.71	$ 9.84	Y	09/01/2025	$ 9.05	$ 1.18	$ 10.23	3.95%	09/01/2026	
907	Shinny - Prime	$ 14.93	$ 16.87	Y	09/01/2025	$ 15.52	$ 2.02	$ 17.54	3.97%	09/01/2026	
908	**ADMISSIONS**										
909	Children 17 and under/session	$ 4.06	$ 4.59	Y	09/01/2025	$ 4.22	$ 0.55	$ 4.77	3.92%	09/01/2026	
910	Adult/session	$ 5.95	$ 6.72	Y	09/01/2025	$ 6.19	$ 0.80	$ 6.99	4.05%	09/01/2026	
911	Family/session	$ 13.79	$ 15.58	Y	09/01/2025	$ 14.34	$ 1.86	$ 16.20	3.99%	09/01/2026	
912	Seniors/session	$ 4.06	$ 4.59	Y	09/01/2025	$ 4.22	$ 0.55	$ 4.77	3.92%	09/01/2026	
913	**CENTENNIAL STADIUM**										
914	Centennial Field - minor	$ 50.28	$ 56.82	Y	04/01/2025	$ 52.29	$ 6.80	$ 59.09	3.99%	04/01/2026	
915	Centennial Field - adult	$ 75.57	$ 85.39	Y	04/01/2025	$ 78.59	$ 10.22	$ 88.81	4.00%	04/01/2026	
916	Lights - Centennial	$ 72.26	$ 81.65	Y	04/01/2025	$ 75.15	$ 9.77	$ 84.92	4.00%	04/01/2026	
917	Lights - Jack Couch	$ 66.64	$ 75.30	Y	04/01/2025	$ 69.30	$ 9.01	$ 78.31	3.99%	04/01/2026	
918	**JACK COUCH BALL PARK**										
919	Sr. Panthers Practice and Game	$ 104.46	$ 118.04	Y	04/01/2025	$ 108.63	$ 14.12	$ 122.75	4.00%	04/01/2026	
920	Jr. Panthers Practice and Game	$ 100.12	$ 113.14	Y	04/01/2025	$ 104.12	$ 13.54	$ 117.66	4.00%	04/01/2026	
921	Affiliated Jack Couch Park	$ 41.72	$ 47.14	Y	04/01/2025	$ 43.39	$ 5.64	$ 49.03	4.01%	04/01/2026	
922	Non-affiliated Jack Couch Park	$ 64.60	$ 73.00	Y	04/01/2025	$ 67.18	$ 8.73	$ 75.91	4.00%	04/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
923	***SPORT DEVELOPMENT***										
924	**FIELD UNIT PRICES/HOUR**										
925	Budd Park Indoor										
926	Budd Indoor Field Resident, Non-Resident	$ 152.82	$ 172.69	Y	07/01/2025	$ 158.93	$ 20.66	$ 179.59	4.00%	07/01/2026	
927	Budd Indoor field Affiliated	$ 127.48	$ 144.05	Y	07/01/2025	$ 132.58	$ 17.24	$ 149.82	4.00%	07/01/2026	
928	Budd Indoor Field Resident, Non-Resident, Non-Prime	$ 69.54	$ 78.58	Y	07/01/2025	$ 72.33	$ 9.40	$ 81.73	4.00%	07/01/2026	
929	Budd Indoor field Affiliated, Non-Prime Time	NEW		Y	NEW	$ 66.00	$ 8.58	$ 74.58	NEW	07/01/2026	New fee added to align pricing structure with CRC Fields.
930	Budd Indoor field Non-Affiliated, Not-For-Profit, Leagues/Clubs, Prime Time	NEW		Y	NEW	$ 146.00	$ 18.98	$ 164.98	NEW	07/01/2026	New fee added to align pricing structure with CRC Fields.
931	Budd Indoor field Non-Affiliated, Not-For-Profit, Leagues/Clubs, Non-Prime Time	NEW		Y	NEW	$ 69.00	$ 8.97	$ 77.97	NEW	07/01/2026	New fee added to align pricing structure with CRC Fields.
932	Budd Park- Lounge Rental	$ 50.33	$ 56.87	Y	01/01/2025	$ 52.34	$ 6.80	$ 59.14	4.00%	01/01/2026	
933	**SPORTS FIELDS**										
934	**Field Unit Prices/hour**										
935	**Diamonds**										
936	A1 - Non-Affiliated	$ 65.89	$ 74.46	Y	01/01/2025	$ 68.53	$ 8.91	$ 77.44	4.01%	01/01/2026	
937	A1 - Affiliated	$ 39.37	$ 44.49	Y	01/01/2025	$ 40.94	$ 5.32	$ 46.26	3.99%	01/01/2026	
938	A2 - Non-Affiliated	$ 59.11	$ 66.79	Y	01/01/2025	$ 61.47	$ 7.99	$ 69.46	3.99%	01/01/2026	
939	A2 - Affiliated	$ 35.40	$ 40.00	Y	01/01/2025	$ 36.82	$ 4.79	$ 41.61	4.01%	01/01/2026	
940	Practice rate - affiliated minor groups	$ 24.70	$ 27.91	Y	01/01/2025	$ 25.69	$ 3.34	$ 29.03	4.01%	01/01/2026	
941	B - Non-Affiliated	$ 21.37	$ 24.15	Y	01/01/2025	$ 22.22	$ 2.89	$ 25.11	3.98%	01/01/2026	
942	B - Affiliated	$ 12.91	$ 14.59	Y	01/01/2025	$ 13.43	$ 1.75	$ 15.18	4.03%	01/01/2026	
943	S - Non-Affiliated	$ 16.87	$ 19.06	Y	01/01/2025	$ 17.54	$ 2.28	$ 19.82	3.97%	01/01/2026	
944	S - Affiliated	$ 10.86	$ 12.27	Y	01/01/2025	$ 11.29	$ 1.47	$ 12.76	3.96%	01/01/2026	
945	**Soccer/Football**										
946	A1 - Non-Affiliated	$ 75.57	$ 85.39	Y	01/01/2025	$ 78.59	$ 10.22	$ 88.81	4.00%	01/01/2026	
947	A1 - Affiliated	$ 46.50	$ 52.55	Y	01/01/2025	$ 48.36	$ 6.29	$ 54.65	4.00%	01/01/2026	
948	A2 - Non-Affiliated	$ 40.24	$ 45.47	Y	01/01/2025	$ 41.85	$ 5.44	$ 47.29	4.00%	01/01/2026	
949	A2 - Affiliated	$ 24.38	$ 27.55	Y	01/01/2025	$ 25.36	$ 3.30	$ 28.66	4.02%	01/01/2026	
950	B1 - Non-Affiliated	$ 17.33	$ 19.58	Y	01/01/2025	$ 18.02	$ 2.34	$ 20.36	3.98%	01/01/2026	
951	B1 - Affiliated	$ 10.44	$ 11.80	Y	01/01/2025	$ 10.86	$ 1.41	$ 12.27	4.02%	01/01/2026	
952	Synthetic Turf - Non-Affiliated	$ 120.29	$ 135.93	Y	01/01/2025	$ 125.10	$ 16.26	$ 141.36	4.00%	01/01/2026	
953	Synthetic Turf - Affiliated	$ 63.99	$ 72.31	Y	01/01/2025	$ 66.55	$ 8.65	$ 75.20	4.00%	01/01/2026	
954	Synthetic Turf - Non-Prime Time	$ 50.82	$ 57.43	Y	01/01/2025	$ 52.85	$ 6.87	$ 59.72	3.99%	01/01/2026	
955	**Other Charges**										
956	Admin fee per group per season (Ball B, S, Football B, S2)	$ 110.40	$ 124.75	Y	01/01/2025	$ 114.82	$ 14.93	$ 129.75	4.00%	01/01/2026	
957	**Cricket**										
958	Adult League Fee	$ 23.43	$ 26.48	Y	01/01/2022	$ 24.37	$ 3.17	$ 27.54	4.01%	01/01/2026	
959	Adult league flat rate max 6 hour booking	$ 122.45	$ 138.37	Y	01/01/2022	$ 127.35	$ 16.56	$ 143.91	4.00%	01/01/2026	
960	Youth and Neighborhood fee	$ 15.71	$ 17.75	Y	01/01/2022	$ 16.34	$ 2.12	$ 18.46	4.01%	01/01/2026	
961	**Volleyball**										
962	Beach Courts	$ 31.74	$ 35.87	Y	01/01/2025	$ 33.01	$ 4.29	$ 37.30	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
963	***AQUATICS PROGRAMS***										
964	**RECREATION SWIMS & CRC SINGLE VISIT**										
965	Children 17 and under and Seniors swim admission	$ 4.07	$ 4.60	Y	01/01/2025	$ 4.07	$ 0.53	$ 4.60	0.09%	01/01/2026	Currently on high end regionally. Maintain 2025 fee.
966	10 visits pass - child/senior	NEW		Y	NEW	$ 32.56	$ 4.23	$ 36.79	NEW	01/01/2026	10 visit pass. Price = (child/senior admit*0.8)*10 visits
967	Adult 18 and over admission	$ 6.09	$ 6.89	Y	01/01/2025	$ 6.09	$ 0.79	$ 6.88	-0.07%	01/01/2026	Currently on high end regionally. Maintain 2025 fee.
968	10 visits pass- Adult	NEW		Y	NEW	$ 48.72	$ 6.33	$ 55.05	NEW	01/01/2026	10 visit pass. Price = (adult admit*0.8)*10 visits
969	Group Admission	NEW		Y	NEW	1st person is full price, 2nd person 25% off, 3-4th 50% off, 5-6th 75% off.		1st person is full price, 2nd person 25% off, 3-4th 50% off, 5-6th 75% off.	NEW	01/01/2026	Group Discount pricing - inclusive replacement for 'family' admission. Available online or in person.
970	Daily Rate - Child, Senior (Kiwanis Park Only)	$ 6.27	$ 7.09	Y	01/01/2025	$ 6.52	$ 0.85	$ 7.37	3.97%	01/01/2026	New Fee for use at Kiwanis only.
971	Daily Rate - Adult (Kiwanis Park Only)	$ 9.78	$ 11.05	Y	01/01/2025	$ 10.17	$ 1.32	$ 11.49	4.03%	01/01/2026	New Fee for use at Kiwanis only.
972	Daily Rate - Group (Kiwanis Park Only)	NEW		Y	NEW	1st person is full price, 2nd person 25% off, 3-4th 50% off, 5-6th 75% off.		1st person is full price, 2nd person 25% off, 3-4th 50% off, 5-6th 75% off.	NEW	01/01/2026	Group Discount pricing - inclusive replacement for 'family' admission. Available online or in person.
973	Kiwanis No Swim Entry Fee	$ 2.03	$ 2.29	Y	01/01/2025	$ 2.11	$ 0.27	$ 2.38	3.94%	01/01/2026	
974	**3 MONTH PASS - Swim Pass**										
975	Child and Senior	$ 125.20	$ 141.47	Y	01/01/2025	$ 125.20	$ 16.28	$ 141.48	0.00%	01/01/2026	Currently on high end regionally. Maintain 2025 fee
976	Adult	$ 196.70	$ 222.27	Y	01/01/2025	$ 196.70	$ 25.57	$ 222.27	0.00%	01/01/2026	Currently on high end regionally. Maintain 2025 fee
977	**SUMMER SPLASH PASS (access to public swims while outdoor pools are open)**										
978	Child/Senior	$ 33.28	$ 37.61	Y	01/01/2025	$ 34.61	$ 4.50	$ 39.11	4.00%	01/01/2026	
979	Adult	$ 46.80	$ 52.88	Y	01/01/2025	$ 48.67	$ 6.33	$ 55.00	4.00%	01/01/2026	
980	**KITCHENER CARD**										
981	14 years and under	$ 38.70	$ 38.70	N	01/01/2025	$ 40.25	$ -	$ 40.25	4.01%	01/01/2026	
982	15 years and over	$ 79.46	$ 89.79	Y	01/01/2025	$ 82.63	$ 10.74	$ 93.37	3.99%	01/01/2026	
983	**REGISTRATION FEE – BASIC RATE 1 LESSON (6-10 lessons /session)**										

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
984	***Lessons - Adults 18 and over***	NEW		Y	NEW	$ 10.22	$ 1.33	$ 11.55	NEW	01/01/2026	All levels will be the same rate based off of the implementation of the new Kitchener Swims program launched in January 2025. Still among the most expensive in the region. All lessons adjusted to top group lesson fee from 2025. Lines separated for flexibility for future adjustments. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are
985	Lessons - Teens 15 and over	NEW		Y	NEW	$ 10.22	$ 1.33	$ 11.55	NEW	01/01/2026	
986	Lessons - Teens 13 and 14	NEW		N	NEW	$ 10.22	$ -	$ 10.22	NEW	01/01/2026	
987	Lessons - Parent & Tot, Pre-School, Child	NEW		N	NEW	$ 10.22	$ -	$ 10.22	NEW	01/01/2026	
988	Lessons - Swim Patrol	NEW		N	NEW	$ 10.22	$ -	$ 10.22	NEW	01/01/2026	
989	Lessons - Adapted Aquatics	NEW		N	NEW	$ 10.22	$ -	$ 10.22	NEW	01/01/2026	
990	Aquatic Sport Programming (Junior Lifeguard Club, Water Polo, Lifesaving Sport)	NEW		N	NEW	$ 10.68	$ -	$ 10.68	NEW	01/01/2026	Two staff at Leadership rate with a course minimum of 6 participants.
991	Parented Aquatic Fitness Class	$ 10.57	$ 11.94	Y	01/01/2025	$ 10.99	$ 1.43	$ 12.42	3.97%	01/01/2026	
992	**LIFESAVING COURSES - exam fee and materials not included**										
993	Bronze Star +Basic First Aid + CPRA	$ 64.85	$ 64.85	N	01/01/2025	$ 67.45	$ -	$ 67.45	4.00%	01/01/2026	
994	Bronze medallion/Emergency First Aid/CPR-B or Bronze Cross alone	$ 85.75	$ 96.90	Y	01/01/2025	$ 89.18	$ 11.59	$ 100.77	4.00%	01/01/2026	
995	Bronze cross with Standard First Aid/CPR-C	$ 132.52	$ 149.75	Y	01/01/2025	$ 137.82	$ 17.92	$ 155.74	4.00%	01/01/2026	
996	Emergency First Aid	$ 45.68	$ 51.62	Y	01/01/2025	$ 47.51	$ 6.18	$ 53.69	4.01%	01/01/2026	
997	CPR-C	$ 34.02	$ 38.44	Y	01/01/2025	$ 35.38	$ 4.60	$ 39.98	4.00%	01/01/2026	
998	Bronze Challenge	$43.92	$ 49.63	Y	01/01/2025	$ 45.68	$ 5.94	$ 51.62	4.01%	01/01/2026	
999	**LEADERSHIP- exam fee and materials not included**										
1000	Lifesaving Society Assistant Inst.	$ 103.93	$ 117.44	Y	01/01/2025	$ 108.09	$ 14.05	$ 122.14	4.00%	01/01/2026	
1001	Lifesaving Society swim Instructors	$ 119.52	$ 135.06	Y	01/01/2025	$ 124.30	$ 16.16	$ 140.46	4.00%	01/01/2026	
1002	National lifeguard	$ 254.63	$ 287.73	Y	01/01/2025	$ 264.82	$ 34.43	$ 299.25	4.00%	01/01/2026	
1003	Lifesaving Society Instructors	$ 119.52	$ 135.06	Y	01/01/2025	$ 124.30	$ 16.16	$ 140.46	4.00%	01/01/2026	
1004	Standard First Aid/CPR-C	$ 83.15	$ 93.96	Y	01/01/2025	$ 86.48	$ 11.24	$ 97.72	4.00%	01/01/2026	
1005	Summer Leadership Bundle (BRM/BRC/NL/SW/SFA)	$ 499.20	$ 564.10	Y	01/01/2025	$ 519.17	$ 67.49	$ 586.66	4.00%	01/01/2026	
1006	Standard first aid instructors	$ 137.88	$ 155.80	Y	01/01/2025	$ 143.40	$ 18.64	$ 162.04	4.00%	01/01/2026	
1007	National lifeguard instructors	$ 137.88	$ 155.80	Y	01/01/2025	$ 143.40	$ 18.64	$ 162.04	4.00%	01/01/2026	
1008	Instructor trainer course	$ 137.88	$ 155.80	Y	01/01/2025	$ 143.40	$ 18.64	$ 162.04	4.00%	01/01/2026	
1009	Pool operator course	$ 61.28	$ 69.25	Y	01/01/2025	$ 63.73	$ 8.29	$ 72.02	4.00%	01/01/2026	
1010	**ADVANCED LEADERSHIP- exam fee and materials not included**										
1011	Examiners Courses	$ 68.92	$ 77.88	Y	01/01/2025	$ 71.68	$ 9.32	$ 81.00	4.00%	01/01/2026	
1012	Aquatic Supervisor	$ 91.89	$ 103.84	Y	01/01/2025	$ 95.57	$ 12.42	$ 107.99	4.00%	01/01/2026	
1013	**Re-certification Fees**										
1014	Bronze Cross recert	$ 23.94	$ 27.05	Y	01/01/2025	$ 24.90	$ 3.24	$ 28.14	4.01%	01/01/2026	
1015	National lifeguard Recertifications	$ 30.64	$ 34.62	Y	01/01/2025	$ 31.87	$ 4.14	$ 36.01	4.01%	01/01/2026	
1016	Standard First Aid/CPR-C recertifications	$ 45.68	$ 51.62	Y	01/01/2025	$ 47.51	$ 6.18	$ 53.69	4.01%	01/01/2026	
1017	In person recertification	$ 34.62	$ 39.12	Y	01/01/2025	$ 36.00	$ 4.68	$ 40.68	3.99%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1018	**PRIVATE LESSONS (30 mins)**										
1019	Private lessons for 14 and under	$ 36.71	$ 36.71	N	01/01/2025	$ 40.38	$ -	$ 40.38	9.99%	01/01/2026	10% increase for premium service and hasn't been adjusted to reflect wage increases over last few years. Increase still places us below other municipalities within the region for annual increases. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are approved.
1020	Private lessons for 15 and over	$ 36.71	$ 41.48	Y	01/01/2025	$ 40.38	$ 5.25	$ 45.63	9.99%	01/01/2026	10% increase for premium service and hasn't been adjusted to reflect wage increases over last few years. Increase still places us below other municipalities within the region for annual increases. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are approved.
1021	Semi-private lessons for 14 and under	$ 19.50	$ 19.50	N	01/01/2025	$ 24.23	$ -	$ 24.23	24.26%	01/01/2026	60% of private lesson rate to allow for reflection of increase of premium service that has not been adjusted to reflect wage increases over the last few years. Adjusted increase places us below other municipalities within the region for annual increases. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are approved.
1022	Semi private for 15 and over	$ 20.40	$ 23.06	Y	01/01/2025	$ 24.23	$ 3.15	$ 27.38	18.75%	01/01/2026	60% of private lesson rate to allow for reflection of increase of premium service that has not been adjusted to reflect wage increases over the last few years. Adjusted increase places us below other municipalities within the region for annual increases. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are approved.
1023	**SPECIALTY PROGRAMS per hour**										
1024	Sessional Lane/Aquafit programs (senior/child) - per visit	**NEW**		Y	**NEW**	$ 3.38	$ 0.44	$ 3.82	**NEW**	01/01/2026	Multi-Visit session of our basic Aquafit/lane swim programming.
1025	Sessional Lane/Aquafit programs (Adult) - per visit	**NEW**		Y	**NEW**	$ 5.07	$ 0.66	$ 5.73	**NEW**	01/01/2026	Multi-Visit session of our basic Aquafit/lane swim programming.
1026	Registered Aquatic Fitness Programs (Boot Camp, Triathlon, Cross Training, AquaCycle, SUP, Yoga, Fitness Groups)	$ 12.19	$ 13.77	Y	01/01/2025	$ 12.68	$ 1.65	$ 14.33	4.03%	01/01/2026	Renamed to Registered Aquatic Fitness Programs (Boot Camp, Triathlon, Cross Training, AquaCycle, SUP, Yoga, Fitness Groups)
1027	Kayaking	$ 12.19	$ 13.77	Y	01/01/2025	$ 12.68	$ 1.65	$ 14.33	4.03%	01/01/2026	
1028	Specialty Aquafit - Adult Drop-In	$ 12.19	$ 13.77	Y	01/01/2025	$ 12.68	$ 1.65	$ 14.33	4.03%	01/01/2026	
1029	Specialty Aquafit - Child Drop-In	$ 6.26	$ 6.26	N	01/01/2025	$ 6.51	$ -	$ 6.51	3.98%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1030	**POOL RENTALS - (All rates per hour)** Total staff required for rental will be determined by aquatic booking staff, based on established criteria available to public										
1031	Tier 1 (CRC main pool, Harry Class, Kiwanis Park)	$ 202.84	$ 229.21	Y	01/01/2025	$ 150.87	$ 19.61	$ 170.48	-25.62%	07/01/2026	Change in how we price our pools to just the facility costs, all staff costs are additional
1032	Tier 2 (CRC program pool, Forest Heights main pool, Breithaupt main pool, Cameron Heights, Grand River Rec Centre, Wilson, Idlewood)	$ 176.96	$ 199.96	Y	01/01/2025	$ 123.94	$ 16.11	$ 140.05	-29.96%	07/01/2026	Change in how we price our pools to just the facility costs, all staff costs are additional
1033	Tier 3 (Forest Heights warm pool, Breithaupt warm pool)	$ 110.66	$ 125.05	Y	01/01/2025	$ 54.99	$ 7.15	$ 62.14	-50.31%	07/01/2026	Change in how we price our pools to just the facility costs, all staff costs are additional
1034	Affiliate Rate - discount of 25%			Y						07/01/2026	Discount to align with other sports amenities.
1035	Lifeguard per hour	$ 28.10	$ 31.75	Y	01/01/2025	$ 29.02	$ 3.77	$ 32.79	3.27%	01/01/2026	
1036	Head Lifeguard per hour	**NEW**		Y	**NEW**	$ 31.07	$ 4.04	$ 35.11	**NEW**	01/01/2026	Headguard rate, to be added to pool rentals.
1037	Customer Service Attendant per hour	**NEW**		Y	**NEW**	$ 27.09	$ 3.52	$ 30.61	**NEW**	01/01/2026	CSA rate, to be added to pool rentals outside of operating hours.
1038	*statutory holiday rate per hour = 1.5 X all pool rental rates.*	**NEW**		Y	**NEW**				**NEW**	07/01/2026	Fee to offset labour costs during statutory holidays.
1039	**SCHOOLBOARD /INSTRUCTIONAL PROGRAMS (youth 0-14 years)**										
1040	Extra Instructor per hour	$ 28.10	$ 28.10	N	01/01/2025	$ 29.02	$ -	$ 29.02	3.27%	01/01/2026	Percentage based on wage increase.
1041	**RENTAL GROUP ENTRY FOR PUBLIC SWIM (full swim)**										
1042	**0-10 entries**	$ 26.14	$ 29.53	Y	01/01/2025	$ 27.18	$ 3.53	$ 30.71	4.00%	01/01/2026	
1043	0-30 Entries	$ 52.27	$ 59.07	Y	01/01/2025	$ 54.36	$ 7.07	$ 61.43	4.00%	01/01/2026	
1044	31-125 Entries	$ 78.41	$ 88.60	Y	01/01/2025	$ 81.54	$ 10.60	$ 92.14	4.00%	01/01/2026	
1045	After hours staffing cost	$ 44.37	$ 50.13	Y	01/01/2025	$ 46.14	$ 6.00	$ 52.14	4.00%	01/01/2026	
1046	After hours rental rate - Specified holidays	$ 61.47	$ 69.47	Y	01/01/2025	$ 63.93	$ 8.31	$ 72.24	3.99%	01/01/2026	
1047	**AQUATIC FACILITY ROOM RENTALS (per hour)**										
1048	Tier 4 (Rooms 103,201,202,205, (BRC)	$ 19.85	$ 22.43	Y	01/01/2025	$ 20.65	$ 2.68	$ 23.33	4.01%	01/01/2026	
1049	Tier 3 (Room 206 (BRC), Tim Horton's Shelter (Kiwanis)) Meeting Room GRRC	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
1050	Tier 2 (Room 109 (BRC)	$ 39.31	$ 44.42	Y	01/01/2025	$ 40.88	$ 5.31	$ 46.19	3.99%	01/01/2026	
1051	Tier 1 (Room 207 (BRC), Oktoberfest Lions Hall (GRRC), Beachside Shelter (Kiwanis))	$ 55.24	$ 62.43	Y	01/01/2025	$ 57.45	$ 7.47	$ 64.92	3.99%	01/01/2026	
1052	Kitchen	$ 36.17	$ 40.87	Y	01/01/2025	$ 37.62	$ 4.89	$ 42.51	4.01%	01/01/2026	
1053	**BRC GYMNASIUM RENTALS PRICES/HOUR**										
1054	BRC, Gymnasium, Resident and Non-Resident, Prime Time	$ 78.63	$ 88.86	Y	01/01/2025	$ 81.78	$ 10.63	$ 92.41	4.00%	01/01/2026	
1055	BRC, Gymnasium, Resident and Non-Resident, Non-Prime Time	**NEW**		Y	**NEW**	$ 60.00	$ 7.80	$ 67.80	**NEW**	01/01/2026	Added new price points to align with CRC Gym user fee structure.
1056	BRC, Gymnasium, Youth Affiliated, Prime Time	**NEW**		Y	**NEW**	$ 62.00	$ 8.06	$ 70.06	**NEW**	01/01/2026	Added new price points to align with CRC Gym user fee structure.
1057	BRC, Gymnasium, Youth Affiliated, Non-Prime Time	**NEW**		Y	**NEW**	$ 44.00	$ 5.72	$ 49.72	**NEW**	01/01/2026	Added new price points to align with CRC Gym user fee structure.
1058	BRC, Gymnasium, Non-Affiliated, Prime Time	**NEW**		Y	**NEW**	$ 71.00	$ 9.23	$ 80.23	**NEW**	01/01/2026	Added new price points to align with CRC Gym user fee structure.
1059	BRC, Gymnasium, Non-Affiliated, Non-Prime Time	**NEW**		Y	**NEW**	$ 55.00	$ 7.15	$ 62.15	**NEW**	01/01/2026	Added new price points to align with CRC Gym user fee structure.
1060	**KIWANIS RENTAL GROUP ADMISSIONS PER HOUR**										
1061	1 - 60 Guests	$ 52.27	$ 59.07	Y	01/01/2025	$ 54.36	$ 7.07	$ 61.43	4.00%	01/01/2026	
1062	61 - 125 Guests	$ 78.41	$ 88.60	Y	01/01/2025	$ 81.54	$ 10.60	$ 92.14	4.00%	01/01/2026	
1063	126 - 250 Guests	$ 104.54	$ 118.13	Y	01/01/2025	$ 108.72	$ 14.13	$ 122.85	4.00%	01/01/2026	
1064	251 - 400 Guests	$ 130.68	$ 147.66	Y	01/01/2025	$ 135.90	$ 17.67	$ 153.57	4.00%	01/01/2026	
1065	401 - 550 Guests	$ 156.81	$ 177.20	Y	01/01/2025	$ 163.08	$ 21.20	$ 184.28	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1066	***COWAN RECREATION CENTRE (CRC)***										New User fees created for the newly constructed Cowan Recreation Centre.
1067	**INDOOR FIELD UNIT PRICES/HOUR**										
1068	CRC, Indoor Turf, 1/4 Field, Youth Affiliated, Prime Time (Fall/Winter)	NEW		Y	NEW	$ 175.00	$ 22.75	$ 197.75	NEW	05/01/2026	
1069	CRC, Indoor Turf, 1/4 Field, Youth Affiliated, Non-Prime Time (Fall/Winter)	NEW		Y	NEW	$ 88.00	$ 11.44	$ 99.44	NEW	05/01/2026	
1070	CRC, Indoor Turf, 1/4 Field, Youth Affiliated, Prime Time (Spring/Summer)	NEW		Y	NEW	$ 88.00	$ 11.44	$ 99.44	NEW	05/01/2026	
1071	CRC, Indoor Turf, 1/4 Field, Youth Affiliated, Non-Prime Time (Spring/Summer)	NEW		Y	NEW	$ 44.00	$ 5.72	$ 49.72	NEW	05/01/2026	
1072	CRC, Indoor Turf, 1/4 Field, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Prime Time (Fall/Winter)	NEW		Y	NEW	$ 200.00	$ 26.00	$ 226.00	NEW	05/01/2026	
1073	CRC, Indoor Turf, 1/4 Field, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Non-Prime Time (Fall/Winter)	NEW		Y	NEW	$ 100.00	$ 13.00	$ 113.00	NEW	05/01/2026	
1074	CRC, Indoor Turf, 1/4 Field, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Prime Time (Spring/Summer)	NEW		Y	NEW	$ 100.00	$ 13.00	$ 113.00	NEW	05/01/2026	
1075	CRC, Indoor Turf, 1/4 Field, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Non-Prime Time (Spring/Summer)	NEW		Y	NEW	$ 50.00	$ 6.50	$ 56.50	NEW	05/01/2026	
1076	CRC, Indoor Turf, 1/4 Field, Resident, Prime Time (Fall/Winter)	NEW		Y	NEW	$ 225.00	$ 29.25	$ 254.25	NEW	05/01/2026	
1077	CRC, Indoor Turf, 1/4 Field, Resident, Non-Prime Time (Fall/Winter)	NEW		Y	NEW	$ 120.00	$ 15.60	$ 135.60	NEW	05/01/2026	
1078	CRC, Indoor Turf, 1/4 Field, Resident, Prime Time (Spring/Summer)	NEW		Y	NEW	$ 120.00	$ 15.60	$ 135.60	NEW	05/01/2026	
1079	CRC, Indoor Turf, 1/4 Field, Resident, Non-Prime Time (Spring/Summer)	NEW		Y	NEW	$ 60.00	$ 7.80	$ 67.80	NEW	05/01/2026	
1080	CRC, Indoor Turf, 1/4 Field, Non-Resident, Prime Time (Fall/Winter)	NEW		Y	NEW	$ 250.00	$ 32.50	$ 282.50	NEW	05/01/2026	
1081	CRC, Indoor Turf, 1/4 Field, Non-Resident, Non-Prime Time (Fall/Winter)	NEW		Y	NEW	$ 160.00	$ 20.80	$ 180.80	NEW	05/01/2026	
1082	CRC, Indoor Turf, 1/4 Field, Non-Resident, Prime Time (Spring/Summer)	NEW		Y	NEW	$ 160.00	$ 20.80	$ 180.80	NEW	05/01/2026	
1083	CRC, Indoor Turf, 1/4 Field, Non-Resident, Non-Prime (Spring/Summer)	NEW		Y	NEW	$ 80.00	$ 10.40	$ 90.40	NEW	05/01/2026	
1084	**CRC GYMNASIUM RENTALS PRICES/HOUR**										
1085	CRC, Gymnasium, 1 Gym, Youth Affiliated, Prime Time	NEW		Y	NEW	$ 82.00	$ 10.66	$ 92.66	NEW	05/01/2026	
1086	CRC, Gymnasium, 1 Gym, Youth Affiliated, Non-Prime Time	NEW		Y	NEW	$ 55.00	$ 7.15	$ 62.15	NEW	05/01/2026	
1087	CRC, Gymnasium, 1 Gym, Youth Affiliated, Non-Prime Time (Spring/Summer)	NEW		Y	NEW	$ 44.00	$ 5.72	$ 49.72	NEW	05/01/2026	
1088	CRC, Gymnasium, 1 Gym, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Prime Time	NEW		Y	NEW	$ 105.00	$ 13.65	$ 118.65	NEW	05/01/2026	
1089	CRC, Gymnasium, 1 Gym, Non-Affiliated, Not-For-Profit, Leagues/Clubs, Non-Prime Time	NEW		Y	NEW	$ 70.00	$ 9.10	$ 79.10	NEW	05/01/2026	
1090	CRC, Gymnasium, 1 Gym, Resident, Prime Time	NEW		Y	NEW	$ 120.00	$ 15.60	$ 135.60	NEW	05/01/2026	
1091	CRC, Gymnasium, 1 Gym, Resident, Non-Prime Time	NEW		Y	NEW	$ 72.00	$ 9.36	$ 81.36	NEW	05/01/2026	
1092	CRC, Gymnasium, 1 Gym, Non-Resident, Prime Time	NEW		Y	NEW	$ 160.00	$ 20.80	$ 180.80	NEW	05/01/2026	
1093	CRC, Gymnasium, 1 Gym, Non-Resident, Non-Prime Time	NEW		Y	NEW	$ 100.00	$ 13.00	$ 113.00	NEW	05/01/2026	
1094	**CRICKET PRACTICE NETS RENTALS PRICE/HOUR**										
1095	CRC, Cricket Practice Nets, 20 meter, Prime Time	NEW		Y	NEW	$ 37.00	$ 4.81	$ 41.81	NEW	01/01/2026	
1096	CRC, Cricket Practice Nets, 20 meter, Non-Prime Time	NEW		Y	NEW	$ 21.00	$ 2.73	$ 23.73	NEW	01/01/2026	
1097	CRC, Cricket Practice Nets, 40 meter, Prime Time	NEW		Y	NEW	$ 53.00	$ 6.89	$ 59.89	NEW	01/01/2026	
1098	CRC, Cricket Practice Nets, 40 meter, Non-Prime Time	NEW		Y	NEW	$ 32.00	$ 4.16	$ 36.16	NEW	01/01/2026	
1099	CRC, Cricket Practice Nets, Bat Rental	NEW		Y	NEW	$ 20.00	$ 2.60	$ 22.60	NEW	01/01/2026	
1100	CRC, Cricket Practice Nets, Kit Rental	NEW		Y	NEW	$ 10.00	$ 1.30	$ 11.30	NEW	01/01/2026	
1101	CRC, Cricket Practice Nets, Bowling Machine	NEW		Y	NEW	$ 10.00	$ 1.30	$ 11.30	NEW	01/01/2026	
1102	**CRC ROOM RENTALS PRICE/HOUR**										
1103	CRC, Meeting Room, Tier 4	$ 19.85	$ 22.43	Y	01/01/2025	$ 20.65	$ 2.68	$ 23.33	4.01%	01/01/2026	
1104	CRC, Aquatics Room, Tier 3	$ 28.32	$ 32.00	Y	01/01/2025	$ 29.45	$ 3.83	$ 33.28	3.99%	01/01/2026	
1105	CRC, Multi-Purpose Room 1, Tier 2	$ 39.31	$ 44.42	Y	01/01/2025	$ 40.88	$ 5.31	$ 46.19	3.99%	01/01/2026	
1106	CRC, Multi-Purpose Room 2, Tier 2	$ 39.31	$ 44.42	Y	01/01/2025	$ 40.88	$ 5.31	$ 46.19	3.99%	01/01/2026	
1107	CRC, Multi-Purpose Room 3, Tier 2	$ 39.31	$ 44.42	Y	01/01/2025	$ 40.88	$ 5.31	$ 46.19	3.99%	01/01/2026	
1108	CRC, Multi-Purpose Room 4, Tier 2	$ 39.31	$ 44.42	Y	01/01/2025	$ 40.88	$ 5.31	$ 46.19	3.99%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1109	***GOLF***										
1110	**MEMBERSHIPS**										
1111	Junior	$ 465.01	$ 525.46	Y	01/01/2025	$ 483.61	$ 62.87	$ 546.48	4.00%	01/01/2026	
1112	Adult full	$ 2,004.52	$ 2,265.11	Y	01/01/2025	$ 2,114.77	$ 274.92	$ 2,389.69	5.50%	01/01/2026	Higher increase to align with competitors.
1113	Adult Full Couple	$ 3,813.23	$ 4,308.95	Y	01/01/2025	$ 4,022.96	$ 522.98	$ 4,545.94	5.50%	01/01/2026	Higher increase to align with competitors.
1114	55+ Restricted	$ 1,047.32	$ 1,183.47	Y	01/01/2025	$ 1,104.92	$ 143.64	$ 1,248.56	5.50%	01/01/2026	Higher increase to align with competitors.
1115	55+ Restricted Couple	$ 1,980.20	$ 2,237.63	Y	01/01/2025	$ 2,089.11	$ 271.58	$ 2,360.69	5.50%	01/01/2026	Higher increase to align with competitors.
1116	Classic 9 Doon - 7 days	$ 874.02	$ 987.64	Y	01/01/2025	$ 922.09	$ 119.87	$ 1,041.96	5.50%	01/01/2026	Higher increase to align with competitors.
1117	Classic 9 Doon - 4 days	$ 619.33	$ 699.84	Y	01/01/2025	$ 653.39	$ 84.94	$ 738.33	5.50%	01/01/2026	Higher increase to align with competitors.
1118	Intermediate Full (19-30)	$ 1,423.06	$ 1,608.06	Y	01/01/2025	$ 1,501.33	$ 195.17	$ 1,696.50	5.50%	01/01/2026	Higher increase to align with competitors.
1119	Pitch n' Putt	$ 116.91	$ 132.11	Y	01/01/2025	$ 121.58	$ 15.81	$ 137.39	4.00%	01/01/2026	
1120	Pitch n' Putt Family	$ 258.71	$ 292.34	Y	01/01/2025	$ 269.06	$ 34.98	$ 304.04	4.00%	01/01/2026	
1121	**GREEN FEES**										
1122	9 hole course- 9 holes - 7 days/week	$ 27.19	$ 30.72	Y	01/01/2025	$ 29.00	$ 3.77	$ 32.77	6.66%	01/01/2026	Higher increase to align with competitors.
1123	9 hole course - replay rate	NEW		Y	NEW	$ 19.25	$ 2.50	$ 21.75	NEW	01/01/2026	Optimize 9-hole play on 9-hole course. New fee is the difference between 18-hole and 9-hole green fees.
1124	18 hole fee for Juniors & Member	$ 29.35	$ 33.16	Y	01/01/2025	$ 31.25	$ 4.06	$ 35.31	6.47%	01/01/2026	Higher increase to align with competitors.
1125	League - 9 holes	$ 25.37	$ 28.67	Y	01/01/2025	$ 27.00	$ 3.51	$ 30.51	6.42%	01/01/2026	Higher increase to align with competitors.
1126	**League - 18 holes**										
1127	Daily Rate - Monday to Thursday	$ 44.43	$ 50.21	Y	01/01/2025	$ 48.25	$ 6.27	$ 54.52	8.60%	01/01/2026	Higher increase to align with competitors.
1128	Friday Rate	$ 47.70	$ 53.90	Y	01/01/2025	$ 51.75	$ 6.73	$ 58.48	8.49%	01/01/2026	Higher increase to align with competitors.
1129	Weekend Prime Rate - Saturdays & Sundays including Statutory Holidays	$ 51.36	$ 58.04	Y	01/01/2025	$ 55.50	$ 7.22	$ 62.72	8.06%	01/01/2026	Higher increase to align with competitors.
1130	Twilight - 4pm to close	$ 29.56	$ 33.40	Y	01/01/2025	$ 32.00	$ 4.16	$ 36.16	8.25%	01/01/2026	Higher increase to align with competitors.
1131	**GAME PACK BUNDLES - 18 Hole**										
1132	10-Game Pack - 18 Hole - Monday to Friday	$ 428.19	$ 483.85	Y	01/01/2025	$ 451.74	$ 58.73	$ 510.47	5.50%	01/01/2026	Game Pack Bundles support our ongoing strategy to evolve the golf program toward a pay-per-use model that offers greater flexibility and affordability for
1133	20-Game Pack - 18 Hole- Monday to Friday	$ 808.79	$ 913.93	Y	01/01/2025	$ 853.27	$ 110.93	$ 964.20	5.50%	01/01/2026	
1134	30-Game Pack - 18 Hole - Monday to Friday	$ 1,141.83	$ 1,290.27	Y	01/01/2025	$ 1,204.63	$ 156.60	$ 1,361.23	5.50%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1135	**GAME PACK BUNDLES - 9 Hole**										players, as an alternative to traditional memberships.
1136	10-Game Pack - 9 Hole - Monday to Friday	NEW		Y	NEW	$ 272.13	$ 35.38	$ 307.51	NEW	01/01/2026	This model aligns with current trends in sport &
1137	20-Game Pack - 9 Hole - Monday to Friday	NEW		Y	NEW	$ 514.02	$ 66.82	$ 580.84	NEW	01/01/2026	recreational programming, where participants
1138	30-Game Pack - 9 Hole - Monday to Friday	NEW		Y	NEW	$ 725.68	$ 94.34	$ 820.02	NEW	01/01/2026	increasingly seek choice, convenience, and value.
1139	**PITCH N PUTT - 9 Hole**										
1140	Adult	$ 10.15	$ 11.47	Y	01/01/2025	$ 10.75	$ 1.40	$ 12.15	5.91%	01/01/2026	Fee rounded.
1141	Child	$ 6.67	$ 7.54	Y	01/01/2025	$ 7.00	$ 0.91	$ 7.91	4.95%	01/01/2026	Fee rounded.
1142	Senior	$ 7.84	$ 8.86	Y	01/01/2025	$ 8.25	$ 1.07	$ 9.32	5.23%	01/01/2026	Fee rounded.
1143	Family (4)	$ 25.11	$ 28.37	Y	01/01/2025	$ 26.25	$ 3.41	$ 29.66	4.54%	01/01/2026	Fee rounded.
1144	**DRIVING RANGE**										
1145	Small Bucket	$ 5.53	$ 6.25	Y	01/01/2025	$ 5.75	$ 0.75	$ 6.50	3.98%	01/01/2026	Fee rounded.
1146	Medium Bucket	$ 7.84	$ 8.86	Y	01/01/2025	$ 8.25	$ 1.07	$ 9.32	5.23%	01/01/2026	Fee rounded.
1147	Large Bucket	$ 12.23	$ 13.82	Y	01/01/2025	$ 12.75	$ 1.66	$ 14.41	4.25%	01/01/2026	Fee rounded.
1148	**POWER CART RENTALS**										
1149	18 holes per person	$ 19.53	$ 22.07	Y	01/01/2025	$ 20.50	$ 2.67	$ 23.17	4.97%	01/01/2026	Fee rounded.
1150	Twilight / 9 holes per person	$ 12.81	$ 14.47	Y	01/01/2025	$ 13.50	$ 1.76	$ 15.26	5.39%	01/01/2026	Fee rounded.
1151	Full Cart Membership	$ 888.33	$ 1,003.81	Y	01/01/2025	$ 937.19	$ 121.83	$ 1,059.02	5.50%	01/01/2026	Higher increase to align with competitors.
1152	4-day Cart Membership (Mon-Thu)	$ 501.65	$ 566.86	Y	01/01/2025	$ 529.24	$ 68.80	$ 598.04	5.50%	01/01/2026	Higher increase to align with competitors.
1153	Cart Membership	$ 116.90	$ 132.10	Y	01/01/2025	$ 123.33	$ 16.03	$ 139.36	5.50%	01/01/2026	Higher increase to align with competitors.
1154	Power Cart member fee - 18 hole	$ 12.48	$ 14.10	Y	01/01/2025	$ 13.25	$ 1.72	$ 14.97	6.17%	01/01/2026	Fee rounded.
1155	Power Cart member fee - 9 hole	$ 6.70	$ 7.57	Y	01/01/2025	$ 7.00	$ 0.91	$ 7.91	4.48%	01/01/2026	Fee rounded.
1156	**ROOM RENTALS**										
1157	Capacity 20 or under 1/2 day	$ 113.20	$ 127.92	Y	01/01/2025	$ 117.73	$ 15.30	$ 133.03	4.00%	01/01/2026	
1158	Capacity 20 or Full day	$ 185.91	$ 210.08	Y	01/01/2025	$ 193.35	$ 25.14	$ 218.49	4.00%	01/01/2026	
1159	Capacity 120 1/2 day	$ 566.04	$ 639.63	Y	01/01/2025	$ 588.68	$ 76.53	$ 665.21	4.00%	01/01/2026	
1160	Capacity 120 Full Day	$ 860.53	$ 972.40	Y	01/01/2025	$ 894.95	$ 116.34	$ 1,011.29	4.00%	01/01/2026	
1161	Discounts offered on room rental for multiple booking dates & non-prime times.										

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1162	**INFRASTRUCTURE SERVICES**										
1163	***OPERATIONS - ROADS & TRAFFIC***										
1164	**TRAFFIC/SIGN MANUFACTURING**										
1165	Sign Manufacturing (internal)	Actual Cost	Actual Cost	N	01/01/2025	Actual Cost	$ -	Actual Cost	0.00%	01/01/2026	
1166	Sign Manufacturing Custom (external)	Actual Cost + 60% overhead	Actual Cost + 60% overhead	Y	01/01/2025	Actual Cost + 60% overhead	$ -	Actual Cost + 60% overhead	0.00%	01/01/2026	
1167	Sign Manufacturing Inventoried (external)	Actual Cost + 15% overhead	Actual Cost + 15% overhead	Y	01/01/2025	Actual Cost + 15% overhead	$ -	Actual Cost + 15% overhead	0.00%	01/01/2026	
1168	Barricade Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee $2.40/day to max. $122.17	Rental Fee $2.40/day to max. $122.17	N	01/01/2025	Rental Fee $2.50/day to max. $127.06	$ -	Rental Fee $2.50/day to max. $127.06	4.00%	01/01/2026	
1169	Fencing Rentals Installation (labour, equipment, 15% overhead + applicable rental fee/day)	Rental Fee $2.40/day to max. $508.57	Rental Fee $2.40/day to max. $508.57	N	01/01/2025	Rental Fee $2.50/day to max. $528.91	$ -	Rental Fee $2.50/day to max. $528.91	4.00%	01/01/2026	
1170	Delineator Rentals Installation (Labour, Equip, 15% Overhead + Rental Fee/day)	Rental Fee $2.40/day to max. $122.17	Rental Fee $2.40/day to max. $122.17	N	01/01/2025	Rental Fee $2.50/day to max. $127.06	$ -	Rental Fee $2.50/day to max. $127.06	4.00%	01/01/2026	
1171	Construction Signage Installation (Labour, Equip, 15% Overhead + Rental Fee/Day)	$7.57/day to max. $259.58	$7.57/day to max. $259.58	N	01/01/2025	$7.87/day to max. $269.96	$ -	$7.87/day to max. $269.96	4.00%	01/01/2026	
1172	Bollard Relocations	Actual Cost + 15% overhead	Actual Cost + 15% overhead	N	01/01/2025	Actual Cost + 15% overhead	$ -	Actual Cost + 15% overhead	0.00%	01/01/2026	
1173	**Utility Cuts**										
1174	Curb/Gutter/lineal meter	$ 211.50	$ 239.00	Y	01/01/2025	$ 219.96	$ 28.60	$ 248.56	4.00%	01/01/2026	
1175	Sidewalk Flat Rate (for < = 7.5 sq meter)	$ 1,418.14	$ 1,602.50	Y	01/01/2025	$ 1,474.86	$ 191.73	$ 1,666.59	4.00%	01/01/2026	
1176	Sidewalk/sq meter (for > 7.5 sq meter)	$ 191.82	$ 216.76	Y	01/01/2025	$ 199.49	$ 25.93	$ 225.42	4.00%	01/01/2026	
1177	Roadway - greater than 20 sq meter	$113.19/m2 + $261.97 mobilization fee	$118.25/m2 + $273.67 mobilization fee	Y	01/01/2025	$117.72/m2 + $272.45 mobilization fee	$15.30/m2 + $35.42 mobilization fee	$133.02/m2 + $307.87 mobilization fee	4.00%	01/01/2026	
1178	Roadway - less than 20 sq meter	$149.32/m2 + $261.94 mobilization fee	$156.01/m2 + $273.67 mobilization fee	Y	01/01/2025	$155.29/m2 + $273.46 mobilization fee	$20.19/m2 + $35.55 mobilization fee	$175.48/m2 + $309.01 mobilization fee	4.00%	01/01/2026	
1179	Asphalt - Driveway Ramps/sq meter	$ 90.19	$ 101.92	Y	01/01/2025	$ 93.80	$ 12.19	$ 105.99	4.00%	01/01/2026	
1180	**Roads Misc.**										
1181	Grading of Lots, etc.	Labour, Material & Equipment	Labour, Material & Equipment	N	01/01/2025	Labour, Material & Equipment	$ -	Labour, Material & Equipment	0.00%	01/01/2026	
1182	Accident Clean-up	Labour, Material & Equipment	Labour, Material & Equipment	N	01/01/2025	Labour, Material & Equipment	$ -	Labour, Material & Equipment	0.00%	01/01/2026	
1183	**Concrete**										
1184	Mud jacking/sq meter	$ 28.40	$ 32.09	Y	01/01/2025	$ 29.53	$ 3.84	$ 33.37	3.99%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1185	***PARKS & CEMETERIES***										
1186	***PARKS***										
1187	**Sidewalk Snow Clearing (per linear meter)**										
1188	Downtown	$ 31.28	$ 31.28	N	01/01/2025	$ 32.53	$ -	$ 32.53	4.01%	01/01/2026	
1189	Standard Sidewalks	$ 9.50	$ 9.50	N	01/01/2025	$ 9.88	$ -	$ 9.88	4.00%	01/01/2026	
1190	***FORESTRY***										
1191	Street Tree (non urban)	$ 1,200.00	$ 1,356.00	Y		$ 1,248.00	$ 162.24	$ 1,410.24	4.00%	01/01/2026	
1192	**Public Tree Removal - based on Diameter at Breast Height (DBH) in cm**									01/01/2026	
1193	Fee 1 - 0-9cm DBH (per tree)	NEW		N	NEW	$ 1,800.00	$ -	$ 1,800.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1194	Fee 2 - 10-19cm DBH (per tree)	NEW		N	NEW	$ 3,600.00	$ -	$ 3,600.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1195	Fee 3 - 20-39cm DBH (per tree)	NEW		N	NEW	$ 5,400.00	$ -	$ 5,400.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1196	Fee 4 - 40-59cm DBH (per tree)	NEW		N	NEW	$ 9,000.00	$ -	$ 9,000.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1197	Fee 5 - 60-79cm DBH (per tree)	NEW		N	NEW	$ 12,600.00	$ -	$ 12,600.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1198	Fee 6 - 80-100cm DBH (per tree)	NEW		N	NEW	$ 16,200.00	$ -	$ 16,200.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1199	Fee 7 - >100cm DBH (per tree)	NEW		N	NEW	$ 21,600.00	$ -	$ 21,600.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1200	**Park or Natural Tree Removal (non-amenity tree) - based on compensation planting of value of Container Grown Trees (CGT)**									01/01/2026	
1201	Fee 1 - 10-19cm DBH (per tree)	NEW		N	NEW	$ 980.00	$ -	$ 980.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1202	Fee 2 - 20-39cm DBH (per tree)	NEW		N	NEW	$ 1,470.00	$ -	$ 1,470.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1203	Fee 3 - 40-59cm DBH (per tree)	NEW		N	NEW	$ 2,450.00	$ -	$ 2,450.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1204	Fee 4 - 60-79cm DBH (per tree)	NEW		N	NEW	$ 3,430.00	$ -	$ 3,430.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1205	Fee 5 - 80-100cm DBH (per tree)	NEW		N	NEW	$ 4,410.00	$ -	$ 4,410.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program
1206	Fee 6 - >100cm DBH (per tree)	NEW		N	NEW	$ 5,880.00	$ -	$ 5,880.00	NEW	01/01/2026	New fees based on the recently approved Public Tree Bylaw and tree compensation program

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1207	***CEMETERIES***									01/01/2026	
1208	**INTERMENT CHARGES**									01/01/2026	
1209	Bereavement Authority of Ontario Consumer protection fee	$ 30.00	$ 33.90	Y	01/01/2025	$ 30.00	$ 3.90	$ 33.90	0.00%	01/01/2026	This fee is legislated.
1210	Adult, standard depth	$ 1,406.00	$ 1,588.78	Y	01/01/2025	$ 1,462.00	$ 190.06	$ 1,652.06	3.98%	01/01/2026	
1211	Adult, extra deep	$ 1,950.00	$ 2,203.50	Y	01/01/2025	$ 2,028.00	$ 263.64	$ 2,291.64	4.00%	01/01/2026	
1212	Child	$ 419.00	$ 473.47	Y	01/01/2025	$ 435.00	$ 56.55	$ 491.55	3.82%	01/01/2026	
1213	Infant	No Charge	No Charge		01/01/2025	No Charge		No Charge	0.00%	01/01/2026	
1214	Opening/sealing of crypt (end opening)	$ 1,082.00	$ 1,222.66	Y	01/01/2025	$ 1,125.00	$ 146.25	$ 1,271.25	3.97%	01/01/2026	
1215	Non-Municipal Cemetery-cremation	$ 92.00	$ 103.96	Y	01/01/2025	$ 95.00	$ 12.35	$ 107.35	3.26%	01/01/2026	Minimal increase for religious cemeteries.
1216	Non-Municipal Cemetery-adult	$ 150.00	$ 169.50	Y	01/01/2025	$ 156.00	$ 20.28	$ 176.28	4.00%	01/01/2026	Minimal increase for religious cemeteries.
1217	Saturday Committal Services arriving after 3 p.m. per 1/2 hour	$ 155.00	$ 175.15	Y	01/01/2025	$ 175.00	$ 22.75	$ 197.75	12.90%	01/01/2026	Cost recovery increase as recommended by consultant in development of the Cemetery Strategic Plan.
1218	weekday Funerals arriving after 3:00 pm per 1/2 hour	$ 155.00	$ 175.15	Y	01/01/2025	$ 175.00	$ 22.75	$ 197.75	12.90%	01/01/2026	Cost recovery increase as recommended by consultant in development of the Cemetery Strategic Plan.
1219	**CREMATION INTERMENT CHARGES**										
1220	Cremated remains-includes: recording, documentation, staffing	$ 522.00	$ 589.86	Y	01/01/2025	$ 542.00	$ 70.46	$ 612.46	3.83%	01/01/2026	
1221	Research Processing Charge	$ 190.00	$ 214.70	Y	01/01/2025	$ 197.00	$ 25.61	$ 222.61	3.68%	01/01/2026	
1222	Use of cremation Urn Vault-Manager's Permission Only	$ 759.00	$ 857.67	Y	01/01/2025	$ 789.00	$ 102.57	$ 891.57	3.95%	01/01/2026	
1223	Additional Interment (same grave)	$ 190.00	$ 214.70	Y	01/01/2025	$ 197.00	$ 25.61	$ 222.61	3.68%	01/01/2026	
1224	Scattering of cremated remains	$ 312.00	$ 352.56	Y	01/01/2025	$ 324.00	$ 42.12	$ 366.12	3.85%	01/01/2026	
1225	Ossuary/ includes documentation, recording, staffing	$ 260.00	$ 293.80	Y	01/01/2025	$ 270.00	$ 35.10	$ 305.10	3.85%	01/01/2026	
1226	**LOT PRICES**										
1227	Single adult, premium grave lot allowing flush marker only	$ 3,407.00	$ 3,849.91	y	01/01/2025	$ 3,543.00	$ 460.59	$ 4,003.59	3.99%	01/01/2026	
1228	Single adult grave lot allowing flush marker only	$ 2,380.00	$ 2,689.40	Y	01/01/2025	$ 2,475.00	$ 321.75	$ 2,796.75	3.99%	01/01/2026	
1229	Adult, preferred single, allowing upright marker	$ 3,570.00	$ 4,034.10	Y	01/01/2025	$ 3,712.00	$ 482.56	$ 4,194.56	3.98%	01/01/2026	
1230	Adult, premium preferred single, allowing upright marker	$ 4,650.00	$ 5,254.50	Y	01/01/2025	$ 4,836.00	$ 628.68	$ 5,464.68	4.00%	01/01/2026	
1231	2 grave adult lot allowing upright marker	$ 5,950.00	$ 6,723.50	Y	01/01/2025	$ 6,188.00	$ 804.44	$ 6,992.44	4.00%	01/01/2026	
1232	2 grave premium lot allowing upright marker	$ 7,030.00	$ 7,943.90	Y	01/01/2025	$ 7,311.00	$ 950.43	$ 8,261.43	4.00%	01/01/2026	
1233	3 grave adult lot allowing upright marker	$ 8,005.00	$ 9,045.65	Y	01/01/2025	$ 8,325.00	$ 1,082.25	$ 9,407.25	4.00%	01/01/2026	
1234	3 grave premium lot allowing upright marker	$ 9,085.00	$ 10,266.05	Y	01/01/2025	$ 9,448.00	$ 1,228.24	$ 10,676.24	4.00%	01/01/2026	
1235	4 grave lot allowing upright marker	$ 10,170.00	$ 11,492.10	Y	01/01/2025	$ 10,576.00	$ 1,374.88	$ 11,950.88	3.99%	01/01/2026	
1236	War Veterans Lot, flush marker 3' x 10'	$ 975.00	$ 1,101.75	Y	01/01/2025	$ 1,000.00	$ 130.00	$ 1,130.00	2.56%	01/01/2026	Minimal increase for Veteran lots
1237	Youth lot, flush marker	$ 820.00	$ 926.60	Y	01/01/2025	$ 850.00	$ 110.50	$ 960.50	3.66%	01/01/2026	Minimal increase for infant/children lots
1238	Child lot, flush marker 2'x4.5'	$ 384.00	$ 433.92	Y	01/01/2025	$ 399.00	$ 51.87	$ 450.87	3.91%	01/01/2026	Minimal increase for infant/children lots
1239	Infant lot, flush marker 1'x3'	$ 265.00	$ 299.45	Y	01/01/2025	$ 275.00	$ 35.75	$ 310.75	3.77%	01/01/2026	Minimal increase for infant/children lots
1240	Child lot, allowing upright marker 5'x3'	$ 810.00	$ 915.30	Y	01/01/2025	$ 842.00	$ 109.46	$ 951.46	3.95%	01/01/2026	Minimal increase for infant/children lots
1241	Child lot, allowing flush marker 5'x 3'	$ 460.00	$ 519.80	Y	01/01/2025	$ 478.00	$ 62.14	$ 540.14	3.91%	01/01/2026	Minimal increase for infant/children lots
1242	Infant lot, allowing flush marker 3'x1.5'	$ 265.00	$ 299.45	Y	01/01/2025	$ 275.00	$ 35.75	$ 310.75	3.77%	01/01/2026	Minimal increase for infant/children lots
1243	**PROMONTORY POINT/ MC, MJ, 2K, 2S, 2V LOT PRICES**										
1244	2 grave Adult Lot, allowing upright marker (6' x 10' or equivalent)	$ 7,030.00	$ 7,943.90	Y	01/01/2025	$ 7,311.00	$ 950.43	$ 8,261.43	4.00%	01/01/2026	
1245	Adult, preferred single, allowing upright marker (4' x 10')	$ 4,650.00	$ 5,254.50	Y	01/01/2025	$ 4,836.00	$ 628.68	$ 5,464.68	4.00%	01/01/2026	
1246	Green Burial - Sanctuary Wood lots (8'x12') includes trees	$ 9,195.00	$ 10,390.35	Y	01/01/2025	$ 9,562.00	$ 1,243.06	$ 10,805.06	3.99%	01/01/2026	
1247	**CREMATION LOT PRICES**										
1248	Bronze Memorial Plaque	$ 940.00	$ 1,062.20	Y	01/01/2025	$ 975.00	$ 126.75	$ 1,101.75	3.72%	01/01/2026	
1249	Bronze Plaque Installation	$ 165.00	$ 186.45	Y	01/01/2025	$ 171.00	$ 22.23	$ 193.23	3.64%	01/01/2026	

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1250	**CREMATION LOT PRICES**										
1251	Cremation Lot, flush marker (1' x 3') (P & 2M)	$ 625.00	$ 706.25	Y	01/01/2025	$ 650.00	$ 84.50	$ 734.50	4.00%	01/01/2026	
1252	Cremation Lot, flush marker (2' x 4.5')	$ 988.00	$ 1,116.44	Y	01/01/2025	$ 1,027.00	$ 133.51	$ 1,160.51	3.95%	01/01/2026	Resale price only.
1253	Cremation Lot, flush marker (3' x 3')	$ 988.00	$ 1,116.44	Y	01/01/2025	$ 1,027.00	$ 133.51	$ 1,160.51	3.95%	01/01/2026	Resale price only.
1254	Cremation Lot, flush-estates (4' x 4.5') allows 14" x 30"mrkr	$ 1,765.00	$ 1,994.45	Y	01/01/2025	$ 1,835.00	$ 238.55	$ 2,073.55	3.97%	01/01/2026	Resale price only.
1255	Cremation Lot, upright marker-Section 2S/2V (5'x6') Ceremonial Garden (3'x4')	$ 3,938.00	$ 4,449.94	Y	01/01/2025	$ 4,095.00	$ 532.35	$ 4,627.35	3.99%	01/01/2026	
1256	War Veterans Cremation Lot, flush marker (3' x 3')	$ 787.00	$ 889.31	Y	01/01/2025	$ 815.00	$ 105.95	$ 920.95	3.56%	01/01/2026	Minimal increase for Veteran lots
1257	Flush Marker Lots (Willows, 2D, 2J & Acacia Gardens)	$ 1,349.00	$ 1,524.37	Y	01/01/2025	$ 1,400.00	$ 182.00	$ 1,582.00	3.78%	01/01/2026	
1258	Upright Marker Lots (3' x 5') (Willows)	$ 2,168.00	$ 2,449.84	Y	01/01/2025	$ 2,254.00	$ 293.02	$ 2,547.02	3.97%	01/01/2026	
1259	**PROMONTORY POINT LOT PRICES**										
1260	Reflection Stones, Cremation Lots	$ 8,500.00	$ 9,605.00	Y	01/01/2025	$ 8,840.00	$ 1,149.20	$ 9,989.20	4.00%	01/01/2026	
1261	Bronze Memorial Plaque	$ 1,800.00	$ 2,034.00	Y	01/01/2025	$ 1,872.00	$ 243.36	$ 2,115.36	4.00%	01/01/2026	
1262	Cremation Lot, upright marker (3' x 6')	$ 3,735.00	$ 4,220.55	Y	01/01/2025	$ 3,884.00	$ 504.92	$ 4,388.92	3.99%	01/01/2026	
1263	Cremation Lot, flush marker (3' x 3')	$ 2,812.00	$ 3,177.56	Y	01/01/2025	$ 2,924.00	$ 380.12	$ 3,304.12	3.98%	01/01/2026	
1264	**STONEY RIDGE & MEADOW LARK COMMONS LOT PRICES**										
1265	Reflection Stones	$ 8,500.00	$ 9,605.00	Y	01/01/2025	$ 8,840.00	$ 1,149.20	$ 9,989.20	4.00%	01/01/2026	
1266	Wall Cremation Lots	$ 7,425.00	$ 8,390.25	Y	01/01/2025	$ 7,722.00	$ 1,003.86	$ 8,725.86	4.00%	01/01/2026	
1267	Bronze Memorial Plaque 16" x 10"	$ 1,800.00	$ 2,034.00	Y	01/01/2025	$ 1,872.00	$ 243.36	$ 2,115.36	4.00%	01/01/2026	
1268	Bronze Memorial Plaque 16" x 24" unique product/bronze costs	$ 2,500.00	$ 2,825.00	Y	01/01/2025	$ 2,600.00	$ 338.00	$ 2,938.00	4.00%	01/01/2026	
1269	Bronze Memorial Plaque 18" x 24" unique product/bronze costs	$ 2,800.00	$ 3,164.00	Y	01/01/2025	$ 2,912.00	$ 378.56	$ 3,290.56	4.00%	01/01/2026	
1270	Bronze Memorial Plaque 24" x 30" unique product/bronze costs	$ 5,400.00	$ 6,102.00	Y	01/01/2025	$ 5,616.00	$ 730.08	$ 6,346.08	4.00%	01/01/2026	
1271	Cremation Lot, upright marker (3' x 5')	$ 3,065.00	$ 3,463.45	Y	01/01/2025	$ 3,187.00	$ 414.31	$ 3,601.31	3.98%	01/01/2026	
1272	Foundation cost	$ 655.00	$ 740.15	Y	01/01/2025	$ 681.00	$ 88.53	$ 769.53	3.97%	01/01/2026	
1273	Cremation Lot, premium flush marker (3' x 3')	$ 2,530.00	$ 2,858.90	Y	01/01/2025	$ 2,631.00	$ 342.03	$ 2,973.03	3.99%	01/01/2026	
1274	**SCATTERING GARDENS**										
1275	Bronze Dedication Plaque	$ 940.00	$ 1,062.20	Y	01/01/2025	$ 975.00	$ 126.75	$ 1,101.75	3.72%	01/01/2026	
1276	Garden Lot - Flush Marker lot (Acacia Gardens)	$ 792.00	$ 894.96	Y	01/01/2025	$ 823.00	$ 106.99	$ 929.99	3.91%	01/01/2026	
1277	**Columbarium UNITS**										
1278	Willows	$ 2,030.00	$ 2,293.90	Y	01/01/2025	$ 2,110.00	$ 274.30	$ 2,384.30	3.94%	01/01/2026	Resale price only.
1279	Estate Columbarium, 2 niche front/accommodates 4 urns	$ 7,595.00	$ 8,582.35	Y	01/01/2025	$ 7,898.00	$ 1,026.74	$ 8,924.74	3.99%	01/01/2026	Resale price only.
1280	Estate Columbarium, 3 niche front/accommodates 6 urns	$ 8,950.00	$ 10,113.50	Y	01/01/2025	$ 9,300.00	$ 1,209.00	$ 10,509.00	3.91%	01/01/2026	Resale price only.
1281	Estate Columbarium, 4 niche front/accommodates 8 urns	$ 10,315.00	$ 11,655.95	Y	01/01/2025	$ 10,700.00	$ 1,391.00	$ 12,091.00	3.73%	01/01/2026	Resale price only.
1282	Renaissance estate tower	$ 5,110.00	$ 5,774.30	Y	01/01/2025	$ 5,314.00	$ 690.82	$ 6,004.82	3.99%	01/01/2026	Resale price only.
1283	Exterior Niche 4 & Niche 5; Doves in Flight; Meadow Lark	$ 3,980.00	$ 4,497.40	Y	01/01/2025	$ 4,300.00	$ 559.00	$ 4,859.00	8.04%	01/01/2026	Cost recovery.
1284	Catholic Priest Niche Fee (Renaissance towers)	$ 2,600.00	$ 2,938.00	Y	01/01/2025	$ 2,700.00	$ 351.00	$ 3,051.00	3.85%	01/01/2026	
1285	Arbor Tree	$ 9,880.00	$ 11,164.40	Y	01/01/2025	$ 10,275.00	$ 1,335.75	$ 11,610.75	4.00%	01/01/2026	
1286	**PROMONTORY POINT NICHE PRICES**										
1287	Bottom and top Rows of peaked unit	$ 3,440.00	$ 3,887.20	Y	01/01/2025	$ 3,577.00	$ 465.01	$ 4,042.01	3.98%	01/01/2026	Resale price only.
1288	All others in unit	$ 3,981.00	$ 4,498.53	Y	01/01/2025	$ 4,140.00	$ 538.20	$ 4,678.20	3.99%	01/01/2026	Resale price only.
1289	Bronze Wreath for Outdoor Columbarium Units	$ 1,075.00	$ 1,214.75	Y	01/01/2025	$ 1,118.00	$ 145.34	$ 1,263.34	4.00%	01/01/2026	
1290	Niche replacement door	$ 750.00	$ 847.50	Y	01/01/2025	$ 780.00	$ 101.40	$ 881.40	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1291	**DEDICATION CENTRE NICHES**										
1292	Unit A-8, B-15, 21, 29, 35, C-36, 42, 50, 56 D-57, 63	$ 3,915.00	$ 4,423.95	Y	01/01/2025	$ 4,071.00	$ 529.23	$ 4,600.23	3.98%	01/01/2026	
1293	Unit A-9, 13, B-16, 20, 30, 34, C-37, 41, C-51, 55, D-58, 62 Glass	$ 3,915.00	$ 4,423.95	Y	01/01/2025	$ 4,071.00	$ 529.23	$ 4,600.23	3.98%	01/01/2026	
1294	Unit A-10,11,12B-17,18,19B-31,21,33,C-38,39,40,52,53,54,D-59,60,61	$ 4,527.00	$ 5,115.51	Y	01/01/2025	$ 4,708.00	$ 612.04	$ 5,320.04	4.00%	01/01/2026	
1295	Unit A-1,7,B-22,28,C-43,49,D-64,70	$ 6,452.00	$ 7,290.76	Y	01/01/2025	$ 6,710.00	$ 872.30	$ 7,582.30	4.00%	01/01/2026	
1296	Unit A-2,6,B-23,27,C-44,48,D-65,69	$ 6,452.00	$ 7,290.76	Y	01/01/2025	$ 6,710.00	$ 872.30	$ 7,582.30	4.00%	01/01/2026	
1297	Unit A-3,4,5B-24,25,26,C-45,46,47,D-66,67,68	$ 7,080.00	$ 8,000.40	Y	01/01/2025	$ 7,363.00	$ 957.19	$ 8,320.19	4.00%	01/01/2026	
1298	**Glass Fronted Units**										
1299	Memorialization with Photoceramic	$ 681.00	$ 769.53	Y	01/01/2025	$ 708.00	$ 92.04	$ 800.04	3.96%	01/01/2026	
1300	Memorialization with Plaque Only	$ 153.00	$ 172.89	Y	01/01/2025	$ 159.00	$ 20.67	$ 179.67	3.92%	01/01/2026	Cost recovery.
1301	**MAUSOLEUM UNITS/GARDEN OF HOPE**										
1302	**EXTERIOR SINGLES**										
1303	Rows A and E	$ 10,555.00	$ 11,927.15	Y	01/01/2025	$ 10,977.00	$ 1,427.01	$ 12,404.01	4.00%	01/01/2026	Resale price only.
1304	Rows B, C, and D	$ 10,555.00	$ 11,927.15	Y	01/01/2025	$ 10,977.00	$ 1,427.01	$ 12,404.01	4.00%	01/01/2026	Resale price only.
1305	**INTERIOR SINGLES**										
1306	Rows A and E	$ 13,194.00	$ 14,909.22	Y	01/01/2025	$ 13,721.00	$ 1,783.73	$ 15,504.73	3.99%	01/01/2026	Resale price only.
1307	Rows B, C and D	$ 13,194.00	$ 14,909.22	Y	01/01/2025	$ 13,721.00	$ 1,783.73	$ 15,504.73	3.99%	01/01/2026	Resale price only.
1308	Interior Tandem	$ 19,848.00	$ 22,428.24	Y	01/01/2025	$ 20,641.00	$ 2,683.33	$ 23,324.33	4.00%	01/01/2026	Resale price only.
1309	Replacement of vase/light unit	$ 893.00	$ 1,009.09	Y	01/01/2025	$ 928.00	$ 120.64	$ 1,048.64	3.92%	01/01/2026	
1310	Replacement of vase unit	$ 540.00	$ 610.20	Y	01/01/2025	$ 561.00	$ 72.93	$ 633.93	3.89%	01/01/2026	
1311	One time electricity charge for light	$ 521.00	$ 588.73	Y	01/01/2025	$ 541.00	$ 70.33	$ 611.33	3.84%	01/01/2026	
1312	Mausoleum Interior single crypts	$ 1,338.00	$ 1,511.94	Y	01/01/2025	$ 1,391.00	$ 180.83	$ 1,571.83	3.96%	01/01/2026	Resale price only.
1313	Mausoleum Niches	$ 669.00	$ 755.97	Y	01/01/2025	$ 695.00	$ 90.35	$ 785.35	3.89%	01/01/2026	Resale price only.
1314	Spruce Grove Wall Niches	$ 669.00	$ 755.97	Y	01/01/2025	$ 695.00	$ 90.35	$ 785.35	3.89%	01/01/2026	Resale price only.
1315	Exterior Niche #1, 2, 3 and Garden of Hope	$ 669.00	$ 755.97	Y	01/01/2025	$ 695.00	$ 90.35	$ 785.35	3.89%	01/01/2026	Resale price only.
1316	**DISINTERMENT OF BODIES OR REMAINS does not include cost of grave opening at a new location**										
1317	Adult, standard depth with an outer case	$ 3,042.00	$ 3,437.46	Y	01/01/2025	$ 3,163.00	$ 411.19	$ 3,574.19	3.98%	01/01/2026	
1318	Adult, standard depth with NO outer case	$ 4,395.00	$ 4,966.35	Y	01/01/2025	$ 4,570.00	$ 594.10	$ 5,164.10	3.98%	01/01/2026	
1319	Child	$ 905.00	$ 1,022.65	Y	01/01/2025	$ 941.00	$ 122.33	$ 1,063.33	3.98%	01/01/2026	
1320	Infant	$ 445.00	$ 502.85	Y	01/01/2025	$ 462.00	$ 60.06	$ 522.06	3.82%	01/01/2026	
1321	Cremated remains	$ 466.00	$ 526.58	Y	01/01/2025	$ 484.00	$ 62.92	$ 546.92	3.86%	01/01/2026	
1322	Cremated remains – common ground	$ 287.00	$ 324.31	Y	01/01/2025	$ 298.00	$ 38.74	$ 336.74	3.83%	01/01/2026	
1323	Additional charge if urn vault was used	$ 380.00	$ 429.40	Y	01/01/2025	$ 395.00	$ 51.35	$ 446.35	3.95%	01/01/2026	
1324	**UPRIGHT MARKER CHARGES**										
1325	Charge for concrete (per cubic foot) includes installation fee	$ 31.00	$ 35.03	Y	01/01/2025	$ 34.00	$ 4.42	$ 38.42	9.68%	01/01/2026	Cost recovery. Fee is increased every few years.
1326	Memorial surcharge 1	$ 200.00	$ 226.00	Y	01/01/2025	$ 200.00	$ 26.00	$ 226.00	0.00%	01/01/2026	This fee is legislated.
1327	Memorial surcharge 2	$ 400.00	$ 452.00	Y	01/01/2025	$ 400.00	$ 52.00	$ 452.00	0.00%	01/01/2026	This fee is legislated.
1328	Removal of existing foundation	$ 469.00	$ 529.97	Y	01/01/2025	$ 487.00	$ 63.31	$ 550.31	3.84%	01/01/2026	
1329	Inspection fee	$ 242.00	$ 273.46	Y	01/01/2025	$ 242.00	$ 31.46	$ 273.46	0.00%	01/01/2026	This fee is legislated.
1330	**SETTING OF MARKERS**										
1331	Flush markers less than 173 square inches	$ 165.00	$ 186.45	Y	01/01/2025	$ 171.00	$ 22.23	$ 193.23	3.64%	01/01/2026	
1332	Flush markers >173 square inches but< 288 square inches	$ 234.00	$ 264.42	Y	01/01/2025	$ 243.00	$ 31.59	$ 274.59	3.85%	01/01/2026	
1333	Care & Maintenance	$ 100.00	$ 113.00	Y	01/01/2025	$ 100.00	$ 13.00	$ 113.00	0.00%	01/01/2026	This fee is legislated.
1334	Flush markers > 288 square inches	$ 275.00	$ 310.75	Y	01/01/2025	$ 286.00	$ 37.18	$ 323.18	4.00%	01/01/2026	
1335	Care & Maintenance	$ 100.00	$ 113.00	Y	01/01/2025	$ 100.00	$ 13.00	$ 113.00	0.00%	01/01/2026	This fee is legislated.
1336	Flower Containers supplied by owner	$ 90.00	$ 101.70	Y	01/01/2025	$ 93.00	$ 12.09	$ 105.09	3.33%	01/01/2026	
1337	Galvanized flower containers – supplied/installed by cemetery	$ 104.00	$ 117.52	Y	01/01/2025	$ 108.00	$ 14.04	$ 122.04	3.85%	01/01/2026	
1338	Die cast flower containers–supplied/installed by cemetery	$ 229.00	$ 258.77	Y	01/01/2025	$ 238.00	$ 30.94	$ 268.94	3.93%	01/01/2026	
1339	Crypt Door Removal	$ 130.00	$ 146.90	Y	01/01/2025	$ 135.00	$ 17.55	$ 152.55	3.85%	01/01/2026	

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1340	**FLOWER BEDS**										
1341	**Installation of a new flowerbed by cemetery**										
1342	Prepare for planting	$ 38.00	$ 42.94	Y	01/01/2025	$ 39.00	$ 5.07	$ 44.07	2.63%	01/01/2026	
1343	Water & Fertilizing	$ 85.00	$ 96.05	Y	01/01/2025	$ 88.00	$ 11.44	$ 99.44	3.53%	01/01/2026	
1344	Supply annuals, plant and maintain (/year)	$ 180.00	$ 203.40	Y	01/01/2025	$ 187.00	$ 24.31	$ 211.31	3.89%	01/01/2026	
1345	**EVERGREENS/SHRUBS**										
1346	Planting cost (per plant)	$ 22.00	$ 24.86	Y	01/01/2025	$ 22.00	$ 2.86	$ 24.86	0.00%	01/01/2026	
1347	**HOLIDAY CHARGES**										
1348	Casket interment charge	$ 702.00	$ 793.26	Y	01/01/2025	$ 730.00	$ 94.90	$ 824.90	3.99%	01/01/2026	
1349	Non-Municipal Cemeteries	$ 978.00	$ 1,105.14	Y	01/01/2025	$ 1,017.00	$ 132.21	$ 1,149.21	3.99%	01/01/2026	
1350	Infant/cremation burial requiring one staff	$ 353.00	$ 398.89	Y	01/01/2025	$ 367.00	$ 47.71	$ 414.71	3.97%	01/01/2026	
1351	Additional charge for cremation/retort	$ 369.00	$ 416.97	Y	01/01/2025	$ 383.00	$ 49.79	$ 432.79	3.79%	01/01/2026	
1352	**MISCELLANEOUS CHARGES**										
1353	Replacement Card or Key	$ 29.00	$ 32.77	Y	01/01/2025	$ 30.00	$ 3.90	$ 33.90	3.45%	01/01/2026	
1354	Concrete and/or Metal Vault/Liner surcharge	$ 40.00	$ 45.20	Y	01/01/2025	$ 41.00	$ 5.33	$ 46.33	2.50%	01/01/2026	
1355	Cremated remains – common ground	$ 380.00	$ 429.40	Y	01/01/2025	$ 395.00	$ 51.35	$ 446.35	3.95%	01/01/2026	
1356	Regional Services - Adult flush marker	$ 711.00	$ 711.00	N	01/01/2025	$ 649.00	$ -	$ 649.00	-8.72%	01/01/2026	This is a set price by the Region of Waterloo based on their funding.
1357	Use of Mortuary (per month)	$ 125.00	$ 141.25	Y	01/01/2025	$ 130.00	$ 16.90	$ 146.90	4.00%	01/01/2026	
1358	**ADMINISTRATIVE CHARGES**										
1359	Refund of Interment Rights Administrative Fee	$ 350.00	$ 395.50	Y	01/01/2025	$ 350.00	$ 45.50	$ 395.50	0.00%	01/01/2026	This fee is legislated.
1360	Transfer of interment rights Deed Rights	$ 350.00	$ 395.50	Y	01/01/2025	$ 350.00	$ 45.50	$ 395.50	0.00%	01/01/2026	This fee is legislated.
1361	**Application for Reservation by Rights Holder**										
1362	Application for Reservation - Rights Holder Deceased	$ 115.00	$ 129.95	Y	01/01/2025	$ 119.00	$ 15.47	$ 134.47	3.48%	01/01/2026	
1363	Service Fee-duplicate deed	$ 63.00	$ 71.19	Y	01/01/2025	$ 65.00	$ 8.45	$ 73.45	3.17%	01/01/2026	
1364	Administrative Fee-Refund lesser of 10% or $350.00	Per Act	Per Act	Y	01/01/2025	Per Act	Per Act	Per Act	0.00%	01/01/2026	This fee is legislated.
1365	Genealogical Research	$ 43.00	$ 48.59	Y	01/01/2025	$ 44.00	$ 5.72	$ 49.72	2.33%	01/01/2026	
1366	Removal/Transfer remains to FH (from Niche)	$ 96.00	$ 108.48	Y	01/01/2025	$ 99.00	$ 12.87	$ 111.87	3.13%	01/01/2026	
1367	**CARE AND MAINTENANCE OF LOTS SOLD PRIOR TO 1955**	$ 200.00	$ 226.00	Y	01/01/2025	$ 200.00	$ 26.00	$ 226.00	0.00%	01/01/2026	This fee is legislated.
1368	**WILLIAMSBURG DEDICATION CENTRE**										
1369	Monday to Friday Memorial Service, 1 hour/No Room set-up	$ 152.00	$ 171.76	Y	01/01/2025	$ 158.00	$ 20.54	$ 178.54	3.95%	01/01/2026	
1370	Monday to Saturday Services (room set-up incl. up to 3 hours)	$ 562.00	$ 635.06	Y	01/01/2025	$ 584.00	$ 75.92	$ 659.92	3.91%	01/01/2026	
1371	Sunday Services (room set-up incl. up to 3 hours)	$ 815.00	$ 920.95	Y	01/01/2025	$ 847.00	$ 110.11	$ 957.11	3.93%	01/01/2026	
1372	Saturday Memorial Service 1 hour, no set up	$ 206.00	$ 232.78	Y	01/01/2025	$ 214.00	$ 27.82	$ 241.82	3.88%	01/01/2026	
1373	Weddings -flat fee-including rehearsal	$ 603.00	$ 681.39	Y	01/01/2025	$ 614.00	$ 79.82	$ 693.82	1.82%	01/01/2026	2026 pricing (as approved previous year)
1374	Weddings -flat fee-including rehearsal	$ 614.00	$ 693.82	y	01/01/2025	$ 627.00	$ 81.51	$ 708.51	2.12%	01/01/2026	2027 Pricing.
1375	Facility Attendant Conversion	$ 214.00	$ 241.82	y	01/01/2025	$ 222.00	$ 28.86	$ 250.86	3.74%	01/01/2026	

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1376	**MEMORIAL PROGRAM**										
1377	Memorial tree, including granite mounted bronze plaque	$ 1,950.00	$ 2,203.50	Y	01/01/2025	$ 2,028.00	$ 263.64	$ 2,291.64	4.00%	01/01/2026	
1378	Larger rock for additional plaque (memorial tree option)	$ 780.00	$ 881.40	Y	01/01/2025	$ 811.00	$ 105.43	$ 916.43	3.97%	01/01/2026	
1379	Temporary Remembrance Markers	$ 184.00	$ 207.92	Y	01/01/2025	$ 190.00	$ 24.70	$ 214.70	3.26%	01/01/2026	
1380	Memorial Leaf with Plaque	$ 970.00	$ 1,096.10	Y	01/01/2025	$ 1,008.00	$ 131.04	$ 1,139.04	3.92%	01/01/2026	
1381	Memorial Bridge Railing (small)	$ 2,250.00	$ 2,542.50	Y	01/01/2025	$ 2,340.00	$ 304.20	$ 2,644.20	4.00%	01/01/2026	
1382	Memorial Bridge Railing (large)	$ 2,950.00	$ 3,333.50	Y	01/01/2025	$ 3,068.00	$ 398.84	$ 3,466.84	4.00%	01/01/2026	
1383	Railing installation	$ 208.00	$ 235.04	Y	01/01/2025	$ 216.00	$ 28.08	$ 244.08	3.85%	01/01/2026	
1384	Memorial Benches, including bronze plaque	$ 3,400.00	$ 3,842.00	Y	01/01/2025	$ 3,536.00	$ 459.68	$ 3,995.68	4.00%	01/01/2026	
1385	**A WORK OF ART**										
1386	Butterfly plaque	$ 265.00	$ 299.45	Y	01/01/2025	$ 265.00	$ 34.45	$ 299.45	0.00%	01/01/2026	
1387	**LEGISLATED CHANGES:**										
1388	**Mt. Hope Cemetery**										
1389	Single grave adult lot	$ 788.00	$ 890.44	Y	01/01/2025	$ 819.00	$ 106.47	$ 925.47	3.93%	01/01/2026	Resale price only.
1390	Preferred single upright lot	$ 788.00	$ 890.44	Y	01/01/2025	$ 819.00	$ 106.47	$ 925.47	3.93%	01/01/2026	Resale price only.
1391	2 grave adult lot, upright	$ 1,048.00	$ 1,184.24	Y	01/01/2025	$ 1,089.00	$ 141.57	$ 1,230.57	3.91%	01/01/2026	Resale price only.
1392	6 grave adult lot, upright	$ 1,311.00	$ 1,481.43	Y	01/01/2025	$ 1,363.00	$ 177.19	$ 1,540.19	3.97%	01/01/2026	Resale price only.
1393	10 grave adult lot, upright	$ 2,631.00	$ 2,973.03	Y	01/01/2025	$ 2,736.00	$ 355.68	$ 3,091.68	3.99%	01/01/2026	Resale price only.
1394	Infant lot flush marker 2' x 4'	$ 378.00	$ 427.14	Y	01/01/2025	$ 393.00	$ 51.09	$ 444.09	3.97%	01/01/2026	
1395	Cremation lot, flush 2' x 4'	$ 988.00	$ 1,116.44	Y	01/01/2025	$ 1,027.00	$ 133.51	$ 1,160.51	3.95%	01/01/2026	
1396	**Bridgeport Cemetery**										
1397	Infant/cremation lot, flush 2' x 4'	$ 379.00	$ 428.27	Y	01/01/2025	$ 393.00	$ 51.09	$ 444.09	3.69%	01/01/2026	Resale price only.
1398	Cremation lot, flush 2' x 4'	$ 988.00	$ 1,116.44	Y	01/01/2025	$ 1,027.00	$ 133.51	$ 1,160.51	3.95%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1399	***UTILITIES***										
1400	***GAS***										
1401	Gas Meter Set - Residential (Retrofit)	$ 199.25	$ 225.15	Y	01/01/2025	$ 207.22	$ 26.94	$ 234.16	4.00%	01/01/2026	
1402	Gas Meter Set - Residential (New Housing)	$ 199.25	$ 225.15	Y	01/01/2025	$ 207.22	$ 26.94	$ 234.16	4.00%	01/01/2026	
1403	Gas Meter Set - Commercial/Industrial	$ 738.22	$ 834.19	Y	01/01/2025	$ 767.75	$ 99.81	$ 867.56	4.00%	01/01/2026	
1404	Gas meter disputes	$ 252.09	$ 284.86	Y	01/01/2025	$ 262.17	$ 34.08	$ 296.25	4.00%	01/01/2026	
1405	Gas Multi Meter Manifold	$ 585.16	$ 661.23	Y	01/01/2025	$ 608.57	$ 79.11	$ 687.68	4.00%	01/01/2026	
1406	5 PSI Gas Meter Set (if load between 1,000 & 3,500 cfh)	$ 6,425.10	$ 7,260.36	Y	01/01/2025	$ 6,682.10	$ 868.67	$ 7,550.77	4.00%	01/01/2026	
1407	Gas Meter Set Upgrade			Y							Cost of meter set upgrade. The amount will vary depending on usage, and is determined based on a payback calculation of the meter costs plus installation.
1408	Cage for 5 PSI Gas Meter Set	$ 3,444.90	$ 3,892.74	Y	01/01/2025	$ 3,582.70	$ 465.75	$ 4,048.45	4.00%	01/01/2026	
1409	Gas Service Abandonment	NEW		Y	NEW	$ 1,750.00	$ 227.50	$ 1,977.50	NEW	01/01/2026	This fee consolidates previous fees for Gas Service Abandonments that were based on type of pipe.
1410	Impact Post (100mm diameter) for Gas Meter Set Protection	$ 711.33	$ 803.80	Y	01/01/2025	$ 525.00	$ 68.25	$ 593.25	-26.19%	01/01/2026	Fee has been decreased to match average contractor costs.
1411	Impact Post (150mm diameter) for Gas Meter Set Protection	$ 1,119.09	$ 1,264.57	Y	01/01/2025	$ 650.00	$ 84.50	$ 734.50	-41.92%	01/01/2026	Fee has been decreased to match average contractor costs.
1412	Gas Design Fee per km of natural gas main (Subdivision or Multi-residential Development with Multiple Buildings)	$ 1,170.31	$ 1,322.45	Y	01/01/2025	$ 1,217.12	$ 158.23	$ 1,375.35	4.00%	01/01/2026	
1413	Gas Design Fee (Single Service requiring a design)	$ 585.16	$ 661.23	Y	01/01/2025	$ 608.57	$ 79.11	$ 687.68	4.00%	01/01/2026	
1414	Gas Redesign Fee	50% of original design fee	50% of original design fee	Y	01/01/2025	50% of original design fee		50% of original design fee	0.00%	01/01/2026	
1415	Residential OPCO Gas Regulator (Over Pressure Cut Off)	$ 167.87	$ 189.69	Y	01/01/2025	$ 174.58	$ 22.70	$ 197.28	4.00%	01/01/2026	
1416	Site Not Ready Fee	$ 585.16	$ 661.23	Y	01/01/2025	$ 608.57	$ 79.11	$ 687.68	4.00%	01/01/2026	
1417	An Aid to Construction may apply based on actual gas service costs.			Y							Customers applying for a gas service for a new or revised gas service, may be required to pay a portion of the cost based on payback calculation.
1418	Gas Loss from damages (fee varies based on size, material and time)	M1 Rate x m3 of gas lost + 15% admin fees	M1 Rate x m3 of gas lost + 15% admin fees	Y	01/01/2025	M1 Rate x m3 of gas lost + 15% admin fees		M1 Rate x m3 of gas lost + 15% admin fees	0.00%	01/01/2026	
1419	Broken, buried value box repair	$ 2,435.18	$ 2,751.75	Y	01/01/2025	$ 2,532.59	$ 329.24	$ 2,861.83	4.00%	01/01/2026	
1420	Gas Service - New Construction (Excavation Charge)	$ 243.52	$ 275.18	Y	01/01/2025	$ 253.26	$ 32.92	$ 286.18	4.00%	01/01/2026	
1421	Gas Service - Built Up	$ 1,040.00	$ 1,175.20	Y	01/01/2025	$ 1,081.60	$ 140.61	$ 1,222.21	4.00%	01/01/2026	
1422	Gas Service - Peak Capacity Upgrade - High Volume Conversion	NEW		Y	NEW	$ 540.80	$ 70.30	$ 611.10	NEW	01/01/2026	New fee to facilitate peak capacity upgrades with no anticipated change in overall gas use. Capacity upgrades with increased overall gas use would remain free.
1423	Gas Service - Peak Capacity Upgrade - Service Replacement	NEW		Y	NEW	$ 1,081.60	$ 140.61	$ 1,222.21	NEW	01/01/2026	New fee to facilitate peak capacity upgrades with no anticipated change in overall gas use. Capacity upgrades with increased overall gas use would remain free.
1424	Gas Service Relocation (Plastic - up to 5m)	$ 1,622.40	$ 1,833.31	Y	01/01/2025	$ 1,687.30	$ 219.35	$ 1,906.65	4.00%	01/01/2026	
1425	Gas Meter Removal - Change in Fuel Source	$ 167.65	$ 189.44	Y	01/01/2025	$ 174.36	$ 22.67	$ 197.03	4.00%	01/01/2026	
1426	Frost Charges for Winter Excavation per Gas Meter	$ 65.77	$ 74.32	Y	01/01/2025	$ 65.57	$ 8.52	$ 74.09	-0.30%	01/01/2026	Fee has decreased due to decrease in contractor cost.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1427	Inches Delivery Pressure - Light Gas Usage Reduced Clearance Regulator	$ 203.81	$ 230.31	Y	01/01/2025	$ 211.96	$ 27.56	$ 239.52	4.00%	01/01/2026	
1428	Inches Delivery Pressure - Large Gas Usage Reduced Clearance Regulator	$ 1,924.81	$ 2,175.04	Y	01/01/2025	$ 2,001.80	$ 260.23	$ 2,262.03	4.00%	01/01/2026	
1429	5 Pounds Delivery Pressure - Light Gas Usage Reduced Clearance Regulator	$ 1,327.77	$ 1,500.38	Y	01/01/2025	$ 1,380.88	$ 179.51	$ 1,560.39	4.00%	01/01/2026	
1430	5 Pounds Delivery Pressure - Large Gas Usage Reduced Clearance Regulator	$ 2,240.32	$ 2,531.56	Y	01/01/2025	$ 2,329.93	$ 302.89	$ 2,632.82	4.00%	01/01/2026	
1431	Provide Pulse Output (Customer to supply pulse output enclosure with positive barrier)	$ 199.80	$ 225.77	Y	01/01/2025	$ 207.79	$ 27.01	$ 234.80	4.00%	01/01/2026	
1432	Large Gas Meter Set Rebuild/Relocation Fee	$ 551.62	$ 623.33	Y	01/01/2025	$ 573.68	$ 74.58	$ 648.26	4.00%	01/01/2026	
1433	**RENTAL GAS WATER HEATER RATES - YEARLY**										
1434	**CONVENTIONAL**										
1435	40-R	$ 198.29	$ 224.07	Y	01/01/2025	$ 204.24	$ 26.55	$ 230.79	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1436	50-R	$ 211.75	$ 239.28	Y	01/01/2025	$ 218.10	$ 28.35	$ 246.45	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1437	60-R	$ 225.22	$ 254.50	Y	01/01/2025	$ 231.98	$ 30.16	$ 262.14	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1438	75-R	$ 293.76	$ 331.95	Y	01/01/2025	$ 302.57	$ 39.33	$ 341.90	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1439	40-R-FV	$ 242.35	$ 273.86	Y	01/01/2025	$ 249.62	$ 32.45	$ 282.07	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1440	50-R-FV	$ 246.02	$ 278.00	Y	01/01/2025	$ 253.40	$ 32.94	$ 286.34	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1441	60-R-FV	$ 253.37	$ 286.31	Y	01/01/2025	$ 260.97	$ 33.93	$ 294.90	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1442	75-R-FV	$ 302.94	$ 342.32	Y	01/01/2025	$ 312.03	$ 40.56	$ 352.59	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1443	**POWER VENTED**										
1444	40-PV	$ 318.12	$ 359.48	Y	01/01/2025	$ 327.66	$ 42.60	$ 370.26	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1445	50-PV	$ 325.34	$ 367.63	Y	01/01/2025	$ 335.10	$ 43.56	$ 378.66	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1446	60-PV	$ 359.37	$ 406.09	Y	01/01/2025	$ 370.15	$ 48.12	$ 418.27	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1447	75-PV	$ 398.90	$ 450.76	Y	01/01/2025	$ 410.87	$ 53.41	$ 464.28	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1448	40-PV-FV	$ 318.12	$ 359.48	Y	01/01/2025	$ 327.66	$ 42.60	$ 370.26	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1449	50-PV-FV	$ 325.34	$ 367.63	Y	01/01/2025	$ 335.10	$ 43.56	$ 378.66	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1450	60-PV-FV	$ 378.22	$ 427.39	Y	01/01/2025	$ 389.57	$ 50.64	$ 440.21	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1451	75 -PV-FV	$ 398.90	$ 450.76	Y	01/01/2025	$ 410.87	$ 53.41	$ 464.28	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1452	**DIRECT VENT**										
1453	50-DV	$ 273.20	$ 308.72	Y	01/01/2025	$ 281.40	$ 36.58	$ 317.98	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1454	50-DV-FV	$ 304.65	$ 344.25	Y	01/01/2025	$ 313.79	$ 40.79	$ 354.58	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1455	50-PV-DV	$ 356.67	$ 403.04	Y	01/01/2025	$ 367.37	$ 47.76	$ 415.13	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1456	50-PV-DV-H	$ 385.44	$ 435.55	Y	01/01/2025	$ 397.00	$ 51.61	$ 448.61	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1457	**COMBO HEATING TANKS**										
1458	GSW 50-PV	$ 356.67	$ 403.04	Y	01/01/2025	$ 367.37	$ 47.76	$ 415.13	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1459	50-PV-FV-H	$ 356.55	$ 402.90	Y	01/01/2025	$ 367.25	$ 47.74	$ 414.99	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1460	APOLLO 50-PV	$ 356.67	$ 403.04	Y	01/01/2025	$ 367.37	$ 47.76	$ 415.13	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1461	APOLLO 50-DV	$ 325.34	$ 367.63	Y	01/01/2025	$ 335.10	$ 43.56	$ 378.66	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1462	75-PV-FV-ES	$ 419.22	$ 473.72	Y	01/01/2025	$ 431.80	$ 56.13	$ 487.93	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1463	POLARIS PR-34	$ 721.79	$ 815.62	Y	01/01/2025	$ 743.44	$ 96.65	$ 840.09	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1464	ENVIROSENSE	$ 631.46	$ 713.55	Y	01/01/2025	$ 650.40	$ 84.55	$ 734.95	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1465	MAXIMUS	$ 568.56	$ 642.47	Y	01/01/2025	$ 650.40	$ 84.55	$ 734.95	14.39%	01/01/2026	Increased fee based on new rate from the tank manufacturer.
1466	AIR HANDLER	$ 310.28	$ 350.62	Y	01/01/2025	$ 319.59	$ 41.55	$ 361.14	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1467	180-DVLN	$ 714.20	$ 807.05	Y	01/01/2025	$ 735.63	$ 95.63	$ 831.26	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1468	CBH-199DVLN	**NEW**		Y	**NEW**	$ 768.00	$ 99.84	$ 867.84	**NEW**	01/01/2026	Addition of a new product option for combination space and water heating.
1469	**TANKLESS/ON DEMAND HEATERS**										
1470	53-DVN	$ 467.57	$ 528.35	Y	01/01/2025	$ 481.60	$ 62.61	$ 544.21	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1471	66-DVN	$ 490.09	$ 553.80	Y	01/01/2025	$ 504.79	$ 65.62	$ 570.41	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1472	74-DVN	$ 512.49	$ 579.11	Y	01/01/2025	$ 527.86	$ 68.62	$ 596.48	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1473	95-DVN	$ 490.09	$ 553.80	Y	01/01/2025	$ 504.79	$ 65.62	$ 570.41	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1474	**ELECTRIC**										
1475	40-ELEC	$ 192.78	$ 217.84	Y	01/01/2025	$ 198.56	$ 25.81	$ 224.37	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1476	60-ELEC	$ 211.14	$ 238.59	Y	01/01/2025	$ 217.47	$ 28.27	$ 245.74	3.00%	01/01/2026	Significant increase occurred in 2024, therefore smaller increase in 2026.
1477	ANTI-SCALD VALVE RENTAL	$ 15.60	$ 17.63	Y	01/01/2025	$ 15.60	$ 2.03	$ 17.63	0.00%	01/01/2026	Fee has been held flate for ease of administration.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1478	**SERVICE PRICING - ALL TYPES**										
1479	***08:00 to 17:00***										
1480	First 45 minutes & Minimum Charge	$ 137.69	$ 155.59	Y	01/01/2025	$ 143.20	$ 18.62	$ 161.82	4.00%	01/01/2026	
1481	***Additional Hours***										
1482	15 min	$ 34.41	$ 38.88	Y	01/01/2025	$ 35.79	$ 4.65	$ 40.44	4.01%	01/01/2026	
1483	30 min	$ 68.85	$ 77.80	Y	01/01/2025	$ 71.60	$ 9.31	$ 80.91	3.99%	01/01/2026	
1484	45 min	$ 103.26	$ 116.68	Y	01/01/2025	$ 107.39	$ 13.96	$ 121.35	4.00%	01/01/2026	
1485	60 min	$ 137.69	$ 155.59	Y	01/01/2025	$ 143.20	$ 18.62	$ 161.82	4.00%	01/01/2026	
1486	Stat Holidays - Persons working	$ 177.84	$ 200.96	Y	01/01/2025	$ 184.95	$ 24.04	$ 208.99	4.00%	01/01/2026	
1487	Stat Holidays - On-call	$ 223.74	$ 252.83	Y	01/01/2025	$ 232.69	$ 30.25	$ 262.94	4.00%	01/01/2026	
1488	***17:00 to 24:00 & Weekends***										
1489	First 45 minutes & Minimum Charge	$ 177.84	$ 200.96	Y	01/01/2025	$ 184.95	$ 24.04	$ 208.99	4.00%	01/01/2026	
1490	***Additional Hours***										
1491	15 min	$ 44.74	$ 50.56	Y	01/01/2025	$ 46.53	$ 6.05	$ 52.58	4.00%	01/01/2026	
1492	30 min	$ 88.35	$ 99.84	Y	01/01/2025	$ 91.88	$ 11.94	$ 103.82	4.00%	01/01/2026	
1493	45 min	$ 133.09	$ 150.39	Y	01/01/2025	$ 138.41	$ 17.99	$ 156.40	4.00%	01/01/2026	
1494	60 min	$ 177.84	$ 200.96	Y	01/01/2025	$ 184.95	$ 24.04	$ 208.99	4.00%	01/01/2026	
1495	Natural Gas Appliance Safety Check	$ 221.44	$ 250.23	Y	01/01/2025	$ 230.30	$ 29.94	$ 260.24	4.00%	01/01/2026	
1496	***Direct Purchase Billing***										
1497	Direct Purchase Administration Charge - Fixed Monthly	$ 121.80	$ 137.63	Y	01/01/2025	$ 130.33	$ 16.94	$ 147.27	7.00%	01/01/2026	This fee is intended to recover the costs incurred for administrative activities related to the set up and ongoing facilitation of Direct Purchase Contracts. The fee has been increased to match Enbridge fees.
1498	Distributor Consolidated Billing Charge - per retail residential customer monthly	$ 2.23	$ 2.52	Y	01/01/2025	$ 2.39	$ 0.31	$ 2.70	7.17%	01/01/2026	This fee is intended to recover costs incurred to allow Kitchener Utilities the ability to charge their customers commodity and transportation on the customer's gas bill. This fee is only charged when Kitchener Utilities bills for commodity and transportation on behalf of the gas supplier. These fees have been adjusted to match Enbridge fees.
1499	Distributor Consolidated Billing Charge - per retail commercial customer monthly	$ 2.23	$ 2.52	Y	01/01/2025	$ 2.39	$ 0.31	$ 2.70	7.17%	01/01/2026	
1500	Distributor Consolidated Billing Charge - per retail industrial customer monthly	$ 2.23	$ 2.52	Y	01/01/2025	$ 2.39	$ 0.31	$ 2.70	7.17%	01/01/2026	
1501	Invoice Vendor Adjustments	Greater of $1.85 or .65%	Greater of $1.85 or .65%	Y	01/01/2025	Greater of $1.85 or .65%		Greater of $1.85 or .65%	0.00%	01/01/2026	This fee is intended to recover costs incurred for Kitchener Utilities to charge gas supplier adjustment amounts on the customer's gas bill. This fee is only charged when KU bills for commodity and transportation on behalf of the gas supplier and the gas supplier submits a related credit or debit adjustment amount to be applied to the customer's gas bill.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1502	***WATER***										
1503	User rates for water consumption will be approved as part of the annual budget process										
1504	QMS Form 1 Review Fee	$ 1,661.10	$ 1,661.10	N	01/01/2025	$ 1,727.54	$ -	$ 1,727.54	4.00%	01/01/2026	
1505	Frozen Water Service Customer Side investigation Weekdays	$ 207.65	$ 207.65	N	01/01/2025	$ 215.96	$ -	$ 215.96	4.00%	01/01/2026	
1506	Frozen Water Service Customer Side investigation Weekends	$ 415.25	$ 415.25	N	01/01/2025	$ 431.86	$ -	$ 431.86	4.00%	01/01/2026	
1507	Bulk Water Fill Rate	Published Cost of Water per M3 plus 15% admin	Published Cost of Water per M3 plus 15% admin	N	01/01/2025	Published Cost of Water per M3 plus 15% admin	$ -	Published Cost of Water per M3 plus 15% admin	0.00%	01/01/2026	
1508	Backflow Prevention Device Permit (Per Device)	$ 96.01	$ 108.49	Y	01/01/2025	$ 99.85	$ 12.98	$ 112.83	4.00%	01/01/2026	
1509	Backflow Prevention Device (Borrow)	$500 plus cost of water Per M3	$500 plus cost of water Per M3	N	01/01/2025	$520 plus cost of water Per M3	$ -	$520 plus cost of water Per M3	4.00%	01/01/2026	
1510	Seasonal Meter Install/Remove	$ 116.25	$ 116.25	N	01/01/2025	$ 120.90	$ -	$ 120.90	4.00%	01/01/2026	
1511	Confined space entry for meter in chambers	$ 268.69	$ 268.69	N	01/01/2025	$ 279.44	$ -	$ 279.44	4.00%	01/01/2026	
1512	Subdivision Inspection - first 2 are free, charge for third	$ 795.89	$ 795.89	N	01/01/2025	$ 827.73	$ -	$ 827.73	4.00%	01/01/2026	
1513	Internal Issues (e.g. poor pressure/no water)	$201.66 to $413.87	$201.66 to $413.87	N	01/01/2025	$209.73 to $430.42	$ -	$209.73 to $430.42	4.00%	01/01/2026	
1514	Frozen Water service thaw - Customer Side	$ 823.41	$ 823.41	N	01/01/2025	$ 856.35	$ -	$ 856.35	4.00%	01/01/2026	
1515	Water resampling due to adverse conditions	$ 443.37	$ 443.37	N	01/01/2025	$ 461.10	$ -	$ 461.10	4.00%	01/01/2026	
1516	Fire flow charge	$ 283.74	$ 320.63	Y	01/01/2025	$ 295.09	$ 38.36	$ 333.45	4.00%	01/01/2026	
1517	Water meter disputes	$ 252.09	$ 252.09	N	01/01/2025	$ 262.17	$ -	$ 262.17	4.00%	01/01/2026	
1518	Water Meter - Non compliance, fee is for first offence with increasing increments for follow-up non-compliance	$ 292.57	$ 292.57	N	01/01/2025	$ 304.27	$ -	$ 304.27	4.00%	01/01/2026	
1519	New water meter fee - 5/8" (flanges and adaptors are additional, if required)	$ 204.88	$ 204.88	N	01/01/2025	$ 213.08	$ -	$ 213.08	4.00%	01/01/2026	
1520	New water meter fee - 1" (flanges and adaptors are additional, if required)	$ 432.64	$ 432.64	N	01/01/2025	$ 462.68	$ -	$ 462.68	6.94%	01/01/2026	Increased fee based on updated costing plus first 45 minutes free.
1521	New water meter fee - 1 1/2" (flanges and adaptors are additional, if required)	$ 881.50	$ 881.50	N	01/01/2025	$ 960.87	$ -	$ 960.87	9.00%	01/01/2026	Increased fee based on updated costing plus first 45 minutes free.
1522	New water meter fee - 2" (flanges and adaptors are additional, if required)	$ 1,108.64	$ 1,108.64	N	01/01/2025	$ 1,203.20	$ -	$ 1,203.20	8.53%	01/01/2026	Increased fee based on updated costing plus first 45 minutes free.
1523	New water meter fee - 3", 4"	cost of meter and flanges plus $151.84	cost of meter and flanges plus $151.84	N	01/01/2025	cost of meter and flanges plus $157.91	$ -	cost of meter and flanges plus $157.91	4.00%	01/01/2026	
1524	Turn water on after hours	$ 229.96	$ 229.96	N	01/01/2025	$ 239.16	$ -	$ 239.16	4.00%	01/01/2026	
1525	Damaged/Neglect/Theft Water Meter Fee	$ 266.59	$ 266.59	N	01/01/2025	$ 277.25	$ -	$ 277.25	4.00%	01/01/2026	
1526	Water Meter Water Shut off Fee for Denied Access	$ 140.00	$ 140.00	N	01/01/2025	$ 145.00	$ -	$ 145.00	3.57%	01/01/2026	Rate is rounded to the nearest dollar for ease of administration.
1527	Damaged Water Hydrant Fee	$ 13,160.91	$ 13,160.91	N	01/01/2025	$ 13,687.35	$ -	$ 13,687.35	4.00%	01/01/2026	
1528	Water meter related fee - 1"- 1 1/2" Adaptor (does not include meter)	$ 272.45	$ 272.45	N	01/01/2025	$ 283.35	$ -	$ 283.35	4.00%	01/01/2026	
1529	Water meter related fee - 1" to 2" Adaptor (does not include meter)	$ 287.18	$ 287.18	N	01/01/2025	$ 298.67	$ -	$ 298.67	4.00%	01/01/2026	
1530	Water meter related fee - 1 1/2" to 2" Adaptor (does not include meter)	$ 413.21	$ 413.21	N	01/01/2025	$ 429.74	$ -	$ 429.74	4.00%	01/01/2026	
1531	Water meter related fee - 5/8" to 1" Adaptor (does not include meter)	$ 39.75	$ 39.75	N	01/01/2025	$ 41.34	$ -	$ 41.34	4.00%	01/01/2026	
1532	Account Set Up Fee - Bulk Water Station	$ 28.12	$ 28.12	N	01/01/2025	$ 29.24	$ -	$ 29.24	3.98%	01/01/2026	
1533	Water Meter Flange Set 1 1/2"	$ 372.00	$ 372.00	N	01/01/2025	$ 386.88	$ -	$ 386.88	4.00%	01/01/2026	
1534	Water Meter Flange Set 2"	$ 507.00	$ 507.00	N	01/01/2025	$ 527.28	$ -	$ 527.28	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1535	Cast Iron Flange Set 3"	$ 507.00	$ 507.00	N	01/01/2025	$ 527.28	$ -	$ 527.28	4.00%	01/01/2026	
1536	Cast Iron Flange Set 4"	$ 507.00	$ 507.00	N	01/01/2025	$ 527.28	$ -	$ 527.28	4.00%	01/01/2026	
1537	Unauthorized Water Usage/Theft/Connection - minimum fee	$ 520.00	$ 520.00	N	01/01/2025	$ 540.80	$ -	$ 540.80	4.00%	01/01/2026	Minimum fee is to cover water sampling costs, water loss, emergency flushing response, sample review/response, construction and maintenance time associated with emergency response for unauthorized hydrant or service connection. The fee does not replace any potential charges under the By-law.
1538	Greater than 6m Connection Fee - daily rate	$ 1,040.00	$ 1,040.00	N	01/01/2025	$ 1,081.60	$ -	$ 1,081.60	4.00%	01/01/2026	Tapping fees are collected by the Engineering Department. Due to potentially severe traffic issues on some streets, the contractor may request an exemption from part of the commissioning process under the Disinfection Procedure. As part of the exemption, Kitchener Utilities staff must stay on site and witness the installation and swabbing of the main. They must also return to the site twice to turn on/off the water. These costs are in addition to the tapping and are site specific and cover full time KU inspection for 1 day, visits to the site to turn on/off and bacteriological analysis (Regional lab).
1539	Water Meter Remote	**NEW**		Y	**NEW**	$ 12.25	$ 1.59	$ 13.84	**NEW**	01/01/2026	Cost for replacement remote due to loss or damage.
1540	New Construction Water Meter Fee	**NEW**		N	**NEW**	See meter costs	$ -	See meter costs	**NEW**	01/01/2026	Cost is the same as for the meters listed above. Meter must be returned for final billing. Fee is non-refundable.
1541	New Subdivision Hydrant Flushing (per hydrant)	**NEW**		N	**NEW**	$ 100.00	$ -	$ 100.00	**NEW**	01/01/2026	New fee to cover cost of water and flushing of hydrants in new development subdivisions to maintain chlorine residuals. Cost is for the 2 year maintenance period per hydrant to cover staff time and water used.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1542	***SANITARY AND STORMWATER UTILITIES***										
1543	User rates for sanitary sewer usage will be approved as part of the annual budget process										
1544	User rates for monthly stormwater system usage will be approved as part of the annual budget process										
1545	**Sewer Blockades**										
1546	Regular hours - flat rate	$ 331.22	$ 331.22	N	01/01/2025	$ 344.47	$ -	$ 344.47	4.00%	01/01/2026	
1547	Overtime hours - flat rate	$ 504.23	$ 504.23	N	01/01/2025	$ 524.40	$ -	$ 524.40	4.00%	01/01/2026	
1548	**Sewer Cleaning**										
1549	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 439.14	$ 439.14	N	01/01/2025	$ 456.71	$ -	$ 456.71	4.00%	01/01/2026	
1550	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 554.69	$ 554.69	N	01/01/2025	$ 576.88	$ -	$ 576.88	4.00%	01/01/2026	
1551	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 663.07	$ 663.07	N	01/01/2025	$ 689.59	$ -	$ 689.59	4.00%	01/01/2026	
1552	**Catchbasin Cleaning**					$ -					
1553	Regular hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 439.14	$ 439.14	N	01/01/2025	$ 456.71	$ -	$ 456.71	4.00%	01/01/2026	
1554	Overtime hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 554.69	$ 554.69	N	01/01/2025	$ 576.88	$ -	$ 576.88	4.00%	01/01/2026	
1555	Double-time hours - min. 2 hour charge, after 2hrs = labour, material & equipment	$ 663.07	$ 663.07	N	01/01/2025	$ 689.59	$ -	$ 689.59	4.00%	01/01/2026	
1556	Material Disposal Fee for Sewer Cleaning and Catch basin Cleaning - if required - flat rate	$ 439.14	$ 439.14	N	01/01/2025	$ 456.71	$ -	$ 456.71	4.00%	01/01/2026	
1557	**Street Sweeping**					$ -					
1558	Regular hours - minimum charge	$ 338.67	$ 338.67	N	01/01/2025	$ 352.22	$ -	$ 352.22	4.00%	01/01/2026	
1559	Overtime hours - minimum charge	$ 403.51	$ 403.51	N	01/01/2025	$ 419.65	$ -	$ 419.65	4.00%	01/01/2026	
1560	Double-time hours - minimum charge	$ 475.49	$ 475.49	N	01/01/2025	$ 494.51	$ -	$ 494.51	4.00%	01/01/2026	
1561	**Other Fees**										
1562	Dewatering Discharge Permit Application Fee	NEW		N	NEW	$ 980.00	$ -	$ 980.00	NEW	01/01/2026	This fee cover adminstrative review and processing of discharge permit applications, including technical and capacity analyses required to ensure discharges to the City's stormwater system can be accomodated and tracked.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1563	**Consolidated Linear Infrastructure Environmental Compliance Approvals (CLI-ECA)**										
1564	CLI-ECA Application Amendment for MECP Review; required for activities that are not preauthorized in Schedule D of CLI-ECA	$ 1,081.60	$ 1,081.60	N	01/01/2025	$ 1,124.86	$ -	$ 1,124.86	4.00%	01/01/2026	
1565	**CLI-ECA Municipal Sewage Collection System**										
1566	Submission fee for Sanitary Sewers, includes adding, modifying, replacing or extending	$ 3,244.80	$ 3,244.80	N	01/01/2025	$ 3,374.59	$ -	$ 3,374.59	4.00%	01/01/2026	
1567	Fee per Sanitary Sewer Appurtenance (e.g. odour and corrosion control etc.) includes adding, modifying, replacing or extending	$ 3,244.80	$ 3,244.80	N	01/01/2025	$ 3,374.59	$ -	$ 3,374.59	4.00%	01/01/2026	
1568	Fee per Sewage Pumping Station or Forcemain, includes adding, modifying, replacing or extending	$ 6,489.60	$ 6,489.60	N	01/01/2025	$ 6,749.18	$ -	$ 6,749.18	4.00%	01/01/2026	
1569	CLI-ECA Expedited Review (available based on staff capacity)	50% of total submission	50% of total submission plus HST	Y	01/01/2025	50% of total submission	13% of expedited fee	50% of total submission plus HST	0.00%	01/01/2026	
1570	**CLI-ECA Municipal Stormwater Management System**										
1571	Submission fee for Storm Sewers, includes adding, modifying, replacing or extending	$ 3,244.80	$ 3,244.80	N	01/01/2025	$ 3,374.59	$ -	$ 3,374.59	4.00%	01/01/2026	
1572	Fee per Storm Appurtenance (e.g. low impact development (LID), oil grit separators, flow control, exfiltration piping etc.) includes adding, modifying, replacing or extending	$ 3,244.80	$ 3,244.80	N	01/01/2025	$ 3,374.59	$ -	$ 3,374.59	4.00%	01/01/2026	
1573	Fee per Stormwater Management Facility (e.g. dry/wet ponds, engineer wetlands, etc.), includes adding, modifying, replacing or extending	$ 6,489.60	$ 6,489.60	N	01/01/2025	$ 6,749.18	$ -	$ 6,749.18	4.00%	01/01/2026	
1574	CLI-ECA Expedited Review (available based on staff capacity)	50% of total submission	50% of total submission plus HST	Y	01/01/2025	50% of total submission	13% of expedited fee	50% of total submission plus HST	0.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1575	**CORPORATE SERVICES**										
1576	***TECHNOLOGY INNOVATION & SERVICES***										
1577	Kitchener Atlas Book	$ 141.59	$ 146.02	Y	01/01/2025	$ 146.02	$ 18.98	$ 165.00	3.13%	01/01/2026	Rounding Only
1578	Custom Mapping Services per hour	$ 78.23	$ 81.36	Y	01/01/2025	$ 81.36	$ 10.58	$ 91.94	4.00%	01/01/2026	
1579	Standard Map - Ward, Planning Community, etc.	$ 7.83	$ 8.19	Y	01/01/2025	$ 8.19	$ 1.06	$ 9.25	4.60%	01/01/2026	Rounding Only
1580	Zoning Map	$ 16.59	$ 17.70	Y	01/01/2025	$ 17.70	$ 2.30	$ 20.00	6.69%	01/01/2026	Rounding Only
1581	***LEGAL***										
1582	Subdivision/Condominium Agreements	$1,394.22 to $2,757.53 plus disbursements	$1,575.47 to $3,116.01 plus disbursements	Y	01/01/2025	$1,449.99 to $2,867.83 plus disbursements	$188.50 to $372.82	$1,638.49 to $3,240.65 plus disbursements	4.00%	01/01/2026	
1583	Amendment to Subdivision, Condominium agreements/other development related agreements (i.e.. agreements under the Development Charge Act or Building Code Act, etc.) + disbursements	$505.66 to $1,835.85 plus disbursements	$571.40 to $2,074.51 plus disbursements	Y	01/01/2025	$525.89 to $1,909.28 plus disbursements	$68.37 to $248.21	$594.25 to $2,157.49 plus disbursements	4.00%	01/01/2026	
1584	Environmental Agreements (borehole/access, etc.)	$ 298.69	$ 337.52	Y	01/01/2025	$ 310.64	$ 40.38	$ 351.02	4.00%	01/01/2026	
1585	Subdivision Plan Clearance/Transfer and easement registrations/Draft document review and approval	$195.22 to $920.61 plus disbursements	$220.60 to $1,040.29 plus disbursements	Y	01/01/2025	$203.03 to $957.43 plus disbursements	$26.39 to $124.47	$229.42 to $1,081.90 plus disbursements	4.00%	01/01/2026	
1586	Site Plan Agreements and amendments	$656.05 plus disbursements	$741.34 plus disbursements	Y	01/01/2025	$682.29 plus disbursements	$ 88.70	$770.99 plus disbursements	4.00%	01/01/2026	
1587	Deed/Easement acquired under Planning Authority	disbursements	disbursements		01/01/2025	disbursements		disbursements	0.00%	01/01/2026	
1588	Committee of Adjustment Agreements (preparation & review)	$291.22 to $1,375.00 plus disbursements	$329.08 to $1,553.75 plus disbursements	Y	01/01/2025	$302.87 to $1,430.00 plus disbursements	$39.37 to $185.90	$342.24 to $1,615.90 plus disbursements	4.00%	01/01/2026	
1589	Off-Site Parking Agreements	$329.63 plus disbursements	$372.48 plus disbursements	Y	01/01/2025	$342.82 plus disbursements	$ 44.57	$387.38 plus disbursements	4.00%	01/01/2026	
1590	Garden Suite	$329.63 plus disbursements	$372.48 plus disbursements	Y	01/01/2025	$342.82 plus disbursements	$ 44.57	$387.38 plus disbursements	4.00%	01/01/2026	
1591	Other Agreements/Misc. Services, Misc. agreements (e.g., Municipal Access, Heritage easements, leases, licenses, air rights & misc. real estate documents (e.g., Deeds, Quit Claims))	$256.02 to $1,283.30 plus disbursements	$289.30 to $1,450.10 plus disbursements	Y	01/01/2025	$266.26 to $1,334.63 plus disbursements	$34.61 to $173.50	$300.87 to $1,508.13 plus disbursements	4.00%	01/01/2026	
1592	Easements prepared at the request of and conveyed to other Utilities	$151.47 plus disbursements	$171.16 plus disbursements	Y	01/01/2025	$157.53 plus disbursements	$ 20.48	$178.01 plus disbursements	4.00%	01/01/2026	
1593	Part Lot Control By-laws	$277.35 plus disbursements	$313.41 plus disbursements	Y	01/01/2025	$288.44 plus disbursements	$ 37.50	$325.94 plus disbursements	4.00%	01/01/2026	
1594	Part Lot Control Extension By-laws	$277.35 plus disbursements	$313.41 plus disbursements	Y	01/01/2025	$288.44 plus disbursements	$ 37.50	$325.94 plus disbursements	4.00%	01/01/2026	
1595	Releases/Letters of Compliance for Registered Agreements	$ 151.47	$ 171.16	Y	01/01/2025	$ 157.53	$ 20.48	$ 178.01	4.00%	01/01/2026	
1596	Street/Lane Closings, Note: fee will be charged to each person, receiving a conveyance of a portion of a closed road/lane. Disbursements are pro-rated.	$283.75 to $1,559.60 plus disbursements	$320.64 to $1,762.35 plus disbursements	Y	01/01/2025	$295.10 to $1,621.98 plus disbursements	$38.36 to $210.86	$333.46 to $1,832.84 plus disbursements	4.00%	01/01/2026	
1597	Industrial Restrictive Covenants - Consents	$ 204.81	$ 231.44	Y	01/01/2025	$ 213.00	$ 27.69	$ 240.69	4.00%	01/01/2026	
1598	Tieback Agreements - Initial Fee	$ 1,147.36	$ 1,296.52	Y	01/01/2025	$ 1,193.25	$ 155.12	$ 1,348.37	4.00%	01/01/2026	
1599	Tieback Agreements - resubmission Fee	$ 573.68	$ 648.26	Y	01/01/2025	$ 596.63	$ 77.56	$ 674.19	4.00%	01/01/2026	
1600	Tieback Agreements - Processing Fee	$ 573.68	$ 648.26	Y	01/01/2025	$ 596.63	$ 77.56	$ 674.19	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1601	**Encroachment Agreements:**										
1602	**(Building, Porches and other structures)**										
1603	Application	$ 298.70	$ 337.53	Y	01/01/2025	$ 310.65	$ 40.38	$ 351.03	4.00%	01/01/2026	
1604	Processing Fee	$250.67 plus disbursements	$283.25 plus disbursements	Y	01/01/2025	$260.70 plus disbursements	$ 33.89	$294.59 plus disbursements	4.00%	01/01/2026	
1605	Annual Fee	Market Value of Land x Area of Land x 10% (min $332.83)	Market Value of Land x Area of Land x 10% (minimum $376.10)	Y	01/01/2025	Market Value of Land x Area of Land x 10% (min $346.14)	minimum of $45.00	Market Value of Land x Area of Land x 10% (minimum $391.14)	4.00%	01/01/2026	
1606	**(Patio Encroachment Agreements)**										
1607	First Time Application (also require building permit fee - found in building user fees)	$ 298.64	$ 337.46	Y	01/01/2025	$ 310.59	$ 40.38	$ 350.97	4.00%	01/01/2026	
1608	Annual patio renewal fee (for patios with 12 or fewer seats)	$ 149.31	$ 168.72	Y	01/01/2025	$ 155.29	$ 20.19	$ 175.48	4.00%	01/01/2026	
1609	Annual patio renewal fee (for patios with 13 or more sears)	$ 298.64	$ 337.46	Y	01/01/2025	$ 310.59	$ 40.38	$ 350.97	4.00%	01/01/2026	
1610	Amendment to existing patio agreement	$ 149.31	$ 168.72	Y	01/01/2025	$ 155.29	$ 20.19	$ 175.48	4.00%	01/01/2026	
1611	Miscellaneous Letters	$100.29 to $269.88	$113.33 to $304.96	Y	01/01/2025	$104.30 to $280.68	$13.56 to $36.49	$117.86 to $317.16	4.00%	01/01/2026	
1612	Highway establishment and opening By-laws	$329.63 plus disbursements	$372.48 plus disbursements	Y	01/01/2025	$342.82 plus disbursements	$ 44.57	$387.38 plus disbursements	4.00%	01/01/2026	
1613	Miscellaneous By-laws (0.3 m reserve, street name change, etc.)	$195.22 to $635.77 plus disbursements	$220.60 to $718.42 plus disbursements	Y	01/01/2025	$203.03 to $661.20 plus disbursements	$26.39 to $85.96	$229.42 to $747.16 plus disbursements	4.00%	01/01/2026	

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1614	***LEGISLATED SERVICES***										
1615	**COUNCIL MINUTES**										
1616	Individual Sets/page	$ 0.37	$ 0.42	Y	01/01/2025	$ 0.44	$ 0.06	$ 0.50	18.92%	01/01/2026	Rounded Fees to the nearest round number.
1617	**STANDING COMMITTEE MINUTES**										
1618	Individual Sets/page	$ 0.37	$ 0.42	Y	01/01/2025	$ 0.44	$ 0.06	$ 0.50	18.92%	01/01/2026	Rounded Fees to the nearest round number.
1619	**COMMITTEE OF ADJUSTMENT**										
1620	Minor Variance (4 dwelling units or less, or 465 sq. m. or less non-residential GFA per lot)	$ 1,732.00	$ 1,732.00	N	01/01/2025	$ 1,800.00	$ -	$ 1,800.00	3.93%	01/01/2026	Rounded to the nearest dollar.
1621	Minor Variance (5 dwelling units or more, or 466 sq. m. or more non-residential GFA per lot)	$ 2,986.00	$ 2,986.00	N	01/01/2025	$ 3,110.00	$ -	$ 3,110.00	4.15%	01/01/2026	Rounded to the nearest dollar.
1622	Consent / Validation of Title	$ 2,986.00	$ 2,986.00	N	01/01/2025	$ 3,110.00	$ -	$ 3,110.00	4.15%	01/01/2026	Rounded to the nearest dollar.
1623	Certificate of Official	$ 315.00	$ 315.00	N	01/01/2025	$ 330.00	$ -	$ 330.00	4.76%	01/01/2026	Rounded to the nearest dollar.
1624	Application to Change Conditions	$ 2,054.00	$ 2,054.00	N	01/01/2025	$ 2,135.00	$ -	$ 2,135.00	3.94%	01/01/2026	Rounded to the nearest dollar.
1625	Deferral Fee K20	$ 490.00	$ 490.00	N	01/01/2025	$ 510.00	$ -	$ 510.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1626	Commissioning of Non-City Related Documents	$ 17.70	$ 20.00	Y	01/01/2025	$ 17.70	$ 2.30	$ 20.00	0.00%	01/01/2026	Holding the fee from 2025 . Same as other neighbouring municipalities.
1627	Commissioning of Domestic & Foreign Pension Documents	$13.27 for first document, $4.42/additional document	$15.00 for first document, $5.00/additional document	Y	01/01/2025	$13.27 for first document, $4.42/additional document	$1.73 for first document, $0.58/additional document	$15.00 for first document, $5.00/additional document	0.00%	01/01/2026	This fee needs to be $15.00 (Including HST) for first document, $5.00 (Including HST)/additional document Holding the fee from 2024.
1628	**INFORMATION ACCESS REQUEST**										
1629	Administration Fee	$ 5.00	$ 5.00	N	01/01/2025	$ 5.00	$ -	$ 5.00	0.00%	01/01/2026	Legislated fee, cannot be changed.
1630	Staff Time/15 min.	$ 7.50	$ 7.50	N	01/01/2025	$ 7.50	$ -	$ 7.50	0.00%	01/01/2026	Legislated fee, cannot be changed.
1631	Photocopies/page	$ 0.20	$ 0.20	N	01/01/2025	$ 0.20	$ -	$ 0.20	0.00%	01/01/2026	Legislated fee, cannot be changed.
1632	Assessment View/Page	$ 1.66	$ 1.65	N	01/01/2025	$ 1.75	$ -	$ 1.75	5.42%	01/01/2026	rounded
1633	Marriage License	$ 172.64	$ 172.65	N	01/01/2025	$ 180.00	$ -	$ 180.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1634	Lottery/Bingo License	$135.20 for Bingo Licenses, 3% of prize value for all other lotteries	$135.20 for Bingo Licenses, 3% of prize value for all other lotteries	N	01/01/2025	$135.20 for Bingo Licenses, 3% of prize value for all other lotteries	$ -	$135.20 for Bingo Licenses, 3% of prize value for all other lotteries	0.00%	01/01/2026	Legislated fee, cannot be changed.
1635	Death Registration	$ 30.00	$ 30.00	N	01/01/2025	$ 30.00	$ -	$ 30.00	0.00%	01/01/2026	Holding the line to ensure the fee is in line with the City of Waterloo.
1636	Municipal Information Forms	$ 19.47	$ 22.00	Y	01/01/2025	$ 20.25	$ 2.63	$ 22.88	4.01%	01/01/2026	Reviewing, Stamping forms for Liquor License Applications.
1637	Property Standards Appeals	$ 255.00	$ 255.00	N	01/01/2025	$ 265.00	$ -	$ 265.00	3.92%	01/01/2026	Rounded to the nearest dollar.
1638	Dog and Animal Designation Appeal Fee	NEW		N	NEW	$ 150.00	$ -	$ 150.00	New	01/01/2026	Fee implimented in 2025 through Dog Desigation Appeal Committee composition review.
1639	Licensing Appeal Tribunal Fee	NEW		N	NEW	$ 150.00	$ -	$ 150.00	New	01/01/2026	Imposing an appeal feel to maintain consistency with all other quasi-judicial appeal committees. Maintaining the fee in line with Dog Designation which was implemented in 2025.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1640	***LICENSING***										
1641	**Adult Entertainment Parlours - Annual:**										
1642	Class A - New	$ 515.84	$ 515.84	N	01/01/2025	$ 537.00	$ -	$ 537.00	4.10%	01/01/2026	Rounded to the nearest dollar.
1643	Class A - Renewal	$ 116.48	$ 116.48	N	01/01/2025	$ 121.00	$ -	$ 121.00	3.88%	01/01/2026	Rounded to the nearest dollar.
1644	Class A - Late	$ 283.92	$ 283.92	N	01/01/2025	$ 295.28	$ -	$ 295.28	4.00%	01/01/2026	
1645	Class B - New	$ 941.20	$ 941.20	N	01/01/2025	$ 979.00	$ -	$ 979.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1646	Class B - Renewal	$ 116.48	$ 116.48	N	01/01/2025	$ 121.00	$ -	$ 121.00	3.88%	01/01/2026	Rounded to the nearest dollar.
1647	Class B - Late	$ 283.92	$ 283.92	N	01/01/2025	$ 295.00	$ -	$ 295.00	3.90%	01/01/2026	Rounded to the nearest dollar.
1648	Class C - New	$ 972.40	$ 972.40	N	01/01/2025	$ 1,011.00	$ -	$ 1,011.00	3.97%	01/01/2026	Rounded to the nearest dollar.
1649	Class C - Renewal	$ 130.00	$ 130.00	N	01/01/2025	$ 135.00	$ -	$ 135.00	3.85%	01/01/2026	Rounded to the nearest dollar.
1650	Class C - Late	$ 301.60	$ 301.60	N	01/01/2025	$ 314.00	$ -	$ 314.00	4.11%	01/01/2026	Rounded to the nearest dollar.
1651	Class D - Operator - New	$ 5,839.60	$ 5,839.60	N	01/01/2025	$ 6,073.00	$ -	$ 6,073.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1652	Class D - Operator - Renewal	$ 5,726.24	$ 5,726.24	N	01/01/2025	$ 5,955.00	$ -	$ 5,955.00	3.99%	01/01/2026	Rounded to the nearest dollar.
1653	Class D - Operator - Late	$ 5,909.28	$ 5,909.28	N	01/01/2025	$ 6,146.00	$ -	$ 6,146.00	4.01%	01/01/2026	Rounded to the nearest dollar.
1654	Class D - Attendant - New	$ 141.44	$ 141.44	N	01/01/2025	$ 147.00	$ -	$ 147.00	3.93%	01/01/2026	Rounded to the nearest dollar.
1655	Class D - Attendant - Renewal	$ 141.44	$ 141.44	N	01/01/2025	$ 147.00	$ -	$ 147.00	3.93%	01/01/2026	Rounded to the nearest dollar.
1656	Class D - Attendant - Late	$ 141.44	$ 141.44	N	01/01/2025	$ 147.00	$ -	$ 147.00	3.93%	01/01/2026	Rounded to the nearest dollar.
1657	Class E - New	$ 7,012.72	$ 7,012.72	N	01/01/2025	$ 7,293.00	$ -	$ 7,293.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1658	Class E - Renewal	$ 7,012.72	$ 7,012.72	N	01/01/2025	$ 7,293.00	$ -	$ 7,293.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1659	Class E - Late	$ 7,012.72	$ 7,012.72	N	01/01/2025	$ 7,293.00	$ -	$ 7,293.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1660	Alternative Massage Centres - New	$ 478.40	$ 478.40	N	01/01/2025	$ 498.00	$ -	$ 498.00	4.10%	01/01/2026	Rounded to the nearest dollar.
1661	Alternative Massage Centres - Renewal	$ 169.52	$ 169.52	N	01/01/2025	$ 176.00	$ -	$ 176.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1662	Alternative Massage Centres - Late	$ 351.52	$ 351.52	N	01/01/2025	$ 366.00	$ -	$ 366.00	4.12%	01/01/2026	Rounded to the nearest dollar.
1663	Auctioneer - New	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1664	Auctioneer - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1665	Auctioneer - Late	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1666	Beauty Salon - New	$ 247.52	$ 247.52	N	01/01/2025	$ 257.00	$ -	$ 257.00	3.83%	01/01/2026	Rounded to the nearest dollar.
1667	Beauty Salon - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1668	Beauty Salon - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1669	Busker - New	$ 62.40	$ 62.40	N	01/01/2025	$ 65.00	$ -	$ 65.00	4.17%	01/01/2026	Rounded to the nearest dollar.
1670	Busker - Renewal	$ 62.40	$ 62.40	N	01/01/2025	$ 65.00	$ -	$ 65.00	4.17%	01/01/2026	Rounded to the nearest dollar.
1671	Busker - Late	$ 62.40	$ 62.40	N	01/01/2025	$ 65.00	$ -	$ 65.00	4.17%	01/01/2026	Rounded to the nearest dollar.
1672	Commercial Kitchen - Class A - New	$ 355.68	$ 355.68	N	01/01/2025	$ 370.00	$ -	$ 370.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1673	Commercial Kitchen - Class A - Renewal	$ 228.80	$ 228.80	N	01/01/2025	$ 238.00	$ -	$ 238.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1674	Commercial Kitchen - Class A - Late	$ 275.60	$ 275.60	N	01/01/2025	$ 287.00	$ -	$ 287.00	4.14%	01/01/2026	Rounded to the nearest dollar.
1675	Commercial Kitchen - Class B - New	$ 140.40	$ 140.40	N	01/01/2025	$ 146.00	$ -	$ 146.00	3.99%	01/01/2026	Rounded to the nearest dollar.
1676	Commercial Kitchen - Class B - Renewal	$ 140.40	$ 140.40	N	01/01/2025	$ 146.00	$ -	$ 146.00	3.99%	01/01/2026	Rounded to the nearest dollar.
1677	Commercial Kitchen - Class B - Late	$ 140.40	$ 140.40	N	01/01/2025	$ 146.00	$ -	$ 146.00	3.99%	01/01/2026	Rounded to the nearest dollar.
1678	Contractors - New	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1679	Contractors - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1680	Contractors - Late	$ 132.08	$ 132.08	N	01/01/2025	$ 137.00	$ -	$ 137.00	3.73%	01/01/2026	Rounded to the nearest dollar.
1681	Convenience Store - New	$ 246.48	$ 246.48	N	01/01/2025	$ 256.00	$ -	$ 256.00	3.86%	01/01/2026	Rounded to the nearest dollar.
1682	Convenience Store - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1683	Convenience Store - Late	$ 194.48	$ 194.48	N	01/01/2025	$ 202.00	$ -	$ 202.00	3.87%	01/01/2026	Rounded to the nearest dollar.
1684	Driving School - New	$ 154.96	$ 154.96	N	01/01/2025	$ 161.00	$ -	$ 161.00	3.90%	01/01/2026	Rounded to the nearest dollar.
1685	Driving School - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1686	Driving School - Late	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1687	Farmers' Market - Class A - New	$ 257.92	$ 257.92	N	01/01/2025	$ 268.00	$ -	$ 268.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1688	Farmers' Market - Class A - Renewal	$ 200.72	$ 200.72	N	01/01/2025	$ 209.00	$ -	$ 209.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1689	Farmers' Market - Class A - Late	$ 241.28	$ 241.28	N	01/01/2025	$ 251.00	$ -	$ 251.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1690	Farmers' Market - Class B - New	$ 135.00	$ 135.00	N	01/01/2025	$ 140.00	$ -	$ 140.00	3.70%	01/01/2026	Rounded to the nearest dollar.
1691	Farmers' Market - Class B - Renewal	$ 81.00	$ 81.00	N	01/01/2025	$ 81.00	$ -	$ 81.00	0.00%	01/01/2026	Flat fee.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1692	Farmers' Market - Class B - Late	$ 101.00	$ 101.00	N	01/01/2025	$ 105.00	$ -	$ 105.00	3.96%	01/01/2026	Rounded to the nearest dollar.
1693	Farmers' Market - Class C - New	$ 56.16	$ 56.16	N	01/01/2025	$ 58.00	$ -	$ 58.00	3.28%	01/01/2026	Rounded to the nearest dollar.
1694	Farmers' Market - Class D - Pop-up Market	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1695	Food Shop with Liquor License - New	$ 355.68	$ 355.68	N	01/01/2025	$ 370.00	$ -	$ 370.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1696	Food Shop with Liquor License - Renewal	$ 228.80	$ 228.80	N	01/01/2025	$ 238.00	$ -	$ 238.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1697	Food Shop with Liquor License - Late	$ 275.60	$ 275.60	N	01/01/2025	$ 287.00	$ -	$ 287.00	4.14%	01/01/2026	Rounded to the nearest dollar.
1698	Food Shop without Liquor License - New	$ 315.12	$ 315.12	N	01/01/2025	$ 328.00	$ -	$ 328.00	4.09%	01/01/2026	Rounded to the nearest dollar.
1699	Food Shop without Liquor License - Renewal	$ 213.20	$ 213.20	N	01/01/2025	$ 222.00	$ -	$ 222.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1700	Food Shop without Liquor License - Late	$ 265.20	$ 265.20	N	01/01/2025	$ 276.00	$ -	$ 276.00	4.07%	01/01/2026	Rounded to the nearest dollar.
1701	Food Truck - New	$ 257.92	$ 257.92	N	01/01/2025	$ 268.00	$ -	$ 268.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1702	Food Truck - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1703	Food Truck - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1704	Launderette - New	$ 257.92	$ 257.92	N	01/01/2025	$ 268.00	$ -	$ 268.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1705	Launderette - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1706	Launderette - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1707	Lodging/Boarding Houses - New	$ 750.00	$ 750.00	N	01/01/2025	$ 780.00	$ -	$ 780.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1708	Lodging/Boarding Houses - Renewal	$ 525.00	$ 525.00	N	01/01/2025	$ 546.00	$ -	$ 546.00	4.00%	01/01/2026	Rounded to the nearest dollar.
1709	Lodging/Boarding Houses - Late	$ 655.00	$ 655.00	N	01/01/2025	$ 681.00	$ -	$ 681.00	3.97%	01/01/2026	Rounded to the nearest dollar.
1710	Mobile Business - New	$ 258.96	$ 258.96	N	01/01/2025	$ 269.00	$ -	$ 269.00	3.88%	01/01/2026	Rounded to the nearest dollar.
1711	Mobile Business - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1712	Mobile Business - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1713	Motor Vehicle Facility - New	$ 258.96	$ 258.96	N	01/01/2025	$ 269.00	$ -	$ 269.00	3.88%	01/01/2026	Rounded to the nearest dollar.
1714	Motor Vehicle Facility - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1715	Motor Vehicle Facility - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1716	Nightclub - New	$ 332.80	$ 332.80	N	01/01/2025	$ 346.00	$ -	$ 346.00	3.97%	01/01/2026	Rounded to the nearest dollar.
1717	Nightclub - Renewal	$ 213.20	$ 213.20	N	01/01/2025	$ 222.00	$ -	$ 222.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1718	Nightclub - Late	$ 265.20	$ 265.20	N	01/01/2025	$ 276.00	$ -	$ 276.00	4.07%	01/01/2026	Rounded to the nearest dollar.
1719	Old Gold - New	$ 154.96	$ 154.96	N	01/01/2025	$ 161.00	$ -	$ 161.00	3.90%	01/01/2026	Rounded to the nearest dollar.
1720	Old Gold - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1721	Old Gold - Late	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1722	Payday Loan Establishments - New	$ 660.40	$ 660.40	N	01/01/2025	$ 687.00	$ -	$ 687.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1723	Payday Loan Establishments - Renewal	$ 430.56	$ 430.56	N	01/01/2025	$ 448.00	$ -	$ 448.00	4.05%	01/01/2026	Rounded to the nearest dollar.
1724	Payday Loan Establishments - Late	$ 515.84	$ 515.84	N	01/01/2025	$ 536.00	$ -	$ 536.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1725	Permanent Vendor	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1726	Pet Care Establishment - New	$ 149.76	$ 149.76	N	01/01/2025	$ 156.00	$ -	$ 156.00	4.17%	01/01/2026	Rounded to the nearest dollar.
1727	Pet Care Establishment - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1728	Pet Care Establishment - Late	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1729	Pet Shop - New	$ 149.76	$ 149.76	N	01/01/2025	$ 156.00	$ -	$ 156.00	4.17%	01/01/2026	Rounded to the nearest dollar.
1730	Pet Shop - Renewal	$ 86.32	$ 86.32	N	01/01/2025	$ 90.00	$ -	$ 90.00	4.26%	01/01/2026	Rounded to the nearest dollar.
1731	Pet Shop - Late	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1732	Places of Amusement - New	$ 205.92	$ 205.92	N	01/01/2025	$ 214.00	$ -	$ 214.00	3.92%	01/01/2026	Rounded to the nearest dollar.
1733	Places of Amusement - Renewal	$ 154.96	$ 154.96	N	01/01/2025	$ 161.00	$ -	$ 161.00	3.90%	01/01/2026	Rounded to the nearest dollar.
1734	Places of Amusement - Late	$ 200.72	$ 200.72	N	01/01/2025	$ 209.00	$ -	$ 209.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1735	Pop-up Shop (1 - 7 days)	$ 84.24	$ 84.24	N	01/01/2025	$ 88.00	$ -	$ 88.00	4.46%	01/01/2026	Rounded to the nearest dollar.
1736	Pop-up Shop (8 - 250 days)	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1737	Public Hall - New	$ 355.68	$ 355.68	N	01/01/2025	$ 370.00	$ -	$ 370.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1738	Public Hall - Renewal	$ 228.80	$ 228.80	N	01/01/2025	$ 238.00	$ -	$ 238.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1739	Public Hall - Late	$ 275.60	$ 275.60	N	01/01/2025	$ 287.00	$ -	$ 287.00	4.14%	01/01/2026	Rounded to the nearest dollar.
1740	Refreshment Vehicle - Class A - New	$ 257.92	$ 257.92	N	01/01/2025	$ 268.00	$ -	$ 268.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1741	Refreshment Vehicle - Class A - Renewal	$ 200.72	$ 200.72	N	01/01/2025	$ 209.00	$ -	$ 209.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1742	Refreshment Vehicle - Class A - Late	$ 241.28	$ 241.28	N	01/01/2025	$ 251.00	$ -	$ 251.00	4.03%	01/01/2026	Rounded to the nearest dollar.
1743	Refreshment Vehicle - Class B - New	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1744	Refreshment Vehicle - Class B - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1745	Refreshment Vehicle - Class B - Late	$ 189.28	$ 189.28	N	01/01/2025	$ 197.00	$ -	$ 197.00	4.08%	01/01/2026	Rounded to the nearest dollar.
1746	Refreshment Vehicle - Class C - New	$ 213.20	$ 213.20	N	01/01/2025	$ 222.00	$ -	$ 222.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1747	Refreshment Vehicle - Class C - Renewal	$ 154.96	$ 154.96	N	01/01/2025	$ 161.00	$ -	$ 161.00	3.90%	01/01/2026	Rounded to the nearest dollar.
1748	Refreshment Vehicle - Class C - Late	$ 200.72	$ 200.72	N	01/01/2025	$ 209.00	$ -	$ 209.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1749	Special Events	$ 257.92	$ 257.92	N	01/01/2025	$ 268.00	$ -	$ 268.00	3.91%	01/01/2026	Rounded to the nearest dollar.
1750	Street Vendors - New	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1751	Street Vendors - Renewal	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1752	Street Vendors - Late	$ 143.52	$ 143.52	N	01/01/2025	$ 149.00	$ -	$ 149.00	3.82%	01/01/2026	Rounded to the nearest dollar.
1753	Temporary Vendor (up to 3 consecutive days)	$ 114.40	$ 114.40	N	01/01/2025	$ 119.00	$ -	$ 119.00	4.02%	01/01/2026	Rounded to the nearest dollar.
1754	Theatre - New	$ 315.12	$ 315.12	N	01/01/2025	$ 328.00	$ -	$ 328.00	4.09%	01/01/2026	Rounded to the nearest dollar.
1755	Theatre - Renewal	$ 213.20	$ 213.20	N	01/01/2025	$ 222.00	$ -	$ 222.00	4.13%	01/01/2026	Rounded to the nearest dollar.
1756	Theatre - Late	$ 265.20	$ 265.20	N	01/01/2025	$ 276.00	$ -	$ 276.00	4.07%	01/01/2026	Rounded to the nearest dollar.

#	FEE DESCRIPTION	2025 RATE (EXCL HST)	2025 RATE (INCL HST)	HST APPLIES Y/N	LAST REVISED MM/DD/YYYY	2026 RATE (EXCL HST)	HST	2026 RATE (INCL HST)	% INC vs 2025 (EXCL HST)	EFFECTIVE DATE MM/DD/YYYY	COMPARABLE RATES/COMMENTS
1757	**FINANCIAL SERVICES**										
1758	***REVENUE***										
1759	Tax Certificate	$ 88.50	$ 88.50	N	01/01/2016	$ 92.04	$ -	$ 92.04	4.00%	01/01/2026	
1760	Utility Certificate	$ 88.50	$ 88.50	N	01/01/2023	$ 92.04	$ -	$ 92.04	4.00%	01/01/2026	
1761	Various Requests (detailed Tax Statement for one year, Utility Receipt)	$ 25.00	$ 25.00	N	01/01/2013	$ 26.00	$ -	$ 26.00	4.00%	01/01/2026	Flat fee.
1762	Reprinting multiple bills (more than 2)	$ 5.00	$ 5.65	Y	01/01/2015	$ 5.00	$ 0.65	$ 5.65	0.00%	01/01/2026	Flat fee.
1763	Utility account administration fee	$ 42.75	$ 48.31	Y	01/01/2015	$ 44.46	$ 5.78	$ 50.24	4.00%	01/01/2026	
1764	Property Ownership Changes	$ 42.75	$ 42.75	N	01/01/2015	$ 44.46	$ -	$ 44.46	4.00%	01/01/2026	
1765	Mortgage Company Information Request	$ 16.75	$ 18.93	Y	01/01/2022	$ 17.42	$ 2.26	$ 19.68	4.00%	01/01/2026	
1766	Collections notice delivery fee	$ 16.25	$ 18.36	Y	01/01/2023	$ 16.90	$ 2.20	$ 19.10	4.00%	01/01/2026	
1767	Disconnection Fee	$ 59.75	$ 67.52	Y	01/01/2023	$ 62.14	$ 8.08	$ 70.22	4.00%	01/01/2026	
1768	Payment Review Fee	NEW		N	NEW	$ 37.96	$ -	$ 37.96	NEW	01/01/2026	A payment review fee will be charged when a payment cannot be processed as expected. This fee helps cover the work involved in reviewing, reconciling, and updating account activity to ensure a customer account balance is accurately reflected.
1769	Tampered Meter Cost Recovery	Overhead Cost Recovery	Overhead Cost Recovery		01/01/2022	Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2026	
1770	No Meter Read Access Fee	Overhead Cost Recovery	Overhead Cost Recovery		01/01/2022	Overhead Cost Recovery		Overhead Cost Recovery	0.00%	01/01/2026	
1771	Remove meter for arrears	$ 111.79	$ 126.32	Y	01/01/2023	$ 116.26	$ 15.11	$ 131.37	4.00%	01/01/2026	
1772	Tenant deposit residential - water	$50 or $150	$50 or $150	N	01/01/2011	$50 or $150	$ -	$50 or $150	0.00%	01/01/2026	
1773	Tenant deposit residential - gas	$ 150.00	$ 150.00	N	01/01/2011	$ 150.00	$ -	$ 150.00	0.00%	01/01/2026	Flat fee.
1774	Tenant deposit commercial - water	varies based on business type and size of building	varies based on business type and size of building	N	01/01/2022	varies based on business type and size of building	$ -	varies based on business type and size of building	0.00%	01/01/2026	
1775	Tenant deposit commercial - gas	varies based on business type and size of building	varies based on business type and size of building	N	01/01/2022	varies based on business type and size of building	$ -	varies based on business type and size of building	0.00%	01/01/2026	
1776	Transfer of utility arrears to a property tax account	$ 37.86	$ 42.78	Y	01/01/2025	$ 39.37	$ 5.12	$ 44.49	4.00%	01/01/2026	
1777	Transfer or refund of Payment made in error- (First transfer/refund free)	$ 15.60	$ 17.63	Y	01/01/2025	$ 16.22	$ 2.11	$ 18.33	3.97%	01/01/2026	
1778	Final Utility Meter Read Fee	NEW		Y	NEW	$ 30.00	$ 3.90	$ 33.90	NEW	01/01/2026	The City processes approximately 8,300 final utility bills each year, which often require a final meter reading to accurately close customer accounts. These readings fall outside the regular monthly billing cycle and necessitate an on-site visit by a meter reader. This process results in additional costs due to fees from our third-party meter reading provider and extra administrative work for revenue staff, including initiating the move-out process, scheduling the reading, and finalizing the bill outside the standard billing schedule. Municipalities such as Cambridge, Toronto, and Hamilton charge similar fees.
1779	Tax Arrears Correspondence (per issuance)	NEW		N	NEW	$ 5.00	$ -	$ 5.00	NEW	01/01/2026	The fee is applicable for each letter sent out related to property tax arrears.
1780	Collection reminder notices	$ 5.00	$ 5.00	N	01/01/2020	$ 5.00	$ -	$ 5.00	0.00%	01/01/2026	

Appendix-F | Final Budget Day:

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Appendix-G | Issue Papers:

Issue Paper Summary

Issue Paper	Op 01 - 2026 User Fees
Department	FINANCIAL SERVICES
Division	FINANCIAL PLANNING & ASSET MANAGEMENT
Preparer	Brad Palmer, Corporate Financial Advisor

Background

Fees and charges are used by municipalities as an alternative to fully funding various programs and services through property taxes. Fees and charges are often used for programs and services where customers have a choice whether to use them and, for this reason, the use of fees and charges tend to be favoured over property taxes alone.

Approval of the user fee schedule as detailed in Appendix E will coincide with the adoption of the 2026 budget. This also includes direction to Legal Services to prepare the necessary by-laws to amend The City of Kitchener Municipal Code Chapters for fees and charges pertaining to licensing, planning applications, building permits and Committee of Adjustment applications. Fees increased by 4% with the exception for rounding. Changes to fees outside of the target 4% are noted below.

Rationale/ Analysis

Economic Development Fees (Fees 2 – 110 on the detailed fee schedule)

- Victoria Park Pavilion (**Fees 82-96**) Added new VPP rental fees for increased fee clarity. Also changed the structure of Facility Attendant to a per attendant rate with a 2 staff minimum for VPP rentals.

- Gaukel Block (**Fees 97-102**) Added new Daily, 2-Day rental, and extended booking fees.

- Square Peg (**Fees 103-106**) Added new daily and monthly rental fees as well as a damage fee.

- 44 Gaukel Creative Arts Hub (**Fee 108**) Added new Tenancy rate as per DSD-2024-065.

Planning Fees (Fees 250 – 346 on the detailed fee schedule)

- Hydrogeological Study (Environmental Engineering) Review Surcharge (**Fee 262**) New review fee added for recovery of staff time for reviewing hydrogeological studies by the environmental engineer. Regional planning responsibility transferred under Bill 23.

- Letter of Compliance - Amendment Fee (**Fee 272**) New fee added. After a letter of compliance is prepared and sent to an applicant (such as a potential property purchaser), the applicant may coordinate with the existing owner to address deficiencies such as an open building permit then request an updated letter to verify that the matter has been resolved. There is currently no amendment fee that addresses this situation which occurs frequently. The fee will cover staff time to process the update.

- Environmental Site Assessment Review Surcharge (**Fees 282-285**) New review fees added for recovery of staff time for reviewing environmental site assessments. Regional planning responsibility transferred under Bill 23.

- Photocopies (**Fee 286-287**) These fees were held flat.

- Record of Site Condition (RSC) and Certificate of Property Use (CPU) Review Surcharge (**Fee 298**) New review fee for recovery of staff time for reviewing Records of Site Conditions and Certificates of Property Use. Regional planning responsibility transferred under Bill 23.

- Remediation Report Review Surcharge (**Fee 299**) New fee for recovery of staff time for reviewing remediation reports. Regional planning responsibility transferred under Bill 23.

- Rental Replacement By-law Application Fee (**Fee 300**) New fee added as directed by Council for partial recovery of staff time for processing the application.

- Risk Assessment Review Surcharge (**Fee 301**) New fee for recovery of staff time for reviewing risk assessments. Regional planning responsibility transferred under Bill 23.

- Routine Disclosure Requests (**Fee 302**) This rate is held flat.

Transportation Fees (Fees 347-352 on the detailed fee schedule)

- Bike FOB Fee (**Fee 351**) This fee is held flat.

Parking (Fees 397- 427) on the detailed fee schedule)

Issue Paper Summary

- Monthly Parking (**Fees 398-400**) These rates were held flat.

- Remote Parking Lot Rate - Bramm (**Fee 401**) This fee is held flat.

- Theatre Rate (**Fees 408 – 409**) This rate changes every 3-4 years. Last increase was September 2023. Premium Theatre Rate increase to align with market pricing.

- Electric Charging Station Rate per hour (**Fee 417**) Fee reported incorrectly in 2025.

- Part-time 3 Day A Week Permit Package (**Fee 427**) This fee is held flat.

Building (Fees 428 – 529 on detailed fee schedule)

-The Building Enterprise is proposing no change to the 2026 permit fees. Favourable results over the last few years have allowed the Building Stabilization reserve fund to reach its target level. With the exception of:

- Request for Environmental records (**Fee 527**) Increase by the standard 4%.

Fire (Fees 531 – 608 on the detailed fee schedule)

- Fire Alarm Monitoring Cellular Alarm Fees – Monthly (**Fee 576**) There is no increase proposed for this fee. This fee is based on cost recovery from Bell Canada and there was no increase to these fees.

- Fire Response and Investigation Recovery (**Fee 592**) The fee increase proposed is 1.9% which matches the MTO rate.

- Dispatch Systems administration and analysis (**Fee 596**) This fee increase is proposed at higher than 4% to align wee with salary recovery.

- Post Fire Property Security/Safety (**Fee 597**) This fee increase is proposed at higher than 4% to align fee with salary recovery.

Neighbourhood Programs & Services (Fees 636 – 883 on the detailed schedule)

Issue Paper Summary

Room Rentals All Centres – Damage Deposit (**Fee 648**) There is no increase proposed for this fee. The fee is set to a fixed amount that will not increase annually.

Country Hills Community Centre – Room 4 (**Fee 682**) A higher fee increase is proposed for this room to reflect consistent pricing based on the square footage of the space. This room was previously undercharged.

Williamsburg Community Centre (**Fees 768 - 779**) New fees are being introduced to reflect the space at the new community Centre. Fees align with other community centres.

Youth Camp, BLYD (**Fees 865 - 866**) A higher increase is proposed for this fee to offset the increased operating costs to run the programs.

Neighbouhood Camps (**Fees 867 - 871**) A higher increase is proposed for this fee to offset the increased operating costs to run the programs.

Kitchener Memorial Auditorium Complex (KMAC) (Fees 884 – 922 on the detailed schedule)

- Affiliated Sports fees (**Fees 900 - 901**) These fees are only increasing by 3% to stay within range of the affiliated rate for neighbouring municipalities.

Sport Development (Fees 923 – 962 on the detailed fee schedule)

- Budd Indoor Fields (**Fees 929 - 931**) Three new fees are being introduced at Budd Park Indoor Fields to align with pricing structure at the Cowan Recreation Centre (CRC) fields.

Aquatic Programs (Fee 963 – 1065 on the detailed fee schedule)

- Children 17 and under and Senior's swim admission (**Fee 965**) Proposing a lower fee increase as Kitchener is currently on the higher end of pricing regionally.

- 10 Visit Pass (**Fee 966 & 968**) New Fees are being introduced to provide a discount for returning visitors.

Issue Paper Summary

- Group Admission (**Fee 969**) New fee being introduced to provide a group discount. This fee will replace "Family" fee and will be available online and at pools.

- Daily Rate – Group (Kiwanis Park Only) (**Fee 972**) New fee being introduced to provide a group discount. This fee will replace "Family" fee and will be available online and at pools.

3 Month Swim Pass (**Fees 975 – 976**) No fee increase is being proposed as Kitchener is currently on the higher end of pricing regionally.

- Lessons – Adults 18 and Over (**Fees 984-990**) New fees are being introduced so all levels will be the same rate based off the implementation of the new Kitchener Swims program launched in January 2025. Still among the most expensive in the Region. All lessons adjusted to top group lesson fee from 2025. Lines separated for flexibility for future adjustments. Fees to increase May 2026 for the start of the spring session with Winter registration opening before 2026 user fees are approved.

- Private Lessons (**Fees 1018 - 1022**) These fees have higher proposed increases to align with wage recovery. These fees have not been increased in many years.

- Sessional Lane/Aquafit Programs (**Fees 1024 - 1025**) Two new fees being proposed to encourage muti-visits to our Aquafit/lane swim programs.

- Pool Rentals (**Fees 1030-1033**) Reduction to fees to reflect change in how pools are priced. Fees are now for the facility and all staffing costs are priced separately.

- Head Lifeguard per Hour (**Fee 1036**) New fee proposed for the Headguard hourly rate. This fee will be added to pool rentals.

- Customer Service Attendant per hour (**Fee 1037**) New fee for a Customer Service Attendant per hour would be added to pool rentals outside of operating hours.

- Statutory Holiday per Hour (**Fee 1038**) New fees proposed during Statutory holidays to offset labour costs during statutory holidays.

- BRC Gymnasium rentals (**Fees 1053 - 1059**) New fees being proposed to add additional price points to align with CRC Gym user fee structure.

Issue Paper Summary

Cowan Recreation Centre (CRC) (Fees 1066 – 1101 on the detailed fee schedule)

- New fees are being proposed for the New CRC facility including indoor fields, gymnasium rentals, cricket practice net rentals and room rentals.

Golf Fees (Fee 1109 – 1161 on the detailed fee schedule)

- A full review of fees has been completed and many of the fees have a larger proposed rate increase to align our fees to similar neighbouring courses.

- 9 Hole course – replay fee (**Fee 1123**) A new fee is introduced to optimize play on the 9-hole course.

- Game Pack Bundles 9 Hole (**Fees 1135 - 1138**) New fees are being introduced for the 9-hole course to offer greater flexibility and affordability to players.

Forestry (Fees 1190 – 1206 on the detailed fee schedule)

- Public Tree Removal (**Fees 1193 – 1199**) New fee being introduced based on the recently approved Public Tree Bylaw and tree compensation program.

- Park or Natural Tree Removal (**Fees 1201 – 1206**) New fee being introduced based on the recently approved Public Tree Bylaw and tree compensation program.

Cemeteries (Fees 1207 – 1398 on the detailed fee schedule)

- Saturday Committal Services arriving after 3PM per 1/2 hour (**Fee 1217**) Cost recovery increase as recommended by consultant in of the Cemetery Strategic Plan.

- Weekday Funerals arriving after 3PM per 1/2 hour (**Fee 1218**) Cost recovery increase as recommended by consultant in the Cemetery Strategic Plan.

- Exterior Niche 4 & Niche 5; Doves in Flight; Meadow Lark (**Fee 1283**) Cost recovery increase required.

- Charge for concrete (per cubic ft) includes installation fee (**Fee 1325**) Fee is only increased every few years. Cost recovery.

- Regional Services – Adult Flush Marker (**Fee 1356**) This is a set price by the Region of Waterloo based on their funding.

Gas Utility (Fees 1400 – 1501 on the detailed schedule)

- Gas Service Abandonment (**Fee 1409**) This fee consolidates previous fees for Gas Service Abandonments that were based on type of pipe.

- Impact Post (100mm diameter) for Gas Meter Set Protection (**Fee 1410**) The fee has been decreased to match average contractor costs.

- Impact Post (150mm diameter) for Gas Meter Set Protection (**Fee 1411**) The fee has been decreased to match average contractor costs.

- Gas Service – Peak Capacity Upgrade – High Volume Conversion and Service Replacement (**Fees 1422-1423**) This new fee is to facilitate peak capacity upgrades with no anticipated change in overall gas use. Capacity upgrades with increased overall gas use would remain free.

- Frost Charges for Winter Excavation per Gas Meter (**Fee 1426**) The fee has been decreased due to the decrease in contractor costs.

- Rental Gas Water Heater Rates – Yearly (**Fees 1433-1477**) Due to significant increases to the rental rates in 2024, it was determined that the majority of the 2026 rates would be increased by 3%, with the exception of the following:
  - Maximus (**Fee 1465**) – this rental water heater fee increased by 14% in order to keep the cost in line with the increased purchase price of a new tank.
  - CBH-199DVLN (**Fee 1468**) – this is a new water heater available for rental. It is an additional rental option for combination space and water heating.
  - Anti-Scald Valve Rental (**Fee 1477**) – this fee has been held flat for ease of administration.

- Direct Purchase Billing (**Fees 1496 – 1501**) These fees were adjusted to be in line with Enbridge fees.

Water Utility (Fees 1502 – 1541 on the detailed schedule)

Issue Paper Summary

- New Water Meter Fee – 1"-2" (flanges and adaptors are additional, if required) (**Fees 1520-1522**) These fees have been increased based on updated costing for the work, plus first 45 minutes free.

- Water Meter Water Shut-Off Fee for Denied Access (**Fee 1526**) This fee was rounded to the nearest dollar, for ease of administration.

- Water Meter Remote (**Fee 1539**) This is a new fee to cover the replacement cost of a water meter remote due to loss or damage.

- New Construction Water Meter Fee (**Fee 1540**) This is a new fee for the cost of a new water meter used during new construction.

- New Subdivision Hydrant Flushing (per hydrant) (**Fee 1541**) This is a new fee to cover the cost of water the flushing of hydrants in new development subdivisions in order to maintain chlorine residuals. The cost is for the two-year maintenance period per hydrant to cover staff time and water used.

Sanitary and Stormwater Utilities (Fees 1542-1574 on the detailed schedule)

- Dewatering Discharge Permit Application Fee (**Fee 1562**) This new fee is to cover the administrative review and processing of discharge permit applications. This includes technical and capacity analyses which are required to ensure that discharges into the City's stormwater system can be accommodated and appropriately tracked.

Legislated Services Fees (Fees 1614 – 1756 on the detailed schedule)

- Commissioning of Non-City Related Documents (**Fee 1626**) Holding the fee from 2025 to align with neighbouring municipalities.

- Commissioning of Domestic & Foreign Pension Documents (**Fee 1627**) This fee needs to be $15.00 (Including HST) for first document, $5.00 (Including HST)/additional document. Holding the fee from 2025.

- Information Access Request (**Fees 1628-1631**) Legislated fee that cannot be changed.

- Lottery/Bingo License (**Fee 1634**) Legislated fee that cannot be changed.

- Death Registration (**Fee 1635**) Holding the fee from 2025 to ensure the fee is in line with the City of Waterloo.

Issue Paper Summary

- Dog and Animal Designation Appeal Fee (**Fee 1638**) Fee implemented in 2025 through Dog Designation Appeal Committee composition review.

- Licensing Appeal Tribunal Fee (**Fee 1639**) Imposing an appeal fee to maintain consistency with all other quasi-judicial appeal committees. Maintaining the fee in line with Dog Designation which was implemented in 2025.

- Farmers' Market - Class B - Renewal (**Fee 1691**) This fee is held flat.

Revenue (Fees 1758-1780 on the detailed schedule)

- Payment Review Fee (**Fee 1768**) A payment review fee will be charged when a payment cannot be processed as expected. This fee helps cover the work involved in reviewing, reconciling, and updating account activity to ensure a customer account balance is accurately reflected.

- Final Utility Meter Read Fee (**Fee 1778**) The City processes approximately 8,300 final utility bills each year, which often require a final meter reading to accurately close customer accounts. These readings fall outside the regular monthly billing cycle and necessitate an on-site visit by a meter reader. This process results in additional costs due to fees from our third-party meter reading provider and extra administrative work for Revenue staff, including initiating the move-out process, scheduling the reading, and finalizing the bill outside the standard billing schedule. Municipalities such as Cambridge, Toronto, and Hamilton charge similar fees. Staff are recommending the implementation of a $30 fee per final meter read in Kitchener to offset some of the costs associated with completing final meter reads.

Financial Implications

User fees make up approximately 12% of the revenues used to fund the tax supported operating budget. The proposed 2026 tax supported budget includes increases to fees and charges by 4% in most instances.

Recommendation

For information.

Issue Paper Summary

Issue Paper	Cap 01 - Strategic Additions
Department	GENERAL EXPENSE
Division	GENERAL EXPENSE
Preparer	Ryan Hagey, Director of Financial Planning & Asset Management

Background

The City's strategic plan is the community's shared vision for the future of Kitchener. After significant public consultation, in August 2023, Council approved the 2023-2026 strategic goals, goal statements, and actions.

Rationale/ Analysis

Since its adoption in the summer of 2023, significant funding has been allocated to priority areas identified in Kitchener's 2023-2026 Strategic Plan. In addition to these investments, one-time funding of $1M has been earmarked and is available in this year's capital budget for direction to continue advancing important Council and community priorities. Council will have an opportunity to discuss potential options prior to the Mayor proposing the budget in early December. Options which are not advanced as part of this budget will have an opportunity to be considered in the future.

Staff have identified areas potential investment which are summarized below. These are just suggested areas for investment and Council is free to consider other options not included in the list below.

1) Improvements to Park Amenities & Recreation – Seating and Shade in Parks and/or Cricket Improvements

From 2021-2024 the City received feedback on its outdoor recreation facilities through a masterplan update called Places & Spaces. This update includes reviewing the total amount of park space within Kitchener, as well as the quality of the amenities and experiences they provide. Data from the 2025 asset management plan (AMP) shows the City owns and operates parks, trails, and open spaces with a combined replacement value of nearly $125 million. Examples of projects that are important but unfunded include much needed seating and shade in parks which would benefit all park users, as well as improved access to cricket amenities to meet the growing demand of this sport.

2) Strategy Implementation – Special Events Strategy

In addition to the City's overall Strategic Plan, divisions within the City prepare strategies which focus on a specific area of service delivery for the community. These strategies are prepared periodically to ensure divisions are putting their efforts towards the right programs, activities, and infrastructure to meet the needs of local residents and businesses. The Special Events Strategy was recently presented to Council and noted some items that could benefit from one-time funding. For example, the City sees a benefit of purchasing equipment that is often rented by the City or other organizations that put on special events. Owning this equipment would reduce costs of running events and ensure its availability.

Issue Paper Summary

3) Economic Development – Business Retention and Expansion

As a result of current economic conditions, Downtown Kitchener is experiencing significant office vacancy rates. As part of the Make It Kitchener 2.0 strategy refresh, staff anticipate a major focus will emerge to support the attraction and retention of office-based companies in the core. Any initiatives would be developed and implemented in partnership with major office building owners and organizations like the Waterloo Region Economic Development Corporation. One-time capital funding would be used to implement City-driven actions that emerge. This could include, for example, business attraction efforts, physical improvements in the downtown, new financial incentives, marketing strategy implementation, etc.

4) *Continuing with Pitch Kitchener – Supporting Local Partnerships and Innovation*

In October of 2024 the City of Kitchener launched a $100,000 pilot program called Pitch Kitchener. This initiative saw the City partner with Communitech to provide opportunities for local startups and companies to "pitch" innovative technologies that could be used in city operations with the aim of using technology to improve overall service delivery. The initial year of the program resulted in 3 local proponents piloting technologies with the City. A report on the pilot is expected to come back to Council in Q1 of 2026 but it has largely been seen as successful. One-time capital funding could be used to continue with a second year of the program in 2026 supporting more local partnerships and innovation.

Financial Implications

$1M has been added to the Strategic Addition capital account in General Expense to be allocated as part of the budget process. If the funds are not allocated, they will be returned to the appropriate reserve fund and can be allocated at a future date.

Recommendation

For direction.

Issue Paper Summary

Issue Paper	Cap 02 - Road Reconstruction Timing Changes - 2026 Budget
Department	FINANCIAL SERVICES
Division	FINANCIAL PLANNING & ASSET MANAGEMENT
Preparer	Ryan Hagey, Director of Financial Planning & Asset Management

Background

The City reconstructs roads when the aboveground and underground infrastructure (watermains and sewers) approach the end of their useful lives. Each year staff updates its reconstruction replacement listing based on new information which can cause a change in timing of specific projects. It is common for projects to move forward or backward based on different factors such as impacts from other projects (both City projects and from other municipalities), changes in project pricing, and updated condition information. Because of the uncertainty in timing around this type of work, specific projects are only identified for the first five years of the capital forecast.

It should also be noted that there can be significant cost difference between specific projects (e.g. one project may cost over $10M, while a much smaller project could cost closer to $1M). Staff try to maximize the funding available to complete the as many projects as possible within the funding constraints.

Rationale/ Analysis

The following changes have been made to the construction timing of the full reconstruction program:
1) Fairfield Ave: moved up to 2026 due to funding availability
2) Floyd St: moved up to 2027 due to funding availability
3) Stirling Ave: moved up to 2028 to tie into Expressway crossing project
4) Woodward Ave: moved up to 2028 due to funding availability
5) Crestwood Ave: moved up to 2028 due to funding availability
6) Belleview-Smithson-Layton-Suffolk: moved up to 2029 due to stormwater and pavement issues
7) Avalon-Barbara: moved up to 2029 due to stormwater, water and pavement issues
8) Elizabeth St: moved back to 2029 to tie in with Oxford work planned for 2028

Financial Implications

None. All projects are funded through the full reconstruction budget within Engineering.

Recommendation

For information.